Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the **[HHAP-4 Local Homelessness Action Plan & Application Template](#)** as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding**: the information required in this section will be provided in <u>Tables 1, 2, and 3 of the HHAP-4 Data Tables file</u> uploaded in the *Document Upload* section.

2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in <u>Tables 4 and 5 of the HHAP-4 Data Tables file</u> uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.

3. **Part III: Narrative Responses:** the information required in this section will be provided by <u>entering the responses to the narrative questions</u> within the *Narrative Responses* section of this application form. Applicants are <u>NOT</u> required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.

5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.

- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.

- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.

- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.

- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.

- **Certification**: In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents
Yes

I am a representative from an eligible CoC, Large City, and/or County
Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation
Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name
City of Fresno

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity
City of Fresno

Contact Person
Jillian Gaytan

Title
Sr Management Analyst

Contact Person Phone Number
(559) 621-8359

Contact Person Email
jillian.gaytan@fresno.gov

*Agreement to Participate in HDIS and HMIS

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables
HHAP 4 Data Tables_ALL_City of Fresno_funding analysis update.xlsx

Governing Body Meeting Agenda or Minutes
22-1751 (1-A) Supplemental Packet Draft Minutes_City of Fresno.pdf

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the HHAP-4 Data Tables into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC
CA-514 Fresno City & County/Madera County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement
By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show 6499 total people accessing services who are experiencing homelessness annually, representing 1300 more people and a 25% increase from the baseline.

Goal Narrative
As noted in the HHAP 3 application, there is a continued significant steady increase in number of people accessing services who are experiencing homelessness from 2019 to 2021 (+109%); the regional partners will plan to reduce the rate of increase for those experiencing homelessness from 109% to 25% for the period of July 1, 2022 through June 30, 2025, rather than an overall reduction of those accessing homeless services. The substantial increase in the number of people accessing services is in part due to an increase in the overall homeless population, but it is also likely due to increased Street Outreach services and access sites in the community. A reduced rate of those accessing services is projected based on the community's goal of reducing the number of people experiencing homelessness as well as a projected reduction in Street Outreach services in 2025 due to the changing landscape of available funding and service planning. A reduced Street Outreach capacity will likely reduce the number of people contacted through this activity. Additionally, the goal of increasing prevention resources including planned services through HHAP-4 funding is expected to help reduce the inflow to homelessness and thereby the number of people accessing services.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
5,199	1,300	25%	6,499

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
4.4% of total population is Black or African American, but 18% of homeless population is Black or African American. The regional partners will plan to expand access to services for Black or African American people experiencing homelessness by 15% or an increase of 148. To help meet this goal, the Fresno Madera Continuum of Care (FMCoC) will utilize the Coordinated Entry Assessment Tool ad hoc committee to review an assessment tool recently featured at the National Alliance to End Homelessness conference,

Matching to Appropriate Placement (MAP) assessment. This tool or a similar one will begin testing by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.

Describe the trackable data goal(s) related to this Outcome Goal:
By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show 1132 total people who are Black or African American accessing services who are experiencing homelessness annually, representing 148 more people and a 15% increase from the baseline of 984 in CY2021.

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement
By the end of the performance period, data for the Fresno Madera Continuum of Care will show 2151 total people experiencing unsheltered homelessness daily, representing 187 fewer people and a 8% decrease from the baseline.

Goal Narrative
The 3-year average rate of increase for unsheltered homelessness has decreased significantly from 2020 (+59%) compared to 2022 (13%). This is partially due to the COVID-19 response and several projects including Project Off-Ramp which substantially increased emergency shelter capacity from 353 beds in 2019 to 1542 beds in 2022 as recorded in the annual PIT Count. However, the goal of an 8% reduction in unsheltered homelessness is reflected of the significant anticipated drop in shelter capacity following the closure of the COVID shelters and the conversion of Roomkey facilities to permanent housing. Because an unsheltered count was not completed in 2021, the unsheltered baseline used for this goal is based on the 2022 PIT Count data.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
2,338	187	8%	2,151

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
4.4% of the total population is Black or African American, but 12% of the unsheltered homeless population is Black or African American. The regional partners will plan to reduce the number of Black or African American people experiencing unsheltered homelessness by 15% or a reduction of 41 individuals. Additionally, 1.2% of the general population is American Indian or Alaska Native, but 10% of the unsheltered homeless population is American Indian or Alaska Native. The regional partners will plan to reduce the number of American Indian or Alaska Native people experiencing unsheltered homelessness by 15% or a reduction of 35 individuals. To help achieve these goals, the FMCoC, in partnership with the City and County of Fresno and the County of Madera, will develop a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly. The jurisdictional partners are continuing to identify the local partnerships needed to establish an equitable

review panel to evaluate access to shelter for marginalized populations. The goal is to establish an HMIS Data Review Panel of volunteers from CBOs, service providers, and local government who represent Black, Native and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color by January 2023. The jurisdictional partners are connecting with local churches, CBOs, and other organizations engaged in the community providing services to the identified populations.

Describe the trackable data goal(s) related to this Outcome Goal:
By the end of the performance period, data for the Fresno Madera Continuum of Care will show: 232 total people who are Black or African American experiencing unsheltered homelessness daily, representing 41 fewer people and a 15% decrease from the baseline of 273 in CY2021; 198 total people who are American Indian or Alaska Native experiencing unsheltered homelessness daily, representing 35 fewer people and a 15% decrease from the baseline of 233 in CY2021.

2. Reducing the number of persons who become newly homeless.

Goal Statement
By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show 3232 total people become newly homeless each year, representing 359 fewer people and a 10% decrease from the baseline.

Goal Narrative
The number of those who become homeless for the first time has risen exponentially since 2019 (+120%), however the newly homeless population represents 85% of the total homeless population. Newly homeless individuals are accessing emergency shelter services at a much higher rate than in previous years indicating the need for increased prevention services and effective diversion strategies at access sites.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
3,591	359	10%	3,232

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
4.4% of the total population is Black or African American, but 12% of the unsheltered homeless population is Black or African American. The regional partners will plan to reduce the number of Black or African American people experiencing unsheltered homelessness by 15% or a reduction of 41 individuals. Additionally, 1.2% of the general population is American Indian or Alaska Native, but 10% of the unsheltered homeless population is American Indian or Alaska Native. The regional partners will plan to reduce the number of American Indian or Alaska Native people experiencing unsheltered homelessness by 15% or a reduction of 35 individuals. To help achieve these goals, the FMCoC, in partnership with the City

and County of Fresno and the County of Madera, will develop a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly. The jurisdictional partners are continuing to identify the local partnerships needed to establish an equitable review panel to evaluate access to shelter for marginalized populations. The goal is to establish an HMIS Data Review Panel of volunteers from CBOs, service providers, and local government who represent Black, Native and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color by January 2023. The jurisdictional partners are connecting with local churches, CBOs, and other organizations engaged in the community providing services to the identified populations.

Describe the trackable data goal(s) related to this Outcome Goal:
By the end of the performance period, data for the Fresno Madera Continuum of Care will show: 232 total people who are Black or African American experiencing unsheltered homelessness daily, representing 41 fewer people and a 15% decrease from the baseline of 273 in CY2021; 198 total people who are American Indian or Alaska Native experiencing unsheltered homelessness daily, representing 35 fewer people and a 15% decrease from the baseline of 233 in CY2021.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement
By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show 1284 total people exiting homelessness into permanent housing annually, representing 167 more people and a 15% increase from the baseline.

Goal Narrative
Total number of exits to permanent housing has decreased since 2020, and the success rate has also decreased by 11%. Likewise, success rates for interim shelter programs have fallen by 8%. However, the number of exits from permanent supportive housing has increased since 2020, and the success rate has also increased by 10%. The decrease in successful exits from interim shelter may be due to increased shelter capacity as part of the COVID-19 response that did not always have corresponding intensive housing case management. More people were seeking shelter during the pandemic who may not have been ready for permanent housing causing exits from shelter to stagnate amid COVID. Planned services will provide additional case management and housing navigation support for households in interim shelter and ongoing services will emphasize intensive housing focused services to help increase successful exits to permanent housing.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
1,117	167	15%	1,284

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

An assessment of internal 2019-2020 data on exits to permanent housing from Permanent Supportive Housing, Rapid Rehousing, Transitional Housing, Emergency Shelter, and Street Outreach projects shows that the rate of exits to permanent housing for both Asian and American Indian or Alaska Native homeless populations was 14% as compared to the average of 35% for all populations. In particular, exits from emergency shelter were significantly lower than the average of 39% - the exit success rate was 27% for the Asian population and 18% for the American Indian or Alaska Native population. The regional partners will plan to continue to increase the number of Asian people who exit homelessness to permanent housing by 2 individuals (or a 13% increase from the baseline of 18) and increase the number of American Indian or Alaska Native people who exit homelessness to permanent housing by 7 (or a 32% increase from the baseline of 22). To help meet this goal, the FMCoC, in partnership with the City and County of Fresno and the County of Madera, will develop a system of ongoing analysis regarding equitable exits to permanent housing for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly.

Describe the trackable data goal(s) related to this Outcome Goal:

By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show: 18 total people who are Asian exiting homelessness into permanent housing annually, representing 2 more people and a 13% increase from the baseline of 16 in CY2021; 29 total people who are American Indian or Alaska Native exiting homelessness into permanent housing annually, representing 7 more people and a 32% increase from the baseline of 22 in CY2021.

4. Reducing the length of time persons remain homeless.

Goal Statement

By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show 99 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 11 fewer days and a 10% decrease from the baseline.

Goal Narrative

The average length of time persons remain homeless has increased by 31% since 2020 and 100% since 2019, although no change was recorded between 2018 and 2019. Previous HHAP-3 goals were to reduce the length of time from 84 days to 76 days, however, the rate of increase from 2020 (+53%) was reduced in 2022 (+31%). COVID may have impacted length of time homeless measures due to increased shelter capacity with only limited corresponding navigation services as well as a slow-down in the housing search and placement process due to social distancing protocols. This is reflected in the substantial increase in the cumulative days homeless in sheltered situations from 78 days in 2020 to 107 days in 2021. Given the substantial increase in length of time homeless, the goal for HHAP-4 represents an increase over the HHAP-3 target while still aiming to reduce the length of time homeless based on updated baseline data.

Baseline Data	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid
110	11	10%	

Decrease/Increase in # of Days
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
The length of time of homeless for the Black or African American homeless population is 5% lower than the average (104 days) but represents an 11% increase from 2020. The length of time homeless for the Asian homeless population is 12% higher than the average (123 days) - a 17% increase from 2020. The regional partners plan to reduce the length of time Black or African American people remain homeless by -6% or 6 days and reduce the length of time Asian people remain homeless by 15% or 19 days. To help meet this goal, the FMCoC will utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. This new tool will be developed with testing to begin by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.

Describe the trackable data goal(s) related to this Outcome Goal:
By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show: 98 days as the average length of time that persons who are Black or African American are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 6 fewer days and a 6% decrease from the baseline of 104 days in CY 2021; 104 days as the average length of time that persons who are Asian are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 19 fewer days and a 15% decrease from the baseline of 123 days in CY 2021.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement
By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show 6% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing 1% fewer people and a 14% reduction from the baseline.

Goal Narrative
The % of people who returned to homelessness within 6 months decreased by 41% since 2020. The HHAP-3 Goal was to reduce the number of persons who return to homelessness from 12% to 10%, which

has already been met as of 2021. This success is partially attributed to increased access to permanent supportive housing which provides participants with the additional support necessary to successfully maintain housing once exited from the system. Additionally, returns to homelessness after exiting interim shelter to permanent housing have fallen by 50% from 20% in 2020 to 10% in 2021; exits to permanent housing from interim shelter represent nearly half of the total successful exits.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness wihtin 2 years after having exited homelessness to permanent housing
7%	1%	14%	6%

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Returns to homelessness for Native Hawaiian or Other Pacific Islander (14%) and Asian (13%) populations are higher than the average for the homeless population overall (7%). Strategies for achieving related goals include promoting diversity in street outreach services staff which has led to greater engagement with services for underserved populations. The more those experiencing homelessness can identify with those providing services the higher the success rate to accepting and participating in programs. On an ongoing basis, services providers will be invited to attend and participate in equity and inclusion trainings provided by the state.

Describe the trackable data goal(s) related to this Outcome Goal:
By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show: 10% of people who are Native Hawaiian or Other Pacific Islander return to homelessness within 2 years after having exited homelessness to permanent housing, representing 4% fewer people and a 28% reduction from the baseline of 14% in CY 2021; 10% of people who are Asian return to homelessness within 2 years after having exited homelessness to permanent housing, representing 3% fewer people and a 30% reduction from the baseline of 13% in CY 2021.

6. Increasing successful placements from street outreach.

6. Increasing successful placements from street outreach.

Goal Statement
By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show 549 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 11 more people and a 2% increase from the baseline.

Goal Narrative
The number of successful placements has significantly increased since 2020 (+443%). This was noted by internal data from 2021 which showed an increase in placement and exit success rate from street outreach. Expanded street outreach services resulted in increased engagement with those living on the street over past few years. In 2021 there was an increase in successful placements due to the success of Project Offramp which connected unsheltered individuals with interim housing. As funding priorities shift, this rate is expected to change or flatten out, but the jurisdictions are continuing to seek additional funding

sources and implement new tools to maintaining the elevated outreach efforts.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
538	11	2%	549

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
The baseline data shows that an estimated 38 individuals who are Native Hawaiian or Other Pacific Islander received services, but no successful placements from street outreach for this population were reported by Cal ICH in 2020 and were suppressed in CY2021 due to low population size. The actual number of successful exits in CY2021 is estimated to be fewer than 5. For the Asian (134) and American Indian or Alaska Native (223) populations who received services, 25% of Asians and 16% of American Indian or Alaska Native participants were successfully placed through street outreach, a significant increase from 2020 data when no successful placement was recorded. Collectively these populations represent 8% of the individuals served in programs in 2021. The regional partners will plan to increase successful placements for the Asian population by 3, American Indian or Alaska Native by 2, and Hawaiian Native or Other Pacific Islander by 2. To help achieve these goals, the FMCoC in partnership with the City and County of Fresno and the County of Madera will continue development of a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly. The FMCoC will also utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. This new tool will be developed with testing to begin by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.

Describe the trackable data goal(s) related to this Outcome Goal:
By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show: 2 total people who are Native Hawaiian or Other Pacific Islander served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 1 more people and a 100% increase from the baseline; 38 total people who are American Indian or Alaska Native served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 2 more people and a 6% increase from the baseline; 36 total people who are Asian served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 3 more people and a 5% increase from the baseline.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy
Strengthening the quality or performance of housing
and/or services programs

Description
The jurisdictional partners are working to improve the delivery of prevention services and target funds to those most likely to enter homelessness; implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; improve exits from interim shelter, emphasizing housing focused case management services; increase housing resources and improve connections between shelter programs and housing resources.

Timeframe
July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets
3. Increase the # of persons exiting homelessness into permanent housing by 167 individuals (or a 15% increase from the CY2021 baseline of 1117), benchmark target: 1284. For the Asian homeless population, increase the # of persons who exit homelessness to permeant housing by 2 individuals (13% increase); benchmark target: 18. For the American Indian or Alaska Native homeless population, increase the # of persons who exit homelessness to permanent housing by 7 individuals (32% increase); benchmark target: 29
4. Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days
5. Reduce the percentage of persons who return to homelessness after exiting to permanent housing by 1% (or a 14% decrease from the CY2021 baseline of 7%), benchmark target: 6%. For the Native Hawaiian or other Pacific Islander population, reduce the % of people who return to homelessness by 4% (or a 28% decrease from CY2021 baseline of 14%), benchmark target: 10%; for the Asian population, reduce the % of people who return to homelessness by 3%, (or a 30% decrease from the CY2022 baseline of 13%, benchmark target: 10%.

Performance Measure(s) to Be Impacted (Check all that apply)
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 2

Type of Strategy
Improving access to supportive services and/or
physical health and behavioral health services

Description
The jurisdictional partners continue to collaborate to improve and strengthen the partnerships with

managed care plans, physical and behavioral health care systems, and public health systems to increase access to those experiencing homelessness. Additionally, the jurisdictions are strategically planning the improvement of diversion services from street outreach and access to services while unsheltered.

Timeframe
July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets
1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.
1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.
6. Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2021 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 3

Type of Strategy
Expanding and strengthening cross-system
partnerships and/or collaborative planning

Description
Representatives from the City for Fresno, Fresno Madera Continuum of Care, and Counties of Madera and Fresno will continue collaborating on the use of funding for services through the cross-jurisdictional planning team previously established to coordinate HEAP services and subsequent BCSH funding. The City and jurisdictional partners will continue to apply for and use grants and other available sources of funding to support ongoing operations and services at emergency shelters, transitional housing, Triage Centers, street outreach and navigation; improve representation of underserved populations within all systems in an effort to improve access, delivery, and participation in service programs; increase housing navigation and other housing resources to increase shelter outflow and inflow; expand landlord engagement services to increase housing units available to homeless population; explore shared housing options to increase affordability for households moving to permanent housing.

Timeframe
July 1, 2022 - June 30, 2025

Entities with Lead Responsibilities
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets
4. Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days
6. Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

Performance Measure(s) to Be Impacted (Check all that apply)
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 4

Type of Strategy
Expanding and strengthening partnerships with
people with lived expertise

Description
The Fresno Madera Continuum of Care (FMCoC) will utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. The Lived Experience Advisory Board, comprised of individuals experiencing homeless and formerly homeless persons in the community representing Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color, will continue to regularly convene and provide feedback on improving access to and delivery of homeless services in the community.

Timeframe
July 1, 2022 - June 30, 205

Entities with Lead Responsibilities
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets
1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African

American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.
1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.
2. Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 5

Type of Strategy
Improving data quality, data systems, and/or data
analyses to better inform decision-making

Description
Both the HMIS System Administrators and end users are committed to ensuring our Data Quality processes are rigorous and demonstrate our understanding of its importance. The jurisdictional partners are continuing to seek improvement the access to services and exits from shelter facilities for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color by utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. The HMIS System Administrator is continuing to make progress toward deploying new methods such as: monthly Annual Performance Report (APR) reviews, monthly meetings with end users and Agency Administrators to address our community's challenges and better utilize the data for decision making, analyzation and presentation of HMIS data at monthly FMCoC meetings, and revitalization of our CoCs Data Quality Management Plan.

Timeframe
July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets
"1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.
1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a

15% from the CY2021 baseline of 233), benchmark target: 198.
4. Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days"

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
4. Reducing the length of time persons remain homeless.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 6

Type of Strategy
Strategic uses of other sources of funding

Description
The regional jurisdictions will continue to apply for and use grants and other available sources of funding to support ongoing operations and services at emergency shelters, transitional housing, Triage Centers, street outreach and navigation. Planned services for homeless youth will provide service coordination to support households with Family Unification Program vouchers. Expansions to shelter capacity and case management services for homeless families will build on existing CalWORKs resources to improve successful exits to permanent housing.

Timeframe
July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets
4. Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days

Performance Measure(s) to Be Impacted (Check all that apply)
4. Reducing the length of time persons remain homeless.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 7

Type of Strategy
Increasing investments into, or otherwise scaling
up, specific interventions or program types

Description
Expand prevention services and target funds to those most likely to enter homelessness, including

families at risk of homelessness; increase diversion services targeted to families seeking shelter services and at risk of homelessness; expand street outreach services to connect additional people to services and identify creative approaches for locating people not connected to services; increase housing navigation and other housing resources to increase shelter outflow and inflow; expand landlord engagement services to increase housing units available to homeless population; increase funding for rapid rehousing expanding services to the rural areas of Fresno County and potentially offer longer periods of assistance to improve housing retention.

Timeframe
July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets
"1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.
1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.
2. Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597
5. Reduce the percentage of persons who return to homelessness after exiting to permanent housing by 1% (or a 14% decrease from the CY2021 baseline of 7%), benchmark target: 6%. For the Native Hawaiian or other Pacific Islander population, reduce the % of people who return to homelessness by 4% (or a 28% decrease from CY2021 baseline of 14%), benchmark target: 10%; for the Asian population, reduce the % of people who return to homelessness by 3%, (or a 30% decrease from the CY2022 baseline of 13%, benchmark target: 10%.
6. Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 8

Type of Strategy
Building the capacity of homelessness response
system to utilize resources, implement best
practices, and/or achieve outcomes

Description
Implement and reinforce diversion strategies throughout the homelessness system to prevent
households from entering homelessness; examine diversion strategies and meaningful placement,
improve the continuation of services once placed to assure success; streamline admissions and review
low barrier policies for emergency shelter and permanent housing programs to ensure alignment with
Housing First; increase successful exits from interim shelter programs through emphasis on housing
focused intensive services while reducing length of time spent in shelter; increase housing resources and
improve connections between shelter programs and housing resources; increase focus and support for
employment and other income increases as a means to maintain housing stability.

Timeframe
July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets
"1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or
a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African
American homeless population, increase # accessing services who are experiencing homelessness by
148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.
1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8%
decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American
homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15%
decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska
Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a
15% from the CY2021 baseline of 233), benchmark target: 198.
2. Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10%
reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American
homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10%
decrease from the CY2021 baseline of 663); benchmark target: 597
3. Increase the # of persons exiting homelessness into permanent housing by 167 individuals (or a 15%
increase from the CY2021 baseline of 1117), benchmark target: 1284. For the Asian homeless
population, increase the # of persons who exit homelessness to permeant housing by 2 individuals (13%
increase); benchmark target: 18. For the American Indian or Alaska Native homeless population,
increase the # of persons who exit homelessness to permanent housing by 7 individuals (32% increase);
benchmark target: 29.
5. Reduce the percentage of persons who return to homelessness after exiting to permanent housing by
1% (or a 14% decrease from the CY2021 baseline of 7%), benchmark target: 6%. For the Native
Hawaiian or other Pacific Islander population, reduce the % of people who return to homelessness by 4%
(or a 28% decrease from CY2021 baseline of 14%), benchmark target: 10%; for the Asian population,
reduce the % of people who return to homelessness by 3%, (or a 30% decrease from the CY2022
baseline of 13%, benchmark target: 10%.
6. Increase the number of successful placements from street outreach by 11 individuals (or a 2%
increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase
the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline

of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 9

Type of Strategy
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements

Description
Implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; increase successful exits from interim shelter programs through emphasis on housing focused intensive services while reducing length of time spent in shelter; emphasize housing focused case management services to improve exits from interim shelter; explore shared housing options to increase affordability for households moving to permanent housing. The FMCoC's Coordinated Entry sub-committee has begun discussions on identifying a replacement assessment tool and will be reviewing an assessment tool featured at the June 2022 National Alliance to End Homelessness conference. The sub-committee will be seeking additional members to support ongoing efforts to develop an assessment tool that equitably evaluates vulnerability among marginalized populations. The FMCoC CES management entity will provide leadership and guidance on testing and implementing an updated assessment tool.

Timeframe
July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets
"1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.
1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a

15% from the CY2021 baseline of 233), benchmark target: 198.
2. Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597
3. Increase the # of persons exiting homelessness into permanent housing by 167 individuals (or a 15% increase from the CY2021 baseline of 1117), benchmark target: 1284. For the Asian homeless population, increase the # of persons who exit homelessness to permeant housing by 2 individuals (13% increase); benchmark target: 18. For the American Indian or Alaska Native homeless population, increase the # of persons who exit homelessness to permanent housing by 7 individuals (32% increase); benchmark target: 29.
4. Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days.
6. Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

*Click **+ Add Strategy** above to add additional strategies as needed.*

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1
Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)
Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)
No

Service providers (direct service providers, outreach, shelter providers, etc.)
Yes

Local governing boards
Yes

People with lived experience
Yes

Other
No

a. Please describe your most notable coordination and collaborative processes with these entities.

Representatives from the City, Fresno Madera Continuum of Care, and Counties of Madera and Fresno began coordinating and collaborating use of funding for services under HEAP, establishing a Cross-Jurisdictional Planning team. The jurisdictional coordination has led to open discussions of funding commitments and inspired the leveraging of funding to improve service delivery and access to services for those experiencing homelessness.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use **any round** of HHAP funding to increase partnership with:

People with lived experience
Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)
Yes

Is this partnership formal or informal?
Informal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Justice entities
Yes

Is this partnership formal or informal?
Informal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Workforce system
Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Services for older adults
Yes

Is this partnership formal or informal?
Informal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Services for people with disabilities
Yes

Is this partnership formal or informal?
Informal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Child welfare system
Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Education system
Yes

Is this partnership formal or informal?
Informal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Local Homeless Coordinated Entry System
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Other (please specify)
No

a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)
The City of Fresno requires all services providers funded with HHAP dollars to provide wrap around services to those who present at triage centers/emergency shelters for homeless services or contacted during street outreach. The established relationships the services providers have with social services, justice entities, and other services have attributed to the long-term success of many of the placements out of homelessness.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])
Yes

Physical and behavioral health care systems and resources
Yes

Public health system and resources
No

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.
The jurisdictional partners continue to collaborate to improve and strengthen the partnerships with managed care plans, physical and behavioral health care systems, and public health systems to increase access to those experiencing homelessness. The County of Fresno recently submitted a letter to state its support of the California Department of Health Care Services (DHCS) Housing and Homeless Incentive Program Investment Plans submitted by Anthem Blue Cross and CalViva Health for the Fresno and Madera Counties. The FMCoC engaged and worked in partnership with Anthem Blue Cross and CalViva Health, to collaborate on the HHIP Investment Plan, and reviewed the plan prior to the Medi-Cal managed care plan (MCP) submission. Specific priority measures will be heavily weighted by DHCS when reviewing MCP reports to determine funds earned, including connecting and integrating with local homeless Coordinated Entry System, providing healthcare to individuals who are homeless, and connection with the local Homeless Management Information System (HMIS).
The City of Fresno is piloting a mobile shower unit, with the expectation to increase capacity and access by purchasing a second unit using nearly $200,000 in ESG-CV funds.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness

have equitable access to housing and services:
Ensuring those with lived experience have a role in program design, strategy development, and oversight
Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.
The Lived Experience Advisory Board (LEAB), established by the FMCoC, held its first meeting on August 24, 2022. The second meeting held September 28, 2022 invited members from the HHAP-4 Cross-Jurisdictional Planning team to obtain feedback regarding barriers to accessing services in the community, ideas to improve permanent housing placement, and specific experiences of services that worked well. This feedback will inform service deliver evaluation and best practices across the community.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations
Yes, formal partnering

Public health system
Yes, informal partnering

Criminal legal system and system for supporting re-entry from incarceration
Yes, informal partnering

Child welfare system
Yes, informal partnering

Affordable housing funders and providers
Yes, informal partnering

Income support programs
Yes, formal partnering

Education system
Yes, informal partnering

Workforce and employment systems
Yes, informal partnering

Other (please specify)
No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings
The City of Fresno, FMCoC, and County of Fresno continue to build a relationship with the Fresno County Department of Behavioral Health (DBH). Together these organizations have created 118 units of permanent supportive housing utilizing a Housing First model. Currently the organizations are working with the local Public Housing Agency as the developer on four projects using No Place Like Home funding – comprising almost 80 units of permanent housing.
Additionally, the City of Fresno contracts with multiple services providers who maintain Memorandums of Understanding and/or other forms of partnerships with a variety of community organizations throughout

Fresno, including:

a.   Fresno Housing Authority - the collaborative applicant for HUD grants and local HMIS administrator
b.   Local Law Enforcement offices – Marjaree Mason Center, domestic violence service provider, maintains victim advocates stationed at Fresno PD and Fresno Sheriff's Department
c.   Crime Victims Assistance Center – Aids Emergency Room based clients with relocation expenses and securing permanent housing as well with the help for deposits
d.   Meathead Movers and Wings – Assists our domestic violence service provider with moving and obtaining household items and furnishings for participants
e.   Local Hospitals/Medical Centers: Community Regional Medical Center, Kaiser Permanent, St Agnes, Valley Children's, Clinica Sierra Vista, Fresno EOC Health Clinic
f.   Local Schools/Districts: Fresno Unified School District, Fresno County Superintendent of Schools, and Project Access
g.   Other Social Service Providers – County of Fresno's Department of Social Services, Department of Behavioral Health, Kings View Behavioral Health, West Care of California, and RH Community Builders

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.
All City of Fresno funded service providers are required to abide by equity and inclusion standards and is built into all RFPs released by the City. Service providers are selected based on several requirements, one being that they can demonstrate staff bring an equity lens, ensuring that participants who identify as Black, Indigenous, and People of Color (BIPOC), and LGBTQ+, have unfettered access to housing and culturally responsive services. The City and our service providers understand representation is vital to the long-term success of a program, engagement, and placement into permanent housing. The current street outreach hired more culturally specific outreach works connected to the Asian population, this simple improvement increases data collection and engagement for the those identifying as Asian from less than 1 in 2019 and 2020 to 16 in the 2022 Point in Time Count (PIT). A similar affect occurred with the American Indian population, increasing representation in services provided and received, improved engagement from less than 1 in 2019 and 2020 to 21 in the 2022 PIT. The City and our jurisdictional partners plan to continuing to foster this type of growth and representation throughout the homeless services system.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.
Improvements to the PIT Count include time appropriate markings of areas with high populations of people experiencing homelessness. Nearly 200 volunteers participate in the PIT Count conducted in February of 2022, including 18 City funded outreach workers. Outreach teams will visit areas during the times the PIT Count is done in order to more accurately mark those areas of high frequency. Additionally, warming centers are updated on maps so that PIT volunteers are able to contact and survey those accessing warming centers, two warming centers were operating during them most current PIT Count. Organizers of the PIT Count will also connect with local churches, CBOs and other organizations engaged in the community to assist with identifying areas with people experiencing homelessness.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.
The City of Fresno continues to seek and apply for funding aligned with goals of homelessness infrequent, brief, and non-recurring. In January of 2022, the City applied for and was awarded four Homekey 2.0 projects. The awarded funding totaled $54.5 million in funding to purchase and rehabilitate four motels for a total of interim housing XX units. These units will eventually convert into mixed income permanent

housing. The City is actively researching other properties for Homekey 3.0 funding projects. The City recently implemented a Local Housing Trust Fund, the first-year award and match funding total $5 million with plans to increase the match for the next round of funding in 2023. Several community meetings are scheduled to determine the housing projects to be supported with this funding included a Tiny Home Village.

(IV) Improving homeless point-in-time counts.
The HMIS Lead Agency in collaboration with the HMIS Committee are responsible for administering a Data Quality Plan (DQP) which serves as the FMCoC's overall framework for data quality, including data monitoring and quality control. The DQP sets the expectations for both the community and the HMIS end users to capture reliable and valid data on persons accessing the FMCoCs homeless response system. As part of the DQP, the data quality of the local HMIS will be reviewed and monitored on a monthly basis with each provider to ensure its accuracy, timeliness, consistency, and reliability. The review team consists of program managers, the HMIS Committee, and the CoC Board. In addition, we will continue addressing our community's challenges and better utilizing HMIS data to drive decision making.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.
The FMCoC understands there is a need for a Coordinated Entry assessment that is evidence based, equitable, frequently validated, east to implement and free to use. The Coordinated Entry Sub-committee have begun discussions on identifying a replacement assessment tool and will be reviewing an assessment tool recently featured at the National Alliance to End Homelessness conference, Matching to Appropriate Placement (MAP) assessment. This tool assesses the needs and vulnerabilities of people who are experiencing homelessness. The sub-committee will seek additional members to support ongoing efforts to review this tool or develop an assessment tool that equitably evaluates vulnerability among marginalized populations. The FMCoC CES management entity will provide leadership and guidance on testing and implementing an updated assessment tool. The expectation is to begin piloting the new assessment tool by July of 2023 and full implementation with all services providers by July of 2024.

Question 8

*Responses to these questions are for informational purposes only.

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance
Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners
Technical assistance related to goal setting in underserved/disproportionately impacted populationsins
Technical assistance related to achieving outcome goals
Trainings on topics of equity

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled

Continue to open communication between local jurisdictions and the sharing of successful innovative solutions. Details related to time of implementation, cost and coordination will provide the transparency needed for jurisdictions to determine if a similar solution is realistic or attainable.

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligibe Use 1

Eligible Use Category Intended to be Supported with HHAP-4
2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
27.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
2.00%

Activities to be Supported with HHAP-4
12 Emergency Shelters (749 beds) , 1 Mental Health facility (50 beds), 2 Youth Bridge Housing programs for a total of 8 beds, 24-hour Onsite Security at 3 Emergency Shelter sites

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Due to COVID19 the City enacted an aggressive response to purchasing and rehabilitating motels into triage centers/emergency shelters. Many of these hotels are located in areas heavily infiltrated with violence, drugs, sex trafficking, gangs, and people experiencing homelessness. The City sought to improve these areas and the business around them by revitalizing the motels and converting those sight into emergency shelters which also got people off the streets. The 2022 Point in Time (PIT) Count demonstrated that 4,198 individuals remain homeless within the local jurisdiction, of those 2,338 remain unsheltered. We recognize more shelter is needed to support this special population, the City and our jurisdictional partners worked together to improve the availability of shelter beds while projecting future conversions into permanent housing.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
The City coordinated with the jurisdictional partners to review state, local, and federal funding and the programs they support. The 2022 Point in Time (PIT) Count demonstrated that 4,198 individuals remain homeless within the local jurisdiction, of those 2,338 remain unsheltered. The jurisdiction has $6 million planned for prevention and diversion servicing 1,300 individuals/families annually, $3 million dedicated to permanent supportive housing servicing 431 individuals annual, $7 million for rapid rehousing servicing 1,058 individuals annually, and over $1 million dedicated to street outreach servicing nearly 1,000 individuals annually.

Eligibe Use 2

Eligible Use Category Intended to be Supported with HHAP-4
4. Services coordination

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
66.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
8.00%

Activities to be Supported with HHAP-4
7.25 FTE Program Manager, 16.12 FTE Housing Case Mangers, 17.95 FTE Monitors, 32.35.35 Client Service Providers, 2.65 youth services Navigators

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Due to COVID19 the City enacted an aggressive response to purchasing and rehabilitating motels into triage centers/emergency shelters. The success of participants depends on the coordination of services provided; the City partnered with services providers to assure wrap around services were provided at every site funded by the City. Services are offered in coordination with other complementary services, as part of the path from homelessness to permanent housing stability. These shelters not only provide safe and secures temporary housing for individuals and families who are unsheltered, but they also provide case management to prepare participants for placement into permanent housing. Shelter staff work closely with permanent housing providers to ensure that households are quickly placed into housing and connected to resources to enable them to achieve long-term housing stability.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
The City coordinated with the jurisdictional partners to review state, local, and federal funding and the programs they support. The 2022 Point in Time (PIT) Count demonstrated that 4,198 individuals remain homeless within the local jurisdiction, of those 2,338 remain unsheltered. The jurisdiction has $6 million planned for prevention and diversion servicing 1,300 individuals/families annually, $3 million dedicated to permanent supportive housing servicing 431 individuals annual, $7 million for rapid rehousing servicing 1,058 individuals annually, and over $1 million dedicated to street outreach servicing nearly 1,000 individuals annually.

Eligibe Use 3

Eligible Use Category Intended to be Supported with HHAP-4
10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
7.00%

Activities to be Supported with HHAP-4
Grant administration and oversight of subrecipient service agreements

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Admirative entity to distribute funding and manage projects of subrecipients for homeless programs including youth navigation and housing, domestic violence services, triage centers, homeless family services, and mental health services.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
The City coordinated with the jurisdictional partners to review state, local, and federal funding and the programs they support. The City and jurisdictional partners plan to use the maximum allotted administrative allocation to manage these programs. Any remaining administrative funding will be

redirected to continue funding these programs.

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):
The City of Fresno and the Cross-Jurisdictional Team continue to review the racial equity goals developed during the teams participating in the California Racial Equity Action Lab (CA REAL). The Fresno Madera Continuum of Care (FMCoC) in partnership with the City and County of Fresno and the County of Madera will engage with individuals experiencing homeless and formerly homeless persons in the community to develop a paid Lived Experience Advisory Board of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color who regularly convene, with one member serving on the FMCoC Board of Directors with voting rights.

Using the FMCoC website and working with homeless services providers and other CoC members, potential members were identified and invited to apply. The Lived Experience Advisory Board (LEAB) had its first meeting on August 24, 2022. The first six (6) applicants, and members of the FMCoC LEAB Committee, participated in the first convening. The LEAB can have a maximum of 12 members. During the first meeting, the members reviewed the proposed LEAB framework/governance, and the entire group discussed the meeting structure moving forward. An LEAB Chair was selected, the CoC presented information regarding the CoC and LEAB mission, and the LEAB members spent time doing detailed introductions of themselves and telling their stories. In the coming months, the LEAB will review additional LEAB member applications that have been received and make decisions regarding meeting logistics. Participants were financially compensated for their time and the Chair will also be compensated for administrative hours spent in support of the LEAB.

On September 28, 2022, the LEAB had its second meeting. During this meeting, members of the HHAP-4 Cross-Jurisdictional Planning team met with the LEAB to obtain feedback regarding barriers to accessing services in the community, ideas to help move people to permanent housing, and experiences with specific services in the community, specifically, what worked well. This feedback will inform service delivery evaluations and best practices across the community. This meeting was also used to review what representation already exists on the LEAB and to review additional applications for the LEAB and one additional member was selected. The LEAB wants to ensure that it represents the population being served by the CoC and that it includes voices that are historically marginalized. As such, the members will conduct targeted outreach for the remaining five (5) vacancies looking for specific demographics (racial, geographic, and otherwise) to fill the positions.

In October of 2022, feedback was requested by the LEAB on the FMCoC Information Cards for those experiencing homelessness. This feedback will be used to evaluate the cards for necessary changes before the next print. The LEAB was also engaged to provide feedback on the Plan for Serving Individuals and Families Experiencing Homelessness with Severe Services Needs that the FMCoC is drafting as part of the HUD Special NOFO application. A member of the LEAB also participated in the Special NOFO Appeals Panel during the local competition review and rank process.

Also in October of 2022, the FMCoC BOD determined that the LEAB members will nominate the Formerly Homeless Board of Director for the FMCoC. That position will replace one of the Members at Large positions (which is already required to have lived experience of homelessness) which is set to expire in March 2022.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:

i. The City of Fresno and the Cross-Jurisdictional Team continue to review the racial equity goals developed during the teams participating in the California Racial Equity Action Lab (CA REAL). The Fresno Madera Continuum of Care (FMCoC) in partnership with the City and County of Fresno and the County of Madera are continuing to discuss the development of a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly.

The jurisdictional partners are continuing to identify the local partnerships needed to establish an equitable review panel to evaluate exits to permanent housing for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. The goal is to establish an HMIS Data Review Panel of volunteers from CBOs, service providers, and local government who represent Black, Native and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color by January 2023. The jurisdictional partners are connecting with local churches, CBOs, and other organizations engaged in the community providing services to the identified populations. Some additional outcomes of establishing the review panel are to address the following questions as they relate to data collection and reporting:

a. Are outreach services visiting places where the identified population reside?
b. Are the operating hours of the outreach services and other service providers accommodating the needs of those experiencing homelessness?
c. How does representation affect accessibility of services?
d. Do funding sources impact the location of services provided and accessed?
e. How are walk-ins to access sites tracked and reported?

Once the panel is established, the group will convene quarterly to review HMIS data and discuss additional resources needed to address access and reporting needs to verify equitable access to services. Updates will be reported at FMCoC meetings and distributed to all jurisdictional partners.

ii. The jurisdictional partners are continuing to identify the local partnerships needed to establish an equitable review panel to evaluate access to shelter for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. The goal is to establish an HMIS Data Review Panel of volunteers from CBOs, service providers, and local government who represent Black, Native and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color by January 2023. The jurisdictional partners are connecting with local churches, CBOs, and other organizations engaged in the community providing services to the identified populations. Some additional outcomes of establishing the review panel are to address the following questions:

1. Where is the identified population primarily placed after accessing services? What form of permanent housing?
2. How is successful placement into permanent housing tracked and what worked? How are resources extended to those in permanent housing to assure success?
3. Landlord Engagement/Tenant Counseling – Who is accessing these programs to retain housing?
4. Diversion Services – What is the success rate for this population? What resources/services/training can improve placements from this intervention?
5. Case Management – Is additional housing stability case management needed once placed to improve retention of housing?

Once the panel is established, the group will convene quarterly to review HMIS data and discuss additional resources needed to address equitable placement and reporting needs to identify continued success. Updates will be reported at FMCoC meetings and distributed to all jurisdictional partners.

iii. The Fresno Madera Continuum of Care (FMCoC) will utilize the Coordinated Entry Assessment Tool adhoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. This new tool will be developed with testing to begin by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.

The Coordinated Entry Sub-committee have begun discussions on identifying a replacement assessment tool and will be reviewing an assessment tool recently featured at the National Alliance to End Homelessness conference. The sub-committee will be seeking additional members to support ongoing efforts to develop an assessment tool that equitably evaluates vulnerability among marginalized populations. The FMCoC CES management entity will provide leadership and guidance on testing and implementing an updated assessment tool.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:
The jurisdictional partners continue to collaborate to improve and strengthen the partnerships with managed care plans, physical and behavioral health care systems, and public health systems to increase access to those experiencing homelessness. The County of Fresno recently submitted a letter to state its support of the California Department of Health Care Services (DHCS) Housing and Homeless Incentive Program Investment Plans submitted by Anthem Blue Cross and CalViva Health for the Fresno and Madera Counties. The FMCoC engaged and worked in partnership with Anthem Blue Cross and CalViva Health, to collaborate on the HHIP Investment Plan, and reviewed the plan prior to the Medi-Cal managed care plan (MCP) submission. Specific priority measures will be heavily weighted by DHCS when reviewing MCP reports to determine funds earned, including connecting and integrating with local homeless Coordinated Entry System, providing healthcare to individuals who are homeless, and connection with the local Homeless Management Information System (HMIS).

The City of Fresno is piloting a mobile shower unit, with the expectation to increase capacity and access by purchasing a second unit using nearly $200,000 in ESG-CV funds.

Support increased exits to permanent housing among people experiencing homelessness:
The jurisdictional partners are working to improve the delivery of prevention services and target funds to those most likely to enter homelessness; implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; examine diversion strategies and meaningful placement, improve the continuation of services once placed to assure success; streamline admissions and review low barrier policies for emergency shelter and permanent housing programs to ensure alignment with Housing First; increase successful exits from interim shelter programs through emphasis on housing focused intensive services while reducing length of time spent in shelter; increase housing resources and improve connections between shelter programs and housing resources; increase focus and support for employment and other income increases as a means to maintain housing stability.

The FMCoC's Coordinated Entry sub-committee has begun discussions on identifying a replacement assessment tool and will be reviewing an assessment tool featured at the June 2022 National Alliance to End Homelessness conference. The sub-committee will be seeking additional members to support ongoing efforts to develop an assessment tool that equitably evaluates vulnerability among marginalized populations. The FMCoC CES management entity will provide leadership and guidance on testing and implementing an updated assessment tool.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.
Yes

	People Experiencing Homelessness	Source and Date Timeframe of Data
Table 1. Landscape Analysis of Needs and Demographics		
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	4216	HUD 2022 CoC Point-In-Time Count
# of People Who are **Sheltered** (ES, TH, SH)	1878	HUD 2022 CoC Point-In-Time Count
# of People Who are **Unsheltered**	2338	HUD 2022 CoC Point-In-Time Count
Household Composition		
# of Households **without Children**	3308	HUD 2022 CoC Point-In-Time Count
# of Households with **At Least 1 Adult & 1 Child**	209	HUD 2022 CoC Point-In-Time Count
# of Households with **Only Children**	8	HUD 2022 CoC Point-In-Time Count
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing **Chronic Homelessness**	938	HUD 2022 CoC Point-In-Time Count
# of Adults Who are Experiencing **Significant Mental Illness**	803	HUD 2022 CoC Point-In-Time Count
# of Adults Who are Experiencing **Substance Abuse** Disorders	475	HUD 2022 CoC Point-In-Time Count
# of Adults Who are **Veterans**	205	HUD 2022 CoC Point-In-Time Count
# of Adults with **HIV/AIDS**	28	HUD 2022 CoC Point-In-Time Count
# of Adults Who are **Survivors of Domestic Violence**	644	HUD 2022 CoC Point-In-Time Count
# of **Unaccompanied Youth (under 25)**	105	HUD 2022 CoC Point-In-Time Count
# of **Parenting Youth (under 25)**	19	HUD 2022 CoC Point-In-Time Count
# of People Who are **Children of Parenting Youth**	21	HUD 2022 CoC Point-In-Time Count
Gender Demographics		
# of **Women/Girls**	1530	HUD 2022 CoC Point-In-Time Count
# of **Men/Boys**	2654	HUD 2022 CoC Point-In-Time Count
# of People Who are **Transgender**	16	HUD 2022 CoC Point-In-Time Count
# of People Who are **Gender Non-Conforming**	13	HUD 2022 CoC Point-In-Time Count
Ethnicity and Race Demographics		
# of People Who are **Hispanic/Latino**	2053	HUD 2022 CoC Point-In-Time Count
# of People Who are **Non-Hispanic/Non-Latino**	2163	HUD 2022 CoC Point-In-Time Count
# of People Who are **Black or African American**	605	HUD 2022 CoC Point-In-Time Count
# of People Who are **Asian**	130	HUD 2022 CoC Point-In-Time Count
# of People Who are **American Indian or Alaska Native**	305	HUD 2022 CoC Point-In-Time Count
# of People Who are **Native Hawaiian or Other Pacific Islander**	35	HUD 2022 CoC Point-In-Time Count
# of People Who are **White**	2544	HUD 2022 CoC Point-In-Time Count
# of People Who are **Multiple Races**	597	HUD 2022 CoC Point-In-Time Count

If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households **without Children**	449	505	130	2540	84	80	2464	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Households with **At Least 1 Adult & 1 Child**	74	230	99	121	34	66	254	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Households with **Only Children**	1	2	0	3	0	1	6	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing **Chronic Homelessness**	362	253	107	1061	30	5	998	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are Experiencing **Significant Mental Illness**	429	211	88	980	47	8	699	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are Experiencing **Substance Abuse** Disorders	199	105	45	572	9	2	457	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are **Veterans**	55	204	92	224	5	69	176	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults with **HIV/AIDS**	26	7	1	33	1	0	27	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are **Survivors of Domestic Violence**	143	149	49	648	37	19	513	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of **Unaccompanied Youth (under 25)**	4	98	56	220	10	5	204	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of **Parenting Youth (under 25)**	2	40	14	18	1	1	45	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are **Children of Parenting Youth**	3	60	12	15	1	1	56	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
Gender Demographics									
# of **Women/Girls**	376	686	239	1320	132	192	1614	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of **Men/Boys**	377	697	249	1756	96	189	2217	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are **Transgender**	6	4	3	20	3	1	12	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are **Gender Non-Conforming**	1	0	2	3	0	0	3	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
Ethnicity and Race Demographics									
# of People Who are **Hispanic/Latino**	342	748	262	1428	120	248	1781	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are **Non-Hispanic/Non-Latino**	418	636	229	1670	112	133	1922	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are **Black or African American**	144	302	113	575	60	36	712	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are **Asian**	11	22	3	90	4	1	134	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are **American Indian or Alaska Native**	26	28	12	165	5	4	163	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are **Native Hawaiian or Other Pacific Islander**	3	8	4	23	0	0	29	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are **White**	527	989	329	2086	158	337	2527	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are **Multiple Races**	49	33	28	103	5	3	117	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021

Summary of Combined Homeless Services Capacity for the FMCoC, City of Fresno, and Counties of Fresno and Madera					
Activity Type	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Emergency Shelter	913	877	759	769	400
Bridge Housing	160	171	126	83	28
Street Outreach	2048	2342	2170	1450	350
Services Only	948	625	872	301	51
Homelessness Prevention and Shelter Diversion to Permanent Housing	2938	8043	2828	765	0
PH - Rapid Re-housing	873	712	736	693	193
PH - Permanent Supportive Housing	607	823	1039	636	0
Other	0	0	0	0	0

Legend
City of Fresno
County of Madera
County of Fresno
FMCoC

Contract	Funding Source	Activity Type	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
ERAP - City of Fresno	ERAP	Homelessness Prevention a	1029	3711	676		
Agreement with FHA - Step Up on 99	CDBG	Emergency Shelter	99	99	99	99	99
Agreement with Poverello - Village of Hope	ERF	Services Only			200	200	
Agreement with Poverello: Village of HOPE	ERF	Street Outreach			200	200	
Agreement with Poverello: Village of HOPE	ERF	PH - Rapid Re-housing				26	
TBD - Voucher Assitance	ARPA	PH - Rapid Re-housing					
TPOCC Golden State Triage Center	HEAP, HHAP1, HHAP2	Emergency Shelter	50	50	100	100	
TPOCC Bridge Point Triage Center	HEAP, HHAP1, HHAP2	Emergency Shelter	30	30	30	30	
Agreement with Fresno EOC: Employment Services to 31 individuals	HEAP	Services Only	31				
Agreement with Fresno EOC: 4 beds for youth bridge housing and case management up to 6 months	HEAP, HHAP1, HHAP2	Bridge Housing	4	4	4		
Elevate Community Services - Ambassador Inn	HHAP1, HHAP2, HHAP3, Homkey 2.0	Emergency Shelter			58	58	58
Elevate Community Services - Villa Motel	HHAP1, HHAP2, HHAP3, Homkey 2.0	Emergency Shelter			51	51	51
TPOCC - Valley Inn	HHAP3, Homkey 2.0	Emergency Shelter				105	105
TPOCC - Parkway Inn	HHAP3, Homkey 2.0	Emergency Shelter				80	80
TPOCC - Journey Home	HHAP1	Emergency Shelter			80		
Comprehensive Addiction Programs - Travel Inn	HHAP1, HHAP2	Emergency Shelter	60	60			
RH Community Builders - Sands Inn	HEAP, HHAP1	Emergency Shelter	80	80			
Agreement with Poverello - Village of Hope	ERF	Emergency Shelter			120	120	
Agreement with Fresno Housing Authority: HMIS	HEAP, HHAP1, PY 21 ESG, HHAP2 (proposed)	Other	N/A	N/A	N/A	N/A	N/A
Agreement with Kings View: Street Outreach and Assessment Services	HEAP, ESG-CV2	Street Outreach	888	29			
Agreement with Marjaree Mason Center: Emergency Shelter and Supportive services to 16 families (40 adults and children) who are victims of domestic violence	HEAP, HHAP1, HHAP2, ESG, ESG-CV (proposed)	Emergency Shelter		12	12		
Agreement with Marjaree Mason Center: Bridge Housing (Safe House)	CDBG	Bridge Housing		5			
Agreement with Poverello House: Diversion, Emergency Shelter, Motel Vouchers to 440 individuals	HEAP, HHAP2	Services Only	440	440	440		
Agreement with Poverello House: Street Outreach and Assessment Services	HHAP1, HHAP2, ESG-CV2,ESG	Street Outreach	600	1253	900	900	
Agreement with WestCare in partnership with The Living Room: 20 Transitional short-term housing facility units, Supportive Services, Housing Information and Referral Services	PY 2020 HOPWA, PY 2021 HOPWA	Bridge Housing		20	9		
Agreement with WestCare in partnership with The Living Room: TBRA to 20 individuals	PY 2020 HOPWA, PY 2021 HOPWA	PH - Rapid Re-housing		20	20		
Agreement with WestCare in partnership with The Living Room: STRMU to 26 individuals	PY 2020 HOPWA, PY 2021 HOPWA	Homelessness Prevention and Shelter Diversion to Permanent Housing		26	46		
Agreement with Fresno Housing Authority: TBRA to 53 households	PY 2020 HOME TBRA	PH - Rapid Re-housing		53	53		
POV - HOPE Team Street Outreach	PY 2020 ESG, PY ESG 2021, PY ESG 2022	Street Outreach		600	600		

Program	Funding Source	Type						
Agreement with POV: Rapid rehousing to 26 individuals	PY 2020 ESG, PY ESG 2021	PH - Rapid Re-housing			26	26		
Agreement with WestCare: Homeless Prevention to 12 individuals	PY 2021 ESG, PY ESG 2022	Homelessness Prevention and Shelter Diversion to Permanent Housing			12	7		
Agreement with WestCare: rapid Rehousing	PY 2021 ESG, PY ESG 2023	PH - Rapid Re-housing			50	11		
Mental Health Systems - Fresno HOME	ESG-CV2, HHAP2 (proposed), HHAP3	Emergency Shelter			50	50		
Centro La Familia: Deposit Assistance Program	ESG-CV2	Homelessness Prevention and Shelter Diversion to Permanent Housing				49		
Comprehensive Addiction Program: Travel Inn Emergency Shelter Operations/supportive services	HHAP1, ESG-CV2, CDBG-CV 1&3 (proposed), HHAP2 (proposed)	Emergency Shelter			60	60		
Agreement with CHC - Tenant/Landlord Counseling for 200 individuals	CDBG-CV 1&3	Homelessness Prevention and Shelter Diversion to Permanent Housing						
Agreement with RH Community Builders: Emergency shelter operations	HEAP, HHAP1	Emergency Shelter			80			
CAPMC/Madera Coalition for Community Justice	CDBG - CARES City of Madera	Homelessness Prevention and Shelter Diversion to Permanent Housing		96		N/A		
Fresno DSS/ CAPMC	ESG	PH - Rapid Re-housing		9	8	N/A		
Fresno DSS/ CAPMC	ESG	Emergency Shelter		20	20	N/A		
Fresno DSS/ CAPMC	ESG	Street Outreach		100	100	N/A		
Fresno DSS/ CAPMC	ESG	Homelessness Prevention and Shelter Diversion to Permanent Housing		18	19	N/A		
County/ CAPMC	HHAP	Homelessness Prevention and Shelter Diversion to Permanent Housing						
County/ CAPMC	HHAP	Street Outreach						
County/ CAPMC	HHAP	Homelessness Prevention and Shelter Diversion to Permanent Housing		40	40	40		
County/ CAPMC	HHAP	PH - Rapid Re-housing		2				
Homeless Prevention	Kaiser Foundation	Homelessness Prevention and Shelter Diversion to Permanent Housing		30				
Outreach Services	Kaiser Foundation	Street Outreach		100		120		
HUD - Permanent Supportive Housing - Shunammite Place	HUD CoC	PH - Permanent Supportive Housing		36		43		
County/ CAPMC - Pathway Assistance to Transition into Housing (PATH)	PATH	Street Outreach						
County CalWORKS HSP	CALWORKS HSP	PH - Rapid Re-housing		108				
Project Room Key Round 2	Project Roomkey	Emergency Shelter		15				
CAPMC- CALOES Shelter-Based Domestic Violence.	CALOES	Emergency Shelter		7				
CAPMC - CALOES Transitional Housing Program	CALOES	Bridge Housing		29	29			
CAPMC/Madera Coalition for Community Justice	CARES - CRF	Homelessness Prevention and Shelter Diversion to Permanent Housing		100		N/A		
CVOC MSFW Temp Housing	WIOA	Emergency Shelter		20				
CVOC - Affected by COVID19, low income, MSFW	CDBG - CARES	Homelessness Prevention and Shelter Diversion to Permanent Housing		50		N/A		
CAPMC - Rental/Mortgage Assist for Households impacted by COVID	FEMA - CARES	Homelessness Prevention and Shelter Diversion to Permanent Housing		30		N/A		
Turning Point Serenity Village	HUD CoC	PH - Permanent Supportive Housing		7				
MHS Bridge Housing	HHAP1, HHAP3	Bridge Housing			33	33	33	

Program	Funding Source	Category	C1	C2	C3	C4	C5
Fresno Eoc Youth Bridge Housing	HHAP1, HHAP3	Bridge Housing		12	12	12	12
Fresno EOC Youth Bridge Navigation Services	HCD THP Round 1,2, &3	Bridge Housing					
TPOCC BridgePoint	ESG	Bridge Housing	30				
RHCB The Lodge	MHSA - Innovation	Bridge Housing	30	30	30		
TPOCC Triage Center	HHAP1, HHAP2, HHAP3, ESG-C	Emergency Shelter		30	30	30	
Poverello House Triage Center	HHAP1, HHAP2, HHAP3, ESG-C	Emergency Shelter		10	34	34	
RHCB COVID Shelter	SB-89, CARES, PRK, ESG-CV	Emergency Shelter	211	211			
Selma COM Selma Hotel & Services	CDBG-CV	Emergency Shelter					
Selma Super 8	PRK	Emergency Shelter	45	45			
Selma Townhouse Motel (Sanger)	CARES, CDBG-CV	Emergency Shelter					
Poverello House COVID Shelter	SB-89, CARES, PRK, ESG-CV	Emergency Shelter	28	28			
RHCB FLATS Hotel	PRK	Emergency Shelter	24				
Marjaree Mason Center COVID Hotel	SB-89, CARES, PRK	Emergency Shelter	40				
COVID Trailers	CARES, PRK	Emergency Shelter	3				
Travelodge COVID Hotel	CARES, SB-89	Emergency Shelter	12	12			
Clarion COVID Hotel	SB-89	Emergency Shelter	15				
TBD - Rural ES/Triage	HHAP2	Emergency Shelter				55	
TBD - Madera Triage Center	HHAP3	Emergency Shelter				7	7
WestCare HDAP Emergency Shelter	ESG-CV	Emergency Shelter					
WestCare Diversion	HHAP1, HHAP3	Homelessness Prevention and Shelter Diversion to Permanent Housing		300	300	300	
WestCare Homelessness Prevention for APS	Home Safe	Homelessness Prevention and Shelter Diversion to Permanent Housing		200	200	200	
RHCB Emergency Rental Assistance	ERAP1, ERAP2	Homelessness Prevention and Shelter Diversion to Permanent Housing	1245	3735	1510	265	
DBH Master Lease Housing	NPLH	PH - Permanent Supportive Housing		68			
DBH Recovery Residences	NPLH	PH - Permanent Supportive Housing		70			
Butterfly Gardens - New Units	NPLH	PH - Permanent Supportive Housing			73		
Butterfly Gardens	NPLH	PH - Permanent Supportive Housing			284		
Villages at Paragon	NPLH	PH - Permanent Supportive Housing			26		
Villages at Broadway	NPLH	PH - Permanent Supportive Housing			25		
Alegre Commons	NPLH	PH - Permanent Supportive Housing			41		
Arthur at Blackstone	NPLH	PH - Permanent Supportive Housing				42	
Crossroads Village	NPLH	PH - Permanent Supportive Housing				50	
Libre Commons	NPLH	PH - Permanent Supportive Housing				42	
Avalon Commons	NPLH	PH - Permanent Supportive Housing				7	
Renaissance	MHSA	PH - Permanent Supportive Housing		121			
RHCB Case Management & Navigation	CARES, PRK	PH - Rapid Re-housing	211				
WestCare Home Sweet Home/Selma COM	HHAP1, ESG-CV	PH - Rapid Re-housing		65	65	45	
Housing Authority CalWORKS HSP	HSP	PH - Rapid Re-housing	62	62	62	TBD	
CLFA CALWORKS HSP	HSP	PH - Rapid Re-housing	40	40	40	TBD	
CalWORKs HSP RRH	HSP	PH - Rapid Re-housing			64	166	
Bringing Families Home RRH	BFH	PH - Rapid Re-housing	14	14			
WestCare HDAP RRH	HDAP	PH - Rapid Re-housing	50	50	50	50	
WestCare RRH	ESG	PH - Rapid Re-housing	60				
TBD - Youth RRH	HHAP2, HHAP3	PH - Rapid Re-housing			2	22	22
RHCB Crossroads RRH	ESG-CV	PH - Rapid Re-housing	165	165	165	165	
TBD - Tenant-based RRH	HHAP3	PH - Rapid Re-housing				120	120
CFLA Bringing Families Home RRH	BFH	PH - Rapid Re-housing		22	TBD	TBD	
Fresno Housing RRH	Fresno Housing Authority	PH - Rapid Re-housing		51	51	51	51
WestCare HDAP Supportive Services	HDAP	Services Only			50	50	
RHCB Landlord Engagement & Risk Mitigation	HHAP2	Services Only	N/A	N/A	N/A		
WestCare Housing Matcher	ESG, HSP	Services Only	200				
RHCB - Operating Subsidy for PSH	HHAP2	Services Only			51		

Program	Funding Source	Type					
Villages at Broadway	NPLH	Services Only		26			
Villages at Paragon	NPLH	Services Only		28			
Fresno Housing Shelter Plus Care Services	Fresno Housing Authority	Services Only		51	51	51	51
Kings View PATH Rural Outreach	HHAP1, HHAP3, ARPA	Street Outreach	360	360	350	350	350
WestCare RRH	ESG	PH - Rapid Re-housing		20			
WestCare Emergency Shelter	ESG	Emergency Shelter		35			
WestCare HDAP RRH	ESG-CV	Emergency Shelter					
Community Action Partnership of Madera County, Inc. Combined Renewal and Expansion	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	21	21	21	21	
Fresno County Economic Opportunities Commission HERO Team 2 expansion	CoC HUD Award FY2020, FY2021	Street Outreach	0	0	0	0	
Fresno County Economic Opportunities Commission Project Hearth	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	16	16	16	16	
Fresno County Economic Opportunities Commission Project Home Plate	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	22	22	22		
Fresno County Economic Opportunities Commission Project PHoenix	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	25	25	25	25	
Fresno County Economic Opportunities Commission Project Rise	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	15	15	15	15	
Fresno County Economic Opportunities Commission Youth Bridge Housing	HEAP, HHAP	Bridge Housing	12				
Housing Authority City of Fresno A Rapid Way Home	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	12	12	11		
Housing Authority City of Fresno HMIS Expansion	CoC HUD Award FY2020, FY2021	Other	0	0	0	0	
Housing Authority City of Fresno HMIS II Expansion	CoC HUD Award FY2020, FY2021	Other	0	0	0	0	
Housing Authority City of Fresno Permanent Supportive Housing Trinity	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	20	20	20	20	
Housing Authority City of Fresno Permanent Supportive Housing, Blackstone	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	29	29	29	29	
Housing Authority City of Fresno Rapid Rehousing Project	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	13	13	13		
Housing Authority City of Fresno Renaissance at Santa Clara	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	24	24	24	24	
Housing Authority City of Fresno Shelter Plus Care 1	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	117	117	100	100	
Housing Authority City of Fresno Shelter Plus Care 4	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	41	41	41		
Marjaree Mason Center, Inc. DV Coordinated Entry System	CoC HUD Award FY2020, FY2021	Street Outreach	0	0	0		
Marjaree Mason Center, Inc. DV Coordinated Entry System 2	CoC HUD Award FY2020, FY2021	Street Outreach	0	0	0		
Marjaree Mason Center, Inc. MMC Clovis Transitional Project	CoC HUD Award FY2020, FY2021	Bridge Housing	18	18	18	18	
Marjaree Mason Center, Inc. MMC Welcome Home 3	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	13	13	13	13	
Marjaree Mason Center, Inc. Safe and Sound	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	13	13	13		
Marjaree Mason Center, Inc. Welcome Home (TH)	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	5	5	5	5	
Marjaree Mason Center, Inc. Welcome Home 2/2a (TH)	CoC HUD Award FY2020, FY2021	PH - Rapid Re-housing	8	8	8	8	
Mental Health Systems Inc. 2021, 2019 Hacienda Housing Program RENEWAL	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	11	11	11		
MHS Bridge Housing	HEAP, CESH, HHAP	Bridge Housing	33				
MHS Triage Center	HEAP, HHAP	Emergency Shelter	50				
Poverello - CoC Case Management	CBDG-CV	Services Only	62				
Poverello House Triage Center	HEAP, HHAP	Emergency Shelter	10				
Poverello House Rapid Rehousing	CoC HUD Award FY2021	PH - Rapid Re-housing			14	14	
RHCB Landlord Engagement & Risk Mitigation	CESH	Services Only	80	80	80		
Selma COM Selma Hotel & Services	CDBG-CV	Emergency Shelter	30				
Selma Townhouse Motel (Sanger)	CDBG-CV	Emergency Shelter	34				
TPOCC Triage Center	HEAP, HHAP	Emergency Shelter	30				
Turning Point of Central California, Inc. Falcon Court Permanent Supportive Housing	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	52	52	52	52	
Turning Point of Central California, Inc. Family Villa Permanent Supportive Housing	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	104	104	104	104	
Turning Point of Central California, Inc. Serenity Village	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	7	7	7	7	
Turning Point of Central California, Inc. Stasis Permanent Supportive Housing	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	28	28	28	28	

Valley Teen Ranch Transitional Living Home (TH)	CoC HUD Award FY2020, FY2021	Bridge Housing	4	4	4	4	
Westside Family Preservation Services Network	CoC HUD Award FY2021	PH - Rapid Re-housing			8	8	
WestCare California, Inc. Coordinated Entry 2018, 2020	CoC HUD Award FY2020, FY2021	Street Outreach	0	0	0		
WestCare California, Inc. Project LiftOFF Combined	CoC HUD Award FY2020, FY2021	PH - Permanent Supportive Housing	54	54	54	54	
Fresno EOC	CalOES	Bridge Housing		16	16	16	16
WestCare Home Sweet Home/Selma COM	HEAP, CESH, HHAP	PH - Rapid Re-housing	66				
WestCare Diversion	HEAP, CESH, HHAP	Homelessness Prevention and Shelter Diversion to Permanent Housing	300				
WestCare Navigation	HEAP	Services Only	135				

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program (choose from drop down options)	Fiscal Year (select all that apply)	Total Amount Invested into Homelessness Interventions	# of Vouchers (if applicable)	Funding Source*	Intervention Types Supported with Funding (select all that apply)		Brief Description of Programming and Services Provided	Populations Served (please "x" the appropriate population[s])
Encampment Resolution Funding - via Cal ICH	FY 2021-2022	$ 3,000,000.00	n/a	State Agency	Outreach and Engagement	Permanent Supportive and Service-Enriched Housing	Funds support 2.0 FTE Outreach staff; 4.0 FTE Housing Navigation positions; 2.0 FTE Housing Stability Case Managers; 9.0 FTE Client Serices Specialists	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — X	TARGETED POPULATIONS: People Exp **Chronic Homelessness** [X], Veterans [X], Parenting Youth; People Exp **Severe Mental Illness** [X], People Exp **HIV/ AIDS** [X], Children of Parenting Youth; People Exp **Substance Abuse Disorders** [X], Unaccompanied Youth, Other (please enter here)
	FY 2022-2023	$ 2,070,057.68	n/a		Interim Housing/Congregate/Non-Congregate Shelter				
		$ -			Diversion and Homelessness Prevention				
Local business grant		$ -			Administrative Activities				
Homekey (via HCD)	FY 2021-2022	$ 20,000,000.00		State Agency	Systems Support Activities		Fund 295 intermim housing beds with supportive services	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — X	TARGETED POPULATIONS: People Exp **Chronic Homelessness** [X], Veterans [X], Parenting Youth; People Exp **Severe Mental Illness** [X], People Exp **HIV/ AIDS** [X], Children of Parenting Youth; People Exp **Substance Abuse Disorders** [X], Unaccompanied Youth, Other (please enter here)
	FY 2022-2023	$ 20,000,000.00			Administrative Activities				
	FY 2023-2024	$ 7,000,000.00			Interim Housing/Congregate/Non-Congregate Shelter				
	FY 2024-2025	$ 7,400,000.00							
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	$ 5,000,000.00		State Agency	Outreach and Engagement		Fund 380 emergency shelter beds annually, 1200 homeless individuals served annually via street outreach, serve 40 adults and children who are victims of domestic violence, HMIS support, other shelter operations	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — X	TARGETED POPULATIONS: People Exp **Chronic Homelessness** [X], Veterans [X], Parenting Youth [X]; People Exp **Severe Mental Illness** [X], People Exp **HIV/ AIDS** [X], Children of Parenting Youth; People Exp **Substance Abuse Disorders** [X], Unaccompanied Youth [X], Other - Domestic Violence Services [X]
	FY 2022-2023	$ 6,000,000.00			Interim Housing/Congregate/Non-Congregate Shelter				
	FY 2023-2024	$ 5,597,674.06			Systems Support Activities				
		$ -			Administrative Activities				
Community Development Block Grant - CV (CDBG-CV) - via HUD	FY 2022-2023	$ 3,902,543.00		Federal Agency	Interim Housing/Congregate/Non-Congregate Shelter		Fund 80 emergency shelters beds, shelter 599 persons annually, increae tenant/landloard counseling to prevent homelessness, Mobil Clinic	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — X	TARGETED POPULATIONS: People Exp **Chronic Homelessness**, Veterans, Parenting Youth; People Exp **Severe Mental Illness**, People Exp **HIV/ AIDS**, Children of Parenting Youth; People Exp **Substance Abuse Disorders**, Unaccompanied Youth, Other (please enter here)
	FY 2023-2024	$ 3,902,543.00			Interim Housing/Congregate/Non-Congregate Shelter	Systems Support Activities			
		$ -			Diversion and Homelessness Prevention				
		$ -			Administrative Activities				
Emergency Solutions Grants - CV (ESG-CV) - via HUD	FY 2022-2023	$ 2,577,118.13		Federal Agency	Outreach and Engagement	Administrative Activities	Fund 240 emergency shelter beds, 1200 homeless individuals served annually via street outreach, rapidly rehouse 50 households, HMIS support	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — X	TARGETED POPULATIONS: People Exp **Chronic Homelessness**, Veterans, Parenting Youth; People Exp **Severe Mental Illness**, People Exp **HIV/ AIDS**, Children of Parenting Youth; People Exp **Substance Abuse Disorders**, Unaccompanied Youth, Other (please enter here)
	FY 2023-2024	$ 451,855.44			Interim Housing/Congregate/Non-Congregate Shelter				
					Rental Assistance/Rapid Rehousing				
					Systems Support Activities				
Community Development Block Grant (CDBG) - via HUD		$ -		Federal Agency			5 safe house beds for adults and children who are victims of domestic violence	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — X	TARGETED POPULATIONS: People Exp **Chronic Homelessness**, Veterans, Parenting Youth; People Exp **Severe Mental Illness**, People Exp **HIV/ AIDS**, Children of Parenting Youth; People Exp **Substance Abuse Disorders**, Unaccompanied Youth, Other - Domestic Violence Services [X]
		$ -							
		$ -							
Emergency Solutions Grants (ESG) - via HUD				Federal Agency	Diversion and Homelessness Prevention	Administrative Activities	300 to 600 homeless individuals served annually via street outreach, Rabidly rehousing to 26 individuals annually, homeless prevention to 12 individuals annually, Emergency shelter and supportive servicse to 300 indivuduals, HMIS support	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — X	TARGETED POPULATIONS: People Exp **Chronic Homelessness**, Veterans, Parenting Youth; People Exp **Severe Mental Illness**, People Exp **HIV/ AIDS**, Children of Parenting Youth; People Exp **Substance Abuse Disorders**, Unaccompanied Youth, Other (please enter here)
	FY 2022-2023	$ 606,586.00			Outreach and Engagement				
	FY 2023-2024	$ 561,092.00			Rental Assistance/Rapid Rehousing				
		$ -			Systems Support Activities				
Other (enter funding source under dotted line)	FY 2022-2023	$ 714,258.00		Federal Agency	Systems Support Activities		20 to 32 Transitional short-term housing facility units, Supportive Services, Housing Information and Referral Services; TBRA to 40 individuals; STRMU to 66 individuals, 550 individuals with supportive services	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — X	TARGETED POPULATIONS: People Exp **Chronic Homelessness**, Veterans, Parenting Youth; People Exp **Severe Mental Illness** [X], People Exp **HIV/ AIDS**, Children of Parenting Youth; People Exp **Substance Abuse Disorders**, Unaccompanied Youth, Other (please enter here)
	FY 2023-2024	$ 849,665.00			Rental Assistance/Rapid Rehousing				
					Administrative Activities				
HOPWA		$ -							
Emergency Rental Assistance (ERA) - via Treasury	FY 2021-2022	$ 5,000,000.00		State Agency	Diversion and Homelessness Prevention		Homelessness Prevention and shelter diversion to permanent housing	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — X	TARGETED POPULATIONS: People Exp **Chronic Homelessness**, Veterans, Parenting Youth; People Exp **Severe Mental Illness**, People Exp **HIV/ AIDS**, Children of Parenting Youth; People Exp **Substance Abuse Disorders**, Unaccompanied Youth, Other (please enter here)
	FY 2022-2023	$ 5,000,000.00			Rental Assistance/Rapid Rehousing				
	FY 2023-2024	$ 5,000,000.00							
		$ -							
HOME - American Rescue Plan Program (HOME-ARP) - via HCD	FY 2022-2023	$ 388,935.13		Federal Agency	Permanent Supportive and Service-Enriched Housing		Supportive services	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — X	TARGETED POPULATIONS: People Exp **Chronic Homelessness**, Veterans, Parenting Youth; People Exp **Severe Mental Illness**, People Exp **HIV/ AIDS**, Children of Parenting Youth; People Exp **Substance Abuse Disorders**, Unaccompanied Youth, Other (please enter here)
	FY 2023-2024	$ 388,935.12							
	FY 2024-2025	$ 388,935.13							
		$ -							

Funding Source	FY	Amount		Agency	Uses		Description		X	Population	Targeted Populations
Other (enter funding source under dotted line)	FY 2022-2023	$ 500,000.00		State Agency	Permanent Supportive and Service-Enriched Housing		Vouchers		x	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (*please "x" all that apply*)
	FY 2023-2024	$ 500,000.00									People Exp **Chronic Homelessness** / Veterans / Parenting Youth
		$ -									People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth
ARPA		$ -									People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (*please enter here*)
HOME - American Rescue Plan Program (HOME-ARP) - via HUD	FY 2023-2024	$ 7,022,962.00		Federal Agency	Interim Housing/Congregate/Non-Congregate Shelter		Non-Congregate Shelters and Affordable housing Developments		x	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (*please "x" all that apply*)
					Permanent Supportive and Service-Enriched Housing						People Exp **Chronic Homelessness** / Veterans / Parenting Youth
		$ -			Administrative Activities						People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth
		$ -									People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (*please enter here*)

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

$ 48,616.89   388935.125

Table 4. Outcome Goals			
Outcome Goal #1a: Reducing the number of persons experiencing homelessness.			

Goal Statement:

By the end of the performance period, HDIS data for the **Fresno Madera Continuum of Care** will show **6499** total people accessing services who are experiencing homelessness annually, representing **1300 more** people and a **25% increase** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].

Goal Narrative:

As noted in the HHAP 3 application, there is a continued significant steady increase in number of people accessing services who are experiencing homelessness from 2019 to 2021 (+109%),; the regional partners will plan to reduce the rate of increase for those experiencing homelessness from 109% to 25% for the period of July 1, 2022 through June 30, 2025, rather than an overall reduction of those accessing homeless services. The substantial increase in the number of people accessing services is in part due to an increase in the overall homeless population, but it is also likely due to increased Street Outreach services and access sites in the community. A reduced rate of those accessing services is projected based on the community's goal of reducing the number of people experiencing homelessness as well as a projected reduction in Street Outreach services in 2025 due to the changing landscape of available funding and service planning. A reduced Street Outreach capacity will likely reduce the number of people contacted through this activity. Additionally, the goal of increasing prevention resources including planned services through HHAP-4 funding is expected to help reduce the inflow to homelessness and thereby the number of people accessing services.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
5199(CY2020: 3793)	1300	25	6499
Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*	
4.4% of total population is Black or African American, but 18% of homeless population is Black or African American. The regional partners will plan to expand access to services for Black or African American people experiencing homelessness by 15% or an increase of 148. To help meet this goal, the Fresno Madera Continuum of Care (FMCoC) will utilize the Coordinated Entry Assessment Tool ad hoc committee to review an assessment tool recently featured at the National Alliance to End Homelessness conference, Matching to Appropriate Placement (MAP) assessment. This tool or a similar one will begin testing by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.		By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show 1132 total people who are Black or African American accessing services who are experiencing homelessness annually, representing 148 more people and a 15% increase from the baseline of 984 in CY2021.	

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.

Goal Statement:

By the end of the performance period, data for the **Fresno Madera Continuum of Care** will show **2151** total people experiencing unsheltered homelessness daily, representing **187 fewer** people and a **8% decrease** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

The 3-year average rate of increase for unsheltered homelessness has decreased significantly from 2020 (+59%) compared to 2022 (13%). This is partially due to the COVID-19 response and several projects including Project Off-Ramp which substantially increased emergency shelter capacity from 353 beds in 2019 to 1542 beds in 2022 as recorded in the annual PIT Count. However, the goal of an 8% reduction in unsheltered homelessness is reflected of the significant anticipated drop in shelter capacity following the closure of the COVID shelters and the conversion of Roomkey facilities to permanent housing. Because an unsheltered count was not completed in 2021, the unsheltered baseline used for this goal is based on the 2022 PIT Count data.

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
2338 (CY2020: 2681)	187	8%	2151

Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
4.4% of the total population is Black or African American, but 12% of the unsheltered homeless population is Black or African American. The regional partners will plan to reduce the number of Black or African American people experiencing unsheltered homelessness by 15% or a reduction of 41 individuals. Additionally, 1.2% of the general population is American Indian or Alaska Native, but 10% of the unsheltered homeless population is American Indian or Alaska Native. The regional partners will plan to reduce the number of American Indian or Alaska Native people experiencing unsheltered homelessness by 15% or a reduction of 35 individuals. To help achieve these goals, the FMCoC, in partnership with the City and County of Fresno and the County of Madera, will develop a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly. The jurisdictional partners are continuing to identify the local partnerships needed to establish an equitable review panel to evaluate access to shelter for marginalized populations. The goal is to establish an HMIS Data Review Panel of volunteers from CBOs, service providers, and local government who represent Black, Native and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color by January 2023. The jurisdictional partners are connecting with local churches, CBOs, and other organizations engaged in the community providing services to the identified populations.	By the end of the performance period, data for the Fresno Madera Continuum of Care will show: 232 total people who are Black or African American experiencing unsheltered homelessness daily, representing 41 fewer people and a 15% decrease from the baseline of 273 in CY2021; 198 total people who are American Indian or Alaska Native experiencing unsheltered homelessness daily, representing 35 fewer people and a 15% decrease from the baseline of 233 in CY2021.

Outcome Goal #2. Reducing the number of persons who become newly homeless.

Goal Statement:

By the end of the performance period, HDIS data for the **Fresno Madera Continuum of Care** will show **3232** total people become newly homeless each year, representing **359 fewer** people and a **10% decrease** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

The number of those who become homeless for the first time has risen exponentially since 2019 (+120%), however the newly homeless population represents 85% of the total homeless population. Newly homeless individuals are accessing emergency shelter services at a much higher rate than in previous years indicating the need for increased prevention services and effective diversion strategies at access sites.

Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
3591 (CY2020: 2081)	359	-10%	3232
Underserved Populations and Populations Disproportionately Impacted by Homelessness			

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
4.4% of the general population is Black or African American, but 18% of the newly homeless population is Black or African American. The regional partners will plan to reduce the number of Black or African American people who become homeless for the first time by 10% or a reduction of 66 individuals. To help inform the efforts to meet this goal, the FMCoC in partnership with the City and County of Fresno and the County of Madera will engage with the Lived Experience Advisory Board (LEAB) of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color experiencing homelessness and former homeless persons in the community to solicit meaningful feedback on implementation of homeless services and addressing barriers to equitable access to services. The LEAB was established in August 2022 and meets regularly, with one member to begin serving on the FMCoC Board of Directors with voting rights in early 2023.	By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show 597 total people who are Black or African American become newly homeless each year, representing 50 fewer people and a 10% decrease from the baseline of 663 in CY2021.

Goal Statement:

By the end of the performance period, HDIS data for the **Fresno Madera Continuum of Care** will show **1284** total people exiting homelessness into permanent housing annually, representing **167 more** people and a **15% increase** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

Total number of exits to permanent housing has decreased since 2020, and the success rate has also decreased by 11%. Likewise, success rates for interim shelter programs have fallen by 8%. However, the number of exits from permanent supportive housing has increased since 2020, and the success rate has also increased by 10%. The decrease in successful exits from interim shelter may be due to increased shelter capacity as part of the COVID-19 response that did not always have corresponding intensive housing case management. More people were seeking shelter during the pandemic who may not have been ready for permanent housing causing exits from shelter to stagnate amid COVID. Planned services will provide additional case management and housing navigation support for households in interim shelter and ongoing services will emphasize intensive housing focused services to help increase successful exits to permanent housing.

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
1117 (CY2020: 1185)	167	15%	1284
Underserved Populations and Populations Disproportionately Impacted by Homelessness			

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
An assessment of internal 2019-2020 data on exits to permanent housing from Permanent Supportive Housing, Rapid Rehousing, Transitional Housing, Emergency Shelter, and Street Outreach projects shows that the rate of exits to permanent housing for both Asian and American Indian or Alaska Native homeless populations was 14% as compared to the average of 35% for all populations. In particular, exits from emergency shelter were significantly lower than the average of 39% - the exit success rate was 27% for the Asian population and 18% for the American Indian or Alaska Native population. The regional partners will plan to continue to increase the number of Asian people who exit homelessness to permanent housing by 2 individuals (or a 13% increase from the baseline of 18) and increase the number of American Indian or Alaska Native people who exit homelessness to permanent housing by 7 (or a 32% increase from the baseline of 22). To help meet this goal, the FMCoC, in partnership with the City and County of Fresno and the County of Madera, will develop a system of ongoing analysis regarding equitable exits to permanent housing for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly.	By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show: 18 total people who are Asian exiting homelessness into permanent housing annually, representing 2 more people and a 13% increase from the baseline of 16 in CY2021; 29 total people who are American Indian or Alaska Native exiting homelessness into permanent housing annually, representing 7 more people and a 32% increase from the baseline of 22 in CY2021;

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:

By the end of the performance period, HDIS data for the **Fresno Madera Continuum of Care** will show **99** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **11 fewer** days and a **10% decrease** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

The average length of time persons remain homeless has increased by 31% since 2020 and 100% since 2019, although no change was recorded between 2018 and 2019. Previous HHAP-3 goals were to reduce the length of time from 84 days to 76 days, however, the rate of increase from 2020 (+53%) was reduced in 2022 (+31%). COVID may have impacted length of time homeless measures due to increased shelter capacity with only limited corresponding navigation services as well as a slow-down in the housing search and placement process due to social distancing protocols. This is reflected in the substantial increase in the cumulative days homeless in sheltered situations from 78 days in 2020 to 107 days in 2021. Given the substantial increase in length of time homeless, the goal for HHAP-4 represents an increase over the HHAP-3 target while still aiming to reduce the length of time homeless based on updated baseline data.

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of Days	**Change as % of Baseline**	**Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs**
110 (CY2020: 84)	11	10%	99

Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	**Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
The length of time of homeless for the Black or African American homeless population is 5% lower than the average (104 days) but represents an 11% increase from 2020. The length of time homeless for the Asian homeless population is 12% higher than the average (123 days) - a 17% increase from 2020. The regional partners plan to reduce the length of time Black or African American people remain homeless by -6% or 6 days and reduce the length of time Asian people remain homeless by 15% or 19 days. To help meet this goal, the FMCoC will utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. This new tool will be developed with testing to begin by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.	By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show: 98 days as the average length of time that persons who are Black or African American are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 6 fewer days and a 6% decrease from the baseline of 104 days in CY 2021; 104 days as the average length of time that persons who are Asian are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 19 fewer days and a 15% decrease from the baseline of 123 days in CY 2021.

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:

By the end of the performance period, HDIS data for the **Fresno Madera Continuum of Care** will show **6%** of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing **1% fewer** people and a **14% reduction** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

The % of people who returned to homelessness within 6 months decreased by 41% since 2020. The HHAP-3 Goal was to reduce the number of persons who return to homelessness from 12% to 10%, which has already been met as of 2021. This success is partially attributed to increased access to permanent supportive housing which provides participants with the additional support necessary to successfully maintain housing once exited from the system. Additionally, returns to homelessness after exiting interim shelter to permanent housing have fallen by 50% from 20% in 2020 to 10% in 2021; exits to permanent housing from interim shelter represent nearly half of the total successful exits.

Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness wihtin 2 years after having exited homelessness to permanent housing
7% (CY2020: 12%)	1.00%	14%	6.00%

Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	**Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Returns to homelessness for Native Hawaiian or Other Pacific Islander (14%) and Asian (13%) populations are higher than the average for the homeless population overall (7%). Strategies for achieving related goals include promoting diversity in street outreach services staff which has led to greater engagement with services for underserved populations. The more those experiencing homelessness can identify with those providing services the higher the success rate to accepting and participating in programs. On an ongoing basis, services providers will be invited to attend and participate in equity and inclusion trainings provided by the state.	By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show: 10% of people who are Native Hawaiian or Other Pacific Islander return to homelessness within 2 years after having exited homelessness to permanent housing, representing 4% fewer people and a 28% reduction from the baseline of 14% in CY 2021; 10% of people who are Asian return to homelessness within 2 years after having exited homelessness to permanent housing, representing 3% fewer people and a 30% reduction from the baseline of 13% in CY 2021.

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:

By the end of the performance period, HDIS data for the **Fresno Mader Continuum of Care** will show **549** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **11 more** people and a **2% increase** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

The number of successful placements has significantly increased since 2020 (+443%). This was noted by internal data from 2021 which showed an increase in placement and exit success rate from street outreach. Expanded street outreach services resulted in increased engagement with those living on the street over past few years. In 2021 there was an increase in successful placements due to the success of Project Offramp which connected unsheltered individuals with interim housing. As funding priorities shift, this rate is expected to change or flatten out, but the jurisdictions are continuing to seek additional funding sources and implement new tools to maintaining the elevated outreach efforts.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
538 (CY2020: 99)	11	2%	549

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
The baseline data shows that an estimated 38 individuals who are Native Hawaiian or Other Pacific Islander received services, but no successful placements from street outreach for this population were reported by Cal ICH in 2020 and were suppressed in CY2021 due to low population size. The actual number of successful exits in CY2021 is estimated to be fewer than 5. For the Asian (134) and American Indian or Alaska Native (223) populations who received services, 25% of Asians and 16% of American Indian or Alaska Native participants were successfully placed through street outreach, a significant increase from 2020 data when no successful placement was recorded. Collectively these populations represent 8% of the individuals served in programs in 2021. The regional partners will plan to increase successful placements for the Asian population by 3, American Indian or Alaska Native by 2, and Hawaiian Native or Other Pacific Islander by 2. To help achieve these goals, the FMCoC in partnership with the City and County of Fresno and the County of Madera will continue development of a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly. The FMCoC will also utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. This new tool will be developed with testing to begin by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.	By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care will show: 2 total people who are Native Hawaiian or Other Pacific Islander served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 1 more people and a 100% increase from the baseline; 38 total people who are American Indian or Alaska Native served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 2 more people and a 6% increase from the baseline; 36 total people who are Asian served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 3 more people and a 5% increase from the baseline.

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
Strengthening the quality or performance of housing and/or services programs **Description** The jurisdictional partners are working to improve the delivery of prevention services and target funds to those most likely to enter homelessness; implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; improve exits from interim shelter, emphasizing housing focused case management services; increase housing resources and improve connections between shelter programs and housing resources. **Timeframe** July 1, 2022 – June 30, 2025 **Entities with Lead Responsibilities** Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera **Measurable Targets** 3. Increase the # of persons exiting homelessness into permanent housing by 167 individuals (or a 15% increase from the CY2021 baseline of 1117), benchmark target: 1284. For the Asian homeless population, increase the # of persons who exit homelessness to permanent housing by 2 individuals (13% increase); benchmark target: 18. For the American Indian or Alaska Native homeless population, increase the # of persons who exit homelessness to permanent housing by 7 individuals (32% increase); benchmark target: 29 4. Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days 5. Reduce the percentage of persons who return to homelessness after exiting to permanent housing by 1% (or a 14% decrease from the CY2021 baseline of 7%), benchmark target: 6%. For the Native Hawaiian or other Pacific Islander population, reduce the % of people who return to homelessness by 4% (or a 28% decrease from CY2021 baseline of 14%), benchmark target: 10%; for the Asian population, reduce the % of people who return to homelessness by 3%, (or a 30% decrease from the CY2022 baseline of 13%, benchmark target: 10%.	☐ 1. Reducing the number of persons experiencing homelessness. ☐ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing. ☑ 4. Reducing the length of time persons remain homeless. ☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☐ 6. Increasing successful placements from street outreach. ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Strategy **Performance Measure to Be Impacted (Check all that apply)**	
Improving access to supportive services and/or physical health and behavioral health services **Description** The jurisdictional partners continue to collaborate to improve and strengthen the partnerships with managed care plans, physical and behavioral health care systems, and public health systems to increase access to those experiencing homelessness. Additionally, the jurisdictions are strategically planning the improvement of diversion services from street outreach and access to services while unsheltered. **Timeframe** July 1, 2022 – June 30, 2025 **Entities with Lead Responsibilities** Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera **Measurable Targets**	☑ 1. Reducing the number of persons experiencing homelessness. ☐ 2. Reducing the number of persons who become homeless for the first time. ☐ 3. Increasing the number of people exiting homelessness into permanent housing.

1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

6. Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2021 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

☐ 4. Reducing the length of time persons remain homeless.

☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

☑ 6. Increasing successful placements from street outreach.

☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Expanding and strengthening cross-system partnerships and/or collaborative planning	
Description	
Representatives from the City for Fresno, Fresno Madera Continuum of Care, and Counties of Madera and Fresno will continue collaborating on the use of funding for services through the cross-jurisdictional planning team previously established to coordinate HEAP services and subsequent BCSH funding. The City and jurisdictional partners will continue to apply for and use grants and other available sources of funding to support ongoing operations and services at emergency shelters, transitional housing, Triage Centers, street outreach and navigation; improve representation of underserved populations within all systems in an effort to improve access, delivery, and participation in service programs; increase housing navigation and other housing resources to increase shelter outflow and inflow; expand landlord engagement services to increase housing units available to homeless population; explore shared housing options to increase affordability for households moving to permanent housing.	☐ 1. Reducing the number of persons experiencing homelessness. ☐ 2. Reducing the number of persons who become homeless for the first time. ☐ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
July 1, 2022 – June 30, 2025	
Entities with Lead Responsibilities	
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	☑ 4. Reducing the length of time persons remain homeless.
Measurable Targets	
4. Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days

6. Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2. | ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

☑ 6. Increasing successful placements from street outreach.

☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |
| **Strategy** | **Performance Measure to Be Impacted (Check all that apply)** |

Expanding and strengthening partnerships with people with lived expertise	
Description	☑ 1. Reducing the number of persons experiencing homelessness.
The Fresno Madera Continuum of Care (FMCoC) will utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. The Lived Experience Advisory Board, comprised of individuals experiencing homeless and formerly homeless persons in the community representing Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color, will continue to regularly convene and provide feedback on improving access to and delivery of homeless services in the community.	☑ 2. Reducing the number of persons who become homeless for the first time. ☐ 3. Increasing the number of people exiting homelessness into permanent housing. ☐ 4. Reducing the length of time persons remain homeless. ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Timeframe	
July 1, 2022 – June 30, 2025	
Entities with Lead Responsibilities	☐ 6. Increasing successful placements from street outreach.
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Measurable Targets	
1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132. 1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198. 2. Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597	

Strategy	**Performance Measure to Be Impacted** **(Check all that apply)**
Improving data quality, data systems, and/or data analyses to better inform decision-making	☑ 1. Reducing the number of persons experiencing homelessness.
Description	
Both the HMIS System Administrators and end users are committed to ensuring our Data Quality processes are rigorous and demonstrate our understanding of its importance. The jurisdictional partners are continuing to seek improvement the access to services and exits from shelter facilities for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color by utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. The HMIS System Administrator is continuing to make progress toward deploying new methods such as: monthly Annual Performance Report (APR) reviews, monthly meetings with end users and Agency Administrators to address our community's challenges and better utilize the data for decision making, analyzation and presentation of HMIS data at monthly FMCoC meetings, and revitalization of our CoCs Data Quality Management Plan.	☐ 2. Reducing the number of persons who become homeless for the first time. ☐ 3. Increasing the number of people exiting homelessness into permanent housing. ☑ 4. Reducing the length of time persons remain homeless. ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Timeframe	
July 1, 2022 – June 30, 2025	
Entities with Lead Responsibilities	
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	☐ 6. Increasing successful placements from street outreach.

1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

4. Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days

☐ 6. Increasing successful placements from street outreach.

☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Strategic uses of other sources of funding	☐ 1. Reducing the number of persons experiencing homelessness.
Description	☐ 2. Reducing the number of persons who become homeless for the first time.
The regional jurisdictions will continue to apply for and use grants and other available sources of funding to support ongoing operations and services at emergency shelters, transitional housing, Triage Centers, street outreach and navigation. Planned services for homeless youth will provide service coordination to support households with Family Unification Program vouchers. Expansions to shelter capacity and case management services for homeless families will build on existing CalWORKs resources to improve successful exits to permanent housing.	☐ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	☑ 4. Reducing the length of time persons remain homeless.
July 1, 2022 – June 30, 2025	
Entities with Lead Responsibilities	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	☐ 6. Increasing successful placements from street outreach.
4. Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	
Description	☑ 1. Reducing the number of persons experiencing homelessness.
Expand prevention services and target funds to those most likely to enter homelessness, including families at risk of homelessness; increase diversion services targeted to families seeking shelter services and at risk of homelessness; expand street outreach services to connect additional people to services and identify creative approaches for locating people not connected to services; increase housing navigation and other housing resources to increase shelter outflow and inflow; expand landlord engagement services to increase housing units available to homeless population; increase funding for rapid rehousing expanding services to the rural areas of Fresno County and potentially offer longer periods of assistance to improve housing retention.	☑ 2. Reducing the number of persons who become homeless for the first time.
Timeframe	
July 1, 2022 – June 30, 2025	
Entities with Lead Responsibilities	

Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets	
1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132. 1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198. 2. Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597 5. Reduce the percentage of persons who return to homelessness after exiting to permanent housing by 1% (or a 14% decrease from the CY2021 baseline of 7%), benchmark target: 6%. For the Native Hawaiian or other Pacific Islander population, reduce the % of people who return to homelessness by 4% (or a 28% decrease from CY2021 baseline of 14%), benchmark target: 10%; for the Asian population, reduce the % of people who return to homelessness by 3%, (or a 30% decrease from the CY2022 baseline of 13%, benchmark target: 10%. 6. Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.	☐ 3. Increasing the number of people exiting homelessness into permanent housing. ☐ 4. Reducing the length of time persons remain homeless. ☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☑ 6. Increasing successful placements from street outreach. ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes	
Description	
Implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; examine diversion strategies and meaningful placement, improve the continuation of services once placed to assure success; streamline admissions and review low barrier policies for emergency shelter and permanent housing programs to ensure alignment with Housing First; increase successful exits from interim shelter programs through emphasis on housing focused intensive services while reducing length of time spent in shelter; increase housing resources and improve connections between shelter programs and housing resources; increase focus and support for employment and other income increases as a means to maintain housing stability.	☑ 1. Reducing the number of persons experiencing homelessness. ☑ 2. Reducing the number of persons who become homeless for the first time.
Timeframe	
July 1, 2022 – June 30, 2025	
Entities with Lead Responsibilities	
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	

1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

2. Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597

3. Increase the # of persons exiting homelessness into permanent housing by 167 individuals (or a 15% increase from the CY2021 baseline of 1117), benchmark target: 1284. For the Asian homeless population, increase the # of persons who exit homelessness to permeant housing by 2 individuals (13% increase); benchmark target: 18. For the American Indian or Alaska Native homeless population, increase the # of persons who exit homelessness to permanent housing by 7 individuals (32% increase); benchmark target: 29.

5. Reduce the percentage of persons who return to homelessness after exiting to permanent housing by 1% (or a 14% decrease from the CY2021 baseline of 7%), benchmark target: 6%. For the Native Hawaiian or other Pacific Islander population, reduce the % of people who return to homelessness by 4% (or a 28% decrease from CY2021 baseline of 14%), benchmark target: 10%; for the Asian population, reduce the % of people who return to homelessness by 3%, (or a 30% decrease from the CY2022 baseline of 13%, benchmark target: 10%.

6. Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

☑ 3. Increasing the number of people exiting homelessness into permanent housing.

☐ 4. Reducing the length of time persons remain homeless.

☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

☑ 6. Increasing successful placements from street outreach.

☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements	
Description	
Implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; increase successful exits from interim shelter programs through emphasis on housing focused intensive services while reducing length of time spent in shelter; emphasize housing focused case management services to improve exits from interim shelter; explore shared housing options to increase affordability for households moving to permanent housing. The FMCoC's Coordinated Entry sub-committee has begun discussions on identifying a replacement assessment tool and will be reviewing an assessment tool featured at the June 2022 National Alliance to End Homelessness conference. The sub-committee will be seeking additional members to support ongoing efforts to develop an assessment tool that equitably evaluates vulnerability among marginalized populations. The FMCoC CES management entity will provide leadership and guidance on testing and implementing an updated assessment tool.	☑ 1. Reducing the number of persons experiencing homelessness. ☑ 2. Reducing the number of persons who become homeless for the first time.
Timeframe	
July 1, 2022 – June 30, 2025	
Entities with Lead Responsibilities	
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	☑ 3. Increasing the number of people exiting homelessness into permanent housing

1a: Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

1b: Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

2. Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597

3. Increase the # of persons exiting homelessness into permanent housing by 167 individuals (or a 15% increase from the CY2021 baseline of 1117), benchmark target: 1284. For the Asian homeless population, increase the # of persons who exit homelessness to permeant housing by 2 individuals (13% increase); benchmark target: 18. For the American Indian or Alaska Native homeless population, increase the # of persons who exit homelessness to permanent housing by 7 individuals (32% increase); benchmark target: 29.

4. Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days.

6. Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

housing.

☑ 4. Reducing the length of time persons remain homeless.

☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

☑ 6. Increasing successful placements from street outreach.

☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 6. Funding Plan Strategic Intent

Eligible Use Category Intended to be Supported with HHAP 4	Approximate % of TOTAL HHAP 4 ALLOCATION to be sed on this Eligible Use (%)	Approximate % of TOTAL HHAP 4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP 4	How is this a strategic use of HHAP 4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
2. Operating subsidies	28%	2%	12 Emergency Shelters (749 beds) , 1 Mental Health facility (50 beds), 2 Youth Bridge Housing programs for a total of 8 beds, 24-hour Onsite Security at 3 Emergency Shelter sites	Due to COVID19 the City enacted an aggressive response to purchasing and rehabilitating motels into triage centers/emergency shelters. Many of these hotels are located in areas heavily infiltrated with violence, drugs, sex trafficking, gangs, and people experiencing homelessness. The City sought to improve these areas and the business around them by revitalizing the motels and converting those sight into emergency shelters which also got people off the streets. The 2022 Point in Time (PIT) Count demonstrated that 4,198 individuals remain homeless within the local jurisdiction, of those 2,338 remain unsheltered. We recognize more shelter is needed to support this special population, the City and our jurisdictional partners worked together to improve the availability of shelter beds while projecting future conversions into permanent housing.	The City coordinated with the jurisdictional partners to review state, local, and federal funding and the programs they support. The 2022 Point in Time (PIT) Count demonstrated that 4,198 individuals remain homeless within the local jurisdiction, of those 2,338 remain unsheltered. The jurisdiction has $6 million planned for prevention and diversion servicing 1,300 individuals/families annually, $3 million dedicated to permanent supportive housing servicing 431 individuals annual, $7 million for rapid rehousing servicing 1,058 individuals annually, and over $1 million dedicated to street outreach servicing nearly 1,000 individuals annually.
4. Services coordination	65%	8%	7.25 FTE Program Manager, 16.12 FTE Housing Case Mangers, 17.95 FTE Monitors, 32.35.35 Client Service Providers, 2.65 youth services Navigators	Due to COVID19 the City enacted an aggressive response to purchasing and rehabilitating motels into triage centers/emergency shelters. The success of participants depends on the coordination of services provided; the City partnered with services providers to assure wrap around services were provided at every site funded by the City. Services are offered in coordination with other complementary services, as part of the path from homelessness to permanent housing stability. These shelters not only provide safe and secures temporary housing for individuals and families who are unsheltered, but they also provide case management to prepare participants for placement into permanent housing. Shelter staff work closely with permanent housing providers to ensure that households are quickly placed into housing and connected to resources to enable them to achieve long-term housing stability.	The City coordinated with the jurisdictional partners to review state, local, and federal funding and the programs they support. The 2022 Point in Time (PIT) Count demonstrated that 4,198 individuals remain homeless within the local jurisdiction, of those 2,338 remain unsheltered. The jurisdiction has $6 million planned for prevention and diversion servicing 1,300 individuals/families annually, $3 million dedicated to permanent supportive housing servicing 431 individuals annual, $7 million for rapid rehousing servicing 1,058 individuals annually, and over $1 million dedicated to street outreach servicing nearly 1,000 individuals annually.
10. Administrative (up to 7%)	7%		Grant administration and oversight of subrecipient service agreements	Admirative entity to distribute funding and manage projects of subrecipients for homeless programs including youth navigation and housing, domestic violence services, triage centers, homeless family services, and mental health services.	The City coordinated with the jurisdictional partners to review state, and federal funding and the programs they support. The City and jurisdictional partners plan to use the maximum allotted administrative allocation to manage these programs. Any remaining administrative funding will be redirected to continue funding these programs.
Total:	**100%**	**10%**			

Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	1795
# of people experiencing unsheltered homelessness in the homeless point-in-time count	2338
Shelter vacancy rate (%) in the summer months	19%
Shelter vacancy rate (%) in the winter months	6%
% of exits from emergency shelters to permanent housing solutions	29%
Describe plan to connect residents to permanent housing.	
The jurisdictional partners have committed to providing ongoing support for service-rich, housing-focused, emergency shelter services intended to stabilize those exiting unsheltered homelessness and quickly connect them with permanent housing. Housing navigation and case management will be expanded for family emergency shelters and households with Emergency Housing Vouchers to improve connections to permanent housing. Tenant-based Rapid Rehousing programs targeted to rural communities will receive continued funding to support exits from interim shelter to permanent housing. The community's diversion and prevention capacity will be expanded to provide services targeted to families experiencing or at risk of homelessness in order to prevent episodes of homelessness and divert those seeking emergency shelter from the homeless response system to permanent housing and to quickly connect those already in emergency shelter with permanent housing. Rapid rehousing services and funding for acquisition and conversion of hotel units in Madera County will receive continued support with HHAP-4 funds.	