



California Interagency Council on Homelessness

Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the [HHAP-4 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.
5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.
- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.
- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents

Yes

I am a representative from an eligible CoC, Large City, and/or County

Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name

City of Irvine

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

City of Irvine

Contact Person

Lisa Varon

Title

Housing Manager

Contact Person Phone Number

(949) 724-6612

Contact Person Email

lvaron@cityofirvine.org

***Agreement to Participate in HDIS and HMIS**

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables

City of Irvine_HHAP Round 4 Data Tables_Amendment Tbl 7 & 4 3.23.23.xlsx

Governing Body Meeting Agenda or Minutes

Irvine HHAP Agendized Meeting Agenda 110822.pdf

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the [HHAP-4 Data Tables](#) into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC

CA-602 Santa Ana, Anaheim/Orange County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement

By the end of the performance period, HDIS data for the Orange County Continuum of Care will show 15,983 total people accessing services who are experiencing homelessness annually, representing 195 fewer people and a 1.2% reduction from the baseline.

Goal Narrative

The Orange County Continuum of Care is committed to working to reduce the total number of people experiencing homelessness and will focus on increasing permanent housing solutions that assist people transition from homelessness into permanent housing. Additionally, the Orange County Continuum of Care will invest in homelessness diversion and prevention strategies to assist individuals and families in stabilizing in housing as opposed to falling into homelessness. The Orange County Continuum of Care established an overall increase in the annual estimate number of people accessing services who are experiencing homelessness compared to the Baseline Data provided for HHAP Round 3 application, however the Orange County Continuum of Care has also increased the overall number homeless services programs that are participating in HMIS and will continue to promote that practice.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
16,178	195	1%	15,983

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Of those accessing services, 38.9% are women and girls, 52.1% are men and boys, 0.3% are transgender, and 0.2% identified as no single gender. When comparing the gender of people accessing services compared to people experiencing unsheltered homelessness, men and boys are underserved and accessing services at a lower rate as men and boys represent 73.5% people experiencing homelessness. In total, 39.7% of those accessing services are Hispanic / Latino (with about 34.1% also identifying as White, meaning they are mixed ethnicity), and another 19.3% are BIPOC races. This means a total of 59.0% of those accessing services are people of color. The County of Orange and the Orange County Continuum of Care is working with C4 Innovations to conduct a Racial Equity Analysis and develop a framework to assist in addressing inequities. Through this work, the CoC Race Equity Data Analysis

demonstrated that White households (including families and adult only households) are outpacing households of other races in access to rapid rehousing (RRH), permanent supportive housing (PSH), and other permanent housing (OPH). For example, while 67% of households that received no housing intervention were White, 91% of those who accessed PSH were White. On the other hand, Black or African American households were 17% of those who received no housing intervention and 0% of those who accessed and received PSH. Of those accessing services, 19.5% are adults are experiencing a significant mental illness and 12.5% are those experiencing a substance use disorder. The County of Orange has developed the Care Plus Program to enable a targeted focus on high utilizers who have multiple and repeat touches within Systems of Care, including behavioral health, health care, and criminal justice system. The reentry population, including those that have recent incarcerations and past criminal records, has been disproportionately impacted in accessing housing and experience homelessness at higher rates. As part of the Care Plus Program a corrections cohort of high utilizers cycling through jail and homeless services on a frequent and short stay basis is a key focus of the County of Orange with the goals of reducing recidivism and increasing connections to permanent housing.

Describe the trackable data goal(s) related to this Outcome Goal:

Linkages to supportive services and permanent housing programs. Enrollments in to homeless service programs, including Street Outreach, Emergency Shelter, Transitional Housing, Rapid Rehousing, Permanent Supportive Housing and Other Permanent Supportive Housing.

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement

By the end of the performance period, data for the Orange County Continuum of Care will show 2,752 total people experiencing unsheltered homelessness daily, representing 305 fewer people and a 10% reduction from the baseline.

Goal Narrative

The Orange County Continuum of Care is establishing the above stated goal statement with the intent to have continuity in the Local Homelessness Action plan from HHAP Round 3 to HHAP Round 4. The Orange County Continuum of Care experienced a significant reduction in unsheltered homelessness from 2019 to 2022, and the Orange County Continuum of Care is hopeful that current street outreach and engagement strategies continue to have the same positive impact in the jurisdiction.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
3,057	305	10%	2,752

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Of those experiencing unsheltered homelessness, 25.8% were women and girls, 73.5% were men and boys, 0.4% were transgender, 0.1% were no single gender, and 0.1% were questioning. Compared to the percentages of those accessing services, men and boys experience high rates of unsheltered homelessness. Compared to those accessing services, those who are White (65.4%) and those who are

multiple races (20.4%) experience disproportionate rates of unsheltered homelessness. A total of 68.8% of those experiencing unsheltered homelessness were Black, Indigenous and People of Color (BIPOC) (some were White and a BIPOC race or ethnicity; 34.2% were Hispanic/Latino). The County of Orange and the Orange County Continuum of Care have determined that there is a need for further regional coordination of outreach and engagement services to proactively locate people experiencing unsheltered homelessness in the community and connect them to available emergency shelter, interim housing, permanent housing, and supportive services. The implementation of a coordinated regional outreach and engagement response will support some of the individuals and families experiencing chronic homelessness through their journey and enhance linkages and retention in supportive services, as well as assist the County of Orange and Orange County Continuum of Care better understand what additional services and resources are needed to reduce the estimated number of people experiencing unsheltered homelessness.

Describe the trackable data goal(s) related to this Outcome Goal:

Increasing street outreach projects, enrollments in street outreach programs, and positive exits from street outreach programs.

2. Reducing the number of persons who become newly homeless.

2. Reducing the number of persons who become newly homeless.

Goal Statement

By the end of the performance period, HDIS data for the Orange County Continuum of Care will show 9,373 total people become newly homeless each year, representing 494 fewer people and a 5.0% reduction from the baseline.

Goal Narrative

The Orange County Continuum of Care is establishing the above stated goal statement with the intent to have continuity in the Local Homelessness Action plan from HHAP Round 3 to HHAP Round 4. However, the Baseline Data from HHAP Round 3 to HHAP Round 4 demonstrates a near doubling of people who newly experienced homelessness each year. As such, the Orange County Continuum of Care is being conservative in the estimate as this increase indicates the needs for a robust homelessness diversion and prevention strategy and programming.

Baseline Data 9,867	Change in # of People 494	Change as % of Baseline 5%	Target Annual Estimate of # of people who become newly homeless each year 9,373
-------------------------------	-------------------------------------	--------------------------------------	---

Decrease/Increase in # of People

Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The annual estimate number of people who become homelessness for the first time increased significantly based on the baseline data provided by California Interagency Council on Homelessness (Cal ICH)

between the Homeless Housing, Assistance and Prevention (HHAP) round 3 and 4 for the County of Orange and the Orange County Continuum of Care. As reporting on the baseline data for Calendar Year 2021, 50.7% of those who became homeless for the first time were men and boys, 34.7% were women/girls, and 13.9% of people had an unknown gender either because they refused to respond, or data were not collected. A total of 69% of those who became homeless for the first time were Black, Indigenous, and People of Color (BIPOC) (including 38.1% were Hispanic/Latino, and 13.3% were BIPOC races). 14.0% of adults who became homeless for the first time were experiencing severe mental illness, and 9.3% were adults experiencing a substance use disorder. The County of Orange and the Orange County Continuum of Care are working with C4 Innovations to conduct a Racial Equity Analysis and develop a framework to address inequities. Through this process, the Race Equity Data Analysis shows that people who are Black or African American, or Native American or Alaskan Native experience disproportionate rates of homelessness. People who are White also experience disproportionate rates of homelessness, while those who are Asian or Multi-Races have lower rates of homelessness than their representation in the census data for Orange County. Hispanic and non-Hispanic representation is proportional according to the census. While this data does not tell us about rates of those who became homeless for the first time, the data can tell us about who might be at higher risk of experiencing homelessness for the first time, which helps to inform homelessness prevention efforts and diversion. The Race Equity Analysis also showed that the number of people who are Hispanic/Latino who experience homelessness for the first time is steadily increasing, while it is either staying the same or decreasing for every other race and ethnic category. Therefore, while Hispanic/Latino representation in homelessness is proportional according to the census, the number of Hispanic/Latino individuals experiencing homelessness for the first time is rising, and it is likely that their representation in the homeless population will soon become disproportionate to their representation in the census if this is not addressed. There is an identified need to develop diversion and prevention approaches to reduce both first-time homelessness and repeat episodes of homelessness. There is an intention to focus on diversion and prevention program development specifically for cohorts of the homeless population who may be high utilizers of the System of Care and/or intersecting with other components of the System of Care.

Describe the trackable data goal(s) related to this Outcome Goal:

Measure the success rate of diversion strategies and homelessness prevention efforts. Evaluate additional contacts with the homeless service system of care for households assisted through homelessness prevention efforts.

3. Increasing the number of people exiting homelessness into permanent housing.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the Orange County Continuum of Care will show 3,299 total people exiting homelessness into permanent housing annually, representing 503 more people and a 18% increase from the baseline.

Goal Narrative

The Orange County Continuum of Care is establishing the above stated goal statement with the intent to have continuity in the Local Homelessness Action plan from HHAP Round 3 to HHAP Round 4. The Orange County Continuum of Care will continue to fund programming and solutions that assist individuals and families experiencing homelessness become permanently and stably housed. Additionally to compliment and support the goal of reducing homelessness, the Orange County Continuum of Care is focused on creating exits to permanent housing.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
2,796	503	18%	3,299

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The annual estimate of people exiting homelessness into permanent housing has been increasing year over year for the County of Orange and the Orange County Continuum of Care. However, when looking at the number of people exiting homelessness into permanent housing there is an unbalance between household compositions and subpopulations. Adults with severe mental illness and substance use disorders are severely underrepresented among those who exit homelessness into permanent housing, 18.3% and 7.6% respectively. When compared to the 2022 Point In Time Count, 28.9% of adults reported severe mental illness and 32.7% of adults reported substance use disorders. The County of Orange and the Orange County Continuum of Care are working with C4 Innovations to conduct a Racial Equity Analysis and develop a framework to address inequities. Through this process, the Race Equity Data Analysis shows that those who are Native Hawaiian or Other Pacific Islander exit homelessness to permanent housing at much lower rates than other races (1.1% vs. 2.8% to 71.9% for other races), with people who are White having most of the exits from homelessness into permanent housing. The County of Orange and the Orange County Continuum of Care will continue and expand permanent housing programs for all people experiencing homelessness, including adult only households, transitional aged youth, to support with housing identification, rent and move-in financial assistance, and case management services.

Describe the trackable data goal(s) related to this Outcome Goal:

Measure exits to permanent housing destinations from all homeless service program interventions. Compare Housing Inventory Count on an annual basis and analyze data in the increase or decreases of beds across homeless service interventions.

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement

By the end of the performance period, HDIS data for the Orange County Continuum of Care will show 120 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 21 fewer days and a 15.00% reduction from the baseline.

Goal Narrative

The Orange County Continuum of Care is establishing the above stated goal statement with the intent to have continuity in the Local Homelessness Action plan from HHAP Round 3 to HHAP Round 4. The Orange County Continuum of Care is interested in achieving the reduced length of time a person remains homelessness and then working to improve upon current strategies to further reduce the time.

Baseline Data 141	Change in # of Days 21	Change as % of Baseline 15%	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs 120
-----------------------------	----------------------------------	---------------------------------------	--

Decrease/Increase in # of Days
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The length of time people were known to be homeless, as documented within the Orange County Continuum of Care’s HMIS demonstrates significant differences between homeless service interventions accessed, and disparities when looking at the demographic composition of people experiencing homelessness. Compared to the average 141 cumulative system days homelessness recorded in HMIS continuous or during the reporting periods, the following persons have a greater number of days prior to move-in into Rapid Rehousing (RRH) and Permanent Housing (PH) programs: Families (households with at least one adult and one child) experienced homelessness 48 additional days; Women and girls experienced homelessness 12 additional days; people who are Asian experienced homelessness 6 additional days; people who are Black or African American experienced homelessness 7 additional days; people who are Native Hawaiian or Pacific Islander experienced homelessness 6 additional days; people who are Multiple Races experienced homelessness 34 additional days; people who are Asian and Hispanic/Latino experienced homelessness 50 additional days; and people who are Black or African American and Hispanic/Latino experienced homelessness 22 additional days. The County of Orange and Orange County Continuum of Care are committed to working to reduce the length of time people experience homelessness by creating additional permanent housing opportunities and looking to leverage available resources and services to do so. For example, the County of Orange and the Orange County Continuum of Care have had success in pairing housing choice vouchers with supportive services that provide housing search assistance to overcome barriers to housing and housing stabilization resources for a 12-month period to support housing retention and reduce returns to homelessness.

Describe the trackable data goal(s) related to this Outcome Goal:

Length of time a person experiences homelessness until permanent housed. Length of time a person is enrolled in a program until move in date and/or confirmed permanent housing.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the Orange County Continuum of Care will show 6.0% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing 2% fewer returns to homelessness and a 25% reduction from the baseline.

Goal Narrative

The Orange County Continuum of Care is establishing the above stated goal statement with the intent to have continuity in the Local Homelessness Action plan from HHAP Round 3 to HHAP Round 4. Additionally, the Orange County Continuum of Care wants to ensure that people who are housed are able to remain permanently and stably housed thus breaking the cycle of homelessness. This will compliment and further support the goals related to reducing the number of people accessing services.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
8%	2%	25%	6%

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Overall, Black, Indigenous and People of Color (BIPOC) (inclusive of American Indian or Alaskan Native; Black or African American; Multiple Races; and Hispanic/Latino) have higher rates of returns to homelessness within six months of exiting homelessness to permanent housing ranging from 7% to 13%. Persons in adult-only households (without children) have higher rates of returns to homelessness at 11%; and adults with severe mental illness (11%) or substance use disorder (13%) have higher rates than other subpopulations and have remain consistent when compared to Homeless Housing, Assistance and Prevention (HHAP) Round 3 Baseline Line data for Calendar Year 2020. Finally, people who are fleeing domestic violence have higher rates of returns to homelessness at 9%, along with adults with HIV/AIDS at 17%. The rates of returns to homelessness for adults with HIV/AIDS increased by approximately 50% when compared to HHAP3 Baseline data for Calendar Year 2020. The rates of return to homelessness from unaccompanied youth decreased significantly from 11% to 3% when compared to HHAP Round 3 Baseline Line data for Calendar Year 2020. The County of Orange and the Orange County Continuum of Care are working with C4 innovations to conduct a Racial Equity Analysis and develop a framework to help address inequities. Through this process, the Orange County CoC Race Equity Data shows that overall returns to homelessness, inclusive of rates of returns to homelessness within six months, are steadily increasing for people who are Black or African American and people who are White, while it is decreasing or staying the same for other racial and ethnic groups. The County of Orange and the Orange County Continuum of Care will continue to strengthen housing stabilization practices, services and resources and build capacity in anticipation of further Homekey resources and/or permanent housing resources that may be permanently house people experiencing homelessness in the community. It is important to note that the people who exited from the homeless system to permanent housing destinations had a high likelihood of remaining housed for the six months of the person’s exit date, for example 7% of persons exits from emergency shelter or transitional housing programs to permanent housing returned to homelessness within six months, 3% of persons exit to permanent housing from rapid rehousing returned to homelessness within six months and 4% of persons exiting to permanent housing from permanent supportive housing or other permanent housing projects returned to homelessness. This illustrates that

once a person becomes permanently housed their homelessness is likely to end for extended periods.

Describe the trackable data goal(s) related to this Outcome Goal:

The County of Orange and the Orange County Continuum of Care will be tracking returns to homelessness at 6 months, 12 months, 18 months, and 24 months after permanent housing exit by homeless service intervention.

6. Increasing successful placements from street outreach.

6. Increasing successful placements from street outreach.

Goal Statement

By the end of the performance period, HDIS data for the Orange County Continuum of Care will show 2,308 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 533 more people and a 30% increase from the baseline.

Goal Narrative

The Orange County Continuum of Care is establishing the above stated goal statement with the intent to have continuity in the Local Homelessness Action plan from HHAP Round 3 to HHAP Round 4. The Orange County Continuum of Care and the County of Orange have been collaborating on the response to unsheltered homelessness and ensuring connections to services and housing is improved upon.

Baseline Data 1,775	Change in # of People 553	Change as % of Baseline 30%	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations. 2,308
-------------------------------	-------------------------------------	---------------------------------------	--

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Of the 1,775 persons experiencing homelessness served in street outreach who exit to Emergency Shelter (ES), Transitional Housing (TH), or Permanent Housing (PH) destinations, 38.1% are White and non-Hispanic/Non-Latino); 58.5% are men and boys; 91.9% are people in adult-only households; 38.8% are those with severe mental illness; and 27.0% are those with a substance use disorder. Compared to Homeless Housing, Assistance and Prevention (HHAP) Round 3 Baseline Line data for Calendar Year 2020, there have been some slight changes in the persons experiencing homelessness served in street outreach programs. Most noteworthy changes include 144 families (households with at least one minor and one adult) representing 6.4% and 19 children only households representing 1.1% of households demonstrating a change in the unsheltered homeless population and a need to have a targeted approach to engage families and minors. Additionally, there has been a near doubling of adults who are experiencing substance abuse disorders as it increased from 15% to 27% over the span of year, demonstrating a need to coordinate with behavioral health supports and healthcare resources to meet the needs of the unsheltered population. The County of Orange and the Orange County Continuum of Care are working to improve regional street outreach and engagement coordination, specifically for people with disabling

conditions experiencing homelessness, by leveraging Housing and Disability Advocacy Program (HDAP) services with HHAP funding.

Describe the trackable data goal(s) related to this Outcome Goal:

The County of Orange and the Orange County Continuum of Care will be working to increase the total number of organizations providing street outreach services participating in HMIS. Additional technical assistance and support will be given to the providers to track street outreach interventions, including contacts, referrals, linkages, and placements for people with disabling conditions, within HMIS to understand the connection to services. Additionally, the County of Orange and the Orange County CoC will have an emphasis on street outreach exits to positive destinations, including emergency shelter permanent housing. HHAP funded providers offering street outreach service's primary focus will be to increase successful placements from street outreach. The County of Orange and Orange County CoC will be utilizing the Orange County Continuum of Care's System Performance Measures Report, specifically, Measure #7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent House to assist in tracking progress on this goal.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy

Expanding and strengthening cross-system partnerships and/or collaborative planning

Description

The City will increase effectiveness of local homeless programs through participation in regional coordination, by operating and funding homeless programs, by funding a street outreach case manager, by gathering improved data regarding homelessness in Irvine, by evaluating the effectiveness of homeless programs on a regular basis, and by collaboratively re-designing programs that are not working. The City will also develop and implement outreach and programs specific to various diverse sub-populations of people who are homeless, and for whom current approaches are not effective.

Timeframe

HHAP-4 term (estimated January 1, 2023 - June 30, 2027)

Entities with Lead Responsibilities

City of Irvine

Measurable Targets

tracking outreach interventions and outcomes

Performance Measure(s) to Be Impacted (Check all that apply)

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 6. Increasing successful placements from street outreach

Strategy 2

Type of Strategy

Improving access to supportive services and/or physical health and behavioral health services

Description

Utilize HHAP-4 funding to establish an eviction diversion and homelessness prevention assistance

program utilizing rental assistance, basic needs assistance, case management, mental/physical health information and referrals and housing-related legal/mediation services. The City will build a strong collaboration of local service providers and government, education, and health institutions to operate the program. The program will provide flexible funding to assist individuals and households at risk of homelessness, coupled with local case management, information, and referrals to a broad range of health, human, and housing services. This strategy will include focusing some of the outreach efforts and tailoring services to the unique needs of Irvine's most vulnerable populations, as identified in the July to September 2022 211 OC data, which include female head of households, the African American and Asian populations, families with children, and transitioned aged youth.

Timeframe

HHAP-4 term (estimated January 1, 2023 - June 30, 2027)

Entities with Lead Responsibilities

City of Irvine

Measurable Targets

track success rate of eviction diversion and homelessness prevention programs

Performance Measure(s) to Be Impacted (Check all that apply)

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 3

Type of Strategy

Increasing investments into, or otherwise scaling up, specific interventions or program types

Description

The City will expand its role in creating opportunities for people who are homeless to enter permanent supporting housing by encouraging and funding permanent supportive housing units (including working with the Orange County Housing Finance Trust), funding and partnering on street outreach and wrap-around case management, and by strengthening partnerships with local service providers so that the pathways to securing permanent housing are clearly defined and accessible to all.

Timeframe

HHAP-4 term (estimated January 1, 2023 - June 30, 2027)

Entities with Lead Responsibilities

City of Irvine

Measurable Targets

Documentation of the number of households and people entering permanent supportive housing directly from homelessness

Performance Measure(s) to Be Impacted (Check all that apply)

- 4. Reducing the length of time persons remain homeless.
- 6. Increasing successful placements from street outreach

Strategy 4

Type of Strategy

Strengthening the quality or performance of housing and/or services programs

Description

In addition to increasing the number of permanent supportive housing units, the City will work with its partners to develop better and more clear pathways to housing both in and outside of the City. Continue to collaborate with the Orange County Housing Finance Trust to produce more housing and reduce the length of time persons remain homeless and to coordinate with service providers to implement programs that provide job training and support to allow for homeless individuals and families to find stability.

Timeframe

HHAP-4 term (estimated January 1, 2023 - June 30, 2027)

Entities with Lead Responsibilities

City of Irvine

Measurable Targets

Increase the number of supportive housing units in Irvine, documentation of the length of homelessness for clients served in Irvine, documentation of successful stories and experiences of placements

Performance Measure(s) to Be Impacted (Check all that apply)

- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 5**Type of Strategy**

Improving data quality, data systems, and/or data analyses to better inform decision-making

Description

The City will encourage and support permanent housing providers service offerings and referrals for residents through collaboration activities, funding, and identifying best practices models. The City will also require that permanent supportive housing providers document and report housing retention data, then review that data to determine if any programmatic changes are needed.

Timeframe

HHAP-4 term (estimated January 1, 2023 - June 30, 2027)

Entities with Lead Responsibilities

City of Irvine

Measurable Targets

measure street outreach and engagements through contacts, referrals, and placements

Performance Measure(s) to Be Impacted (Check all that apply)

- 1. Reducing the number of persons experiencing homelessness.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent

housing.

Strategy 6

Type of Strategy

Expanding and strengthening cross-system partnerships and/or collaborative planning

Description

Initiate regional coordination by providing funding for a street outreach case manager and creating more partnerships with organizations looking to increase awareness on landlord incentives.

Timeframe

HHAP-4 term (estimated January 1, 2023 - June 30, 2027)

Entities with Lead Responsibilities

City of Irvine

Measurable Targets

tracking the number of homeless entering permanent housing and monitoring the number of landlord engagements

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
6. Increasing successful placements from street outreach

Click + Add Strategy above to add additional strategies as needed.

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1

Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)

Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)

No

Service providers (direct service providers, outreach, shelter providers, etc.)

Yes

Local governing boards

Yes

People with lived experience

No

Other

No

a. Please describe your most notable coordination and collaborative processes with these entities.

The City of Irvine's most notable coordination and collaboration processes to address the needs of people who are unhoused or insecurely housed include:

1) Coordination with public agencies and CBOs through participation in formal regional partnerships and programs; 2) Collaboration with a service provider to meet regional mental health needs through Be Well Orange County (Be Well OC); 3) Partnerships with service providers through the Department of Housing and Urban Development (HUD) Emergency Solutions Grant (ESG) and Community Development Block Grants (CDBG) programs; 4) Affordable Housing Development; and 5) Information and Referral Activities

Regional Coordination: The City participates in a wide variety of collaborative efforts to address homelessness in the region including: Continuum of Care , Housing Authority Advisory Board, Fair Housing Foundation, and Cities Advisory Committee for the Orange County Housing Authority. This November, the City joined the Orange County Housing Finance Trust (OCHFT), a joint powers authority created for the purpose of funding housing, specifically assisting the homeless population and persons and families of extremely low, very low, and low income within the County of Orange.

Be Well Orange County (Be Well OC): Be Well OC is a prime example of collaboration in Orange County, and the City of Irvine's role, as the program provides mental health outreach, crisis intervention, substance abuse intervention, and referral resources to local hospitals, medical clinics, homeless service providers, and housing. In addition to being active in this regional collaboration, the City of Irvine contracts with Be Well to operate a two-person mobile team in Irvine six days a week, providing services to individuals and families that are housed, housing insecure, and unhoused. The Be Well OC team stabilizes urgent mental health issues and psychological crisis, offers information and referral to a wide range of health and human services, provides transportation to services, and conducts case management and follow-up support. For those experiencing homelessness, the Be Well program bridges those in immediate mental health crisis to immediate clinical care. The City also partners with Be Well and the County of Orange to develop a Be Well campus that serves as a mental health care resource for the region, offering onsite in-patient and out-patient psychological and psychiatric care. The Irvine Be Well program is currently funded by the Irvine Recovery Plan (IRP). The City proposes to dedicate a portion of the funding from the Homeless Housing Assistance Prevention (HHAP) Round 4 funding to continue the impact of Be Well programs once the IRP funds are spent.

Service Provider Partnerships: As an entitlement jurisdiction through the Department of Housing and Urban Development (HUD), Irvine receives a direct allocation for Emergency Solutions Grant (ESG) funding for homeless services. All organizations receiving City ESG and ESG-Covid funding participate in the Homeless Management Information System (HMIS) as well as the Coordinated Entry System (CES). Several years ago, Irvine and other ESG entitlement jurisdictions in the County formed the ESG Orange County Collaborative to coordinate regional ESG funding and efforts. Locally, the City leads quarterly service provider round tables and one-on-one meetings with CDBG sub-recipients and service providers to encourage ongoing collaboration and to address specific programmatic issues and individual cases. Because Round 4 is the first time the City of Irvine is receiving an HHAP allocation, the City has reached out to many local institutions and providers to plan for more partnerships. Entities include Irvine Unified School District, Irvine Valley College, Families Forward, South County Outreach, and Orange County Asian Pacific Islander Association, Human Options, among many agencies.

Affordable Housing Development: There are over 5,000 affordable deed-restricted units in the City of Irvine, which is the largest number of any Orange County city. Another 500 units are in development, and the City is exploring increasing its Inclusionary Housing Ordinance requirement from 15 percent to 20 percent in 2023. The Inclusionary program is a public-private collaboration where private developers set aside affordable units when they build apartments in Irvine. The City assures the units stay affordable by monitoring the occupancy annually.

Information, Referral and Case Management: The City operates several information, referral and case management programs that support people who are homeless or at risk of homelessness. The Housing Division runs its own affordable housing information and referral phone/email line, connecting over 2,500 individuals and families with local homelessness and housing agencies and resources annually. The Community Services Department runs two programs – FOR Families and Keen Senior Center. The City employs caseworkers and social workers in both programs. The Keen Center for Seniors staff case workers to assist patrons aged 50 years or older find housing and provide resources for services. FOR Families provides free information and short-term support to individuals, couples, and families living in Irvine who need assistance identifying and accessing needed services and resources. FOR Families services include consultations to help identify needs, provide resource referrals to organizations and programs best suited to assist, and customized action plans to help individuals as they move forward. Both programs estimate that their staff spend approximately 30 percent of their time on homelessness and housing-related issues. The Irvine Police Department's Mental Health Unit collaborates with FOR Families as well as Orange County Behavioral Health to link individuals to resources and provide wrap around services.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use any round of HHAP funding to increase partnership with:

People with lived experience

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Planned

Do HHAP Funds Support This Partnership?

Yes

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Planned

Do HHAP Funds Support This Partnership?

Yes

Justice entities

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Planned

Do HHAP Funds Support This Partnership?

Yes

Workforce system

No

Services for older adults

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Services for people with disabilities

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Planned

Do HHAP Funds Support This Partnership?

Yes

Child welfare system

No

Education system

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Planned

Do HHAP Funds Support This Partnership?

Yes

Local Homeless Coordinated Entry System

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Other (please specify)

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Other response

The City of Irvine is looking to utilize HHAP-4 funding to collaborate with affordable housing providers to provide funding for land acquisition, predevelopment and/or construction loans. Additionally, the City of Irvine receives funding from HUD to implement the CDBG, HOME, and ESG programs which have formed strong relationships with local service providers.

a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)

Irvine's approach to addressing homelessness centers on partnerships with a broad coalition of partners from education, social services, and housing. Through its HUD programs (CDBG, HOME, ESG) and the Irvine Recovery Plan (IRP) Program, the City works with numerous non-profits and local service providers to assist families and individuals who are homeless, fleeing from domestic violence, sexual assault, child abuse, human trafficking and elder abuse.

On behalf of their homeless or housing instable clients, the City's ESG, CDBG, HOME, and IRP grant subrecipients work directly with benefits providers (CalFresh, Medi-Cal, CalWORKs, SSI, VA), workforce systems and programs, justice entities (Fair Housing Foundation, Legal Aid, Public Law Center, Court System), adult protective services, the child welfare system, the education system, the regional centers, OC Health Care Agency, OC Housing Authority, and the local homeless CES network.

To address the mental health needs of people living unhoused, the City funds a Be Well OC Mobile Response Team and is party to an MOU with the OC Health Care Agency. Be Well OC offers in-community assessment and stabilization services to individuals with mental health and substance use conditions. The MOU with the County places a mental health clinician with the Irvine Police Department two days a week. A portion of the funding from the fourth round of HHAP will be utilized to flexibly outreach to and address mental health and substance abuse issues and needs within the homeless population..

The City's homeless and housing partnering organizations include Families Forward, South County Outreach, Project Self Sufficiency, StandUp for Kids, Interval House and Orange County Asian Pacific Islander Community Alliance. Each of these organizations is subject to a grant contract with the City, with defined service and budget objectives. Of note, StandUp for Kids uses City funds to provide rental assistance to youths facing homelessness as well as provide street outreach. Additionally, Families Forward uses City funds to provide rental assistance to families who are at risk of homelessness and the City recently funded a pilot landlord incentive program to incentivize landlords to accept individuals and households with Emergency Housing Vouchers (EHVs).

In addition to the services the City's Keen Center for Seniors provide for seniors who are homeless or housing insecure, the City partners with organizations like Irvine Adult Day Health Services to provide seniors with social engagement, health monitoring, transportation, and supportive services.

Irvine is party to an MOU with the Orange County Housing Finance Trust (OCHFT) joint powers authority between the County of Orange and the cities throughout the County. The OCHFT was created for the purpose of funding housing specifically for the homeless population and families of extremely low, very low, and low incomes within the County of Orange. The Orange County Housing Finance Trust, County, and Cities share a common goal of creating 2,700 permanent supportive housing units by June 30, 2025. To date, 734 units are completed, 899 units are in the process of funding, and 1,004 units are under construction. By March 2024, there will be 10 additional PSH units in Irvine.

While there are no formal partnerships at this time, both the Irvine Unified School District and Irvine Valley College have agreed to the idea of entering into formal partnerships with the City to create programs that connect homeless students with housing resources including rental assistance, rapid rehousing and case management. The City would dedicate a portion of the HHAP funds to these programs.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])

Yes

Physical and behavioral health care systems and resources

Yes

Public health system and resources

Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.

Irvine partners with organizations that are part of the Families Collaborative to provide wrap around services and case management with partnerships to refer individuals and households to clinics and hospitals. The City's Be Well OC team responds to the community needs involving mental illness, substance use, homelessness, and/or related health challenges. The Be Well team provides transportation to individuals to shelters, health clinics, and hospitals. In addition to the Be Well team, the City collaborates with the County's Outreach and Engagement team and the Orange County Health Care Agency. A County public health worker is present at the City two days a week to jointly identify and address the needs of homeless households alongside the IPD mental health unit.

Through the City's HUD related contracts, service providers providing homeless prevention or rapid rehousing services are tied to the Coordinated Entry System (CES) and are required to participate in the Homeless Information Management System (HMIS). The City's contracted service providers have indicated that their efforts in utilizing CES and HMIS is a priority. With the data collected, the City can identify age groups, genders, ethnicities, and races that are most at need and can focus on how to assist that population group.

Additionally, the City will strive to emulate surrounding jurisdictions and the Orange County CoC in their collaborative efforts around providing social services, specifically health care, and partnering with agencies like CalOptima Health.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

Disaggregating administrative data for use in decision making processes

Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.

Reducing equity barriers to services for people who are unhoused or housing insecure is a top priority for the City of Irvine. The specific actions that the City will take regarding improving equity for racial, ethnic, gender, and other groups, will include tracking and analyzing homeless services data, actively seeking and integrating community input, providing language assistance, and by formalizing its equity approach by the end of the grant period using data and community input.

Data: The City continues to ensure that all funding opportunities are open to all groups. Data is a powerful tool to support this goal. The City contracts with 211 Orange County to track demographics and service information for homeless individuals serviced in Irvine and collects data from homeless and housing service providers. With the quarterly data, the City will identify gaps in assistance to ensure that individuals experiencing homelessness or housing insecurity will receive the necessary resources and assistance regardless of their race, ethnicity, gender, or gender identity.

Language Assistance: Over seventy languages are spoken in Irvine. The City has identified eight as the City's Threshold Languages, which include Arabic, Farsi, Japanese, Korean, Spanish, Vietnamese, Simplified Chinese and Traditional Chinese. The City will provide resource materials in different languages to ensure that all groups are equipped with useful resources without the risk of language barriers. The City will also provide translation services upon request, either by staff with certified language skills or via a third-party vendor that the City recently contracted with to provide such services.

Provide Legal and Mediation Assistance: During and since the COVID-19 pandemic, City staff has noticed an increase in calls for help with fair housing and evictions. As a result of this uptick, the City reached out to the Public Law Center to encourage the agency to provide such services to Irvine residents. A portion of the HHAP funds will be devoted to legal and mediation assistance for people who are unhoused or at risk of losing their housing.

Community Input: The City of Irvine will gather and integrate input from the community regarding how to continually improve equity and inclusion in the provision of homeless and housing services. Over the past year, the City sponsored several service provider roundtables and dozens of one-on-one meetings to gather input on City programs associated with community needs. For the HHAP and HOME-ARP sources, the City issued a survey (18 responses), conducted a roundtable (6 attendees), and held one-on-one meetings with 7 local educational and service entities. These activities provided the City with information about specific ways that our service providers are addressing equity and inclusion and lay the groundwork for the City to incorporate such strategies. City staff will continue to meet with providers quarterly, with this topic as a standing agenda item. Additionally, this past year, the City created the Diversity, Equity, and Inclusion (DEI) Committee to provide community input and advise the City Council on how the City can strive to address systematic racism and racial inequities, provide equitable services, and create opportunities for the diverse Irvine population in need of services. City staff will meet with the DEI Committee to discuss homelessness and housing issues in Irvine and will solicit feedback on ways to improve access to and experience of services.

Outreach: The City will contact and encourage diverse consultants, vendors, and service providers to work with us on homeless and housing issues.

Equity and Inclusion Resources: The City will develop equity and inclusion resources for its providers and partners. These resources may include posting examples of successful equity and inclusion strategies on the City website, one-time workshops, guest speakers, or simply making connections between organizations where one can learn from the other. The City is planning for April 2024 to be Affordable and Fair Housing Month in collaboration with the Fair Housing Foundation, and potentially the Kennedy

Commission, for a month of education and celebration. Fair Housing is about equity and inclusion at all stages of the housing process, from initial outreach to residing in a unit.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations

Yes, formal partnering

Public health system

Yes, formal partnering

Criminal legal system and system for supporting re-entry from incarceration

No

Child welfare system

No

Affordable housing funders and providers

Yes, formal partnering

Income support programs

No

Education system

Yes, informal partnering

Workforce and employment systems

No

Other (please specify)

No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings

To facilitate proper discharge from institutional settings, the City will continue to build upon its partnerships with the County, local nonprofits and City departments, including the OC Health Care Agency, Be Well OC, Families Forward, South County Outreach, Interval House, and OCAPICA. These organizations provide care coordination, crisis intervention, mental and physical health care, and linkages to the Coordinated Entry system for emergency and permanent shelter. The City will also encourage its affordable housing providers to set-aside permanent supportive housing units in new developments, and to apply for support from the OCHFT. Of note, there are two developments in Irvine that will provide 45 permanent supportive housing units (constructed: 35 units at Salerno; in progress: 10 units at Cartwright Family Apartments). The City of Irvine will also continue to fund and partner with organizations addressing issues that lead to homelessness, like the NAACP which is starting an employment training program in Irvine to support to out of school or disconnected youth (ages 16-24).

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of

homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

The City of Irvine is developing the capacity of workforce development providers through its Irvine Recovery Program, by funding the following organizations to provide culturally relevant small business and workforce development programs: CSU Fullerton Auxiliary Services Corporation, Filipino American Chamber of Commerce Orange County, SCORE Orange County, COR Community Development Corporation, Orange County Hispanic Chamber of Commerce Education Foundation, Orange County Iranian American Chamber of Commerce, and Asian Business Association of Orange County. Additionally, the City provides businesses interested in contracting or consulting with translations to ensure fair and open competition in the procurement process.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

The City of Irvine is strengthening the data quality of the Homeless Management Information System by reviewing the quarterly reports and working with the City's contracted service providers to participate in the system and input data to build upon a County wide analysis.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

The City of Irvine is increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding by actively pursuing and utilizing funding at the County, State and Federal levels. The City is also pursuing increasing its affordable housing stock by increasing the Inclusionary Housing Ordinance requirement to 20 percent. A consultant is presently conducting the due diligence, and City Council will consider the policy in the first half of 2024.

(IV) Improving homeless point-in-time counts.

The City of Irvine is eager to improve the homeless point-in-time (PIT) count. While street homelessness is captured by the PIT, the City's educational institutions and social service agencies believe that the count is higher due to 'hidden homeless' who double or triple up in apartments, who couch surf, who illegally sublet, who live in hotels, or who sleep inside but not at a residence. In fact, the Irvine Unified School District recently conducted a survey and found that parents self-reported a total of 70 students as being homeless (lacking a fixed, regular, and adequate nighttime residence). This number exceeds the PIT, indicating that the data could be improved. The school district indicated that this number is only self-reported and the social services staff believe the number is higher due to non-reporting households. The most recent data collected from 211 OC (July to September 2022) show a higher number of homeless individuals and households in Irvine than what was identified in the PIT count (60 unsheltered individuals and 0 sheltered individuals).

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

The City of Irvine will support efforts to improve, strengthen, and streamline the coordinated entry system, and to work toward eliminating racial bias, and to possibly collaborate with the County and the CoC to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness. Our collaborations with IUSD and IVC will serve as a foundation to explore developing a youth-specific CES system and access points. As a part of the HHAP, we are requesting funds to support sheltering students from both IUSD and IVC.

Question 8

***Responses to these questions are for informational purposes only.**

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance

Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners

Trainings on topics of equity

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled

Cal ICH and other State Agencies should prioritize communication in giving lead time regarding resources and programs as well as providing technical assistance/office hours and updated guidelines to help facilitate informed decisions amongst political and city leaders. Additionally, facilitating a round table amongst applicants to discuss issues regions are facing to collaborate and share information throughout the state.

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligible Use 1

Eligible Use Category Intended to be Supported with HHAP-4

1. Rapid rehousing

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

16.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

4.00%

Activities to be Supported with HHAP-4

The City will partner with experienced providers of rapid rehousing direct assistance to prevent homelessness, and will institute two new programs where funds are specifically set aside for school district (IUSD) and community college (IVC) student households. These funds will be used in conjunction with the street outreach case manager (see 3 & 4) and the housing case manager (see 7). Direct rent and basic needs assistance is budgeted at 12%, landlord incentives are budgeted at 2% plus legal and mediation services are budgeted at 2% of the HHAP allocation.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

By making Rapid rehousing and rental and basic needs assistance available to people who are newly homeless, the City's HHAP program will meet a critical need that is underfunded system-wide, especially now that COVID-19 funding is almost fully expended. By combining the assistance program with case management, the City and its partners will be able to help households begin to address the full range of personal issues that contributed to or exasperate their situation.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

During COVID, Rapid Rehousing allowed for people experiencing homelessness to be housed quickly. Through the ESG-CV program, the City of Irvine saw an increase in households that became housed due to the provision of first, last, and few months rent through rapid rehousing. The resources made available for rapid rehousing will assist the homeless population into permanent housing.

Eligible Use 2

Eligible Use Category Intended to be Supported with HHAP-4

3. Street outreach

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

21.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

1.00%

Activities to be Supported with HHAP-4

The City of Irvine will increase its street outreach activities by further supporting Be Well OC's mobile crisis team (17%) and by supporting a total of one FTE Street Outreach/Wrap Around Services Case

Manager (2%) at one or more of our partner agencies. For this category, Legal and mediation services are budgeted at 2% of the HHAP allocation.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

By adding a street outreach worker to complement the efforts of Be Well OC, IPD, and our local service providers, the City will be more proactive in identifying people who are homeless which results in effectively connecting homeless to core services. Providing funds for street outreach, legal and mediation services will fill a critical service gap within our local efforts. Often, legal issues become a barrier to housing for people who are homeless and funding mediation and legal services will support overcoming that obstacle.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The City is utilizing the Irvine Recovery Plan funds for various programs, and this funding will sunset in 2025, so portions of the budget anticipate that HHAP funds will support successful interventions for the following two years. Additionally, Irvine's HUD funding is not presently supporting street, or legal/mediation services associated with homelessness and housing insecurity. Street outreach case management is successfully employed by other jurisdictions in the region, which is an example Irvine would like to follow.

Eligible Use 3

Eligible Use Category Intended to be Supported with HHAP-4

4. Services coordination

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

26.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Street outreach activities will be complemented by services coordination conducted by the Be Well OC's mobile crisis team (17%) + the FTE Street Outreach/Wrap Around Services Case Manager (2%) housed at one or more of our partner agencies. For this category, legal and mediation services are budgeted at 1% of the HHAP allocation. The City Senior Admin Analyst will lead services coordination efforts, and develop pathways through the Irvine systems (6%).

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Coordinating resources and efforts between the Be Well OC's mobile crisis team, street outreach and having case managers and partner agencies through the utilization of HMIS.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

By funding further service coordination, the City of Irvine is positioned to improve the coordination of services and to streamline resources for individuals and families experiencing homelessness. The City's participation in regional efforts is also informing this work, will connect with the CES, utilize HMIS data collection, and draw on independent assessments currently being conducted by our partners.

Eligible Use 4

Eligible Use Category Intended to be Supported with HHAP-4

5. Systems support

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

11.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

With the support of HHAP 4 funds, the City of Irvine is ramping up its efforts to address homelessness and housing insecurity. A homeless programs consultant (5%) and an on-staff Senior Admin Analyst (6%) will work with the City to further develop programmatic collaborations both within the City and throughout the region, to establish benchmarks for success, and to collect data to gauge that success. This scope of work will include formalizing partnerships with the school district (IUSD) and community college (IVC) to meet the needs of homeless and transition-aged youth as well as CES and HMIS coordination.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Build the City of Irvine's capacity through hiring homeless program consultants and a Senior Admin Analyst to further develop regional collaborations, program models, and data collection efforts.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The City has not had access to funds for these kinds of activities in the past. HHAP-4 funding provides a unique opportunity for the City to recalibrate its homeless and housing insecurity programs for the future.

Eligible Use 5

Eligible Use Category Intended to be Supported with HHAP-4

7. Prevention and diversion

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

18.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

5.00%

Activities to be Supported with HHAP-4

Based on input from our community partners, the City will sponsor direct rent and basic needs financial assistance (12%) combined with case management (4%) is a key strategy for preventing homelessness. The City is proposing to pay for one FTE Housing Case Manager at one of our partner agencies. Rather than only providing the 'transaction' of rental and basic needs assistance, the housing case manager will work with clients to understand and address the root causes of their housing and financial challenges. For this category, Legal and mediation services are budgeted at 2% of the HHAP allocation.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

To assist households with stabilizing their current housing and to invest in case management to identify

the root cause for housing instability and to collaborate with legal and mediation services to ensure households remain housed.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Although the City of Irvine is utilizing the Emergency Solutions Grant (ESG) to provide homeless prevention services, the need for additional funds is evident through the ESG and ESG-CV programs. However, with eligibility criteria constraints, homeless are limited to the activity and the number of months assistance can be provide. The HHAP-4 funding is more flexible and will provide case management staffing so that the provision of support is more than a financial transaction.

Eligible Use 6

Eligible Use Category Intended to be Supported with HHAP-4

8. Interim sheltering (new and existing)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)

1.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

The City will devote 1% of the HHAP-4 funds for Emergency Shelter options such as hotel/motel vouchers. This budget amount is based on an estimated 100 nights of emergency shelter per year at \$180 per night.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Emergency Shelter Options such as hotel/motel vouchers allow for temporary assistance in situations where individuals or families are awaiting entry to a shelter or provide additional options should shelters be at full capacity. Households get a respite from the mental, physical, and financial effects of homelessness are through the provision of temporary shelter.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

In discussion with City case workers, the Irvine Police Department mental health officers, and local service providers, all indicated that the providing hotel/motel vouchers for individuals and families is an important and effective strategy, especially when there are no shelter vacancies.

Table 7. Demonstrated Need

of available shelter beds

0

of people experiencing unsheltered homelessness in the homeless point-in-time

count
3,057

**Shelter vacancy rate
(%) in the summer
months**
0.00%

**Shelter vacancy rate
(%) in the winter
months**
0.00%

**% of exits from
emergency shelters to
permanent housing
solutions**
0.00%

Describe plan to connect residents to permanent housing.

The City of Irvine plan is to connect residents to permanent housing starting by ensuring that basic needs are met for each household - food, shelter, safety, clothing, and transportation. The City will work with its service agencies to provide shelter vouchers for local hotels and motels in Irvine or for coordinated placement at shelters in other South County locations. Case management and social work activities will aim to stabilize households through interim shelter options, securing public benefits, identifying and addressing mental and physical health needs, and ultimately placement into permanent housing. The City will take a systems approach, collaborating with County and local institutions and agencies, seeking to create a clear pathway to permanent supportive housing for Irvine-based households receiving services and emergency shelter.

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):

The City of Irvine's eligible activities will drive progress towards achieving the outcome goals and goals for underserved populations and populations disproportionately impacted by homelessness through funding for the development of affordable housing, increasing the amount of street outreach, case management, wrap-around services, and supporting the collaboration of service providers to boost referral efficiency and data sharing.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:

The City of Irvine will initiate actions to ensure that the funded partnerships with local homeless service providers provide assistance to all, regardless of race, age group, gender, gender identity, or ethnicity.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:

The City of Irvine will continue to provide support to the Be Well OC mobile response team as they provide health and behavioral health resources and pathways to receiving assistance, and will continue to support

the development of the Be Well OC service hub in Irvine. The City of Irvine will also seek to deepen its working relationship with OC Health Care Agency, and reach out to Medi-Cal health care providers like CalOptima to see how Irvine can locally program health care strategies and resources that are already being implemented through the County of Orange and the Orange County Continuum of Care.

Support increased exits to permanent housing among people experiencing homelessness:

The City of Irvine will continue creating policies that increase affordable and permanent supportive housing, financially supporting individual projects with affordable and permanent supportive housing, collaborating with the Orange County Housing Finance Trust to develop more permanent supportive housing, and partnering with local organizations to provide rapid rehousing and landlord incentive funds so that those experiencing homelessness have more opportunities to find stable housing. The City will also continue partnering with service providers to provide street outreach and case management, to improve local referral systems to the CES, and to evaluate the efforts through the analysis of HMIS and other relevant data.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	5,718	2022 Point In Time (February 2022)
# of People Who are Sheltered (ES, TH, SH)	2,661	2022 Point In Time (February 2022)
# of People Who are Unsheltered	3,057	2022 Point In Time (February 2022)
Household Composition		
# of Households without Children	4,510	2022 Point In Time (February 2022)
# of Households with At Least 1 Adult & 1 Child	1201	2022 Point In Time (February 2022)
# of Households with Only Children	7	2022 Point In Time (February 2022)
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	2,463	2022 Point In Time (February 2022)
# of Adults Who are Experiencing Significant Mental Illness	1,445	2022 Point In Time (February 2022)
# of Adults Who are Experiencing Substance Abuse Disorders	1,633	2022 Point In Time (February 2022)
# of Adults Who are Veterans	280	2022 Point In Time (February 2022)
# of Adults with HIV/AIDS	129	2022 Point In Time (February 2022)
# of Adults Who are Survivors of Domestic Violence	515	2022 Point In Time (February 2022)
# of Unaccompanied Youth (under 25)	183	2022 Point In Time (February 2022)
# of Parenting Youth (under 25)	34	2022 Point In Time (February 2022)
# of People Who are Children of Parenting Youth	46	2022 Point In Time (February 2022)
Gender Demographics		
# of Women/Girls	2,069	2022 Point In Time (February 2022)
# of Men/Boys	3,617	2022 Point In Time (February 2022)
# of People Who are Transgender	17	2022 Point In Time (February 2022)
# of People Who are Gender Non-Conforming	15	2022 Point In Time (February 2022)
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	2,252	2022 Point In Time (February 2022)
# of People Who are Non-Hispanic/Non-Latino	3,466	2022 Point In Time (February 2022)
# of People Who are Black or African American	483	2022 Point In Time (February 2022)
# of People Who are Asian	195	2022 Point In Time (February 2022)
# of People Who are American Indian or Alaska Native	211	2022 Point In Time (February 2022)
# of People Who are Native Hawaiian or Other Pacific Islander	57	2022 Point In Time (February 2022)
# of People Who are White	4,056	2022 Point In Time (February 2022)
# of People Who are Multiple Races	716	2022 Point In Time (February 2022)

**If data is not available, please input N/A in the cell and explain why the data is not available below:*



Table 2. Landscape Analysis of People Being Served									
	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households without Children	1,621	829	48	1,952	n/a	948	5,400	4,905	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of Households with At Least 1 Adult & 1 Child	580	3,183	327	408	n/a	2,994	165	4,476	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of Households with Only Children	1	6	0	211	n/a	13	190	34	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing Chronic Homelessness	946	522	13	881	n/a	8	2,163	2,460	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of Adults Who are Experiencing Significant Mental Illness	938	337	13	589	n/a	100	1,540	1,973	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of Adults Who are Experiencing Substance Abuse Disorders	295	95	6	363	n/a	0	1,527	807	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of Adults Who are Veterans	507	167	2	65	n/a	97	137	717	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of Adults with HIV/AIDS	41	10	0	72	n/a	14	66	95	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of Adults Who are Survivors of Domestic Violence	333	593	57	408	n/a	188	817	1,502	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of Unaccompanied Youth (under 25)	28	57	24	311	n/a	38	1,206	377	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of Parenting Youth (under 25)	13	65	10	17	n/a	19	5	77	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of People Who are Children of Parenting Youth	49	187	28	73	n/a	74	27	304	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
Gender Demographics									
# of Women/Girls	990	2,207	226	1,065	n/a	2,217	2,497	4,576	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of Men/Boys	1,199	1,828	147	1,478	n/a	1,727	5,782	4,775	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of People Who are Transgender	6	1	0	11	n/a	5	14	15	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of People Who are Gender Non-Conforming	2	3	1	17	n/a	5	21	17	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	586	2,303	239	1,089	n/a	2,081	3,628	3,963	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of People Who are Non-Hispanic/Non-Latino	1,578	1,702	131	1,376	n/a	1,767	3,589	5,253	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of People Who are Black or African American	299	618	32	255	n/a	387	720	1,111	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of People Who are Asian	88	181	11	87	n/a	275	112	252	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of People Who are American Indian or Alaska Native	44	101	7	94	n/a	63	138	230	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of People Who are Native Hawaiian or Other Pacific Islander	20	90	2	32	n/a	54	50	167	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of People Who are White	1,617	2,770	295	1,858	n/a	2,641	6,151	6,749	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022
# of People Who are Multiple Races	80	190	20	80	n/a	168	116	345	Source: HMS Timeframe: Oct. 1, 2021 to Sept. 30, 2022

**If data is not available, please input N/A in the cell and explain why the data is not available below:*

The Orange County Continuum of Care did not have any Diversion Programs operating from October 1, 2021 to September 30, 2022, that participated in the Homeless Management Information System (HMIS).

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select if that apply)</i>	Total Amount Invested into Homelessness Interventions	# of Vouchers <i>(if applicable)</i>	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please x the appropriate population[s])</i>																
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	\$ 73,211.00	n/a	Federal Agency	Outreach and Engagement	Families Forward; Transitional Housing for Homelessness Prevention Project Self-Sufficiency; Homelessness Prevention Program South County Outreach; Homelessness Prevention Program	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>X</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td></td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td></td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				People Exp Chronic Homelessness	X	Veterans	Parenting Youth	People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)
	TARGETED POPULATIONS (please "x" all that apply)																						
	People Exp Chronic Homelessness	X	Veterans		Parenting Youth																		
	People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth																		
People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)																				
FY 2022-2023	\$ 73,211.00	n/a	Rental Assistance/Rapid Rehousing																				
	\$ -		Administrative Activities																				
	\$ -		Diversion and Homelessness Prevention																				
Emergency Solutions Grants (ESG) - via HUD	FY 2021-2022	\$ 181,953.00		Federal Agency	Administrative Activities	Families Forward; Transitional Housing/Homelessness Prevention	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>X</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td></td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td></td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				People Exp Chronic Homelessness	X	Veterans	Parenting Youth	People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)
	TARGETED POPULATIONS (please "x" all that apply)																						
	People Exp Chronic Homelessness	X	Veterans		Parenting Youth																		
	People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth																		
People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)																				
FY 2022-2023	\$ 149,749.00		Rental Assistance/Rapid Rehousing																				
	\$ -		Diversion and Homelessness Prevention																				
	\$ -		Systems Support Activities																				
Community Development Block Grant - CV (CDBG-CV) - via HUD	FY 2021-2022	\$ 1,085,586.67		Federal Agency	Outreach and Engagement	Families Forward; Prevention Program South County Outreach; Housing Program; Hunger & Homelessness Prevention Program StandUp for Kids; Street Outreach and Prevention Program Funds listed from FY 2021-2022 have been spent through 6/30/2022, with the remaining balance budgeted for	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>X</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td></td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td>X</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				People Exp Chronic Homelessness	X	Veterans	Parenting Youth	People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders	X	Unaccompanied Youth	Other (please enter here)
	TARGETED POPULATIONS (please "x" all that apply)																						
	People Exp Chronic Homelessness	X	Veterans		Parenting Youth																		
	People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth																		
People Exp Substance Abuse Disorders	X	Unaccompanied Youth	Other (please enter here)																				
FY 2022-2023	\$ 1,841,943.33		Rental Assistance/Rapid Rehousing																				
	\$ -		Administrative Activities																				
	\$ -		Diversion and Homelessness Prevention																				
Emergency Solutions Grants - CV (ESG-CV) - via HUD	FY 2021-2022	\$ 1,849,750.78		Federal Agency	Systems Support Activities	Families Forward; Interval House; Mercy House; OCAPICA; Project Self-Sufficiency; and South County Outreach; Homelessness Prevention Families Forward; OCAPICA; South County Outreach; StandUp for Kids; Rapid Re-Housing 2-1-1 Orange County (HMIS); Administration Activities	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>X</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td></td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td></td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				People Exp Chronic Homelessness	X	Veterans	Parenting Youth	People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)
	TARGETED POPULATIONS (please "x" all that apply)																						
	People Exp Chronic Homelessness	X	Veterans		Parenting Youth																		
	People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth																		
People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)																				
FY 2022-2023	\$ 874,548.22		Administrative Activities																				
	\$ -		Rental Assistance/Rapid Rehousing																				
	\$ -		Diversion and Homelessness Prevention																				
Emergency Rental Assistance (ERA) - via Treasury	FY 2021-2022	\$ 15,442,679.00		Federal Agency	Rental Assistance/Rapid Rehousing	Rental Assistance Program administered in partnership with a local nonprofit, Orange County United Way from March 2021 - Sept 2021. Program assisted 1,413 household.	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>X</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td></td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td></td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				People Exp Chronic Homelessness	X	Veterans	Parenting Youth	People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)
	TARGETED POPULATIONS (please "x" all that apply)																						
	People Exp Chronic Homelessness	X	Veterans		Parenting Youth																		
	People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth																		
People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)																				
	\$ -																						
	\$ -																						
	\$ -																						
California COVID-19 Rent Relief Program - via HCD	FY 2021-2022	\$ 54,195,763.00		State Agency	Rental Assistance/Rapid Rehousing	Rental Assistance Program administered in partnership with the State of CA from September 2021 to March 2022. Program assisted 3,872 households	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td>X</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td></td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td></td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				People Exp Chronic Homelessness	X	Veterans	Parenting Youth	People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)
	TARGETED POPULATIONS (please "x" all that apply)																						
	People Exp Chronic Homelessness	X	Veterans		Parenting Youth																		
	People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth																		
People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)																				
	\$ -																						
	\$ -																						
	\$ -																						
Local General Fund	FY 2021-2022	\$ 306,126.72		Local Agency	Administrative Activities	IPD; Mental Health Team 3 officers at \$87.5k each and 1 sergeant at \$115k Community Services Department; Keen Center Program Specialist at \$36,600; Outreach Program Specialist at \$45,300; Outreach Assistant at \$5,300 FOR Families: \$16,426.72	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td></td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td></td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td></td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				People Exp Chronic Homelessness		Veterans	Parenting Youth	People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)
	TARGETED POPULATIONS (please "x" all that apply)																						
	People Exp Chronic Homelessness		Veterans		Parenting Youth																		
	People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth																		
People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)																				
	\$ -		Outreach and Engagement																				
	\$ -		Diversion and Homelessness Prevention																				
	\$ -																						
Other (enter funding source under dotted line)	FY 2021-2022	\$ 2,376,443.00		Local Agency	Systems Support Activities	Permanent Supportive and Service-Enriched Housing	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>People Exp Chronic Homelessness</td> <td></td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td></td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td></td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				People Exp Chronic Homelessness		Veterans	Parenting Youth	People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)
	TARGETED POPULATIONS (please "x" all that apply)																						
	People Exp Chronic Homelessness		Veterans		Parenting Youth																		
	People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth																		
People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)																				
	\$ -		Rental Assistance/Rapid Rehousing																				
	\$ -		Diversion and Homelessness Prevention																				
	\$ -		Outreach and Engagement																				
Local Special Fund - Irvine Recovery Plan		\$ -																					

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.			
Goal Statement: By the end of the performance period, HDIS data for the Orange County Continuum of Care will show 15,983 total people accessing services who are experiencing homelessness annually, representing 195 fewer people and a 1.2% reduction from the baseline.			
Goal Narrative: The Orange County Continuum of Care is committed to working to reduce the total number of people experiencing homelessness and will focus on increasing permanent housing solutions that assist people transition from homelessness into permanent housing. Additionally, the Orange County Continuum of Care will invest in homelessness diversion and prevention strategies to assist individuals and families in stabilizing in housing as opposed to falling into homelessness. The Orange County Continuum of Care established an overall increase in the annual estimate number of people accessing services who are experiencing homelessness compared to the Baseline Data provided for HHAP Round 3 application, however the Orange County Continuum of Care has also increased the overall number homeless services programs that are participating in HMS and will continue to promote that practice.			
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
16,178	195	1.2% decrease	15,983
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Of those accessing services, 38.9% are women and girls, 52.1% are men and boys, 0.3% are transgender, and 0.2% identified as no single gender. When comparing the gender of people accessing services compared to people experiencing unsheltered homelessness, men and boys are underserved and accessing services at a lower rate as men and boys represent 73.5% people experiencing homelessness. In total, 39.7% of those accessing services are Hispanic / Latino (with about 34.1% also identifying as White, meaning they are mixed ethnicity), and another 19.3% are BIPOC races. This means a total of 59.0% of those accessing services are people of color. The County of Orange and the Orange County Continuum of Care is working with C4 Innovations to conduct a Racial Equity Analysis and develop a framework to assist in addressing inequities. Through this work, the CoC Race Equity Data Analysis demonstrated that White households (including families and adult only households) are outpacing households of other races in access to rapid rehousing (RRH), permanent supportive housing (PSH), and other permanent housing (OPH). For example, while 67% of households that received no housing intervention were White, 91% of those who accessed PSH were White. On the other hand, Black or African American households were 17% of those who received no housing intervention and 0% of those who accessed and received PSH. Of those accessing services, 19.5% are adults are experiencing a significant mental illness and 12.5% are those experiencing a substance use disorder. The County of Orange has developed the Care Plus Program to enable a targeted focus on high utilizers who have multiple and repeat touches within Systems of Care, including behavioral health, health care, and criminal justice system. The reentry population, including those that have recent incarcerations and past criminal records, has been disproportionately impacted in accessing housing and experience homelessness at higher rates. As part of the Care Plus Program a corrections cohort of high utilizers cycling through jail and homeless services on a frequent and short stay basis is a key focus of the County of Orange with the goals of reducing recidivism and increasing connections to permanent housing.		Linkages to supportive services and permanent housing programs. Enrollments in to homeless service programs, including Street Outreach, Emergency Shelter, Transitional Housing, Rapid Rehousing, Permanent Supportive Housing and Other Permanent Supportive Housing.	

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis.			
Goal Statement: By the end of the performance period, data for the Orange County Continuum of Care will show 2,752 total people experiencing unsheltered homelessness daily, representing 305 fewer people and a 10% reduction from the baseline.			
Goal Narrative: The Orange County Continuum of Care is establishing the above stated goal statement with the intent to have continuity in the Local Homelessness Action plan from HHAP Round 3 to HHAP Round 4. The Orange County Continuum of Care experienced a significant reduction in unsheltered homelessness from 2019 to 2022, and the Orange County Continuum of Care is hopeful that current street outreach and engagement strategies continue to have the same positive impact in the jurisdiction.			
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
3057	305	10.0% decrease	2,752
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Of those experiencing unsheltered homelessness, 25.8% were women and girls, 73.5% were men and boys, 0.4% were transgender, 0.1% were no single gender, and 0.1% were questioning. Compared to the percentages of those accessing services, men and boys experience high rates of unsheltered homelessness. Compared to those accessing services, those who are White (65.4%) and those who are multiple races (20.4%) experience disproportionate rates of unsheltered homelessness. A total of 68.8% of those experiencing unsheltered homelessness were Black, Indigenous and People of Color (BIPOC) (some were White and a BIPOC race or ethnicity; 34.2% were Hispanic/Latino). The County of Orange and the Orange County Continuum of Care have determined that there is a need for further regional coordination of outreach and engagement services to proactively locate people experiencing unsheltered homelessness in the community and connect them to available emergency shelter, interim housing, permanent housing, and supportive services. The implementation of a coordinated regional outreach and engagement response will support some of the individuals and families experiencing chronic homelessness through their journey and enhance linkages and retention in supportive services, as well as assist the County of Orange and Orange County Continuum of Care better understand what additional services and resources are needed to reduce the estimated number of people experiencing unsheltered homelessness.		Increasing street outreach projects, enrollments in street outreach programs, and positive exits from street outreach programs.	

Outcome Goal #2. Reducing the number of persons who become newly homeless.

Goal Statement:
By the end of the performance period, HDIS data for the Orange County Continuum of Care will show 9,373 total people become newly homeless each year, representing 494 fewer people and a 5.0% reduction from the baseline.

Goal Narrative:
The Orange County Continuum of Care is establishing the above stated goal statement with the intent to have continuity in the Local Homelessness Action plan from HHAP Round 3 to HHAP Round 4. However, the Baseline Data from HHAP Round 3 to HHAP Round 4 demonstrates a near doubling of people who newly experienced homelessness each year. As such, the Orange County Continuum of Care is being conservative in the estimate as this increase indicates the needs for a robust homelessness diversion and prevention strategy.

Baseline Data:		Outcome Goals July 1, 2022 - June 30, 2025		
Annual Estimate of # of people who become newly homeless each year	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year	
9,867	494	5.0% decrease	9,373	

Describe Your Related Goals for

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The annual estimate number of people who become homelessness for the first time increased significantly based on the baseline data provided by California Interagency Council on Homelessness (Cal ICH) between the Homeless Housing Assistance and Prevention (HHAP) round 3 and 4 for the County of Orange and the Orange County Continuum of Care. As reporting on the baseline data for Calendar Year 2021, 50.7% of those who became homeless for the first time were men and boys, 34.7% were women/girls, and 13.9% of people had an unknown gender either because they refused to respond, or data were not collected. A total of 69% of those who became homeless for the first time were Black, Indigenous, and People of Color (BIPOC) (including 38.1% were Hispanic/Latino, and 13.3% were BIPOC races). 14.0% of adults who became homeless for the first time were experiencing severe mental illness, and 9.3% were adults experiencing a substance use disorder. The County of Orange and the Orange County Continuum of Care are working with C4 Innovations to conduct a Racial Equity Analysis and develop a framework to address inequities. Through this process, the Race Equity Data Analysis shows that people who are Black or African American, or Native American or Alaskan Native experience disproportionate rates of homelessness. People who are White also experience disproportionate rates of homelessness, while those who are Asian or Multi-Races have lower rates of homelessness than their representation in the census data for Orange County. Hispanic and non-Hispanic representation is proportional according to the census. While this data does not tell us about rates of those who became homeless for the first time, the data can tell us about who might be at higher risk of experiencing homelessness for the first time, which helps to inform homelessness prevention efforts and diversion. The Race Equity Analysis also showed that the number of people who are Hispanic/Latino who experience homelessness for the first time is steadily increasing, while it is either staying the same or decreasing for every other race and ethnic category. Therefore, while Hispanic/Latino representation in homelessness is proportional according to the census, the number of Hispanic/Latino individuals experiencing homelessness for the first time is rising, and it is likely that their representation in the homeless population will soon become disproportionate to their representation in the census if this is not addressed. There is an identified need to develop diversion and prevention approaches to reduce both first-time homelessness and repeat episodes of homelessness. There is an intention to focus on diversion and prevention program development specifically for cohorts of the homeless population who may be high utilizers of the System of Care and/or intersecting with other components of the System of Care.

Describe the trackable data goal(s) related to this Outcome Goal:
Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.

Measure the success rate of diversion strategies and homelessness prevention efforts. Evaluate additional contacts with the homeless service system of care for households assisted through homelessness prevention efforts.

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the Orange County Continuum of Care will show 3,299 total people exiting homelessness into permanent housing annually, representing 503 more people and a 18% increase from the baseline.

Goal Narrative:
The Orange County Continuum of Care is establishing the above stated goal statement with the intent to have continuity in the Local Homelessness Action plan from HHAP Round 3 to HHAP Round 4. The Orange County Continuum of Care will continue to fund programming and solutions that assist individuals and families experiencing homelessness become permanently and stably housed. Additionally to compliment and support the goal of reducing homelessness, the Orange County Continuum of Care is focused on creating exits to permanent housing.

Baseline Data:		Outcome Goals July 1, 2022 - June 30, 2025		
Annual Estimate of # of people exiting homelessness into permanent housing	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing	
2,796	503 annually (1509 total)	18.0% increase	3,299	

Describe Your Related Goals for

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The annual estimate of people exiting homelessness into permanent housing has been increasing year over year for the County of Orange and the Orange County Continuum of Care. However, when looking at the number of people exiting homelessness into permanent housing there is an imbalance between household compositions and subpopulations. Adults with severe mental illness and substance use disorders are severely underrepresented among those who exit homelessness into permanent housing, 18.3% and 7.6% respectively. When compared to the 2022 Point In Time Count, 28.9% of adults reported severe mental illness and 32.7% of adults reported substance use disorders. The County of Orange and the Orange County Continuum of Care are working with C4 Innovations to conduct a Racial Equity Analysis and develop a framework to address inequities. Through this process, the Race Equity Data Analysis shows that those who are Native Hawaiian or Other Pacific Islander exit homelessness to permanent housing at much lower rates than other races (1.1% vs. 2.8% to 71.9% for other races), with people who are White having most of the exits from homelessness into permanent housing. The County of Orange and the Orange County Continuum of Care will continue and expand permanent housing programs for all people experiencing homelessness, including adult only households, transitional aged youth, to support with housing identification, rent and move-in financial assistance, and case management services.

Describe the trackable data goal(s) related to this Outcome Goal:
Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.

Measure exits to permanent housing destinations from all homeless service program interventions utilizing the Orange County Continuum of Care's System Performance Measures Report, specifically Measure #7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent House. This includes having a focused performance metric for HHAP-funded services that looks at increasing the placements into permanent housing. Analyze the Housing Inventory Count on an annual basis to evaluate the increase or decreases of beds across homeless service interventions (considering the large COVID-19 investments), the target population, and how these assist in the reduction of homelessness and contribute to the total number of people exiting homelessness into permanent housing destinations.

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:
By the end of the performance period, HDIS data for the Orange County Continuum of Care will show 120 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 21 fewer days and a 15.00% reduction from the baseline.

Goal Narrative:
The Orange County Continuum of Care is establishing the above stated goal statement with the intent to have continuity in the Local Homelessness Action plan from HHAP Round 3 to HHAP Round 4. The Orange County Continuum of Care is interested in achieving the reduced length of time a person remains homeless and then working to improve upon current strategies to further reduce the time.

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move in for persons enrolled in rapid rehousing and permanent housing programs
141	21	15.0% decrease	120

Describe Your Related Goals for	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
The length of time people were known to be homeless, as documented within the Orange County Continuum of Care's HMIS demonstrates significant differences between homeless service interventions accessed, and disparities when looking at the demographic composition of people experiencing homelessness. Compared to the average 141 cumulative system days homelessness recorded in HMIS continuous or during the reporting periods, the following persons have a greater number of days prior to move-in into Rapid Rehousing (RRH) and Permanent Housing (PH) programs: Families (households with at least one adult and one child) experienced homelessness 48 additional days; Women and girls experienced homelessness 12 additional days; people who are Asian experienced homelessness 6 additional days; people who are Black or African American experienced homelessness 7 additional days; people who are Native Hawaiian or Pacific Islander experienced homelessness 6 additional ; people who are Multiple Races experienced homelessness 34 additional days; people who are Asian and Hispanic/Latino experienced homelessness 50 additional days; and people who are Black or African American and Hispanic/Latino experienced homelessness 22 additional days. The County of Orange and Orange County Continuum of Care are committed to working to reduce the length of time people experience homelessness by creating additional permanent housing opportunities and looking to leverage available resources and services to do so. For example, the County of Orange and the Orange County Continuum of Care have had success in pairing housing choice vouchers with supportive services that provide housing search assistance to overcome barriers to housing and housing stabilization resources for a 12-month period to support housing retention and reduce returns to homelessness.	Length of time a person experiences homelessness until permanent housed. Length of time a person is enrolled in a program until move in date and/or confirmed permanent housing.

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the Orange County Continuum of Care will show 6.0% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing 2% fewer returns to homelessness and a 25% reduction from the baseline.

Goal Narrative:
The Orange County Continuum of Care is establishing the above stated goal statement with the intent to have continuity in the Local Homelessness Action plan from HHAP Round 3 to HHAP Round 4. Additionally, the Orange County Continuum of Care wants to ensure that people who are housed are able to remain permanently and stably housed thus breaking the cycle of homelessness. This will compliment and further support the goals related to reducing the number of people accessing services.

Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
8.00%	2.00%	25% decrease	6.00%

Describe Your Related Goals for	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>

<p>Overall, Black, Indigenous and People of Color (BIPOC) (inclusive of American Indian or Alaskan Native; Black or African American; Multiple Races; and Hispanic/Latino) have higher rates of returns to homelessness within six months of exiting homelessness to permanent housing ranging from 7% to 13%. Persons in adult-only households (without children) have higher rates of returns to homelessness at 11%; and adults with severe mental illness (11%) or substance use disorder (13%) have higher rates than other subpopulations and have remain consistent when compared to Homeless Housing, Assistance and Prevention (HHAP) Round 3 Baseline Line data for Calendar Year 2020. Finally, people who are fleeing domestic violence have higher rates of returns to homelessness at 9%, along with adults with HIV/AIDS at 17%. The rates of returns to homelessness for adults with HIV/AIDS increased by approximately 50% when compared to HHAP3 Baseline data for Calendar Year 2020. The rates of return to homelessness from unaccompanied youth decreased significantly from 11% to 3% when compared to HHAP Round 3 Baseline Line data for Calendar Year 2020. The County of Orange and the Orange County Continuum of Care are working with C4 innovations to conduct a Racial Equity Analysis and develop a framework to help address inequities. Through this process, the Orange County CoC Race Equity Data shows that overall returns to homelessness, inclusive of rates of returns to homelessness within six months, are steadily increasing for people who are Black or African American and people who are White, while it is decreasing or staying the same for other racial and ethnic groups. The County of Orange and the Orange County Continuum of Care will continue to strengthen housing stabilization practices, services and resources and build capacity in anticipation of further Homekey resources and/or permanent housing resources that may be permanently house people experiencing homelessness in the community. It is important to note that the people who exited from the homeless system to permanent housing destinations had a high likelihood of remaining housed for the six months of the person's exit date, for example 7% of persons exits from emergency shelter or transitional housing programs to permanent housing returned to homelessness within six months, 3% of persons exit to permanent housing from rapid rehousing returned to homelessness within six months and 4% of persons exiting to permanent housing from permanent supportive housing or other permanent housing projects returned to homelessness. This illustrates that once a person becomes permanently housed their homelessness is likely to end for extended periods.</p>	<p>The County of Orange and the Orange County Continuum of Care will be deliverably tracking returns to homelessness at 6 months, 12 months, 18 months, and 24 months after permanent housing exit by homeless service intervention.</p>
---	--

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:
 By the end of the performance period, HDIS data for the Orange County Continuum of Care will show 2,308 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 533 more people and a 30% increase from the baseline.

Goal Narrative:
 The Orange County Continuum of Care is establishing the above stated goal statement with the intent to have continuity in the Local Homelessness Action plan from HHAP Round 3 to HHAP Round 4. The Orange County Continuum of Care and the County of Orange have been collaborating on the response to unsheltered homelessness and ensuring

Outcome Goals July 1, 2022 - June 30, 2025			
Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
1,775	533 annually (1599 total)	30.00%	2,308

Describe Your Related Goals for

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Of the 1,775 persons experiencing homelessness served in street outreach who exit to Emergency Shelter (ES), Transitional Housing (TH), or Permanent Housing (PH) destinations, 38.1% are White and non-Hispanic/Non-Latino; 58.5% are men and boys; 91.9% are people in adult-only households; 38.8% are those with severe mental illness; and 27.0% are those with a substance use disorder. Compared to Homeless Housing, Assistance and Prevention (HHAP) Round 3 Baseline Line data for Calendar Year 2020, there have been some slight changes in the persons experiencing homelessness served in street outreach programs. Most noteworthy changes include 144 families (households with at least one minor and one adult) representing 6.4% and 19 children only households representing 1.1% of households demonstrating a change in the unsheltered homeless population and a need to have a targeted approach to engage families and minors. Additionally, there has been a near doubling of adults who are experiencing substance abuse disorders as it increased from 15% to 27% over the span of year, demonstrating a need to coordinate with behavioral health supports and healthcare resources to meet the needs of the unsheltered population. The County of Orange and the Orange County Continuum of Care are working to improve regional street outreach and engagement coordination, specifically for people with disabling conditions experiencing homelessness, by leveraging Housing and Disability Advocacy Program (HDAP) services with HHAP funding.

Describe the trackable data goal(s) related to this Outcome Goal:
Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.

The County of Orange and the Orange County Continuum of Care will be working to increase the total number of organizations providing street outreach services participating in HMIS. Additional technical assistance and support will be given to the providers to track street outreach interventions, including contacts, referrals, linkages, and placements for people with disabling condition, within HMIS to understand the connection to services. Additionally, the County of Orange and the Orange County CoC will have an emphasis on street outreach exits to positive destinations, including emergency shelter permanent housing. HHAP funded providers offering street outreach services primary focus will be to increase successful placements from street outreach. The County of Orange and Orange County CoC will be utilizing the Orange County Continuum of Care's System Performance Measures Report, specifically Measure #7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent House to assist in tracking progress on this goal.

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
The City will increase effectiveness of local homeless programs through participation in regional coordination, by operating and funding homeless programs, by funding a street outreach case manager, by gathering improved data regarding homelessness in Irvine, by evaluating the effectiveness of homeless programs on a regular basis, and by collaboratively re-designing programs that are not working. The City will also develop and implement outreach and programs specific to various diverse sub-populations of people who are homeless, and for whom current approaches are not effective.	
Timeframe	
HHAP-4 term (estimated January 1, 2023 - June 30, 2027)	
Entities with Lead Responsibilities	
City of Irvine	
Measurable Targets	
tracking outreach interventions and outcomes	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	

Utilize HHAP-4 funding to establish an eviction diversion and homelessness prevention assistance program utilizing rental assistance, basic needs assistance, case management, mental/physical health information and referrals, and housing-related legal/mediation services. The City will build a strong collaboration of local service providers and government, education, and health institutions to operate the program. The program will provide flexible funding to assist individuals and households at risk of homelessness, coupled with local case management, information, and referrals to a broad range of health, human, and housing services. This strategy will include focusing some of the outreach efforts and tailoring services to the unique needs of Irvine's most vulnerable populations, as identified in the July to September 2022 211 OC data, which include female head of households, the African American and Asian populations, families with children, and transitioned aged youth.

Timeframe

HHAP-4 term (estimated January 1, 2023 - June 30, 2027)

Entities with Lead Responsibilities

City of Irvine

Measurable Targets

Track success rate of eviction diversion and homelessness prevention programs

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy

Description

The City will expand its role in creating opportunities for people who are homeless to enter permanent supporting housing by encouraging and funding permanent supportive housing units (including working with the Orange County Housing Finance Trust), funding and partnering on street outreach and wrap-around case management, and by strengthening partnerships with local service providers so that the pathways to securing permanent housing are clearly defined and accessible to all.

**Performance Measure to Be Impacted
(Check all that apply)**

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.

Timeframe	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
HHAP-4 term (estimated January 1, 2023 - June 30, 2027)	
Entities with Lead Responsibilities	
City of Irvine	
Measurable Targets	
Documentation of the number of households and people entering permanent supportive housing directly from homelessness	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
In addition to increasing the number of permanent supportive housing units, the City will work with its partners to develop better and more clear pathways to housing both in and outside of the City. Continue to collaborate with the Orange County Housing Finance Trust to produce more housing and reduce the length of time persons remain homeless and to coordinate with service providers to implement programs that provide job training and support to allow for homeless individuals and families to find stability.	
Timeframe	
HHAP-4 term (estimated January 1, 2023 - June 30, 2027)	
Entities with Lead Responsibilities	
City of Irvine	
Measurable Targets	
Increase the number of supportive housing units in Irvine, documentation of the length of homelessness for clients served in Irvine, documentation of successful stories and experiences of placements	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
<p>The City will encourage and support permanent housing providers service offerings and referrals for residents through collaboration activities, funding, and identifying best practices models. The City will also require that permanent supportive housing providers document and report housing retention data, then review that data to determine if any programmatic changes are needed.</p>	<input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
<p>HHAP-4 term (estimated January 1, 2023 - June 30, 2027)</p>	<input type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	<input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
<p>City of Irvine</p>	<input type="checkbox"/> 6. Increasing successful placements from street outreach.
Measurable Targets	<input type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
<p>measure street outreach and engagements through contacts, referrals, and placements</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
<p>Initiate regional coordination by providing funding for a street outreach case manager and creating more partnerships with organizations looking to increase awareness on landlord incentives.</p>	<input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe	<input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.

HHAP-4 term (estimated January 1, 2023 - June 30, 2027)

Entities with Lead Responsibilities

City of Irvine

Measurable Targets

tracking the number of homeless entering permanent housing and monitoring the number of landlord engagements

4. Reducing the length of time persons remain homeless.

5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

6. Increasing successful placements from street outreach.

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 6. Funding P on Strategic Intent

E g b e Use Category intended to be Supported with HHAP 4	Approximate % of TOTAL HHAP 4 ALLOCATION to be used on this E g b e Use (%)	Approximate % of TOTAL HHAP 4 ALLOCATION to be used under this E g b e Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP 4	How is this a strategic use of HHAP 4 resources that addresses needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis Narrative)?
1. Rapid rehousing	16%	4%	The City will partner with experienced providers of rapid rehousing direct assistance to prevent homelessness, and will institute two new programs where funds are specifically set aside for school district (ESD) and community college (VCC) student households. These funds will be used in conjunction with the street outreach case manager (see 3 & 4) and the housing case manager (see 7). Direct rent and basic needs assistance is budgeted at 12%, landlord incentives are budgeted at 2% plus legal and mediation services are budgeted at 2% of the HHAP allocation.	By making Rapid rehousing and rental and basic needs assistance available to people who are newly homeless, the City's HHAP program will meet a critical need that is underfunded system-wide, especially now that COVID-19 funding is almost fully expended. By combining the assistance program with case management, the City and its partners will be able to help households begin to address the full range of personal issues that contributed to or exacerbated their situation.	During COVID, Rapid Rehousing allowed for people experiencing homelessness to be housed quickly. Through the ESG-CV program, the City of Irvine saw an increase in households that became housed due to the provision of first, last, and few months rent through rapid rehousing. The resources made available for rapid rehousing will assist the homeless population into permanent housing.
3. Street outreach	21%	1%	The City of Irvine will increase its street outreach activities by further supporting Be Well OC's mobile crisis team (17%) and by supporting a total of one FTE Street Outreach/Wrap Around Services Case Manager (2%) at one or more of our partner agencies. For this category, legal and mediation services are budgeted at 2% of the HHAP allocation.	By adding a street outreach worker to complement the efforts of Be Well OC, IPD, and our local service providers, the City will be more proactive in identifying people who are homeless which results in effectively connecting homeless to core services. Providing funds for street outreach, legal and mediation services will fill a critical service gap within our local efforts. Often, legal issues become a barrier to housing for people who are homeless and funding mediation and legal services will support overcoming that obstacle.	The City is utilizing the Irvine Recovery Plan funds for various programs, and this funding will sunset in 2025, so portions of the budget anticipate that HHAP funds will support successful interventions for the following two years. Additionally, Irvine's HUD funding is not presently supporting street, or legal/mediation services associated with homelessness and housing insecurity. Street outreach case management is successfully employed by other jurisdictions in the region, which is an example Irvine would like to follow.
4. Services coordination	26%		Street outreach activities will be complemented by services coordination conducted by the Be Well OC's mobile crisis team (17%) + the FTE Street Outreach/Wrap Around Services Case Manager (2%) housed at one or more of our partner agencies. For this category, legal and mediation services are budgeted at 1% of the HHAP allocation. The City Senior Admin Analyst will lead services coordination efforts, and develop pathways through the Irvine systems (6%).	Coordinating resources and efforts between the Be Well OC's mobile crisis team, street outreach and having case managers and partner agencies through the utilization of HMIS.	By funding further services coordination, the City of Irvine is positioned to improve the coordination of services and to streamline resources for individuals and families experiencing homelessness. The City's participation in regional efforts is also informing this work, will connect with the CES, utilize HMIS data collection, and draw on independent assessments currently being conducted by our partners.
5. Systems support	11%		With the support of HHAP 4 funds, the City of Irvine is ramping up its efforts to address homelessness and housing insecurity. A homeless programs consultant (5%) and an on-staff Senior Admin Analyst (6%) will work with the City to further develop programmatic collaborations both within the City and throughout the region, to establish benchmarks for success, and to collect data to gauge that success. This scope of work will include formalizing partnerships with the school district (USD) and community college (VCC) to meet the needs of homeless and transition-aged youth as well as CES and HMIS coordination.	Build the City of Irvine's capacity through hiring homeless program consultants and a Senior Admin Analyst to further develop regional collaborations, program models, and data collection efforts.	The City has not had access to funds for these kinds of activities in the past. HHAP-4 funding provides a unique opportunity for the City to recalibrate its homeless and housing insecurity programs for the future.
7. Prevention and diversion	18%	5%	Based on input from our community partners, the City will sponsor direct rent and basic needs financial assistance (12%) combined with case management (4%) is a key strategy for preventing homelessness. The City is proposing to pay for one FTE Housing Case Manager at one of our partner agencies. Rather than only providing the "barrier" of rental and basic needs assistance, the housing case manager will work with clients to understand and address the root causes of their housing and financial challenges. For this category, legal and mediation services are budgeted at 2% of the HHAP allocation.	To assist households with stabilizing their current housing and to invest in case management to identify the root cause for housing instability and to collaborate with legal and mediation services to ensure households remain housed.	Although the City of Irvine is utilizing the Emergency Solutions Grant (ESG) to provide homeless prevention services, the need for additional funds is evident through the ESG and ESG-CV programs. However, with eligibility criteria constraints, homeless care is limited to the activity and the number of months assistance can be provided. The HHAP-4 funding is more flexible and will provide case management staffing so that the provision of support is more than a financial transaction.
8. Interim sheltering (new and existing)	1%		The City will devote 1% of the HHAP-4 funds for Emergency Shelter options such as hotel/motel vouchers. This budget amount is based on an estimated 100 nights of emergency shelter per year at \$180 per night.	Emergency Shelter Options such as hotel/motel vouchers allow for temporary assistance in situations where individuals or families are awaiting entry to a shelter or provides additional options should shelters be at full capacity. Households get a respite from the mental, physical, and financial effects of homelessness are through the provision of temporary shelter.	In discussion with City case workers, the Irvine Police Department mental health officers, and local service providers, all indicated that the providing hotel/motel vouchers for individuals and families is an important and effective strategy, especially when there are no shelter vacancies.
10. Administrative (up to 7%)	7%		Technical assistance, contract support, compensation for lived experience and HHAP related activities	The City of Irvine as the Administrative Entity for HHAP-4 will need support in the operationalizing the funds and implementation the program. The City will also want to work with the CoC to compensate people with lived experience for the development and implementation of new and ongoing services.	No other local, state or federal funding source can provide administrative funding for the implementation and operations of HHAP-4.
Total:	100%	10%			

Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	0
# of people experiencing unsheltered homelessness in the homeless point-in-time count	3,057
Shelter vacancy rate (%) in the summer months	0
Shelter vacancy rate (%) in the winter months	0
% of exits from emergency shelters to permanent housing solutions	0
Describe plan to connect residents to permanent housing.	
<p>The City of Irvine plan is to connect residents to permanent housing starting by ensuring that basic needs are met for each household - food, shelter, safety, clothing, and transportation. The City will work with its service agencies to provide shelter vouchers for local hotels and motels in Irvine or for coordinated placement at shelters in other South County locations. Case management and social work activities will aim to stabilize households through interim shelter options, securing public benefits, identifying and addressing mental and physical health needs, and ultimately placement into permanent housing. The City will take a systems approach, collaborating with County and local institutions and agencies, seeking to create a clear pathway to permanent supportive housing for Irvine-based households receiving services and emergency shelter.</p>	