Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the **[HHAP-4 Local Homelessness Action Plan & Application Template](#)** as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding**: the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.

2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.

3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are NOT required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in <u>Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file</u> uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.

5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as <u>a file upload</u> in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.

- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.

- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.

- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.

- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.

- **Certification**: In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents
Yes

I am a representative from an eligible CoC, Large City, and/or County
Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation
Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name
City of San Diego

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity
City of San Diego

Contact Person
Kimberlee Zolghadri

Title
Program Coordinator

Contact Person Phone Number
(619) 533-3824

Contact Person Email
kzolghadri@sandiego.gov

*Agreement to Participate in HDIS and HMIS

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables
AMENDMENTS_City of San Diego_data_tables_r4_ updated (1).xlsx

Governing Body Meeting Agenda or Minutes
City of San Diego_11.14.22 Council Meeting Agenda.pdf

Optional Supporting Documents
City of San Diego Community Action Plan on Homelessness.pdf

San Diego CoC Action Plan_Addressing Hmls Black San Diegans.pdf

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the HHAP-4 Data Tables into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC
CA-601 San Diego City and County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement
By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [19,797] total people accessing services who are experiencing homelessness annually, representing [2,199] [fewer] people and a [10%] [reduction] from the baseline.

Goal Narrative
The number of people accessing services has increased annually since 2018. The San Diego region is taking action to reverse that trend and reduce the number of people accessing services by 10% from the 2021 baseline by 2025.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
21,996	2,199	10%	19,797

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
The San Diego region is committed to reducing homelessness among Black San Diegans. Black San Diegans experience homelessness at a rate that is 6x higher than non-Black San Diegans. Black San Diegns make up about 5% of the population in San Diego County, but make up 24.5% of people accessing services who are experiencing homelessness (per HDIS data). The San Diego CoC established the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans to make recommendations on reducing this disparity. Those recommendations are considered in the equity strategies.

Describe the trackable data goal(s) related to this Outcome Goal:
Decrease the percentage of Black San Diegans experiencing homelessness from 24.5% to 20.5% by June 30, 2025. Percentage will be determined using HDIS data for Outcome 1a: Number of people who are Black served/Total number of people served.

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement

By the end of the performance period, data for the [San Diego City and County - CA-601] will show [3,695] total people experiencing unsheltered homelessness daily, representing [411] [fewer] people and a [10%] [reduction] from the baseline.

Goal Narrative

The 2022 PIT count showed a 3% increase (4,106) over 2020 (3,971) in the count of people experiencing unsheltered homelessness after 2 years of decline. The San Diego region is committed to making more shelter beds available, deploying more resources to connect people directly from the street to housing, and reducing the number of people experiencing unsheltered homelessness by 10% from the 2021 baseline by 2025.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
4,106	411	10%	3,695

Decrease/Increase in # of People

Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The San Diego region is committed to reducing the percentage of Black San Diegans experiencing unsheltered homelessness. Black San Diegans make up about 5% of the population in San Diego County, but made up 22.6% of the people experiencing unsheltered homelessness. People with lived experience who are Black who participated in community engagement sessions with the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans, voiced a demand for permanent housing pathways and safe, suitable shelter to meet basic survival needs while they wait for housing.

Describe the trackable data goal(s) related to this Outcome Goal:

Reduce the percentage of Black San Diegans experiencing unsheltered homelessness from 22.6% to 18.6% by June 30, 2025. Percentage will be determined using Point in Time Count data collected in January 2025.

2. Reducing the number of persons who become newly homeless.

2. Reducing the number of persons who become newly homeless.

Goal Statement

By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [11,667] total people become newly homeless each year, representing [486] [fewer] people and a [4%] [reduction] from the baseline.

Goal Narrative

The number of people becoming newly homeless increased from 9,612 in 2021 to 12,153 in 2022. To address this effort, we are anticipating a 4% decrease due to an increase in prevention efforts including

predictive analytics, upstream prevention efforts and senior rental subsidy programs.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
12,153	486	4%	11,667

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
In 2021, Serving Seniors completed a comprehensive needs assessment with recommendations to combat homelessness among older adults in San Diego, and the RTFH established an Ad Hoc Committee on Aging and Homelessness (chaired by the CEO of Serving Seniors) to address the needs of older adults. Their recommendations were considered in framing goals and strategies for this application.
The homeless population in the San Diego region is aging. Data pulled from the HMIS between October 1, 2020 and September 30, 2021 showed that 27% or just under 10,000 unique individuals who received services were 55 years of age or older, and older adults made up about 41% of the chronically homeless population (3,000 adults). In 2020, one out of every four unsheltered San Diego County residents was an adult age 55 and over and 50% also reported a chronic health condition. Many were homeless for the first time. 2020 Point in Time Count data revealed that 43% of unsheltered seniors (55 years of age or older) were experiencing homelessness for the first time, and 88% became homeless in San Diego.
HDIS data was not provided for the older adult subpopulation. Looking at system data generated from HMIS for the past three HUD federal reporting years (October 1 to September 30) for first time homeless into shelters and permanent housing projects, the percentage of older adults experiencing homelessness for the first time has been decreasing, and additional focus will help to prevent future increases:
2020-2021: 1953 individuals (21% of all people experiencing homelessness for the first time)
2019-2020: 2,315 individuals (24% of all people experiencing homelessness for the first time)
2018-2019 1,859 individuals (26.7% of all people experiencing homelessness for the first time)

Describe the trackable data goal(s) related to this Outcome Goal:
Reduce the number of adults 55 years of age or older who become homeless for the first time from 21% to 18% by June 30, 2025. Performance will be measured using HMIS system data for first time homeless into shelters and permanent housing projects.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement
By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [4,953] total people people exiting homelessness into permanent housing annually, representing [495] [more] people and a [11%] [increase] from the baseline.

Goal Narrative

The number of people exiting homelessness into permanent housing decreased from 4,531 in 2021 to 4,458 in 2022. To address this effort, we are anticipating a 11% increase in permanent housing placements due to an increase in housing resources including the flexible housing pool.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
4,458	495	11%	4,953

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
The San Diego region is committed to increasing the percentage of Black San Diegans exiting homelessness to permanent housing. Black San Diegans experience homelessness at a rate that is disproportionately higher (6x higher) than non-Black San Diegans and Black San Diegans remain homeless longer. Per HDIS data, the percentage of Black San Diegans exiting to permanent housing was higher than the average for all San Diegans, however, the percentage exiting to permanent housing has declined. The San Diego region aims to increase outflow from homelessness for Black San Diegans to reduce the overall percentage of Black San Diegans experiencing homelessness.

Describe the trackable data goal(s) related to this Outcome Goal:
Increase percentage of Black San Diegans exiting homelessness to permanent housing from 26% to 30% by June 30, 2025.

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement
By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [129] days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing [3] [fewer] days and a [2%] [reduction] from the baseline.

Goal Narrative
The length of time persons remain homeless has increased from 118 days in 2021 to 132 days in 2022. To address this effort, we are anticipating a 2.5% reduction of 3 days due to an increase in housing resources including expanded outreach, flexible housing pool and diversion efforts.

Baseline Data	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing
132	3	2%	

Decrease/Increase in # of Days
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
The San Diego region is committed to decreasing the average length of time Black San Diegans remain homeless. Per HDIS data, the average number of days a person experienced homelessness in San Diego has increased by 14 days from 118 days to 132 days. During the same period, the average number of days Black San Diegans experienced homelessness increased from 143 days to 146 days. The San Diego region aims to reduce the number of days Black San Diegans experience homelessness by 14 days (9.8%) by June 30, 2025.

Describe the trackable data goal(s) related to this Outcome Goal:
Decrease the length of time Black San Diegans remain homeless from 146 days to 132 days by June 30, 2025.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement
By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [7%] of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing [0] [change] people and a [0%] [change] from the baseline.

Goal Narrative
The number of persons that return to homelessness within two years after exiting to permanent housing has decreased from 11% in 2021 to 7% in 2022. This significant decrease is due to increased diversion efforts, housing stability efforts and upstream prevention. Due to this, our goal is to remain at the 7% metric.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness wihtin 2 years after having exited homelessness to permanent housing
7%	0%	0%	7%

Decrease/Increase in # of People
Decrease

Optional Comments

The number of persons that returned to homelessness within two years after existing to permanent housing has decreased from 11% in 2021 to 7% in 2022. This represents a significant decrease over the course of one year. As such, the City, County, and CoC collectively strive to maintain this metric.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Ending youth and young adult homelessness is both a national and a local priority. In 2019, HUD awarded the San Diego CoC $7.94 million to develop a youth-driven ecosystem of care to prevent and end youth homelessness. The CoC adopted the San Diego County Coordinated Community Plan to Prevent and End Homelessness to guide strategies and investments. This plan was incorporated as part of the City of San Diego Community Action Plan on Homelessness and the RTFH Regional Community Action Plan to Prevent and End Homelessness in San Diego. Youth made up 2,200 people seeking services in 2020 (HMIS) and 513 people counted in the 2020 Point in Time Count. Per HDIS data, Unaccompanied Youth (18-24 years) made up a higher percentage of the total persons seeking services each year between 2018 and 2020 (4% in 2018, 5% in 2019, and 7% in 2020) and returned to homelessness after exiting homelessness to permanent housing at a rate higher than the average of all persons in 2018 (11% all persons, 13% youth), 2019 (12% all persons, 15% youth), and 2020 (11% all persons, 13% youth).

Describe the trackable data goal(s) related to this Outcome Goal:
Decrease the percentage of Unaccompanied Youth (18-24) who return to homelessness after exiting homelessness to permanent housing from 13% to 11% by June 30, 2025.

6. Increasing successful placements from street outreach.

Goal Statement
By the end of the performance period, HDIS data for the [San Diego City and County - CA-601] will show [1,961] total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing [383] [more] people and a [24%] [increase] from the baseline.

Goal Narrative
Successful placements from street outreach decreased from 1,961 in 2021 to 1,578 in 2022. To address this effort, we are anticipating a 24% increase in successful placements due to more robust outreach efforts and increased staffing of outreach teams.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
1,578	383	24%	1,961

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and

Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
The San Diego region is committed to increasing exits from street outreach to emergency shelter, and transitional housing or permanent housing destinations among Black San Diegans. Black San Diegans make up about 5% of the population in San Diego County, but made up 22.6% of the people experiencing unsheltered homelessness. Black people experiencing homelessness who participated in community engagement sessions with the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans, voiced a demand for permanent housing pathways and safe, suitable shelter to meet basic survival needs while they wait for housing.

Describe the trackable data goal(s) related to this Outcome Goal:
Increase the percentage of Black San Diegans served in street outreach who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations from 27% to 32% by June 30, 2025.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy
Building the capacity of homelessness response
system to utilize resources, implement best
practices, and/or achieve outcomes

Description
Focus on Long-Term Clients: The City of San Diego will focus housing efforts and outreach on those persons who are long-term shelter stayers or unsheltered in the City. Targeting the resources to this population will free up needed crisis response beds and provide a more permanent solution for the individuals who are cycling throughout the shelter system or living outside. Review utilization data over time to understand if crisis response needs have shifted based on these efforts.

Timeframe
By June 30, 2025

Entities with Lead Responsibilities
City of San Diego, County of San Diego, Regional Task Force on Homelessness, San Diego Housing Commission, local service providers

Measurable Targets
The City of San Diego will look to decrease the number of unsheltered persons. In addition, the City will work to increase the connections made to housing and decrease the length of time to connect a client to housing.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
7. Focused on equity goals related to underserved populations and populations disproportionately

impacted by homelessness.

Strategy 2

Type of Strategy
Increasing investments into, or otherwise scaling
up, specific interventions or program types

Description
Enhance Coordinated Street Outreach: The City of San Diego will continue to improve outreach and wraparound services when navigating people to housing. Efforts to improve the efficiency and outcomes of outreach are underway through HUD technical assistance and consultant efforts with the Regional Task Force on Homelessness. The City is shifting the goal of coordinated street outreach to move from contact-based outreach to housing-oriented outreach efforts that are client-centered and designed with evidence-based practices of motivational interviewing and trauma informed care. Successful outreach includes two major components: building and sustaining trust, and being able to offer something concrete to people on the street - namely direct housing placement from street-based case management.

Timeframe
By June 30, 2025

Entities with Lead Responsibilities
City of San Diego, County of San Diego, Regional Task Force on Homelessness, San Diego Housing Commission, local service providers

Measurable Targets
Through the City of San Diego's Coordinated Street Outreach Program, the City will work to increase the number of successful placements from street outreach.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 3

Type of Strategy
Increasing investments into, or otherwise scaling
up, specific interventions or program types

Description
Increase Connections to and Capacity of Resources: The City of San Diego is dedicated to increasing resources for individuals experiencing homelessness. Over the past five years, the City has significantly enhanced its network of services. By increasing connections to resources and expanding a variety of shelter opportunities, the City hopes to make individuals' experiences of homelessness rare, brief, and non-recurring.

Timeframe

By June 30, 2025

Entities with Lead Responsibilities
City of San Diego, County of San Diego, Regional Task Force on Homelessness, San Diego Housing Commission, local service providers

Measurable Targets
The City of San Diego will look to increase shelter capacity and increase exits to permanent or other forms of long-term housing.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 4

Type of Strategy
Improving data quality, data systems, and/or data
analyses to better inform decision-making

Description
Improve the Performance of the Existing System: The City of San Diego's Community Action Plan on Homelessness includes this strategy to move from a project-level thinking to system-level thinking. This strategy includes reviewing current practices and performance metrics and utilizing such data to make informed decisions to increase systemic efficiency and effectiveness.

Timeframe
By June 30, 2025

Entities with Lead Responsibilities
City of San Diego, County of San Diego, Regional Task Force on Homelessness, San Diego Housing Commission, local service providers

Measurable Targets
The City of San Diego will review data and performance metrics on a quarterly basis using a systemwide lens to find opportunities for improvements.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

*Click **+ Add Strategy** above to add additional strategies as needed.*

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the <u>HHAP-4 Local Homelessness Action Plan & Application Template</u> into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1
Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)
Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)
Yes

Service providers (direct service providers, outreach, shelter providers, etc.)
Yes

Local governing boards
Yes

People with lived experience
Yes

Other
No

a. Please describe your most notable coordination and collaborative processes with these entities.

The City of San Diego collaborated extensively with the County of San Diego and its local CoC on the HHAP-4 application. Similar to previous rounds, the three agencies worked together throughout the entire application process to ensure each organization's plans are complementary of each other's efforts. The agencies held multiple meetings each week from the start through the deadline of the HHAP-4 application to establish goals and strategies that align with each agency's individual goals as well as the regionwide goal to reduce homelessness in San Diego as a whole. The cross collaboration has increased through each round of HHAP, and the City looks forward to continuing its partnership with the County and CoC.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use **any round** of HHAP funding to increase partnership with:

People with lived experience

Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)
Other (please explain)

Other response
The City intends to use HHAP-4 funds to support the Coordinated Street Outreach Program. The program provides social services such as CalFresh, Medi-Cal, CalWORKs, SSI, VA Benefits, etc.

Justice entities
No

Workforce system
Other (please explain)

Other response
The City intends to use HHAP-4 funds to support the Coordinated Street Outreach Program. The program provides assistance in connecting individuals to employment opportunities.

Services for older adults
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Services for people with disabilities
Other (please explain)

Other response
The City intends to use HHAP-4 funds to support the Coordinated Street Outreach Program. The program provides services for people with disabilities.

Child welfare system
No

Education system
No

Local Homeless Coordinated Entry System
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?
Yes

_____

Other (please specify)
Other (please explain)

Other response
The City intends to use HHAP-4 funds to support emergency shelter operations in which the City plans to partner with the County of San Diego Health and Human Services Agency to offer behavioral health services to support the needs of program participants.

_____

a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)
The City intends to use HHAP-4 funds to support emergency shelter operations. The City is currently in the process of entering into a Memorandum of Agreement (MOA) with the County of San Diego Health and Human Services Agency to provide behavioral health services at each shelter. In addition to the MOA to provide behavioral health services to program participants, the City is also in the process of amending an existing MOA with the County in regards to data sharing. The current MOA is limited to a few shelter locations. The City has significantly expanded its shelter network over the past three years, and the amendment will be inclusive of the new shelter locations in addition to other homeless service programs offered by the City (i.e. Safe Parking Program etc.).

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])
Yes

Physical and behavioral health care systems and resources
Yes

Public health system and resources
Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.
The City intends to use HHAP-4 funds to support emergency shelter operations. The City is currently in the

process of entering into a Memorandum of Agreement (MOA) with the County of San Diego Health and Human Services Agency to provide behavioral health services at each shelter. In addition to the MOA to provide behavioral health services to program participants, the City is also in the process of amending an existing MOA with the County in regards to data sharing. The current MOA is limited to a few shelter locations. The City has significantly expanded its shelter network over the past three years, and the amendment will be inclusive of the new shelter locations in addition to other homeless service programs offered by the City (i.e. Safe Parking Program etc.). In addition, the City is strengthening its partnerships, strategies, and resources for managed care plans and public health resources through the expansion of the City's Coordinated Street Outreach Program and Community Coordinated Access to Resources (C.A.R.E.) events.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:
Disaggregating administrative data for use in decision making processes
Modifying procurement processes
Ensuring those with lived experience have a role in program design, strategy development, and oversight
Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.
In September 2022, the San Diego City and County Continuum of Care released the Action Plan: Addressing Homelessness Among Black San Diegans. The plan was developed by the CoC's Ad Hoc Committee on Homelessness Among Black San Diegans. The report shared that Black people are six times more likely than non-Black people to experience homelessness; five times more likely than non-Black people to experience unsheltered homelessness; and seven times more likely than non-Black people to experience sheltered homelessness. These staggering data points illustrate the ongoing inequity in the community and the homelessness system. The Committee developed six action items to address the issues of inequity which include:
1. Develop a homeless data dashboard on equity
2. Inclusive procurement
3. Training and education
4. Mentorship of Black led organizations
5. Center the voices of people with lived experience who are Black
6. Transform the crisis response system

The City recognizes the inequity in the homeless crisis response system and appreciates the efforts of the Committee to initiate initial conversations and actions to inform change. Meaningful systemic change requires collaboration and partnership from all government agencies, service providers, and residents of San Diego, and the City supports and stands ready to take action informed by the recommendations outlined in the action plan from the Committee.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations
Yes, informal partnering

Public health system
Yes, informal partnering

Criminal legal system and system for supporting re-entry from incarceration
Yes, informal partnering

Child welfare system
Yes, informal partnering

Affordable housing funders and providers
Yes, informal partnering

Income support programs
Yes, informal partnering

Education system
Yes, informal partnering

Workforce and employment systems
Yes, informal partnering

Other (please specify)
No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings
The County of San Diego is the lead agency that oversees many of the programs in the mainstream system including physical and behavioral health care, public health, child welfare, and the education system for the San Diego region. As such, the County leads efforts and partnerships with mainstream organizations to prevent exits to homelessness from institutional settings, and the City works in coordination with the County to provide supportive services and resource referrals through its diverse network of homeless services. The County's efforts follow the lead of the Board of Supervisors in its updated Homelessness Policy A-128 by putting the Social Determinants of Health at the forefront of prevention work. In addition, the County's policy recognizes that poverty, inequitable economic opportunity, and trauma are among the most significant causes of homelessness; and a comprehensive approach must embrace the economic, physical, and mental well-being of all San Diego County residents. These key components in the County's policy align and complement the City's Community Action Plan on Homelessness which includes the need to addresses immediate key issues such as the need for additional behavioral health resources, improving the performance of existing systems, increasing the production of/and access to permanent solutions, and investing in new housing and service options.

One specific example of a County led program includes the Community Care Coordination (C3). The C3 provides up to twelve months of comprehensive care coordination, service navigation and housing assistance to adults who have a serious mental illness, are homeless or at-risk of homelessness, and are incarcerated or recently released from custody. In addition, the City and County partner to provide physical, behavioral, and mental health resources for individuals through its emergency bridge shelters and outreach programs. The City works closely and will continue to collaborate in partnership with the County to provide programmatic assistance and expand its partnerships on homelessness services.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

The City's Community Action Plan on Homelessness is a comprehensive, 10-year plan that builds on recent progress, lays out short-term achievable goals, and serves as a guide for long-term success in addressing homelessness in the City of San Diego. The Action Plan highlights the importance of building system capacity to meet changing needs and accomplish the goals outlined the plan and includes a set of guiding principles that help guide system-wide policy and funding decisions. Building capacity for the system and providers is listed as one of the guiding principles in the Action Plan.

In Fiscal year 2022, the City began providing additional funding to the Homelessness Program for Engaged Educational Resources (PEER) Program, a joint collaboration started by the San Diego Housing Commission in partnership with the San Diego Community College District in 2020. The PEER Program is an educational program focused on creating a cohort of professionals to meet the immediate and long-term workforce needs for the homelessness programs and services sector in the San Diego region. Utilizing best practices, the PEER Program's objective is to provide a pipeline for students into employment opportunities in homelessness services via specialized education, training and job placement assistance. The first class was successfully launched using a live video format at San Diego City College (City College) the week of October 13, 2020.

The Homelessness PEER Program offers:
-The HUMS-75 course four times per school year (a course designed specifically to prepare students to work directly with persons experiencing homelessness with the City of San Diego).
-Outreach to community and other colleges for students interested in taking the course and preparing to seek jobs working with organizations serving individuals experiencing homelessness.
-Engagement with the homelessness service provider network to identify vacant positions under recruitment.
-Academic counseling and career plans for Homelessness PEER students.
-Career/Educational Counseling geared toward:
1. Working with populations experiencing homelessness, and
2. Longer-term educational and career pathways in social services sectors that support people experiencing homelessness, including: job readiness skills, resumes, interviewing and preparation for employment, job development and placement of students into jobs.

At least 23 students were hired by organizations addressing homelessness, and 183 students haven enrolled in the HUMS-75 course since program start.
In addition, the City is proactively seeking new partnerships with local organizations to expand the network of services in San Diego. In the fall of 2021, the City established a new outreach contract with City Net, a service provider new to the San Diego region. The City hopes to continue to partner with other service providers to broaden capacity and the resources and services available to individuals experiencing homelessness in the city.

City of San Diego homeless programs and services are designed to incorporate Housing First principles, harm reduction, trauma-informed care, diversion strategies and cultural competency best practices. San Diego Housing Commission contract and compliance analysts provide technical assistance and monitoring to support providers in adopting the necessary operational policies and procedures to mirror these practices. Subcontractors adhere to national and regional best practices and standards for service delivery including diversity and cultural competency. The Commission encourages the hiring of persons with lived

experience and incorporation of persons with lived experience to sit on their Board of Director as well as requires the incorporation of client feedback into the program design. In FY 2022, the City issued a request for proposals to expand and enhance coordinated street outreach. In evaluating the proposals, priority scoring was given to applicants proposing diverse staffing and including persons with lived experience.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.
The Regional Taskforce on Homelessness is the CoC HMIS Lead Agency for the entire San Diego County supporting more than 60 providers and 1,200 HMIS users with a total program enrollment count of 64,993 unique participants in 2021. RTFH also provides a myriad of data services, technical support, coordination, training, and leadership in each of the 18 cities in San Diego County, the County of San Diego government, as well as the unincorporated areas. The City remains a committed partner to the RTFH and looks forward to collaborating with the RTFH to strengthen the data quality of HMIS. The following strategies have been established:

-Participation in the HMIS is mandatory for all programs receiving HUD Continuum of Care project funding and for subrecipients of State HHAP funding. The additional State and Federal funding including the COVID Emergency Funding, Emergency SolutionsGrant-Covid-19 (ESG-CV), the American Rescue Plan Act, and Emergency Housing Vouchers (EHV) has resulted in a significant increase in staff time and resources to establish new projects and mandatory reporting for the San Diego region.

Aligned with the RTFH's HHAP-3 application, the RTFH will use funds to expand existing data quality monitoring and training to generate highest quality, actionable data, and will seek support from the City of San Diego and County of San Diego in this effort to support the following:

-Data Quality Monitoring. RTFH reviews the data quality of each provider annually to identify issues and provide technical assistance to providers. Monitoring will be conducted more frequently and RTFH will engage in regular calls with participating agencies to provide focused and specific data quality review and training. Homeless service providers participating in HMIS consistently ask for more focused data review and training.
-Expanded Staff Support for Online Ticketing System. This will allow RTFH to respond more quickly to requests submitted by the 1,200 users across HMIS-participating providers.
-Expanded Training. RTFH is responsible for all levels of training for system users. These trainings include required training for system access as well as focused trainings and refresher trainings for existing users. Focused trainings are designed based on findings from monitoring and through day-to-day support of users. Through focused and refresher trainings, users will be better equipped to follow workflows and data standards, which will result in better data quality.
-Actionable Reporting and Continuous Quality Improvement. With additional support from regional partners, RTFH can continue to increase the number of actionable reports produced to answer specific system questions and support action cycles to improve performance through the HHAP3 term and beyond.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.
The City's Homelessness Strategies and Solutions Department works closely with the City's Government Affairs Department and Grants Team to explore and vet new and existing funding opportunities as appropriate. The City also works closely with the County of San Diego, Regional Task Force on Homelessness, and San Diego Housing Commission to identify funding opportunities and align efforts when possible to increase capacity for the region. For example, the City has worked extensively with the County and CoC on this and previous HHAP application to ensure each agency's efforts complement one another's and thus provide a positive outcome for the region as a whole.

(IV) Improving homeless point-in-time counts.
The Regional Task Force on Homelessness (RTFH) is the lead agency for San Diego's Point-In-Time counts. While the PITC must be conducted every two years per Housing and Urban Development's

requirements, San Diego has historically conducted the count annually. The City works closely with the RTFH on the PITC each year and is supportive of and will assist with coordinating and implementing process improvements to the upcoming PITC. The below suggested improvements were provided by the RTFH:

Sheltered Point in Time Count

For the Sheltered PITC, the HMIS data team works closely with all HMIS and non-HIMS participants providing training and TA to assure providers are able to collect the data of all persons in a shelter or transitional housing program the night of the count. Over 300 programs are included in the sheltered PITC.

Unsheltered Point in Time Count (PITC)

RTFH uses a blitz count methodology for the unsheltered PITC with the goal of engaging all people experiencing unsheltered homelessness the night of the count with a short survey to collect demographic data. This data supports efficient and effective policy and planning to house people.

In order to engage people experiencing homelessness, RTFH relies on a large volunteer base, the support of all service providers, elected officials, and homeless outreach teams within local police departments. RTFH collects feedback from PITC volunteers and coordinators following each count to improve practices for the following year. Improvements to the PITC include:
-A convenient online sign up portal for volunteers. Volunteers are able to choose the site where they want to participate.
-A mobile app to collect survey responses. Use of a mobile app the past two PITCs has eliminated paper surveys and the inconvenience of carrying and not having enough surveys the night of the count. It has also allowed immediate access to location data to clearly see where people are experiencing unsheltered homelessness, and the data can be more efficiently cleaned and uploaded to HDX reducing staff time and cost.
-On-demand training videos including a 30-minute training on use of the mobile app and safety protocols, especially COVID precautions.
-A week-long follow up after the night of the count when RTFH staff and outreach workers continue to engage and survey people living in cars, RVs, and encampments for more complete coverage. Outreach workers open their schedules so they can be immediately deployed to areas where additional coverage is needed.
-Solicited donations and fundraised to purchase items (socks, gift cards) to recognize people being surveyed for the time they give the count. This is not a requirement of the count (nor an incentive for participation), nonetheless a best practice used in San Diego to value the voice of people with lived experience.
-Support from local police departments that provide RTFH with drone and helicopter images from hard to reach areas so volunteers can target where people are living more effectively the week of the count.
-A separate week-long youth count facilitated by youth providers and includes additional youth-specific survey questions to better understand youth needs.
-A survey of jail inmates to understand how many inmates were experiencing homelessness at the time of their arrest and inform policy around criminalization and re-entry.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.
The City recognizes the racial disparities in the City's homelessness system. According to the 2020 PITC for San Diego County, Black people accounted for 21% of the unsheltered homeless population and 30% of the sheltered homeless population, while only accounting for 5.5% of the general population in the County. The City appreciates the efforts of the RTFH in creating the Ad-Hoc Committee on Addressing

Homelessness Among Black San Diegans to address the issues of racial disparities in the system and racial bias in the Coordinated Entry System. In September 2022, the Committee released an Action Plan on addressing homelessness among Black San Diegans. The plan addressed six action items to implement including:

1. Develop a homeless data dashboard on equity
2. Inclusive procurement
3. Training and education
4. Mentorship of Black led organizations
5. Center the voices of people with lived experience who are Black
6. Transform the crisis response system

The City will continue to work in coordination with the committee to implement the Action Plan and address the racial bias across the homeless response system.

In addition, as the lead agency for CES, the RTFH reviewed the outcomes of the youth CES and found that Black youth were overrepresented among homeless youth but were underrepresented on the community queue to be matched to housing. The RTFH modified the prioritization scoring tool to increase the weight of factors that disproportionately impacted Black youth to increase the number of Black youth on the community queue for housing match. Outcomes are tracked and presented to providers and community stakeholders at least annually to evaluate performance of the tool and to adjust the tool if needed to ensure equity in housing match and enrollment.

The City appreciates all of the efforts of the RTFH and is committed to working alongside our partners to address issues of racial disparities in the homeless system. In addition, the City recently established the Office of Race and Equity, and the Homelessness Strategies and Solutions Department looks forward to collaborating with the newly formed office to address racial bias in the homelessness response system.

One of the main goals outlined in the City's adopted Community Action Plan on Homelessness is to end youth homelessness. Over the past few years, the City has been able to bolster youth-specific programming using HEAP and HHAP funds. New programming includes the expansion of youth shelter beds and addition of a youth-focused outreach worker. In alignment with the City's Community Action Plan on Homelessness, the RTFH's adopted San Diego Coordinated Community Plan to End Youth Homelessness also illustrates the goal to end youth homelessness by 2024. The City looks forward to collaborating with the RTFH to reach the regions goal to end youth homelessness and expand services by way of HHAP funds.

As the lead agency for CES, the RTFH transitioned to a new CES workflow to improve data quality and reduce the length of time from housing match to program enrollment and housing move in. Now, only youth who have identified housing as a goal, enrolled in a program, and completed an assessment are enrolled in CES to be matched to available housing resources. This has improved the quality of matches and reduced the amount of time to locate referred youth.

With this transition, the RTFH also collaborated with youth providers and youth with lived experience to develop a youth-specific prioritization tool to match youth with the highest needs to housing resources, establish a by-name list of all youth enrolled in the CES, and launch case conferencing. Case conferencing is a weekly forum where providers discuss youth on the by-name list, problem solve to eliminate housing barriers, and bring forward clients whose vulnerabilities might not be accurately represented in their prioritization score to ensure youth are matched to the most appropriate housing resources.

RTFH monitors the performance of the coordinated entry system with the goal of reducing the length of time from match to enrollment to housing move in. RTFH convenes youth providers at least annually to get feedback on the system and to provide training to improve data quality.

Question 8

*Responses to these questions are for informational purposes only.

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance
Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners
Technical assistance related to goal setting (generally)
Technical assistance related to goal setting in underserved/disproportionately impacted populationsins
Technical assistance related to achieving outcome goals
Technical assistance on implementing performance-based contracting
Trainings on topics of equity

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled
The City of San Diego appreciates the opportunities offered for technical assistance on goal setting, equity, and performance-based contracting. The City looks forward to continued opportunities for additional technical assistance to best carryout programs and services while recognizing the inequities in the system and making effective changes to progress towards the City's goals to reduce the number of people experiencing homelessness in the city. In addition to technical assistance, the City greatly appreciates continued efforts from Cal ICH and State Agencies for additional funding opportunities such as the Encampment Resolution Funding Program and the Family Homelessness Challenge Grant. These opportunities directly align with the goals adopted in the City of San Diego Community Action Plan on Homeless and present opportunities for the City to expand and enhance the services and resources available for those experiencing homelessness.

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligibe Use 1

Eligible Use Category Intended to be Supported with HHAP-4
2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
80.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
10.00%

Activities to be Supported with HHAP-4
The City anticipates using HHAP-4 funds to support operations and ancillary services at multiple existing and new emergency shelters. The funds will be used to support various populations including older adults, transition-age youth (TAY), single adults, and families experiencing homelessness. The shelters provide an array of services including a safe, sanitary environment, meals, showers, restrooms, housing navigation, case management, mental health treatment, substance abuse treatment, and resource referrals. The shelters have low-barriers to entry and utilize a Housing First approach with the ultimate goal of connecting program participants to long-term housing. The City anticipates to utilize 10% of this allocation to support emergency shelter beds for TAY.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
The 2022 Point-In-Time Count illustrated an increase in individuals experiencing homelessness in the San Diego region. HHAP-4 funds will be to provide crisis response beds or services needed to meet the needs of individuals and families experiencing homelessness. The allocation of funds aligns with the City's Community Action Plan on Homelessness, which illustrated the need for the addition of 350-500 crisis response beds based on the estimated annual inflow into emergency shelters.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
The City of San Diego leads the region in providing emergency shelter beds for individuals experiencing homelessness. The landscape analysis illustrates the largest funding gap is for crisis response resources & operating subsidies, as such, HHAP-4 funding will be used to fill the gap to provide these critical services.

Eligibe Use 2

Eligible Use Category Intended to be Supported with HHAP-4
7. Prevention and diversion

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
6.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4

The City anticipates using HHAP-4 funds to support prevention and diversion programs that offer assistance to individuals and families who are newly homeless or at risk of becoming homeless, including those living in their vehicles. Prevention and diversion programs include the Safe Parking Program and Family Reunification Program. These programs offer diversion services for individuals and families new to the homelessness system with the goal of quickly connecting them to long-term housing. The programs strive to make individuals' and families' experiences of homelessness rare, brief, and non-recurring through services such as case management, housing search assistance, temporary rental assistance, financial assistance, conflict mediation, and connection to services and/or public assistance benefits.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

The Regional Task Force on Homelessness, San Diego's CoC, released a report in the Fall of 2022 which found the inflow of homelessness is outpacing the outflow in San Diego. The report concluded in the past year, approximately 15,000 individuals fell into homelessness for the first time while 12,000 individuals exited to housing during that same period. The City plans to utilize HHAP-4 funds to continue to support prevention and diversion efforts. The City currently funds prevention and diversion programs with support from previous rounds of HEAP and HHAP. With the inflow of homelessness on the rise, support for prevention and diversion programs are critical resources that can divert and prevent individuals and families from falling further into the homelessness system.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Several funding sources are available within the City and County for prevention and diversion programming, including funds available through the City General Fund Housing Instability Prevention Program & Shallow Subsidy Program, as well as the Federally funded and State funded Housing Stability Assistance Programs. Additionally, funds are available for prevention through the COC and the City's Housing Trust fund. Given these available resource, the HHAP-4 plan allocated prevention funding targeted to newly homeless, participating in the City's Safe Parking Program and participants of the Family Reunification Program to divert individuals from the emergency shelter system and into housing.

Eligibe Use 3

Eligible Use Category Intended to be Supported with HHAP-4
3. Street outreach

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
5.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4
The City anticipates using HHAP-4 funds to support the City's Coordinated Street Outreach Program. The program, which is currently funded in-part through previous rounds of HHAP, works to build relationships with individuals experiencing homelessness. The outreach teams use a person-centered, compassionate approach to resolve homelessness through the offer of services tailored to the specific needs of individuals. The Coordinated Street Outreach Program often conducts focused outreach events in areas identified as having large congregations of people experiencing homelessness. During the multi-agency events, outreach teams canvass an area to engage unsheltered folks and connect them to supportive services. Access to case management, health education, public benefits, mental health and substance abuse treatment, primary care referrals, and access to hygiene kits, transportation and basic

essentials are all offered to people in the area.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Over the last few months, the City has seen an increase in unsheltered homelessness in the downtown area of San Diego, representing a critical need for more intensive, street-based case management. The City's Coordinated Street Outreach Program has been able to drastically expand over the last year through support from previous rounds of HHAP. HHAP-4 will be used to continue to fill the gaps in outreach coordination and provide opportunities for expansion through repetitive and focused efforts in areas of high need.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
All outreach efforts are coordinated with County funded medical outreach as well as regional outreach programs to ensure a comprehensive and holistic approach to outreach is implemented. The outreach program in the City of San Diego leverages General Fund dollars in addition to HHAP resources.

Eligibe Use 4

Eligible Use Category Intended to be Supported with HHAP-4
6. Delivery of permanent housing

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
2.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4
The City anticipates using HHAP-4 funds to support the Rapid Rehousing Program. The City's local housing agency, the San Diego Housing Commission, currently oversees the Rapid Rehousing Program, which is partially funded through previous rounds of HHAP. The program helps individuals and families experiencing homelessness quickly obtain and maintain permanent housing through a tailored package of assistance that can include short- or moderate-term rental assistance and case management.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
In alignment with the City's adopted Community Action Plan on Homelessness, the City plans to use HHAP-4 to support the Rapid Rehousing Program. One of the recommended actions in the Action Plan is to invest in new housing and service options including rapid rehousing. The City has been able to support the Rapid Rehousing Program through previous rounds of HHAP. The program serves as a critical resource, especially at the present time when the inflow of homelessness is outpacing the outflow. The City recognizes the significant need to increase housing resources in the region and anticipates to use HHAP-4 funds to support these critical resources.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
Several Federal, State, and County resources are available to the City for delivery of permanent housing including funds available through HUD's Housing Choice Vouchers, Moving to Work program, and HOME program; the City's Housing Trust Fund and Bridge to Home program; and State funded programs such as Homekey and Federal programs such as HOME ARP. Given the other available resources in the

system for the delivery of permanent affordable housing, the HHAP-4 funding plan focuses the housing allocation to Rapid Rehousing programs initiated with previous rounds of HHAP to allow follow-through funding of the existing programs.

Eligibe Use 5

Eligible Use Category Intended to be Supported with HHAP-4
10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
7.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4
The City anticipates using 7% of HHAP-4 funds for administration. Similar to previous rounds of HHAP, the City will use these funds to support the implementation, administration, and oversight of HHAP grant programs.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
n/a

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
n/a

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):
The City will utilize HHAP-4 funds to expand and enhance its network of homeless-serving programs including outreach efforts, emergency shelter resources, and programs specific for homeless youth. The expansion of resources will help the City inch closer to achieving its outcome goals and goals for underserved populations and populations disproportionately impacted by homelessness. Through analysis of the region's funding landscape, the City proposes to utilize funds to fill gaps in resources that need additional support. By filling these funding gaps, the City will increase the availability of critical resources and serve more individuals experiencing homelessness with the goal of connecting them to long-term housing.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:
The City recognizes the racial inequities and other inequities in the homelessness response system and is committed to addressing these issues. The City will continue to work with the CoC's Ad Hoc Committee on Addressing Homelessness Among Black San Diegans to establish and implement strategies aligned with the Committee's Action Plan goals that address these issues including strategies to effectively utilize HHAP-4 funds. In addition to racial disparity, the City recognizes that older adults are disproportionately

impacted by homelessness. As such, the City is expanding services including emergency shelter resources specific for the older adult population. The City anticipates to utilize HHAP-4 funding to support these efforts and provide additional emergency services for these populations.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:
The City will use HHAP-4 funds to support programs that provide resources for health and behavioral heath services. The County of San Diego oversees health and human services for the region. In March 2022 the County announced a standard Memorandum of Agreement with cities in San Diego to provide homeless services at shelters. The MOA includes that the County will provide: behavioral health services, County Public Health education and relevant communicable disease screening tools, and one Human Services Specialist to provide services at the shelter and who will assist individuals in obtaining HHSA-administered benefits including CalWORKs, Cal Fresh, and Medi-Cal. While the County already provides support at some of the City-funded shelters, the City is currently working with the County to enter into an MOA to cover all of its shelters programs.

In addition, HHAP is anticipated to support the City's Coordinated Street Outreach Program and the Community Coordinated Access to Resource and Engagement (C.A.R.E.) events. The events are a multi-agency efforts consisting of the City of San Diego Coordinated Outreach personnel, the County of San Diego Health and Human Services, and an array of community partners to engage individuals experiencing unsheltered homelessness in identified priority areas. The events align with health and behavioral health care strategies as they provide access to case management, health education, public benefits, mental health and substance abuse treatment, primary care referrals, and access to hygiene kits, transportation, and basic essentials.

Support increased exits to permanent housing among people experiencing homelessness:
The City will use HHAP-4 funds to support programs such as emergency shelters and street-based outreach. The City's homeless serving programs follow nationally recognized best practices and a Housing First approach with the ultimate goal of connecting individuals experiencing homelessness to long-term housing solutions. The City has recently implemented new strategies in two of its new emergency shelters in which the client population prioritizes individuals matched to a housing resource. This strategy increases throughput and allows for more individuals to be served and placed into long-term housing at a more efficient rate.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics			
	People Experiencing Homelessness	**Source and Date Timeframe of Data**	**Additional Notes**
Population and Living Situations			
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	8427	PIT 2022	Person Count
# of People Who are **Sheltered** (ES, TH, SH)	4321	PIT 2022	Person Count
# of People Who are **Unsheltered**	4106	PIT 2022	Person Count
Household Composition			
# of Households **without Children**	29988	HMIS 01/01/2021 - 12/31/2021	Household Count
# of Households with **At Least 1 Adult & 1 Child**	3036	HMIS 01/01/2021 - 12/31/2021	Household Count
# of Households with **Only Children**	629	HMIS 01/01/2021 - 12/31/2021	Household Count
Sub Populations and Other Characteristics			
# of Adults Who are Experiencing **Chronic Homelessness**	10909	HDIS 01/01/2021 - 12/31/2021	Adult and Head of Household
# of Adults Who are Experiencing **Significant Mental Illness**	12321	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Adults Who are Experiencing **Substance Abuse** Disorders	7281	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Adults Who are **Veterans**	4946	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Adults with **HIV/AIDS**	1004	HDIS 01/01/2021 - 12/31/2021	Person Count
# of Adults Who are **Survivors of Domestic Violence**	6392	HDIS 01/01/2021 - 12/31/2021	Person Count
# of **Unaccompanied Youth (under 25)**	3135	HMIS 01/01/2021 - 12/31/2021	Person Count
# of **Parenting Youth (under 25)**	338	HMIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are **Children of Parenting Youth**	578	HMIS 01/01/2021 - 12/31/2021	Person Count
Gender Demographics			
# of **Women/Girls**	15786	HDIS 01/01/2021 - 12/31/2021	Person Count
# of **Men/Boys**	23453	HDIS 01/01/2021 - 12/31/2021	Person Count

# of People Who are **Transgender**	175	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are **Gender Non-Conforming**	3	HDIS 01/01/2021 - 12/31/2021	Person Count
Ethnicity and Race Demographics			
# of People Who are **Hispanic/Latino**	12770	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are **Non-Hispanic/Non-Latino**	25576	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are **Black or African American**	9550	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are **Asian**	794	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are **American Indian or Alaska Native**	806	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are **Native Hawaiian or Other Pacific Islander**	512	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are **White**	24571	HDIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are **Multiple Races**	1517	HDIS 01/01/2021 - 12/31/2021	Person Count

If data is not available, please input N/A in the cell and explain why the data is not available below:

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Permanent Housing with Services	Day Shelter	Safe Haven	Services Only	Permanent Housing Housing only	Coordinated Entry	Other	Source(s) and Timeframe of Data	Additional Notes
Household Composition																
# of Households **without Children**	4106	2301	1858	7998	829	927	10640	1131	6424	105	9144	263	8542	67	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Household Count
# of Households with **At Least 1 Adult & 1 Child**	379	898	190	1131	123	384	316	21	1	0	622	38	556	0	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Household Count
# of Households with **Only Children**	4	22	10	167	10	107	324	0	21	0	91	0	26	0	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Household Count
Sub-Populations and Other Characteristics																
# of Adults Who are Experiencing **Chronic Homelessness**	1578	861	458	2820	385	22	4176	484	1536	72	2846	67	3429	18	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Adult and Head of Household
# of Adults Who are Experiencing **Significant Mental Illness**	1883	602	909	2635	508	214	4571	548	560	88	3886	84	4458	22	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Adults Who are Experiencing **Substance Abuse** Disorders	775	216	1060	1849	225	36	2931	232	210	50	1642	14	2230	22	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Adults Who are **Veterans**	1981	1214	626	610	34	330	575	218	531	65	1643	22	923	2	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Adults with **HIV/AIDS**	282	30	155	288	16	8	188	25	13	4	321	0	216	2	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of Adults Who are **Survivors of Domestic Violence**	631	622	365	1824	159	183	1998	152	526	20	2049	36	2368	11	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of **Unaccompanied Youth (under 25)**	0	333	351	846	271	0	1069	0	531	1	1379	1	858	0	HMIS 01/01/2021 - 12/31/2021	Person Count
# of **Parenting Youth (under 25)**	0	145	30	99	17	0	27	0	2	0	154	0	93	0	HMIS 01/01/2021 - 12/31/2021	Person Count
# of People Who are **Children of Parenting Youth**	0	188	43	132	19	0	29	0	1	0	192	0	105	0	HMIS 01/01/2021 - 12/31/2021	Person Count
Gender Demographics																
# of **Women/Girls**	1995	2458	814	4800	411	1407	4447	446	2044	23	4624	205	4351	26	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of **Men/Boys**	3519	2883	1704	6929	532	1117	7275	750	4361	80	6669	203	5989	40	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are **Transgender**	28	24	12	48	7	6	51	7	30	1	73	2	58	0	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are **Gender Non-Conforming**	0	0	0	1	0	0	2	0	1	0	1	0	0	0	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
Ethnicity and Race Demographics																
# of People Who are **Hispanic/Latino**	1291	1755	814	4139	333	1080	3455	298	1871	17	3608	120	3309	23	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are **Non-Hispanic/Non-Latino**	4239	3504	1704	7344	605	1400	7802	894	4536	87	7650	287	7019	44	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are **Black or African American**	1629	1779	609	2698	259	610	2524	306	1766	14	2970	90	2624	15	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are **Asian**	114	93	47	278	21	53	189	26	105	1	215	6	204	2	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are **American Indian or Alaska Native**	97	87	51	281	21	25	284	22	170	1	241	13	235	2	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are **Native Hawaiian or Other Pacific Islander**	76	93	29	191	4	35	129	18	73	1	142	5	143	0	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are **White**	3333	2830	1677	7327	577	1464	7783	771	4059	86	6951	270	6562	43	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count
# of People Who are **Multiple Races**	266	275	84	402	44	125	395	46	233	1	550	21	453	5	HDIS 01/01/2021 - 12/31/2021 except Diversion source is HMIS	Person Count

Table 2. Landscape Analysis of People Being Served

*If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program (choose from drop down options)	Fiscal Year (select all that apply)	Total Amount Invested into Homelessness Interventions	# of Vouchers (if applicable)	Funding Source*	Intervention Types Supported with Funding (select all that apply)	Brief Description of Programming and Services Provided	Populations Served (please "x" the appropriate population[s])
California COVID-19 Rent Relief Program - via HCD	FY 2021-2022	$ 192,100,591.00	n/a	State Agency	Rental Assistance/Rapid Rehousing	Housing Assitance Stability Program provides rental subsidies	x — ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other (please enter here)
		$ -					
Housing Stability Assitance Program		$ -					
Community Development Block Grant - CV (CDBG-CV) - via HUD	FY 2021-2022	$ 19,433,956.00		Federal Agency	Rental Assistance/Rapid Rehousing; Interim Housing/Congregate/Non-Congregate Shelter	Support for Rental Assistance and Emergcny Response to Homelessness.	x — ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other (please enter here)
		$ -					
		$ -					
		$ -					
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	$ 2,472,309.00		Federal Agency	Systems Support Activities; Administrative Activities; Interim Housing/Congregate/Non-Congregate Shelter	Supporting interim shelters and homelessness support services.	x — ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other (please enter here)
	FY 2022-2023	$ 2,432,758.00					
	FY 2023-2024	$ 2,381,756.00					
		$ -					
Coronavirus Fiscal Recovery Funds (CFRF) - via Treasury	FY 2021-2022	$ 64,583,063.00		Federal Agency	Systems Support Activities; Administrative Activities; Rental Assistance/Rapid Rehousing; Interim Housing/Congregate/Non-Congregate Shelter	Funding to support emergency shelter oprations (Operation Shelter to Home) in wake of COVID-19	x — ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other (please enter here)
		$ -					
		$ -					
		$ -					
Emergency Housing Vouchers (EHVs) - via HUD		$ -		Federal Agency	Rental Assistance/Rapid Rehousing	Emrgency rental assistance/ vouchers.	x — ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other (please enter here)
	FY 2022-2023	$ 11,240,000.00	$ 480.00				
		$ -					
		$ -					
Emergency Rental Assistance (ERA) - via Treasury	FY 2021-2022	$ 112,315,013.00		Federal Agency	Rental Assistance/Rapid Rehousing	Housing Stability Assitance Program	x — ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other (please enter here)
		$ -					
		$ -					
		$ -					
Emergency Solutions Grants - CV (ESG-CV) - via HUD	FY 2021-2022	$ 26,394,450.00		Federal Agency	Diversion and Homelessness Prevention; Interim Housing/Congregate/Non-Congregate Shelter; Permanent Supportive and Service-Enriched Housing	Funding designated to help prepare, prevent and respond to the Coronavirus pandemic. Funding used for emergency shelter to keep people safe and off the street and in environment with sanitation and access to testing, case management and housing support services.	x — ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other (please enter here)
		$ -					
		$ -					
		$ -					
Emergency Solutions Grants - CV (ESG-CV) - via HUD	FY 2021-2022	$ 1,043,517.00		Federal Agency	Interim Housing/Congregate/Non-Congregate Shelter; Rental Assistance/Rapid Rehousing; Administrative Activities; Systems Support Activities	Supports interim shelter, rapid rehousing and supportive services to homeless individuals.	x — ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other (please enter here)
	FY 2022-2023	$ 1,047,275.00					
	FY 2023-2024	$ 1,048,961.00					
		$ -					
Encampment Resolution Funding - via Cal ICH		$ -		State Agency	Outreach and Engagement; Rental Assistance/Rapid Rehousing	Outreach and flexible housing subsidies for encampment residents.	x — ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other (please enter here)
	FY 2022-2023	$ 2,446,500.00					
		$ -					
		$ -					
		$ -			Rental Assistance/Rapid Rehousing		x — TARGETED POPULATIONS (please "x" all that apply)

Program	Fiscal Year	Amount	Amount 2	Agency	Activity 1	Activity 2	Description		Population	Targeted Populations (please "x" all that apply)		
Family Homelessness Challenge Grants - via Cal ICH	FY 2022-2023	$ 441,151.13		State Agency	Administrative Activities		housing support, flexible subsides for families in safe parking program.		ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp **Chronic Homelessness**	Veterans	Parenting Youth
		$ -								People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
		$ -								People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)
HOME - American Rescue Plan Program (HOME-ARP) - via HUD				Federal Agency	Interim Housing/Congregate/Non-Congregate Shelter		Addition HOME ARP funds for development of PSH & non-congregate housing.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)		
					Permanent Supportive and Service-Enriched Housing					People Exp **Chronic Homelessness**	Veterans	Parenting Youth
	FY 2023-2024	$ 20,956,979.00								People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
		$ -								People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)
HOME Program - via HUD	FY 2021-2022	$ 5,782,329.00		Federal Agency	Rental Assistance/Rapid Rehousing		Afforable housing production and first time homebuyer assistance.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)		
	FY 2022-2023	$ 6,250,980.00								People Exp **Chronic Homelessness**	Veterans	Parenting Youth
	FY 2023-2024	$ 6,250,980.00	Estimated							People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
		$ -								People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)
Homekey (via HCD)	FY 2021-2022	$ 37,700,000.00		State Agency	Permanent Supportive and Service-Enriched Housing		Utilized Homekey funding to purchase hotels or to provide Permanent Supportive Housing	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)		
		$ -								People Exp **Chronic Homelessness**	Veterans	Parenting Youth
		$ -								People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
		$ -								People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	$ 22,491,840.00		State Agency	Administrative Activities	Outreach and Engagement	HHAP funding supporting the City's emergency response system and housing opportunities.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)		
	FY 2022-2023	$ 10,632,505.00			Interim Housing/Congregate/Non-Congregate Shelter					People Exp **Chronic Homelessness**	Veterans	Parenting Youth
	FY 2023-2024	$ 27,480,939.20			Rental Assistance/Rapid Rehousing					People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
					Diversion and Homelessness Prevention					People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)
Housing Choice Vouchers (HCVs) - via HUD	FY 2021-2022	$ 277,354,000.00	15,000.00	Federal Agency	Rental Assistance/Rapid Rehousing		Section 8 Housing Choice vouchers- inlcudes VASH vouchers.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)		
	FY 2022-2023	$ 306,562,000.00	$ 16,000.00							People Exp **Chronic Homelessness**	x Veterans	Parenting Youth
		$ -								People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
		$ -								People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)
Local General Fund	FY 2021-2022	$ 18,071,824.00		Local Agency	Interim Housing/Congregate/Non-Congregate Shelter		Support of interim shelters, navigation centers, and Housing Instability Prevention Program (Shallow Subsidy program)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)		
	FY 2022-2023	$ 30,180,717.00								People Exp **Chronic Homelessness**	Veterans	Parenting Youth
										People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
										People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)
Local Housing Trust Fund	FY 2021-2022	$ 6,144,000.00		Local Agency	Diversion and Homelessness Prevention	Systems Support Activities	Support for low income housing development, rental assistance inicuding Rapid Rehousing and homelessness programming inlcuding shelters and transitional housing. Inlcudes Inclusionary Housing Fund and Program Funds.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)		
	FY 2022-2023	$ 7,459,000.00			Rental Assistance/Rapid Rehousing					People Exp **Chronic Homelessness**	Veterans	Parenting Youth
					Interim Housing/Congregate/Non-Congregate Shelter					People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
					Administrative Activities					People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

NOTE: The above funding information represents the City of San Diego's funding analysis only. In response to the recommendations provided during the application evaluation period, the City received and understands Cal ICH's recommendation and will collaborate closely with overlapping jurisdictions to develop comprehensive and shared funding information.

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Goal Statement:
By the end of the performance period, HDIS data for the **[San Diego City and County - CA-601]** will show **[19,797]** total people accessing services who are experiencing homelessness annually, representing **[2,199] [fewer]** people and a **[10%] [reduction]** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].

Goal Narrative: The number of people accessing services has increased annually since 2018. The San Diego region is taking action to reverse that trend and reduce the number of people accessing services by 10% from the 2021 baseline by 2025.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Annual Estimate of # of people accessing services who are experiencing homelessness**
21,996	2,199 fewer people annually	10% reduction	19,797 people annually

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
The San Diego region is committed to reducing homelessness among Black San Diegans. Black San Diegans experience homelessness at a rate that is 6x higher than non-Black San Diegans. Black San Diegns make up about 5% of the population in San Diego County, but make up 24.5% of people accessing services who are experiencing homelessness (per HDIS data). The San Diego CoC established the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans to make recommendations on reducing this disparity. Those recommendations are considered in the equity strategies.	Decrease the percentage of Black San Diegans experiencing homelessness from 24.5% to 20.5% by June 30, 2025. Percentage will be determined using HDIS data for Outcome 1a: Number of people who are Black served/Total number of people served.

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.

Goal Statement:
By the end of the performance period, data for the **[San Diego City and County - CA-601]** will show **[3,695]** total people experiencing unsheltered homelessness daily, representing **[411] [fewer]** people and a **[10%] [reduction]** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative: The 2022 PIT count showed a 3% increase (4,106) over 2020 (3,971) in the count of people experiencing unsheltered homelessness after 2 years of decline. The San Diego region is committed to making more shelter beds available, deploying more resources to connect people directly from the street to housing, and reducing the number of people experiencing unsheltered homelessness by 10% from the 2021 baseline by 2025.

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Daily Estimate of # of people experiencing unsheltered homelessness**
4106	411 fewer people annually	10% reduction	3,695 people annually

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
The San Diego region is committed to reducing the percentage of Black San Diegans experiencing unsheltered homelessness. Black San Diegans make up about 5% of the population in San Diego County, but made up 22.6% of the people experiencing unsheltered homelessness. People with lived experience who are Black who participated in community engagement sessions with the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans, voiced a demand for permanent housing pathways and safe, suitable shelter to meet basic survival needs while they wait for housing.	Reduce the percentage of Black San Diegans experiencing unsheltered homelessness from 22.6% to 18.6% by June 30, 2025. Percentage will be determined using Point in Time Count data collected in January 2025.

Outcome Goal #2. Reducing the number of persons who become newly homeless.

Goal Statement:
By the end of the performance period, HDIS data for the **[San Diego City and County - CA-601]** will show **[11,667]** total people become newly homeless each year, representing **[486] [fewer]** people and a **[4%] [reduction]** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative: The number of people becoming newly homeless increased from 9,612 in 2021 to 12,153 in 2022. To address this effort, we are anticipating a 4% decrease due to an increase in prevention efforts including predictive analytics, upstream prevention efforts and senior rental subsidy programs.

Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Annual Estimate of # of people who become newly homeless each year**
12,153	486 fewer people annually	4% reduction	11,667 people annually
Describe Your Related Goals for			

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*

In 2021, Serving Seniors completed a comprehensive needs assessment with recommendations to combat homelessness among older adults in San Diego, and the RTFH established an Ad Hoc Committee on Aging and Homelessness (chaired by the CEO of Serving Seniors) to address the needs of older adults. Their recommendations were considered in framing goals and strategies for this application.

The homeless population in the San Diego region is aging. Data pulled from the HMIS between October 1, 2020 and September 30, 2021 showed that 27% or just under 10,000 unique individuals who received services were 55 years of age or older, and older adults made up about 41% of the chronically homeless population (3,000 adults). In 2020, one out of every four unsheltered San Diego County residents was an adult age 55 and over and 50% also reported a chronic health condition. Many were homeless for the first time. 2020 Point in Time Count data revealed that 43% of unsheltered seniors (55 years of age or older) were experiencing homelessness for the first time, and 88% became homeless in San Diego.

HDIS data was not provided for the older adult subpopulation. Looking at system data generated from HMIS for the past three HUD federal reporting years (October 1 to September 30) for first time homeless into shelters and permanent housing projects, the percentage of older adults experiencing homelessness for the first time has been decreasing, and additional focus will help to prevent future increases:

2020-2021: 1953 individuals (21% of all people experiencing homelessness for the first time)
2019-2020: 2,315 individuals (24% of all people experiencing homelessness for the first time)

Reduce the number of adults 55 years of age or older who become homeless for the first time from 21% to 18% by June 30, 2025.
Performance will be measured using HMIS system data for first time homeless into shelters and permanent housing projects.

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the **[San Diego City and County - CA-601]** will show **[4,953]** total people people exiting homelessness into permanent housing annually, representing **[495] [more]** people and a **[11%] [increase]** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative: The number of people exiting homelessness into permanent housing decreased from 4,531 in 2021 to 4,458 in 2022. To address this effort, we are anticipating a 11% increase in permanent housing placements due to an increase in housing resources including the flexible housing pool.

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
4,458	495 more people annually	11% increase	4,953 people annually

Describe Your Related Goals for	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
The San Diego region is committed to increasing the percentage of Black San Diegans exiting homelessness to permanent housing. Black San Diegans experience homelessness at a rate that is disproportionately higher (6x higher) than non-Black San Diegans and Black San Diegans remain homeless longer. Per HDIS data, the percentage of Black San Diegans exiting to permanent housing was higher than the average for all San Diegans, however, the percentage exiting to permanent housing has declined. The San Diego region aims to increase outflow from homelessness for Black San Diegans to reduce the overall percentage of Black San Diegans experiencing homelessness.	Increase percentage of Black San Diegans exiting homelessness to permanent housing from 26% to 30% by June 30, 2025.

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:
By the end of the performance period, HDIS data for the **[San Diego City and County - CA-601]** will show **[129]** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **[3] [fewer]** days and a **[2%] [reduction]** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative: The length of time persons remain homeless has increased from 118 days in 2021 to 132 days in 2022. To address this effort, we are anticipating a 2.5% reduction of 3 days due to an increase in housing resources including expanded outreach, flexible housing pool and diversion efforts.

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
132	3 fewer days annually	2% reduction	129 days annually

Describe Your Related Goals for	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
The San Diego region is committed to decreasing the average length of time Black San Diegans remain homeless. Per HDIS data, the average number of days a person experienced homelessness in San Diego has increased by 14 days from 118 days to 132 days. During the same period, the average number of days Black San Diegans experienced homelessness increased from 143 days to 146 days. The San Diego region aims to reduce the number of days Black San Diegans experience homelessness by 14 days (9.8%) by June 30, 2025.	Decrease the length of time Black San Diegans remain homeless from 146 days to 132 days by June 30, 2025.

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the **[San Diego City and County - CA-601]** will show **[7%]** of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing **[0] [change]** people and a **[0%] [change]** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative: The number of persons that return to homelessness within two years after exiting to permanent housing has decreased from 11% in 2021 to 7% in 2022. This significant decrease is due to increased diversion efforts, housing stability efforts and upstream prevention. Due to this, our goal is to remain at the 7% metric.

Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
7%	0	0	7% of people annually
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*		
Ending youth and young adult homelessness is both a national and a local priority. In 2019, HUD awarded the San Diego CoC $7.94 million to develop a youth-driven ecosystem of care to prevent and end youth homelessness. The CoC adopted the San Diego County Coordinated Community Plan to Prevent and End Homelessness to guide strategies and investments. This plan was incorporated as part of the City of San Diego Community Action Plan on Homelessness and the RTFH Regional Community Action Plan to Prevent and End Homelessness in San Diego. Youth made up 2,200 people seeking services in 2020 (HMIS) and 513 people counted in the 2020 Point in Time Count. Per HDIS data, Unaccompanied Youth (18-24 years) made up a higher percentage of the total persons seeking services each year between 2018 and 2020 (4% in 2018, 5% in 2019, and 7% in 2020) and returned to homelessness after exiting homelessness to permanent housing at a rate higher than the average of all persons in 2018 (11% all persons, 13% youth), 2019 (12% all persons, 15% youth), and 2020 (11% all persons, 13% youth).	Decrease the percentage of Unaccompanied Youth (18-24) who return to homelessness after exiting homelessness to permanent housing from 13% to 11% by June 30, 2025.		

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:
By the end of the performance period, HDIS data for the **[San Diego City and County - CA-601]** will show **[1,961]** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **[383] [more]** people and a **[24%] [increase]** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative: Successful placements from street outreach decreased from 1,961 in 2021 to 1,578 in 2022. To address this effort, we are anticipating a 24% increase in successful placements due to more robust outreach efforts and increased staffing of outreach teams.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
1,578	383 more people annually	24% increase	1,961 people annually
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*		
The San Diego region is committed to increasing exits from street outreach to emergency shelter, and transitional housing or permanent housing destinations among Black San Diegans. Black San Diegans make up about 5% of the population in San Diego County, but made up 22.6% of the people experiencing unsheltered homelessness. Black people experiencing homelessness who participated in community engagement sessions with the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans, voiced a demand for permanent housing pathways and safe, suitable shelter to meet basic survival needs while they wait for housing.	Increase the percentage of Black San Diegans served in street outreach who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations from 27% to 32% by June 30, 2025.		

Table 5. Strategies to Achieve Outcome Goals	
Strategy	**Performance Measure to Be Impacted (Check all that apply)**
Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes	☑ 1. Reducing the number of persons experiencing homelessness.
Description	
Focus on Long-Term Clients: The City of San Diego will focus housing efforts and outreach on those persons who are long-term shelter stayers or unsheltered in the City. Targeting the resources to this population will free up needed crisis response beds and provide a more permanent solution for the individuals who are cycling throughout the shelter system or living outside. Review utilization data over time to understand if crisis response needs have shifted based on these efforts.	☑ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
By June 30, 2025	☑ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
City of San Diego, County of San Diego, Regional Task Force on Homelessness, San Diego Housing Commission, local service providers	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	☐ 6. Increasing successful placements from street outreach.
The City of San Diego will look to decrease the number of unsheltered persons. In addition, the City will work to increase the connections made to housing and decrease the length of time to connect a client to housing.	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	**Performance Measure to Be Impacted (Check all that apply)**
Increasing investments into, or otherwise scaling up, specific interventions or program types	
Description	

Enhance Coordinated Street Outreach: The City of San Diego will continue to improve outreach and wraparound services when navigating people to housing. Efforts to improve the efficiency and outcomes of outreach are underway through HUD technical assistance and consultant efforts with the Regional Task Force on Homelessness. The City is shifting the goal of coordinated street outreach to move from contact-based outreach to housing-oriented outreach efforts that are client-centered and designed with evidence-based practices of motivational interviewing and trauma informed care. Successful outreach includes two major components: building and sustaining trust, and being able to offer something concrete to people on the street - namely direct housing placement from street-based case management.	☑ 1. Reducing the number of persons experiencing homelessness. ☐ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
By June 30, 2025	☑ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
City of San Diego, County of San Diego, Regional Task Force on Homelessness, San Diego Housing Commission, local service providers	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
Through the City of San Diego's Coordinated Street Outreach Program, the City will work to increase the number of successful placements from street outreach.	☑ 6. Increasing successful placements from street outreach. ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	
Description	
Increase Connections to and Capacity of Resources: The City of San Diego is dedicated to increasing resources for individuals experiencing homelessness. Over the past five years, the City has significantly enhanced its network of services. By increasing connections to resources and expanding a variety of shelter opportunities, the City hopes to make individuals' experiences of homelessness rare, brief, and non-recurring.	☑ 1. Reducing the number of persons experiencing homelessness. ☑ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
By June 30, 2025	☑ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	

City of San Diego, County of San Diego, Regional Task Force on Homelessness, San Diego Housing Commission, local service providers	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
The City of San Diego will look to increase shelter capacity and increase exits to permanent or other forms of long-term housing.	☑ 6. Increasing successful placements from street outreach.
	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Improving data quality, data systems, and/or data analyses to better inform decision-making	
Description	☑ 1. Reducing the number of persons experiencing homelessness.
Improve the Performance of the Existing System: The City of San Diego's Community Action Plan on Homelessness includes this strategy to move from a project-level thinking to system-level thinking. This strategy includes reviewing current practices and performance metrics and utilizing such data to make informed decisions to increase systemic efficiency and effectiveness.	☐ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
By June 30, 2025	☑ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
City of San Diego, County of San Diego, Regional Task Force on Homelessness, San Diego Housing Commission, local service providers	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	☐ 6. Increasing successful placements from street outreach.
The City of San Diego will review data and performance metrics on a quarterly basis using a systemwide lens to find opportunities for improvements.	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 6. Funding Plan Strategic Intent

Eligible Use Category intended to be Supported with HHAP-4	Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use (%)	Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP-4	How has has a given use of HHAP-4 resources have address needs and gaps within the homelessness response system?	How were these decisions on how to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
2. Operating subsidies	80%	10%	The City anticipates using HHAP-4 funds to support operations and ancillary services at multiple existing and new emergency shelters. The funds will be used to support various populations including older adults, transition-age youth (TAY), single adults, and families experiencing homelessness. The shelters provide an array of services including a safe, sanitary environment, meals, showers, restrooms, housing navigation, case management, mental health treatment, substance abuse treatment, and resource referrals. The shelters have low-barriers to entry and utilize a Housing First approach with the ultimate goal of connecting program participants to long-term housing. The City anticipates to utilize 10% of this allocation to support emergency shelter beds for TAY.	The 2022 Point-In-Time Count illustrated an increase in individuals experiencing homelessness in the San Diego region. HHAP-4 funds will be to provide crisis response beds or services needed to meet the needs of individuals and families experiencing homelessness. The allocation of funds aligns with the City's Community Action Plan on Homelessness, which illustrated the need for the addition of 350-500 crisis response beds based on the estimated annual inflow into emergency shelters.	The City of San Diego leads the region in providing emergency shelter beds for individuals experiencing homelessness. The landscape analysis illustrates the largest funding gap is for crisis response resources & operating subsidies, as such, HHAP-4 funding will be used to fill the gap to provide these critical services.
7. Prevention and diversion	6%	0%	The City anticipates using HHAP-4 funds to support prevention and diversion programs that offer assistance to individuals and families who are newly homeless or at risk of becoming homeless, including those living in their vehicles. Prevention and diversion programs include the Safe Parking Program and Family Reunification Program. These programs offer diversion services for individuals and families new to the homelessness system with the goal of quickly connecting them to long-term housing. The programs strive to make individuals' and families' experiences of homelessness rare, brief, and non-recurring through services such as case management, housing search assistance, temporary rental assistance, financial assistance, conflict mediation, and connection to services and/or public assistance benefits.	The Regional Task Force on Homelessness, San Diego's CoC, released a report in the Fall of 2022 which found the inflow of homelessness is outpacing the outflow in San Diego. The report concluded in the past year, approximately 15,000 individuals exited to housing during that same period. The City plans to utilize HHAP-4 funds to continue to support prevention and diversion efforts. The City currently funds prevention and diversion programs with support from previous rounds of HEAP and HHAP. With the inflow of homelessness on the rise, support for prevention and diversion programs are critical resources that can divert and prevent individuals and families from falling further into the homelessness system.	Several funding sources are available within the City and County for prevention and diversion programming, including funds available through the City General Fund Housing Instability Prevention Program & Shallow Subsidy Program, as well as the Federally funded and State funded Housing Stability Assistance Programs. Additionally, funds are available for prevention through the COC and the City's Housing Trust fund. Given these available resource, the HHAP-4 plan allocated prevention funding targeted to newly homeless, participating in the City's Safe Parking Program and participants of the Family Reunification Program to divert individuals from the emergency shelter system and into housing.
3. Street outreach	5%	0%	The City anticipates using HHAP-4 funds to support the City's Coordinated Street Outreach Program. The program, which is currently funded in-part through previous rounds of HHAP, works to build relationships with individuals experiencing homelessness. The outreach teams use a person-centered, compassionate approach to resolve homelessness through the offer of services tailored to the specific needs of individuals. The Coordinated Street Outreach Program often conducts focused outreach events in areas identified as having large congregations of people experiencing homelessness. During the multi-agency events, outreach teams canvas an area to engage unsheltered folks and connect them to supportive services. Access to case management, health education, public benefits, mental health and substance abuse treatment, primary care referrals, and access to hygiene kits, transportation and basic essentials are all offered to people in the area.	Over the last few months, the City has seen an increase in unsheltered homelessness in the downtown area of San Diego, representing a critical need for more intensive, street-based case management. The City's Coordinated Street Outreach Program has been able to drastically expand over the last year through support from previous rounds of HHAP. HHAP-4 will be used to continue to fill the gaps in outreach coordination and provide opportunities for expansion through repetitive and focused efforts in areas of high need.	All outreach efforts are coordinated with County funded medical outreach as well as regional outreach programs to ensure a comprehensive and holistic approach to outreach is implemented. The outreach program in the City of San Diego leverages General Fund dollars in addition to HHAP resources.
6. Delivery of permanent housing	2%	0%	The City anticipates using HHAP-4 funds to support the Rapid Rehousing Program. The City's local housing agency, the San Diego Housing Commission, currently oversees the Rapid Rehousing Program, which is partially funded through previous rounds of HHAP. The program helps individuals and families experiencing homelessness quickly obtain and maintain permanent housing through a tailored package of assistance that can include short- or moderate-term rental assistance and case management.	In alignment with the City's adopted Community Action Plan on Homelessness, the City plans to use HHAP-4 to support the Rapid Rehousing Program. One of the recommended actions in the Action Plan is to invest in new housing and service options including rapid rehousing. The City has been able to support the Rapid Rehousing Program through previous rounds of HHAP. The program serves as a critical resource, especially at the present time when the inflow of homelessness is outpacing the outflow. The City recognizes the significant need to increase housing resources in the region and anticipates to use HHAP-4 funds to support these critical resources.	Several Federal, State, and County resources are available to the City for delivery of permanent housing including funds available through HUD's Housing Choice Vouchers, Moving to Work program, and HOME program; the City's Housing Trust Fund and Bridge to Home program; and State funded programs such as Homekey and Federally funded programs such as HOME ARP. Given the other available resources in the system for the delivery of permanent affordable housing, the HHAP-4 funding plan focuses the housing allocation to Rapid Rehousing programs initiated with previous rounds of HHAP to allow follow-through funding of the existing programs.
10. Administrative (up to 7%)	7%	0%	The City anticipates using 7% of HHAP-4 funds for administration. Similar to previous rounds of HHAP, the City will use these funds to support the implementation, administration, and oversight of HHAP grant programs.	n/a	n/a
Total:	**100%**	**10%**			

Table 7. Demonstrated Need

Demonstrated Need		Notes
# of available shelter beds	1,476	On 06/30/2022 (last day of Fiscal Year 2022). This represents shelter beds in the City of San Diego.
# of people experiencing unsheltered homelessness in the homeless point-in-time count	4,106	Based on the 2022 Point-In-Time Count for the entire region of San Diego
Shelter vacancy rate (%) in the summer months	26%	NOTE: Actual bed availability may have fluctuated daily due to COVID-19; intakes were sometimes temporarily
Shelter vacancy rate (%) in the winter months	23%	suspended and occupancy may therefore have been lower when COVID-19 positivity rates temporarily increased.
% of exits from emergency shelters to permanent housing solutions	16%	Based on Fiscal Year 2022 data - July 1, 2021-June 30, 2022.
Describe plan to connect residents to permanent housing.		
Shelter providers are contracted to provide housing-focused case management which aims to resolve clients' homelessness as quickly as possible in the following ways: determining diversion opportunities; working with clients to develop housing plans, including stabilization strategies and client housing goals and objectives; coordinating with and referring to County, State, and Federal programs/resources as appropriate; assisting clients in locating safe and affordable housing opportuneness outside of the CoC's Coordinated Entry System (CES); participating in intakes, screenings, assessments, and case conferencing related to CES as established by the CoC's standards and policies; assisting clients with housing applications and supportive and subsidized housing paperwork; and advocating for clients with prospective landlords.		