



California Interagency Council on Homelessness

Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the [HHAP-4 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.
5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.
- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.
- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents

Yes

I am a representative from an eligible CoC, Large City, and/or County

Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name

City of Stockton

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

Economic Development Department

Contact Person

Kayce Rane

Title

Strategic Initiatives on Housing and Homelessness

Contact Person Phone Number

(925) 876-0760

Contact Person Email

kayce.rane@stocktonca.gov

***Agreement to Participate in HDIS and HMIS**

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables

Stockton HHAP data_tables_r4 v.2 3.6.2023.xlsx

Governing Body Meeting Agenda or Minutes

Legislation Text (11.15.22).pdf

Optional Supporting Documents

City Council Agenda 11.15.22. Item 16.2.pdf

PPT presentation for Agenda item 16.2.pdf

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the [HHAP-4 Data Tables](#) into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC

CA-511 Stockton/San Joaquin County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement

By the end of the performance period, HDIS data for the San Joaquin CoC will show 5,216 total people accessing services who are experiencing homelessness annually, representing 921 fewer people and a 15% reduction from the baseline.

Goal Narrative

The City of Stockton, in partnership with the San Joaquin CoC and the County of San Joaquin, is making major strides to address homelessness, with a focus on prevention, housing, and safety. Planned HHAP investments will be used to promote housing stability for those at imminent risk of homelessness and to re-house those that are experiencing homelessness. Major investments will be made to create new housing opportunities and stabilize individuals within needed services and supports.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
6,137	921	15%	5,216

Decrease/Increase in # of People

Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The landscape analysis showed that African-Americans are overrepresented among individuals experiencing homelessness in Stockton, comprising 28% of the city's homeless population, compared to about 12% of the city population. Residents that identify as Hispanic/Latino are under-represented among individuals experiencing homelessness, comprising 31% of the homeless population and 44% of the city population.

Describe the trackable data goal(s) related to this Outcome Goal:

Reduce the overall total of those experiencing homelessness and reduce the proportion that are African American, from 28% to less than 20%.

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement

By the end of the performance period, data for the San Joaquin CoC will show 1,247 total people experiencing unsheltered homelessness daily, representing 108 fewer people and an 8% reduction from the baseline.

Goal Narrative

The City of Stockton, in partnership with the San Joaquin CoC and the County of San Joaquin, are making investments to expand shelter capacity. Up to 300 new shelter beds or units are anticipated to come on line in the next two years. However, there remain major concerns about (1) homeless prevention and inflow into the system in the face of a potential recession and (2) vacancy rate are at historic lows (functional 0%) and it remains extremely challenging to find housing. Most people with approved rapid re-housing vouchers remain unhoused due to low acceptance rates of formerly homeless individuals as tenants by private landlords.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
1,355	108	8%	1,247

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

61% of shelter beds were unoccupied during the night of the 2022 Housing Inventory Count. Utilization rates may be tied to high Covid case counts and warm clear weather during the night of the count. Planned new shelters will remove barriers to entry and are anticipated to have an 80% average occupancy rate. CA HDIS data shows 21% of those unsheltered in 2020 were African American with similar findings from the 2022 PIT count. In Stockton, the proportion of African Americans that are unsheltered may potentially be higher, accounting for as much as 30% of the unsheltered population (Encampment Outreach Study, Forthcoming from United Way of San Joaquin.)

Describe the trackable data goal(s) related to this Outcome Goal:
Reduced unsheltered homelessness among African Americans by 15%.

2. Reducing the number of persons who become newly homeless.

2. Reducing the number of persons who become newly homeless.

Goal Statement

By the end of the performance period, HDIS data for the San Joaquin CoC will show 2528 total people become newly homeless each year, representing 446 fewer people and a 15% reduction from the baseline.

Goal Narrative

The City of Stockton, in partnership with the San Joaquin CoC and the County of San Joaquin, are making

deep investments to prevent people from becoming newly homeless. In addition to HHAP rental assistance and eviction prevention measures, the City is committed to utilizing additional funding (CDBG) to enhance food security so people do not need to make a choice between eating and paying rent and to provide rapid wellness/crisis response services, to address and avert the types of situations that can serve as the tipping point into homelessness.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
2,974	446	15%	2,528

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Though African Americans account for 8% of the county population, they comprise 32% of those that became homeless for the first time in 2022, according to HDIS Data. Job loss, income reduction, separations, or eviction were cited as the most frequent factors associated with homelessness through interviews with people experiencing homelessness.

Describe the trackable data goal(s) related to this Outcome Goal:

Goal: reduce the proportion of those newly experiencing homelessness who are African Americans from 32% to 24%.

3. Increasing the number of people exiting homelessness into permanent housing.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the San Joaquin CoC will show 724 total people exiting homelessness into permanent housing annually, representing 167 more people and a 30% increase from the baseline.

Goal Narrative

The City of Stockton, in partnership with the Housing Authority of San Joaquin County and local community partners has applied for and been awarded funding for three Homekey projects to provide permanent housing for homeless individuals. Our regional partners through the County and the CoC have made similar investments, most notably with the recent opening of Victory Gardens, a permanent housing program for homeless veterans. Approximately 150 units of permanent housing for the homeless is scoped for the next 2-3 years. Additional HHAP 4 resources will contribute to and expand the number of persons exited to permanent housing.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing

557

167

30%

724

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Among those exiting homelessness into permanent housing, 34% are African American, 33% are Hispanic and 18% are White.

A repeated concern raised by people experiencing homelessness is that there are fewer housing options for single individuals, and women are more likely to exit to permanent housing than men. Women comprise 46% of the homeless population and account for 56% of those who exit to homelessness. People in households with children account for 64% of exits to permanent housing, though comprising 56% of people experiencing homelessness. The goal is to increase housing opportunities for both families and single individuals, including single men.

Describe the trackable data goal(s) related to this Outcome Goal:

Increase the rate of single people exiting to permanent housing from 6% to 8%, for an additional 58 adults in households without children exiting to permanent housing.

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement

By the end of the performance period, HDIS data for the San Joaquin CoC will show 85 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 6 fewer days and a 7% reduction from the baseline.

Goal Narrative

The City of Stockton, in partnership with the San Joaquin CoC and the County of San Joaquin, continues to advance best practices for reducing the length of time people experience homelessness. Notably, the new Coordinated Entry System is becoming fully operational, and more housing providers are subscribing to the CES as a means to fill vacancies. Use of CoC systems, such as CES and HMIS is now required for housing and homeless services providers contracting with the City.

Baseline Data

91

Change in # of Days

6

Change as % of Baseline

7%

Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs

85

Decrease/Increase in # of Days

Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Chronic Homelessness is increasing in San Joaquin County, with more people reporting being homeless longer. Nearly 75% of those who are unsheltered have been homeless for more than 12 months and the number of people meeting the definition of chronic homelessness appears to have risen from 27% to 35%.

Concerningly veterans and people with HIV/AIDS have some of the longest wait times to get into housing, about twice as long on average (129 days and 134 days, respectively).

Describe the trackable data goal(s) related to this Outcome Goal:

The length of time to enrollment in housing for veterans and people with HIV/AIDS will reduce 50%, and approximate local averages for all people.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the San Joaquin CoC will show 6% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing 1% fewer people and a 14% reduction from the baseline.

Goal Narrative

The City of Stockton, in partnership with the San Joaquin CoC and the County of San Joaquin, is committed to keeping formerly homeless individuals housed within their homes. Through various mechanisms, including rental assistance, food security programs, and wrap-around case management for those with chronic conditions, partners are putting together a framework to help people live successfully in their new homes.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
7%	1%	14%	6%

Decrease/Increase in # of People

Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

On average 7% of people return to homelessness after exiting for permanent housing, however people with the most risk for returning to homelessness are people fleeing domestic violence. These individuals are returning to homelessness at much higher rates, 20%, than the norm. These figures point to the importance of having special programs for people fleeing domestic violence that includes a higher level of supportive services than may otherwise be indicated for someone that does not meet medical necessity for specialty care and intensive case management.

Describe the trackable data goal(s) related to this Outcome Goal:

Reduce the proportion of people who have fled domestic violence and abuse and who subsequently are returning to homelessness after being placed in permanent housing from 20% to 12%.

6. Increasing successful placements from street outreach.

6. Increasing successful placements from street outreach.

Goal Statement

By the end of the performance period, HDIS data for the San Joaquin CoC will show 1 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 1 more people and a 100% increase from the baseline.

Goal Narrative

The City of Stockton, in partnership with the San Joaquin CoC and the County of San Joaquin, is enhancing outreach efforts and working hard to get people off the streets and into housing or shelters. Data collection and reporting efforts must be strengthened as HMIS/HDIS data is not aligning to program reports and local tracking.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
0	1	100%	1

Decrease/Increase in # of People

Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Data on street outreach is generally considered to be underrepresentative of actual efforts. Trackable goals for this measure are related to system strengthening, though will be updated once more accurate baseline data is determined. Encampment survey data shows that unsheltered respondents were more likely to be black, male, and to have a disability than is otherwise indicated on statewide data.

Describe the trackable data goal(s) related to this Outcome Goal:

Through funding investment data and organizational capacity building, increase the number of outreach

organizations entering complete service and outcome data into the HMIS by 5.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy

Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements

Description

Systems Support Activities will focus on strengthening local capacity to deliver solutions and measure impact. The City is funding two main components of work: (1) local stakeholder capacity building with a focus on emerging homeless service providers and leaders with lived experiences and (2) strengthening CES, PIT and HMIS systems.

Timeframe

Ongoing

Entities with Lead Responsibilities

CoC / City of Stockton

Measurable Targets

Trainings convened, new partners / engaged, additional agencies added to CES, stronger HMIS utilization, PIT methodology and data collection is consistent with neighboring jurisdictions.

Performance Measure(s) to Be Impacted (Check all that apply)

- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 2

Type of Strategy

Improving data quality, data systems, and/or data analyses to better inform decision-making

Description

Administrative Activities: The City of Stockton has entered into a data sharing agreement with the CoC and is updating and revising all contracts and program agreements to mandate sub-recipients to maintain client information within the HMIS. HMIS license fees are more clearly an allowable (and expected) expense.

Timeframe

Ongoing

Entities with Lead Responsibilities

City of Stockton

Measurable Targets

Grant funds are spent in a timely and effective manner towards purpose. City practices and grant

agreements are streamlined and updated as needed to better address homelessness.

Performance Measure(s) to Be Impacted (Check all that apply)

- 1. Reducing the number of persons experiencing homelessness.
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 3

Type of Strategy

Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes

Description

Operating Subsidies: The City will provide operational funding and capacity building for homeless housing service providers who are not otherwise receiving funding for specialty case management.

Timeframe

Ongoing

Entities with Lead Responsibilities

City of Stockton / Local Developers and CBOs

Measurable Targets

Fewer than 10% of all population types return to homelessness following placement into permanent housing.

Performance Measure(s) to Be Impacted (Check all that apply)

- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 4

Type of Strategy

Increasing investments into, or otherwise scaling up, specific interventions or program types

Description

Delivery of Permanent Housing: The City will use nearly half of all HHAP resources to expand the stock of permanent housing for homeless individuals. Investments will focus on match funding for larger multi-unit developments as well as projects which can immediately increase the portfolio of units under the control of homeless housing providers, including units for shared tenancy.

Timeframe

Ongoing

Entities with Lead Responsibilities

City of Stockton / Local Developers and CBOs

Measurable Targets

Count of new units by unit type. Count of people placed by household type and demographics. All

housing program staff participate in trainings on trauma, vicarious trauma, and approaches to care for diverse populations.

Performance Measure(s) to Be Impacted (Check all that apply)

- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.

Strategy 5

Type of Strategy

Strategic uses of other sources of funding

Description

Prevention and Diversion: The City is leveraging federal CDBG funds to invest in programs and activities that help people stay financially healthy and stable in their own homes, including a range of small business and entrepreneurship opportunities, fair housing programs, and food security initiatives so people do not have to choose between eating and paying rent.

Timeframe

Ongoing

Entities with Lead Responsibilities

City of Stockton / Local CBOs and Food Banks

Measurable Targets

Lower rates of first time homelessness.

Performance Measure(s) to Be Impacted (Check all that apply)

- 2. Reducing the number of persons who become homeless for the first time.

Strategy 6

Type of Strategy

Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes

Description

The City will provide operational funding and capacity building to local shelters with the expectation that shelters will (1) implement low barrier best practices and adopt equity framework; (2) develop in-house capacity for housing navigation; and (3) leverage and draw down additional funding from CalAIM, HHIP, etc.

Timeframe

Ongoing

Entities with Lead Responsibilities

City of Stockton

Measurable Targets

Increase in shelter utilization rates, reductions in unsheltered homeless individuals, increased diversity of funding sources for ongoing operations.

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

*Click + **Add Strategy** above to add additional strategies as needed.*

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1

Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)

Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)

Yes

Service providers (direct service providers, outreach, shelter providers, etc.)

Yes

Local governing boards

Yes

People with lived experience

Yes

Other

Yes

No

Other response

Local Managed Care Plans

a. Please describe your most notable coordination and collaborative processes with these entities.

The City is an active participant on the CoC and meets regularly with regional partners to develop joint plans and strategies, including shared funding approaches. The City's designate is the chair of the CoC's Strategic Planning Committee.

For example, the City of Stockton conducted joint planning sessions with the San Joaquin CoC/County Collaborative Applicant for HHAP Round 4. The planning process include: HHAP round 4 application was reviewed with the CoC strategic planning committee on 10/5, providing guidance and advice on the planning process, which was later reviewed and approved by the CoC Board on 10/13. Under direction of the CoC Board, HDIS data was reviewed and discussed within the COC Data Committee on 10/25 with key findings forwarded to the CoC strategic planning Committee. The Strategic Planning committee met and reviewed findings on 11/2 and forwarded additional recommendations to the CoC Board for

consideration. The CoC Board adopted recommendations on 11/10 at a General Meeting of the CoC, along with a request that the City of Stockton consider the recommendations. The CoC recommendations were brought before the Stockton City Council on 11/15 for a public hearing and were approved by unanimous consent for inclusion in this application. This includes recognitions that the City and the Collaborative applicant will make investments which compliment, not duplicate, efforts and ensures that resources are made available throughout the entire jurisdiction.

Primary planning for HHAP-4 application and use of funds was jointly conducted by the City of Stockton and the County of San Joaquin through the San Joaquin Continuum of Care. The Continuum of Care is an all community volunteer group comprised of the general membership body and nineteen "voting" board members. Board members include representatives from the different municipal areas of the county, local housing services providers, people with lived experiences (including youth), and representatives from several public programs working to address homelessness, including the local housing authority.

Major planning activities were conducted through the Strategic Planning Committee. The Strategic Planning committee is open to all interested parties and generally has robust participation from a broad range of stakeholders including business, health/behavioral health, program service providers, and people with lived experiences. Managed Care plan partners also participated and have been valuable additions to the CoC membership and the Strategic Planning Committee.

In addition, this HHAP 4 application relied upon data and the strategic directions formed during the simultaneous planning processes led by Managed Care Plan partners in developing their housing and homelessness Incentive program. The City of Stockton participated in regular HHIP planning meetings and, with other CoC partners, provided input and guidance on how HHIP funding could be used to compliment HHAP and other entitlement funds. Specifically, HHIP funds will be used locally in Stockton to expand emergency sheltering opportunities and create more enhanced sheltering for homeless recuperative care services. HHIP funds will primarily be used for new construction. Managed care partners are also working with service providers on creating reimbursable services. The City's HHAP round 4 funds are principally intended to backfill shelter operations (non-reimbursable costs) and to develop more housing opportunities, serving as the pipeline out of shelter services.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use any round of HHAP funding to increase partnership with:

People with lived experience

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Justice entities

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Workforce system

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Services for older adults

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Services for people with disabilities

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Child welfare system

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Education system

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Local Homeless Coordinated Entry System

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Other (please specify)

No

a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)

Per state guidance nearly all of the City's planning for homeless related services is conducted through the CoC which ensures regional transparency and helps ensure that the voices of those with lived experiences in homelessness have a strong role in formulating the use of funds. To clarify, the CoC is an all-volunteer organization; and no one entity supports the partnership. Regionally, the City and the County each fund one staff member, through HHAP administration funds, to spearhead homeless activities. The City and County staff members meet regularly with each other and with the CoC Chair to plan meeting agendas and

to ensure activities are coordinated and aligned.

In addition, the City of Stockton provides funding for backbone CoC operational activities including funding for the Coordinated Entry System and HMIS. Under the HHAP 3 and 4 regional plan and applications the City has agreed to fund approximately one-third of the costs associated with the HMIS and CES operations. Additionally, the City of Stockton is using non-HHAP funds (CDBG, ESG, and American Rescue Plan Act funds) to provide funding to the HMIS lead agency to hire an HMIS liaison that will provide advanced training and technical support services on HMIS to local homeless service agencies and to any organization receiving funding for homeless services in order to pay for their HMIS license fees. The City of Stockton is firmly committed to building a strong HMIS system and has allocated additional resources to the City's Data Unit so that internally we have trained and dedicated staff who can receive and interpret HMIS data for local interpretation and planning.

The City of Stockton additionally granted funding to the CES lead agency for the design and implementation of the Coordinated Entry System through HHAP Round 1 funding. With these funds the CES lead agency is working with the HMIS lead agency, and their software provider (Bitfocus) to bring the referral system fully into the HMIS. The funding allocation is still active and available for draw downs as needed and (as mentioned above) additional funds are slated through HHAP rounds 3 and 4 to sustain CES project activities.

Most recently the CES lead agency made a presentation to the City's Ad-hoc Homeless Committee to share how referrals to permanent housing opportunities can be made. During the presentation the CES lead agency staff declared that their greatest challenge is insufficiency of units and few options for housing referrals. Input through this meeting guided the City's plan's to continue to focus more HHAP resources on the development of permanent housing opportunities for homeless individuals.

Notable successes of the CES include:

- 1,287 individuals and 541 households enrolled in Coordinated Entry System
- 51 referred to permanent housing projects
- 10 permanent supportive housing and rapid re-housing projects are accepting referrals into the CES.
- Transitional housing and shelter projects for those fleeing domestic violence are also accepting referrals from the CES.

Finally, the City of Stockton has partnered with San Joaquin County for regional planning and coordination. Using HHAP 1 funds, the City and County jointly contracted with Homebase to develop the regional strategic plan on homelessness. HHAP 3 and 4 funds are further slated for aligned planning activities, including the procurement of a contracted partner to lead the unsheltered point in time count activities in January 2024. It should be further noted that the City of Stockton has advocated for a contract with a lead entity to manage most CoC operations, including coordinated entry, HMIS services, point in time counts, grants management, and local partner capacity building and would be pleased to contribute to the fair share of those costs. At the current time, this does not appear to be a viable option, however continued exploration of this concept is planned.

The City and the CoC have entered into a data sharing agreement for the use of HMIS data.

The City and the CoC have also agreed to co-fund numerous projects, including the development of the CES and the build out of a homeless navigation center.

The City and the County work in collaboration to develop funding strategies in order to align efforts and leverage additional resources.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its partnership, strategies, and resources across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])

Yes

Other (please explain)

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])

Data Sharing plans between local Managed Care Plans and the CoC are currently being reviewed by all entities and are anticipated to be complete prior to December 31, 2023.

Physical and behavioral health care systems and resources

Yes

Other (please explain)

Physical and behavioral health care systems and resources response

Service providers have begun sharing information using the regional Co-ordinated Care Network (CCN). More work is needed (back-end programming) for data to link with HMIS.

Public health system and resources

Yes

Data Sharing Agreement Established

Other (please explain)

Public health system and resources response

Public Health System manages the County's Whole Person Care teams. All teams input information into both the regional CCN as well as the HMIS. Data coordinating is ongoing.

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.

The development of a no-wrong door health care system for the homeless in Stockton:

Community Medical Centers (CMC) provides mobile health care to the homeless services and runs daily clinics at two of Stockton's homeless shelters. CMC also operates a Sobering Center and an Assessment and Respite Center to provide sobering and detox services as well as safe access to medically assisted treatment services for indigent community members; including the 33% of homeless who report having substance use disorders. During the COVID pandemic CMC and the City of Stockton partnered with County Public Health to ensure that homeless individuals were appropriately protected from the virus through the distribution of PPEs, daily health screenings at Stockton Shelters, and later through the distribution of vaccines. The City of Stockton established hygiene stations throughout the City, funded medical respite sites at shelters, and worked with community health outreach teams to ensure safety and wellbeing in encampments.

Currently, CMC is partnering with Stockton Police to operate a Law Enforcement Assisted Diversion (LEAD) program to divert homeless individuals from an arrest for minor quality of life violations and into programs and services. To compliment these services, the City recently awarded CMC \$5 million to create a mobile non-emergency response program to assist first responders with handling calls related to mild to moderate behavioral health and other wellness concerns.

HHAP funding is not used in any of these projects, however HHAP funding to the shelters, in conjunction

with Cal-AIM reimbursements, is sustaining shelter programs and ensuring the delivery of high quality health and behavioral health services to the homeless through a safe and familiar medical home.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

Ensuring those with lived experience have a role in program design, strategy development, and oversight
Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.

Within the CoC, the Strategic Planning Committee includes the topic of addressing equity as a standing agenda item in monthly meetings. The CoC Board, through the Committee, has requested state technical assistance in developing an equity driven framework for the CoC. Specifically, the request asks for assistance developing a shared equity framework. In addition CoC members and City of Stockton jointly participated in two trainings on equity through HUD and the National Alliance on Homelessness.

The City of Stockton has made investments into a non-profit capacity building program operated by the United Way of San Joaquin. The Capacity Building program will work with successive cohorts of emerging CBO administrators, working on executive leadership skills such as building a board, managing a budget, applying for grants, and managing reporting processes. The first cohort includes several newly emerging homeless service providers, who are from the community and have lived experiences in homelessness. Some organizations also received initial seed funding from the City of Stockton to hire staff and grow service practices.

The intention of this project is to mentor and nourish emerging community leaders. Racial and ethnic disparities are a major concern, and the City is looking forward to further work with Nastacia Moore and the team at TAC to help us identify and address needs. But additionally, there are concerns about balanced representation on the CoC and in leadership roles associated with homeless and housing services in general. Locally, we need more black and brown individuals to step into leadership roles and hope that through the non-profit capacity building project those that have a passion for their community (and may already be doing the work) are introduced to more established leadership and provided mentorship and guidance on how to formally organize and participate in the CoC.

Additionally, a key component of federal and state plans to address equity is a commitment to procurement processes that are inclusive for small and medium-sized organizations that are from, by, and serving underrepresented communities. The City of Stockton is working hard to ensure procurement processes are transparent and easily navigable by doing wide notifications of funding opportunities through existing lists and partner distributions and through application training sessions. The non-profit capacity building project is intended to help small non-profits become "funding ready" when opportunities arise. The project is also working with emerging leaders to understand the complexities of applying for funds and entering into contracts. This includes helping them develop an agency service and operations plan with clearly articulated and measurable goals and objectives, plans for data collection and reporting, understanding the intricacies of hiring and managing staff, and reviewing the fundamentals of financial management, licensing, and sustaining operations.

Ideally, these two strategies will strengthen the capacity of minority-led organizations to successfully

navigate public procurement processes and catapult these emerging community partners into leadership roles.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations

Yes, formal partnering

Public health system

Yes, formal partnering

Criminal legal system and system for supporting re-entry from incarceration

Yes, formal partnering

Child welfare system

Yes, informal partnering

Affordable housing funders and providers

Yes, formal partnering

Income support programs

Yes, informal partnering

Education system

Yes, leveraging funding

Workforce and employment systems

Yes, leveraging funding

Other (please specify)

No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings

Within the region, criminal justice partners are working in close collaboration with behavioral health partners to divert people with mental illnesses away from the justice system, and if engaged to ensure that those exiting custody locally will be connected to housing resources. Specific actions include (1) the Brief Jail Mental Health Screen is administered at booking into custody; (2) people with mental health concerns are screened by correctional health - with treatments coordinated through data sharing with BHS; (3) people with co-occurring SMIs/SUDs have coordinated treatment plans, including access to residential treatment on release. The County is developing a new "forensic" recovery program for homeless and justice involved individuals. Unpaid fines and fees can lead to outstanding warrants and are also a major barrier to accessing housing.

The San Joaquin Superior Court operates a homeless court at a local program to help homeless individuals clear fines and fees and become housing eligible. Behavioral Health Services is expanding services and supports including specialty care teams for the justice population and working with the Housing Authority to create more dedicated housing for people with serious mental illnesses. Finally, and as noted above, Stockton Police Department is working with health and behavioral health partners to deflect homeless individuals from arrest if feasible and there are no safety concerns for the individual or the community.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

In addition to the Non-profit Capacity Building project described above, the City of Stockton is looking forward to working with the Cal-ACH equity consultant on developing system-wide approaches. In addition, the City of Stockton has added two questions to applications for grant funding through the Economic Development Department pertaining to the percent of the applicant's workforce that speaks a language other than English and the percent of the applicant's workforce that is representative of the target populations served by the program. Responses are requested for administrative and direct services staff. Applicant experience and capacity to deliver program services to the target population as envisioned are an important component of the scoring process.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

The City of Stockton has committed 14% of HHAP funds for system improvements and capacity building, including strengthening the HMIS.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

The City of Stockton is committed to leveraging all available resources to align housing and services. This includes but is not limited to working with the Housing Authority to secure additional project based vouchers, working with developers to create new housing units affordable to very-low income households, and working with local community non-profits to create a robust network of services and supports that can work in tandem with property owners to keep people stably housed.

Most significantly, the City will continue to blend and braid as feasible, HHAP and Homekey funding, and PLHA and HOME funding, with local resources to create an affordable housing continuum.

(IV) Improving homeless point-in-time counts.

The City of Stockton has committed 14% of HHAP funds for system improvements and capacity building, including improving the Point-in-Time Counts. It is also anticipated that the next PIT count of unsheltered individuals will continue to build off the lessons learned during the most recent PIT count, which included a youth specific count for the first time.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

The City of Stockton has committed 14% of HHAP funds for system improvements and capacity building, including improving the coordinated entry system and working with partners to create better opportunities for youth and young adults. Notably, youth are among our most vulnerable population types and are highly at-risk of experiencing victimization when living unsheltered. Youth service providers and the CES operator are currently working to develop better approaches and responses to youth homelessness.

Question 8

***Responses to these questions are for informational purposes only.**

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance

Trainings on topics of equity

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled

Recommendations:

- 1) Procure more project based housing vouchers for California from HUD.
- 2) Work with HUD to create ongoing ERAP funding, and create system to manage, distribute, and monitor.
- 3) Homelessness is a housing problem and our biggest issue is insufficient supply to meet demand. Every unit counts, and currently the types of housing stock that would typically be available for people with disabilities or on fixed incomes (SSI, VA, student loans) is simply unaffordable for many. Stockton has experienced a 15% growth rate in the last decade and a 3% increase in housing. Our challenge is attracting developers to create the missing entry-level / workforce housing. For most developers, it is simply more profitable to build apartment buildings in other states than in California - even in Stockton. The city is aggressively applying land use and zoning tactics (building upwards / density / parking) to increase development, however more is needed to encourage developers to build in areas that do not pencil out. We need state tax incentives, that are automatic and guaranteed (not competitive applications). Since prices are so closely tied to size, tax incentives to build "smaller" as well as denser would also help pencil out the costs.
- 4) Through Cal-AIM or HHIP there needs to be better alignment of HMIS case management and health care case management. Consider developing standard data sharing agreements for health plans, health care services agencies, and HMIS to coordinate case management activities AND create shared databases to better inform planning needs.
- 5) Help us explain to local stakeholders how HDIS is different from point-in-time count data and why we are moving towards this new system of measurement. Please continue to use venues such as CSAC, League of California Cities, etc. to explain this shift.

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligible Use 1

Eligible Use Category Intended to be Supported with HHAP-4

5. Systems support

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

14.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Systems Support Activities will focus on strengthening local capacity to deliver solutions and measure impact. The City is funding two main components of work: (1) local stakeholder capacity building with a focus on emerging homeless service providers and leaders with lived experiences and (2) strengthening CES, PIT and HMIS systems.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

There are several major challenges in local capacity and infrastructure, including uniform entry and utilization of HMIS/HDIS data and how the CES is used to drive resources other than permanent housing. Investments will help address concerns and strengthen the system of care. Additional investments will focus on trainings and program partners capacity building for local and emerging providers.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

HHAP funds are combined with additional city investments, via ARPA, to stand up a non-profit capacity building initiative.

Eligible Use 2

Eligible Use Category Intended to be Supported with HHAP-4

10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

7.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

The City of Stockton is using HHAP admin funds for programming staff and TA to update and revise all contracts and program agreements to mandate sub-recipients to maintain client information within the HMIS. Maintain reporting and contract monitoring. Participate in CoC and other regional collaborations and trainings.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Critically, the City is taking on a new program to prevent and address homelessness. New programming staff and operating practices are being developed for the management of state and federal funds and for to assure that City investments are having the desired impact.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

There are no other sources of funding for staff operations associated with homeless services from any other Federal or State funding streams.

Eligible Use 3

Eligible Use Category Intended to be Supported with HHAP-4

2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)

33.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

3.00%

Activities to be Supported with HHAP-4

The City will provide operational funding and capacity building to local shelters with the expectation that shelters will (1) implement low barrier best practices and adopt equity framework; (2) develop in-house capacity for housing navigation; and (3) leverage and draw down additional funding from CalAIM, HHIP, etc. The City will also provide operational funding and capacity building for homeless housing service providers who are not otherwise receiving funding for specialty case management.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Too many individuals remain unsheltered in the region. The biggest barriers to shelter utilization is the uniform capacity to adopt and implement best practices around pets, privacy, partners, and possessions. The City contemplates a two-fold approach. Leverage other resources to change the physical environment of the shelters to reduce physical design limitations, and to use HHAP funds to ensure that operations, meet state expectations for best practices. Shelters will also be asked to move away from a night-by-night model.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

As indicated in the landscape analysis, ARPA funds will be leveraged for physical improvements to shelter programs, such as the creation of private sleeping areas for individuals or couples, new spaces which enable programs to bring pets on site, and new storage areas, etc.

HHAP funds will be applied after improvements are made to ensure that ongoing operations meet low barrier criteria and equity objectives as established through state regulations."

Eligible Use 4

Eligible Use Category Intended to be Supported with HHAP-4

6. Delivery of permanent housing

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the

46.00%

Youth Set Aside? (%)

7.00%

Activities to be Supported with HHAP-4

The City will use nearly half of all HHAP resources to expand the stock of permanent housing for homeless individuals. Investments will focus on match funding for larger multi-unit developments as well as projects which can immediately increase the portfolio of units under the control of homeless housing providers, including units for shared tenancy.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Lack of housing is the single biggest driver of homelessness in the region. The City will make significant investments to increase the amount of housing stock available for housing those that have experienced homelessness on a permanent basis.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Under a regional partnership agreement discussed through the COC and its Strategic Planning Committee, the City is making deeper investments in housing development and the County/CoC is making larger investments in homeless outreach programs and service coordination. This approach gives more local control and authority to the entities that are best suited to rolling out and administering the programs. It is further understood that County/CoC HHAP investments will primarily serve all regions of the County, except the City of Stockton, ensuring that our sister-cities have similar resources to address the needs in their communities.

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):

The biggest driver of homelessness is a lack of affordable housing. By using HHAP funds to jump start affordable housing production we are creating new inventory to house people. Given the disparities that exist in our community new housing units will have a significant impact in addressing needs. Further, significant resources are intended for homeless prevention. Increasingly we are seeing the biggest impact if we can address the needs of those imminently at risk of homelessness (facing eviction) and get them stabilized in their home or re-housed immediately.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:

Our jurisdiction has made significant investments in local capacity building efforts to address racial inequities. The City has funded the non-profit capacity building project to mentor and nourish emerging leaders. In addition through City advocacy, our jurisdiction is now receiving technical assistance to address racial and ethnic disparities. System capacity building funds are intended to further this effort as well, with dedicated funding to support cultural competency trainings for homeless providers.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:

Local managed care plans have been phenomenal partners! 33% of HHAP funds are being allocated towards shelter operations. We are working closely with our shelter leaders and managed care plan

partners to ensure that shelters become CalAIM certified providers, and are able to draw down, document, and bill appropriately against different sources of funding including HHAP and Medi-Cal. County partners are providing leveraged staffing to ensure on-site services by County Mental Health Clinicians, Public Health Nurses, and Community Health Outreach Workers are occurring.

Support increased exits to permanent housing among people experiencing homelessness:

Nearly 100% of the Youth funding is geared towards creating a very brief pathway from sheltering to permanent housing. With HHAP funding, we see our local youth providers partnering to address different parts of the homeless continuum.

We are also working closely with outreach teams and shelter providers to re-frame their work as housing navigators. HHAP funds are helping to fund these strategic conversation and will be used to provide training for shelter staff on tips and tricks for housing navigation.

And again, the overall focus on affordable housing development is critical. The City of Stockton is committing 46% of its HHAP allocation towards the creation of new housing units for homeless individuals. It is the City's intention to leverage these dollars where feasible to secure additional financing and resources to complete projects and keep them affordable for people exiting homelessness.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	2036	2022 PiT - January 2022
# of People Who are Sheltered (ES, TH, SH)	686	2022 PiT - January 2022
# of People Who are Unsheltered	1350	2022 PiT - January 2022
Household Composition		
# of Households without Children	1819	2022 PiT - January 2022
# of Households with At Least 1 Adult & 1 Child	63	2022 PiT - January 2022
# of Households with Only Children	4	2022 PiT - January 2022
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	823	2022 PiT - January 2022
# of Adults Who are Experiencing Significant Mental Illness	597	2022 PiT - January 2022
# of Adults Who are Experiencing Substance Abuse Disorders	599	2022 PiT - January 2022
# of Adults Who are Veterans	132	2022 PiT - January 2022
# of Adults with HIV/AIDS	10	2022 PiT - January 2022
# of Adults Who are Survivors of Domestic Violence	29	2022 PiT - January 2022
# of Unaccompanied Youth (under 25)	64	2022 PiT - January 2022
# of Parenting Youth (under 25)	3	2022 PiT - January 2022
# of People Who are Children of Parenting Youth	7	2022 PiT - January 2022
Gender Demographics		
# of Women/Girls	722	2022 PiT - January 2022
# of Men/Boys	1309	2022 PiT - January 2022
# of People Who are Transgender	2	2022 PiT - January 2022
# of People Who are Gender Non-Conforming	3	2022 PiT - January 2022
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	654	2022 PiT - January 2022
# of People Who are Non-Hispanic/Non-Latino	1382	2022 PiT - January 2022
# of People Who are Black or African American	412	2022 PiT - January 2022
# of People Who are Asian	55	2022 PiT - January 2022
# of People Who are American Indian or Alaska Native	32	2022 PiT - January 2022
# of People Who are Native Hawaiian or Other Pacific Islander	16	2022 PiT - January 2022
# of People Who are White	1367	2022 PiT - January 2022
# of People Who are Multiple Races	154	2022 PiT - January 2022

**If data is not available, please input N/A in the cell and explain why the data is not available below:*

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households without Children	357	183	117	344	0	83	1933	431	2022 PiT - January 2022
# of Households with At Least 1 Adult & 1 Child	49	189	14	43	0	41	6	12	2022 PiT - January 2022
# of Households with Only Children	0	0	2	1	0	0	0	0	2022 PiT - January 2022
Sub Populations and Other Characteristics									
# of Adults Who are Experiencing Chronic Homelessness	203	54	13	153	0	9	98	217	2022 PiT - January 2022
# of Adults Who are Experiencing Significant Mental Illness	207	56	33	105	0	27	80	21	2022 PiT - January 2022
# of Adults Who are Experiencing Substance Abuse Disorders	131	28	97	102	0	3	128	11	2022 PiT - January 2022
# of Adults Who are Veterans	183	72	3	32	0	29	105	24	2022 PiT - January 2022
# of Adults with HIV/AIDS	13	2	9	1	0	4	4	0	2022 PiT - January 2022
# of Adults Who are Survivors of Domestic Violence	34	66	1	9	0	15	38	12	2022 PiT - January 2022
# of Unaccompanied Youth (under 25)	17	14	11	12	0	4	51	51	2022 PiT - January 2022
# of Parenting Youth (under 25)	8	15	0	3	0	2	0	0	2022 PiT - January 2022
# of People Who are Children of Parenting Youth	10	40	0	4	0	4	0	0	2022 PiT - January 2022
Gender Demographics									
# of Women/Girls	255	452	69	182	0	180	685	130	2022 PiT - January 2022
# of Men/Boys	365	367	96	301	0	131	1269	326	2022 PiT - January 2022
# of People Who are Transgender	3	0	0	0	0	0	3	1	2022 PiT - January 2022
# of People Who are Gender Non-Conforming	0	1	0	2	0	0	3	1	2022 PiT - January 2022
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	125	255	57	175	0	97	595	149	2022 PiT - January 2022
# of People Who are Non-Hispanic/Non-Latino	498	548	108	310	0	208	1317	300	2022 PiT - January 2022
# of People Who are Black or African American	259	365	36	115	0	136	452	130	2022 PiT - January 2022
# of People Who are Asian	19	16	5	10	0	3	54	17	2022 PiT - January 2022
# of People Who are American Indian or Alaska Native	10	12	3	3	0	4	41	11	2022 PiT - January 2022
# of People Who are Native Hawaiian or Other Pacific Islander	4	14	1	7	0	0	19	6	2022 PiT - January 2022
# of People Who are White	304	312	111	315	0	140	1245	258	2022 PiT - January 2022
# of People Who are Multiple Races	27	101	9	35	0	28	149	36	2022 PiT - January 2022



Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	# of Vouchers <i>(if applicable)</i>	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please select the appropriate population[s])</i>
Emergency Rental Assistance (ERA) - via Treasury	FY 2021-2022	\$ 40,631,445.00	n/a	Federal Agency	Rental Assistance/Rapid Rehousing	Rental assistance for low income individuals who can not pay rent as a result of COVID related impacts. Purpose to avoid homelessness. All funds expended.	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth X Other (low-income households at risk of)
		\$ -					
		\$ -					
		\$ -					
American Rescue Plan Act Funds	FY 2021-2022	\$ 150,000.00	n/a	Federal Agency	Permanent Supportive and Service-Enriched Housing	ONE TIME: Match funding for Homekey projects (Vouchers are listed under Homekey). Interim housing / shelter operations.	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023	\$ 3,000,000.00	n/a				
	FY 2023-2024	\$ 3,000,000.00	n/a				
	FY 2024-2025	\$ 3,000,000.00	n/a				
HOME - American Rescue Plan Program (HOME-ARP) - via HUD	FY 2021-2022	\$ 3,190,342.00	n/a	Federal Agency	Permanent Supportive and Service-Enriched Housing	ONE TIME: New Construction / Rehabilitation of housing for low income individuals and families. Mix of general affordable and service enriched housing.	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth X Other (low-income individuals)
	FY 2022-2023	\$ 3,190,335.00	n/a				
		\$ -					
Emergency Solutions Grants - CV (ESG CV) - via HUD	FY 2021-2022	\$ 7,050,104.00	n/a	Federal Agency	Diversion and Homelessness Prevention	ONE TIME: Emergency assistance for homeless shelters and homeless outreach teams, including PPE supplies, shelter and outreach team expansions, and other community support services	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
		\$ -					
		\$ -					
		\$ -					
HOME Program - via HUD	FY 2021-2022	\$ 1,740,529.00	n/a	Federal Agency	Permanent Supportive and Service-Enriched Housing	ONE TIME: New Construction / Rehabilitation of housing for low income individuals and families. Mix of general affordable and service enriched housing.	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth X Other (low-income households at risk of)
	FY 2022-2023	\$ 1,740,529.00	n/a				
	FY 2023-2024	\$ 1,740,529.00	n/a				
	FY 2024-2025	\$ 1,740,529.00	n/a				
\$ 70,254,342.00							
Emergency Solutions Grants (ESG) - via HUD	FY 2021-2022	\$ 292,379.00	n/a	Federal Agency	Diversion and Homelessness Prevention	Various support services to support homeless individuals and facilitate engagement and transition to permanency, including meals/food, showers, sheltering, medical care, and job readiness.	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023	\$ 284,870.00	n/a				
	FY 2023-2024	\$ 284,870.00	n/a				
	FY 2024-2025	\$ 284,870.00	n/a				
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	\$ 350,000.00	n/a	Federal Agency	Non-Congregate Shelter/ Interim Housing	Various support services to support homeless individuals and facilitate engagement and transition to permanency, including meals/food, showers, sheltering, medical care, and job readiness.	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023	\$ 588,700.00	n/a				
	FY 2023-2024	\$ 600,000.00	n/a				
	FY 2024-2025	\$ 600,000.00	n/a				
\$ 3,285,689.00							
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 1,500,000.00		State Agency	Non-Congregate Shelter/ Interim Housing	Diversion and Homelessness Prevention	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (please enter here)
	FY 2022-2023	\$ 3,393,270.00					
	FY 2023-2024	\$ 5,500,000.00					
	FY 2024-2025	\$ 4,500,000.00					
Homekey (via HCD)	FY 2021-2022	\$ 3,609,091.00		State Agency	Permanent Supportive and Service-Enriched Housing	Three projects within the City of Stockton, two with vouchers.	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders X Unaccompanied Youth X Other (DV survivors)
	FY 2022-2023	\$ 6,050,000.00					
	FY 2023-2024	\$ 4,072,280.00					
\$ 28,624,641.00							

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Goal Statement:

By the end of the performance period, HDIS data for the **San Joaquin CoC** will show **5,216** total people accessing services who are experiencing homelessness annually, representing **921 fewer** people and a **15% reduction** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].*

Goal Narrative:

The City of Stockton, in partnership with the San Joaquin CoC and the County of San Joaquin, is making major strides to address homelessness, with a focus on prevention, housing, and safety. Planned HHAP investments will be used to promote housing stability for those at imminent risk of homelessness and to re-house those that are experiencing homelessness. Major investments will be made to create new housing opportunities and stabilize individuals within needed services and supports.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
6,137	921	15%	5216

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
The landscape analysis showed that African-Americans are overrepresented among individuals experiencing homelessness in Stockton, comprising 28% of the city's homeless population, compared to about 12% of the city population. Residents that identify as Hispanic/Latino are under-represented among individuals experiencing homelessness, comprising 31% of the homeless population and 44% of the city population.	<p>Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i></p> <p>Goal: Reduce the overall total of those experiencing homelessness and reduce the proportion that are African American, from 28% to less than 20%.</p>

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.

Goal Statement:

By the end of the performance period, data for the **San Joaquin CoC** will show **1,247** total people experiencing unsheltered homelessness daily, representing **108 fewer** people and a **8% reduction** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:

The City of Stockton, in partnership with the San Joaquin CoC and the County of San Joaquin, are making investments to expand shelter capacity. Up to 300 new shelter beds or units are anticipated to come on line in the next two years. However, there remain major concerns about (1) homeless prevention and inflow into the system in the face of a potential recession and (2) vacancy rate are at historic lows (functional 0%) and it remains extremely challenging to find housing. Most people with approved rapid re-housing vouchers remain unhoused due to low acceptance rates of formerly homeless individuals as tenants by private landlords.

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
1,355	108	8%	1,247

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
61% of shelter beds were unoccupied during the night of the 2022 Housing Inventory Count. Utilization rates may be tied to high Covid case counts and warm clear weather during the night of the count. Planned new shelters will remove barriers to entry and are anticipated to have an 80% average occupancy rate. CA HDIS data shows 21% of those unsheltered in 2020 were African American with similar findings from the 2022 PIT count. In Stockton, the proportion of African Americans that are unsheltered may potentially be higher, accounting for as much as 30% of the unsheltered population (Encampment Outreach Study, Forthcoming from United Way of San Joaquin.)	<p><i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i></p> <p>Goal: Reduced unsheltered homelessness among African Americans by 15%.</p>

Outcome Goal #2. Reducing the number of persons who become newly homeless.

Goal Statement:
 By the end of the performance period, HDIS data for the **San Joaquin CoC** will show **2,528** total people become newly homeless each year, representing **446 fewer** people and a **15% reduction** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:
 The City of Stockton, in partnership with the San Joaquin CoC and the County of San Joaquin, are making deep investments to prevent people from becoming newly homeless. In addition to HHAP rental assistance and eviction prevention measures, the City is committed to utilizing additional funding (CDBG) to enhance food security so people do not need to make a choice between eating and paying rent and to provide rapid wellness/crisis response services, to address and avert the types of situations that can serve as the tipping point into homelessness.

Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
2,974	446	15%	2,528

Underserved Populations and Populations Disproportionately Impacted by Homelessness

<p>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</p> <p>Though African Americans account for 8% of the county population, they comprise 32% of those that became homeless for the first time in 2022, according to HDIS Data. Job loss, income reduction, separations, or eviction were cited as the most frequent factors associated with homelessness through interviews with people experiencing homelessness.</p>	<p>Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved</i></p> <p>Goal: reduce the proportion of those newly experiencing homelessness who are African Americans from 32% to 24%.</p>
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Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:

By the end of the performance period, HDIS data for the **San Joaquin CoC** will show 724 total people exiting homelessness into permanent housing annually, representing **167 more** people and a **30% increase** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:

The City of Stockton, in partnership with the Housing Authority of San Joaquin County and local community partners has applied for and been awarded funding for three Homekey projects to provide permanent housing for homeless individuals. Our regional partners through the County and the CoC have made similar investments, most notably with the recent opening of Victory Gardens, a permanent housing program for homeless veterans. Approximately 150 units of permanent housing for the homeless is scoped for the next 2-3 years. Additional HHAP 4 resources will contribute to and expand the number of persons exited to permanent housing.

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
557	167	30%	724

Underserved Populations and Populations Disproportionately Impacted by Homelessness

<p>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</p>	<p>Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i></p>
<p>Among those exiting homelessness into permanent housing, 34% are African American, 33% are Hispanic and 18% are White.</p> <p>A repeated concern raised by people experiencing homelessness is that there are fewer housing options for single individuals, and women are more likely to exit to permanent housing than men. Women comprise 46% of the homeless population and account for 56% of those who exit to homelessness. People in households with children account for 64% of exits to permanent housing, though comprising 56% of people experiencing homelessness.</p>	<p>Goal: Increase the rate of single people exiting to permanent housing from 6% to 8%, for an additional 58 adults in households without children exiting to permanent housing.</p>

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:

By the end of the performance period, HDIS data for the **San Joaquin CoC** will show **85** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **6 fewer** days and a **7% reduction** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:

The City of Stockton, in partnership with the San Joaquin CoC and the County of San Joaquin, continues to advance best practices for reducing the length of time people experience homelessness. Notably, the new Coordinated Entry System is becoming fully operational, and more housing providers are subscribing to the CES as a means to fill vacancies. Use of CoC systems, such as CES and HMIS is now required for housing and homeless services providers contracting with the City.

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
91	6	7%	85

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
<p>Chronic Homelessness is increasing in San Joaquin County, with more people reporting being homeless longer. Nearly 75% of those who are unsheltered have been homeless for more than 12 months and the number of people meeting the definition of chronic homelessness appears to have risen from 27% to 35%.</p> <p>Concerningly veterans and people with HIV/AIDS have some of the longest wait times to get into housing, about twice as long on average (129 days and 134 days, respectively).</p>	<p><i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i></p> <p>Goal: The length of time to enrollment in housing for veterans and people with HIV/AIDS will reduce 50%, and approximate local averages for all people.</p>

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:

By the end of the performance period, HDIS data for the **San Joaquin Coco** will show **6%** of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing **1% fewer** people and a **14% reduction** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:

The City of Stockton, in partnership with the San Joaquin CoC and the County of San Joaquin, is committed to keeping formerly homeless individuals housed within their homes. Through various mechanisms, including rental assistance, food security programs, and wrap-around case management for

Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
7%	1%	14%	6%

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
On average 7% of people return to homelessness after exiting for permanent housing, however people with the most risk for returning to homelessness are people fleeing domestic violence. These individuals are returning to homelessness at much higher rates, 20%, than the norm. These figures point to the importance of having special programs for people fleeing domestic violence that includes a higher level of supportive services than may otherwise be indicated for someone that does not meet medical necessity for specialty care and intensive case management.	Goal: Reduce the proportion of people who have fled domestic violence and abuse and who subsequently are returning to homelessness after being placed in permanent housing from 20% to 12%.

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:

By the end of the performance period, HDIS data for the **San Joaquin CoC** will show **1** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **1 more** people and a **100% increase** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:

The City of Stockton, in partnership with the San Joaquin CoC and the County of San Joaquin, is enhancing outreach efforts and working hard to get people off the streets and into housing or shelters. Data collection and reporting efforts must be strengthened as HMIS/HDIS data is not aligning to

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
0	1	100%	1

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
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Data on street outreach is generally considered to be underrepresentative of actual efforts. Trackable goals for this measure are related to system strengthening, though will be updated once more accurate baseline data is determined. Encampment survey data shows that unsheltered respondents were more likely to be black, male, and to have a disability than is otherwise indicated on statewide data.	Through funding investment data and organizational capacity building, increase the number of outreach organizations entering complete service and outcome data into the HMIS by 5.
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Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Description</p>	
<p>Systems Support Activities will focus on strengthening local capacity to deliver solutions and measure impact. The City is funding two main components of work: (1) local stakeholder capacity building with a focus on emerging homeless service providers and leaders with lived experiences and (2) strengthening CES, PIT and HMIS systems.</p>	
<p>Timeframe</p>	
<p>Ongoing</p>	
<p>Entities with Lead Responsibilities</p>	
<p>CoC / City of Stockton</p>	
<p>Measurable Targets</p>	
<p>Trainings convened, new partners / engaged, additional agencies added to CES, stronger HMIS utilization, PIT methodology and data collection is consistent with neighboring jurisdictions.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Improving data quality, data systems, and/or data analyses to better inform decision-making	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Description	
Administrative Activities: The City of Stockton has entered into a data sharing agreement with the CoC and is updating and revising all contracts and program agreements to mandate sub-recipients to maintain client information within the HMIS. HMIS license fees are more clearly an allowable (and expected) expense.	
Timeframe	
Ongoing	
Entities with Lead Responsibilities	
City of Stockton	
Measurable Targets	
Grant funds are spent in a timely and effective manner towards purpose. City practices and grant agreements are streamlined and updated as needed to better address homelessness.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Description	
Operating Subsidies: The City will provide operational funding and capacity building to local shelters with the expectation that shelters will (1) implement low barrier best practices and adopt equity framework; (2) develop in-house capacity for housing navigation; and (3) leverage and draw down additional funding from CalAIM, HHIP, etc.	
Timeframe	
Ongoing	
Entities with Lead Responsibilities	
City of Stockton	
Measurable Targets	
Increase in shelter utilization rates, reductions in unsheltered homeless individuals, increased diversity of funding sources for ongoing operations.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Description	
Operating Subsidies: The City will provide operational funding and capacity building for homeless housing service providers who are not otherwise receiving funding for specialty case management.	
Timeframe	
Ongoing	
Entities with Lead Responsibilities	
City of Stockton / Local Developers and CBOs	
Measurable Targets	
Fewer than 10% of all population types return to homelessness following placement into permanent housing.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Description	
<p>Delivery of Permanent Housing: The City will use nearly half of all HHAP resources to expand the stock of permanent housing for homeless individuals. Investments will focus on match funding for larger multi-unit developments as well as projects which can immediately increase the portfolio of units under the control of homeless housing providers, including units for shared tenancy.</p>	
Timeframe	
Ongoing	
Entities with Lead Responsibilities	
City of Stockton / Local Developers and CBOs	
Measurable Targets	
Count of new units by unit type. Count of people placed by household type and demographics. All housing program staff participate in trainings on trauma, vicarious trauma, and approaches to care for diverse populations.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Strategic uses of other sources of funding	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Description	
<p>Prevention and Diversion: The City is leveraging federal CDBG funds to invest in programs and activities that help people stay financially healthy and stable in their own homes, including a range of small business and entrepreneurship opportunities, fair housing programs, and food security initiatives so people do not have to choose between eating and paying rent.</p>	
Timeframe	
Ongoing	
Entities with Lead Responsibilities	
City of Stockton / Local CBOs and Food Banks	
Measurable Targets	
Lower rates of first time homelessness.	

Table 6. Funding Plan Strategic Intent

Eligible Use Category Intended to be Supported with HHAP 4	Approximate % of TOTAL HHAP 4 ALLOCATION to be used on this Eligible Use (%)	Approximate % of TOTAL HHAP 4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP 4	How is this a strategic use of HHAP 4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
5. Systems support	14%	0%	Systems Support Activities will focus on strengthening local capacity to deliver solutions and measure impact. The City is funding two main components of work: (1) local stakeholder capacity building with a focus on emerging homeless service providers and leaders with lived experiences and (2) strengthening CES, PIT and HIMS systems.	There are several major challenges in local capacity and infrastructure, including uniform entry and utilization of HIMS/HDIS data and how the CES is used to drive resources other than permanent housing. Investments will help address concerns and strengthen the system of care. Additional investments will focus on trainings and program partners capacity building for local and emerging providers.	HHAP funds are combined with additional city investments, via ARPA, to stand up a non-profit capacity building initiative.
10. Administrative (up to 7%)	7%	0%	The City of Stockton is using HHAP admin funds for programming staff and TA to update and revise all contracts and program agreements to mandate sub-recipients to maintain client information within the HIMS. Maintain reporting and contract monitoring. Participate in CoC and other regional collaborations and trainings.	Critically, the City is taking on a new program to prevent and address homelessness. New programming staff and operating practices are being developed for the management of state and federal funds and for to assure that City investments are having the desired impact.	There are no other sources of funding for staff operations associated with homeless services from any other Federal or State funding streams.
2. Operating subsidies	33%	3%	The City will provide operational funding and capacity building to local shelters with the expectation that shelters will (1) implement low barrier best practices and adopt equity framework; (2) develop in-house capacity for housing navigation; and (3) leverage and draw down additional funding from CalAIM, HHIP, etc. The City will also provide operational funding and capacity building for homeless housing service providers who are not otherwise receiving funding for specialty case management.	Too many individuals remain unsheltered in the region. The biggest barriers to shelter utilization is the uniform capacity to adopt and implement best practices around pets, privacy, partners, and possessions. The City contemplates a two-fold approach. Leverage other resources to change the physical environment of the shelters to reduce physical design limitations, and to use HHAP funds to ensure that operations, meet state expectations for best practices. Shelters will also be asked to move away from a night-by-night model.	As indicated in the landscape analysis, ARPA funds will be leveraged for physical improvements to shelter programs, such as the creation of private sleeping areas for individuals or couples, new spaces which enable programs to bring pets on site, and new storage areas, etc. HHAP funds will be applied after improvements are made to ensure that ongoing operations meet low barrier criteria and equity objectives as established through state regulations.
6. Delivery of permanent housing	46%	7%	The City will use nearly half of all HHAP resources to expand the stock of permanent housing for homeless individuals. Investments will focus on match funding for larger multi-unit developments as well as projects which can immediately increase the portfolio of units under the control of homeless housing providers, including units for shared tenancy.	Lack of housing is the single biggest driver of homelessness in the region. The City will make significant investments to increase the amount of housing stock available for housing those that have experienced homelessness on a permanent basis.	Under a regional partnership agreement discussed through the COC and its Strategic Planning Committee, the City is making deeper investments in housing development and the County/CoC is making larger investments in homeless outreach programs and service coordination. This approach gives more local control and authority to the entities that are best suited to rolling out and administering the programs. It is further understood that County/CoC HHAP investments will primarily serve all regions of the County, except the City of Stockton, ensuring that our sister-cities have similar resources to address the needs in their communities.
Total:	100%	10%			

Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need

# of available shelter beds	880
# of people experiencing unsheltered homelessness in the homeless point-in-time count	1350
Shelter vacancy rate (%) in the summer months	38%
Shelter vacancy rate (%) in the winter months	32%
% of exits from emergency shelters to permanent housing solutions	5.50%

Describe plan to connect residents to permanent housing.

Connections for people served with HHAP funds in interim shelters to permanent housing will go through the coordinated entry system operated by Family Resource and Referral Center under their 211 program. The largest tranche of HHAP will to the greatest extent possible be braided with additional sources including 4% & 9% tax credits, CoC, MHP, Homekey, CDBG, MHSA, PLHA, and local General Fund to support the construction and ongoing operation of new units of permanent supportive housing in order to address the persistent lack of affordable housing in San Joaquin County and facilitate the rapid movement of homeless households through interim housing and into permanent housing. HHAP system support activities to expand capacity of the HMIS and coordinated entry system to accomodate additonal referrals and support the rapid connection of shelter clients to available units will assist in facilitating movement through the local system of housing and services for the homeless.