![California Interagency Council on Homelessness logo - CAL ICH]

# Homeless Housing, Assistance and Prevention Round 4 Application

## Application Information

**Application Due Date: 11/29/2022**

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

## Application Submission for HHAP-4 Funding

Using the **[HHAP-4 Local Homelessness Action Plan & Application Template](#)** as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding**: the information required in this section will be provided in <u>Tables 1, 2, and 3 of the HHAP-4 Data Tables file</u> uploaded in the *Document Upload* section.

2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in <u>Tables 4 and 5 of the HHAP-4 Data Tables file</u> uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.

3. **Part III: Narrative Responses:** the information required in this section will be provided by <u>entering the responses to the narrative questions</u> within the *Narrative Responses* section of this application form. Applicants are <u>NOT</u> required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.

5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

## How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.

- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.

- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.

- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.

- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.

- **Certification**: In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

**I have reviewed the HHAP-4 statute, FAQs, and application template documents**
Yes

**I am a representative from an eligible CoC, Large City, and/or County**
Yes

# Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

**Eligible Applicant(s) and Individual or Joint Designation**
Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

**Eligible Applicant Name**
CA-517 Napa City & County CoC

# Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

**Administrative Entity**
City of Napa

**Contact Person**
Molly Rattigan

**Title**
Deputy City Manager

**Contact Person Phone Number**
(707) 258-7858

**Contact Person Email**
mrattigan@cityofnapa.org

**\*Agreement to Participate in HDIS and HMIS**

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

# Document Upload

Upload the completed HHAP-4 Data Tables (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

**HHAP-4 Data Tables**
HHAP 4 Data Tables.-Updated 02132023.xlsx

**Governing Body Meeting Agenda or Minutes**
Agenda - 2022-11-16T161436.750.pdf

# Part I. Landscape Analysis of Needs, Demographics, and Funding

**Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**
Yes

**Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**
Yes

**Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**
Yes

# Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the HHAP-4 Data Tables into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

# Table 4: Outcome Goals

**Name of CoC**
CA-517 Napa City & County CoC

# 1a. Reducing the number of persons experiencing homelessness.

**Goal Statement**
By the end of the performance period, HDIS data for the Napa City and County CoC will show 686 total people accessing services who are experiencing homelessness annually, representing 14 fewer people and a 2% reduction from the baseline (700).

**Goal Narrative**
N/A

| Baseline Data | Change in # of People | Change as % of Baseline | Target Annual Estimate of # of people accessing services who are experiencing homelessness |
|---|---|---|---|
| 700 | 14 | 2% | 686 |

**Decrease/Increase in # of People**
Decrease

# Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**
Local data shows that while only 17% of the overall people served in the homeless system have a mental illness, 62% of the people experiencing homelessness in Napa have a mental illness.

**Describe the trackable data goal(s) related to this Outcome Goal:**
Increase the number of people with SMI being served by the system by 5%

# 1b. Reducing the number of persons experiencing homelessness on a daily basis

**Goal Statement**
By the end of the performance period, data for the Napa City and County CoC will show 330 total people experiencing unsheltered homelessness daily, representing 36 fewer people and a 10% reduction from the baseline (366).

**Goal Narrative**
n/a

| Baseline Data | Change in # of People | Change as % of Baseline | Target Daily Estimate of # of people experiencing unsheltered homelessness |
|---|---|---|---|
| 366 | 36 | 10% | 330 |

**Decrease/Increase in # of People**
Decrease

# Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**
Unaccompanied Youth make up 13% of the unsheltered homeless population, but only 4% of the emergency shelter population.

**Describe the trackable data goal(s) related to this Outcome Goal:**
Reduce the number of unaccompanied youth experiencing unsheltered homelessness by 10% (5 person reduction)

# 2. Reducing the number of persons who become newly homeless.

**Goal Statement**
By the end of the performance period, HDIS data for the Napa City and County CoC will show 300 total people become newly homeless each year, representing 3 fewer people and a 1% reduction from the baseline (303).

**Goal Narrative**
n/a

| Baseline Data | Change in # of People | Change as % of Baseline | Target Annual Estimate of # of people who become newly homeless each year |
|---|---|---|---|
| 303 | 3 | 1% | 300 |

**Decrease/Increase in # of People**
Decrease

# Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**
Local data shows that while 34% of the Napa population identifies as Hispanic/Latino, 57% of the people entering homelessness for the first time identify as Hispanic/Latino

**Describe the trackable data goal(s) related to this Outcome Goal:**
Reduce the number of people who identify as Hispanic/Latino from entering the homeless system for the first time by 5%

# 3. Increasing the number of people exiting homelessness into permanent housing.

**Goal Statement**
By the end of the performance period, HDIS data for the Napa City and County CoC will show 181 total people  exiting homelessness into permanent housing annually, representing 3 more people and a 2% increase from the baseline (178).

**Goal Narrative**
n/a

| Baseline Data | Change in # of People | Change as % of Baseline | Target Annual Estimate of # of people exiting homelessness into permanent housing |
|---|---|---|---|
| 178 | 3 | 2% | 181 |

**Decrease/Increase in # of People**
Increase

# Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**
Local data shows that while 64% of the households served by the system have a disabled household member, only 25% of households exiting to permanent destinations have a disabled household member.

**Describe the trackable data goal(s) related to this Outcome Goal:**
Increase the number of households exited to permanent housing by 5%

# 4. Reducing the length of time persons remain homeless.

**Goal Statement**
By the end of the performance period, HDIS data for the Napa City and County CoC will show 113 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 0 fewer or more people and a 0% reduction or increase from the baseline.

**Goal Narrative**
n/a

| Baseline Data | Change in # of Days | Change as % of Baseline | Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs |
|---|---|---|---|
| 113 | 0 | 0% | 113 |

**Decrease/Increase in # of Days**
Decrease

# Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**
Local data shows that while the average person experiencing homelessness in Napa spends 77 days technically homeless, Veterans remain homeless for an average of 128 days.

**Describe the trackable data goal(s) related to this Outcome Goal:**
Reduce the amount of time Veterans spend homeless by 5%

# 5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

# 5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

**Goal Statement**
By the end of the performance period, HDIS data for the Napa City and County CoC will show 8% of people return to homelessness within 2 years after having exited homelessness to permanent housing, a 0% increase from the baseline.

**Goal Narrative**
Napa County and City CoC believes this baseline data of 8% of people who return to homelessness within 2 years after having exited to homelessness to permanent housing to be off, and therefore the goal is to not increase this percentage of time but maintain this average or lower.

| Baseline Data | Change in % of People | Change as % of Baseline | Target % of people who return to homelessness wihtin 2 years after having exited homelessness to permanent housing |
|---|---|---|---|
| 8% | 0% | 0% | 8% |

**Decrease/Increase in # of People**
Decrease

## Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**
People who identify as American Indian or Alaskan Native have the highest rates of returns to homelessness, returning to homelessness between 30% - 40% of the time  after exiting to permanent housing depending on the specific identity.

**Describe the trackable data goal(s) related to this Outcome Goal:**
Reduce the rates households that identify as American Indian or Alaskan Native return to homelessness by 5%

# 6. Increasing successful placements from street outreach.

**Goal Statement**
By the end of the performance period, HDIS data for the Napa City and County CoC will show 25 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 8  more people and a 50% increase from the baseline.

**Goal Narrative**
n/a

| Baseline Data | Change in # of People | Change as % of Baseline | Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations. |
|---|---|---|---|
| 17 | 8 | 50% | 25 |

**Decrease/Increase in # of People**
Increase

## Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**
Community feedback has reported a lack of bilingual and culturally competent outreach workers could be leading to a lower amount of people served who might be monolingual Spanish speakers and/or Hispanic/Latino.

**Describe the trackable data goal(s) related to this Outcome Goal:**
Increase the number of households exited from SO identifying as Hispanic/Latino by 30%

## Table 5: Strategies to Achieve Outcome Goals

# Strategy 1

**Type of Strategy**
Increasing investments into, or otherwise scaling
up, specific interventions or program types

**Description**
Develop and implement a robust Homeless System Diversion Program to help households experiencing
or at risk of homelessness seek resolution to quickly exit or avoid shelter or other entry into the homeless
system of care.

**Timeframe**
June 2023

**Entities with Lead Responsibilities**
City of Napa, Abode Services Outreach, Napa PD Outreach

**Measurable Targets**
10 people successful diverted from homelessness by June 2023.

**Performance Measure(s) to Be Impacted (Check all that apply)**
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach

# Strategy 2

**Type of Strategy**
Expanding and strengthening cross-system
partnerships and/or collaborative planning

**Description**
Expand housing placements for homeless households by using Homekey funding to covert motel beds at
Wine Valley Lodge to permanent housing units with supportive services, partnering with the PHA and
community non-profits to provide project-based vouchers and supportive services. This goal was not
achieved (per our HHAP3 goals) due to construction and permitting delays.

**Timeframe**
March 2023

**Entities with Lead Responsibilities**
City of Napa, Burbank Housing, County of Napa, Housing Authority of the City of Napa, VOICES, Abode
Services

**Measurable Targets**
54 leased units at Wine Valley Lodge, including 14 units set aside for Transitional Aged Youth, will be
converted to permanent housing with supportive services with occupancy by March 2023.

**Performance Measure(s) to Be Impacted (Check all that apply)**
1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.

5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach

## Strategy 3

**Type of Strategy**
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements

**Description**
Prevent returns to homelessness by using CalAIM Community Supports funding to enhance housing stability through Housing Transition/Navigation, Housing Deposits, and Housing Tenancy and Sustaining Services (HTSS).

**Timeframe**
January 2023

**Entities with Lead Responsibilities**
County of Napa, City of Napa, Abode Services, Queen of the Valley Medical Center

**Measurable Targets**
Have at least 80 individuals actively enrolled in in Housing Navigation services, 65 individuals actively enrolled in Housing Stabilization services, and at least 5 individuals actively enrolled in Housing Deposits by January 2023.

**Performance Measure(s) to Be Impacted (Check all that apply)**
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach

## Strategy 4

**Type of Strategy**
Expanding and strengthening cross-system partnerships and/or collaborative planning

**Description**
Expand housing placements for homeless households by using Multifamily Housing Program funding and Whole Person Care Pilot Programs financial assistance to covert the vacant Sunrise Napa Assisted Living Facility into Valle Verde/Heritage House (permanent housing). Project will provide 58 SROs, 8 one-bedroom units, and 24 apartment units.

**Timeframe**
End of 2023

**Entities with Lead Responsibilities**

Gasser Foundation, Burbank Housing, Abode Housing, the City of Napa and Napa County

**Measurable Targets**
Construction start in 06/2022, and is ongoing. Project is on track for units to be occupied by end of 2023.

**Performance Measure(s) to Be Impacted (Check all that apply)**
1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach

# Strategy 5

**Type of Strategy**
Strategic uses of other sources of funding

**Description**
Napa County Adult Protective Services, Child Protective Services, and Self-Sufficiency teams will use Home Safe, HDAP, BFH, and HSP funds to provide homeless prevention and diversion to vulnerable older adults and families.

**Timeframe**
By end of 2024

**Entities with Lead Responsibilities**
Napa County

**Measurable Targets**
By the end of FY2024: Use Home Safe funds to provide prevention and diversion services to 35 vulnerable and older adults. Use BFH and HSP funds to provide permanent housing or prevention to 104 families. Use HDAP funds to provide permanent housing or prevention to 50 literally homeless individuals with disabilities.

**Performance Measure(s) to Be Impacted (Check all that apply)**
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.

# Strategy 6

**Type of Strategy**
Strengthening the quality or performance of housing
and/or services programs

**Description**
Target outreach services to people currently experiencing unsheltered homelessness with the goal of reducing the number of unsheltered individuals and exits to permanent housing. City of Napa to continue to implement their Outreach program, in tandem with the development of the Diversion Program.

**Timeframe**
By January 2023

**Entities with Lead Responsibilities**
City of Napa, Abode Services, Napa PD Outreach

**Measurable Targets**
Exit 25 individuals from Street Outreach to PH by end of 2023

**Performance Measure(s) to Be Impacted (Check all that apply)**
1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach

## Strategy 7

**Type of Strategy**
Strengthening the quality or performance of housing
and/or services programs

**Description**
Expand Permanent Supported Housing availability through the CoC-funded PSH Expansion Project.

**Timeframe**
By January 2023

**Entities with Lead Responsibilities**
County of Napa, City of Napa, Abode Services, CARE Network/Queen of the Valley Medical Center

**Measurable Targets**
House 5 chronically households in scattered site apartments by January 2023

**Performance Measure(s) to Be Impacted (Check all that apply)**
1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach

## Strategy 8

**Type of Strategy**
Reaching underserved and historically marginalized
communities and populations

**Description**
Establish a CoC Diversity, Equity, and Inclusion working group, to develop, implement, and evaluate a strategic DEI plan for the homeless system of care. This goal was not achieved (per our HHAP3 goals) due internal process delays.

**Timeframe**
March 2023

**Entities with Lead Responsibilities**
CoC Board, County of Napa

**Measurable Targets**
Establish a DEI workgroup with cross system leadership and representation by March 2023.

**Performance Measure(s) to Be Impacted (Check all that apply)**
6. Increasing successful placements from street outreach

## Strategy 9

**Type of Strategy**
Expanding and strengthening cross-system
partnerships and/or collaborative planning

**Description**
Establish an ad hoc committee with the purpose of creating policies/procedures and structure for a Lived Experience Board (LEB) for the Napa City and County CoC.

**Timeframe**
TBD

**Entities with Lead Responsibilities**
CoC

**Measurable Targets**
TBD

**Performance Measure(s) to Be Impacted (Check all that apply)**
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

*Click **+ Add Strategy** above to add additional strategies as needed.*

# Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

# Question 1

**[50220.8(b)(3)(D)]** My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

**Q1**
Yes

# Question 2

**[50220.8(b)(3)(D)]** My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

**Public agencies (governmental entities)**
Yes

**Private sector partners (philanthropy, local businesses, CBOs, etc.)**
Yes

**Service providers (direct service providers, outreach, shelter providers, etc.)**
Yes

**Local governing boards**
Yes

**People with lived experience**
Yes

**Other**
No

**a. Please describe your most notable coordination and collaborative processes with these entities.**

All of the above agencies and partners have been directly involved with the HHAP funding allocation process, and have historically been very active in the homeless reponse system re-design. Between 2015-2017 the Napa City and County CoC partnered with national experts (Corporation for Supportive Housing, CSH and National Alliance to End Homelessness, NAEH) on a multi-year process to review and transfer the local homeless crisis response system. This work included the introduction of the "Housing-First" service, creating better access to the system for vulnerable individuals, increasing exits to permanent housing, and implementing and expanding the local Coordinated Entry System (CES) In 2017 Napa County was selected as a Whole Person Care (WPC) Pilot Program, a MediCal waiver program through DHCS meant to serve high-utilizers of health care systems. Napa County Housing & Homeless Services was the lead entity for the WPC Pilot. The local pilot program was designed to serve the portion of County's population of individuals experiencing homelessness who are the highest utilizers of emergency services to provide social and housing support services as interventions leading to the prevention or reduction of emergency-response services. Specifically, Napa WPC targeted Medi-Cal eligible individuals experiencing or at-risk of experiencing homelessness, prioritizing services for: Beneficiaries with multiple barriers to securing housing, Beneficiaries that are high utilizers of multiple systems (HUMS); and,

Beneficiaries that have complex care needs, including co-occurring disorders, physical disability, serious mental illness, or substance use disorder. Napa WPC chose to implement a program centered on "Housing First" client-centered care and data-informed decision-making. The overarching objectives were to improve individual health and quality of life, reduce utilization of emergency resources emergency room and in-patient hospitalization beds. Over the course of its six years, the pilot provided the framework for the intensive coordination across jurisdiction partners to successfully execute the broad system-change efforts envisioned. All of the above agencies and partners were involved with the multi-year system transformation and implementation of the WPC program (in some capacity). Napa City and County CoC continues to see success built upon these initiatives, and strengthening our Coordinated Entry System, to ensure we are serving the most vulnerable in the community.

# Question 3

**[50220.8(b)(3)(B) and 50220.8(b)(3)(E)]** My jurisdiction (e.g., City, County, CoC) is partnering or plans to use **any round** of HHAP funding to increase partnership with:

**People with lived experience**
Yes

**Is this partnership formal or informal?**
Formal partnering

**Is this partnership current or planned?**
Planned

**Do HHAP Funds Support This Partnership?**
No

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**Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)**
Yes

**Is this partnership formal or informal?**
Formal partnering

**Is this partnership current or planned?**
Current

**Do HHAP Funds Support This Partnership?**
No

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**Justice entities**

Yes

**Is this partnership formal or informal?**
Formal partnering

**Is this partnership current or planned?**
Current

**Do HHAP Funds Support This Partnership?**
No

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**Workforce system**
Yes

**Is this partnership formal or informal?**
Formal partnering

**Is this partnership current or planned?**
Current

**Do HHAP Funds Support This Partnership?**
No

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**Services for older adults**
Yes

**Is this partnership formal or informal?**
Formal partnering

**Is this partnership current or planned?**
Current

**Do HHAP Funds Support This Partnership?**
No

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**Services for people with disabilities**

Yes

**Is this partnership formal or informal?**
Formal partnering

**Is this partnership current or planned?**
Current

**Do HHAP Funds Support This Partnership?**
No

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**Child welfare system**
Yes

**Is this partnership formal or informal?**
Formal partnering

**Is this partnership current or planned?**
Current

**Do HHAP Funds Support This Partnership?**
No

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**Education system**
Yes

**Is this partnership formal or informal?**
Formal partnering

**Is this partnership current or planned?**
Current

**Do HHAP Funds Support This Partnership?**
No

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**Local Homeless Coordinated Entry System**

Yes

**Is this partnership formal or informal?**
Formal partnering

**Is this partnership current or planned?**
Current

**Do HHAP Funds Support This Partnership?**
Yes

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**Other (please specify)**
No

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**a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)**
In 2017 Napa County became the Lead Entity for the California Department of Health Care Services (DHCS)'s Whole Person Care (WPC) Pilot Program. The WPC pilot program provided the administrative and delivery infrastructure to implement a new homeless response system fostering deeper connections and partnerships with and among care providers, such as Napa County Mental Health and Drug & Alcohol Programs and CARE network mobile response unit, as well as social service providers including Abode Services, Catholic Charities, Napa County Self-Sufficiency Programs, Family Resource Centers, Bay Area Legal Aid and Fair Housing Agencies, the Housing Authority City of Napa, LGBTQ Connection and VOICES Youth Center, among many other partners. These agencies coordinate via bi-weekly case conferencing to discuss client needs and coordinate care plans. In addition, the City and County rely heavily on these partnerships to design, implement and continuously improve programs to ensure they are meeting the needs of the community. This collaboration amongst City, County and Social Service agencies is critical in ensuring the homeless response system meets the needs of the Napa community.

# Question 4

**[50220.8(b)(3)(B) and 50220.8(b)(3)(E)]** My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

**Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])**
Yes
Data Sharing Agreement Established

**Physical and behavioral health care systems and resources**
Yes

Data Sharing Agreement Established

**Public health system and resources**
Yes
Data Sharing Agreement Established

**a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.**
In 2017 Napa County became the Lead Entity for the California Department of Health Care Services (DHCS)'s Whole Person Care (WPC) Pilot Program. The WPC pilot program provided the infrastructure to develop a new homeless response system that led to a deeper connections and partnerships with other care providers, such as behavioral health services, such as Napa County Mental Health, as well as social service providers, such as Abode Services, CARE Network and Catholic Charities. Agencies meet on a frequency (bi-weekly) basis to discuss client needs and coordinate care plans. In addition, the City and County rely heavily on these partnerships to design, implement and tweak programs to ensure they are meeting the needs of the community. This collaboration amongst City, County and Social Service agencies is critical in ensuring we have a homeless response system that meets the needs of our community.

# Question 5

**[50220.8(b)(3)(F)]** Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

**[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:**
Disaggregating administrative data for use in decision making processes
Ensuring those with lived experience have a role in program design, strategy development, and oversight
Developing workgroups and hosting training related to advancing equity

**a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.**
Using HHAP funds for the County of Napa, the Napa City and County CoC plans to establish a specific "Diversity, Equity, Inclusion and Belonging" workgroup. This will be launched by a robust training for all CoC-members regarding DEIB, with technical assistance provided to establish an ongoing committee or workgroup. The technical assistance will help to establish specific goals and group purpose with the explicit intent of ensuring the Napa City and County CoC is equitable when it comes to administering services and access to services. The goal is to have the training completed by March 2023, with technical assistance being provided throughout 2023, as the group is established

# Question 6

**[50220.8(b)(3)(G)]** My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

**Physical and behavioral health care systems and managed care plan organizations**
Yes, informal partnering

**Public health system**
Yes, informal partnering

**Criminal legal system and system for supporting re-entry from incarceration**

Yes, formal partnering

**Child welfare system**
Yes, informal partnering

**Affordable housing funders and providers**
Yes, formal partnering

**Income support programs**
Yes, informal partnering

**Education system**
Yes, informal partnering

**Workforce and employment systems**
Yes, informal partnering

**Other (please specify)**
No

**a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings**
The goal of Napa's homeless response system is to increase exits to permanent housing, including ensuring exits to homelessness from institutional settings are prevented. To accomplish this, significant funding from the CoC's HHAP Allocation and other funding sources was allocated to the robust expansion of Outreach services over the last five years.  Expanded Outreach services began on the development of an interdisciplinary team of individuals with clinical experience, lived experience, bilingual members, and licensed social workers.  Outreach members engage with individuals who are currently experiencing homelessness and those who are at imminent-risk-of homelessness, with the goal of diverting, or solving their homelessness before they reach the point of system entry. Transitions in system funding and service oversight mean the exiting Outreach services that were under contract through the County of Napa are now under the City of Napa beginning with FY22/23, but the overall approach and structure remains intact but expand.

In addition to the dedicated Outreach team, the County of Napa leverages existing funding sources to provide for dedicated Jail-In-Reach services by contract with the City of Napa Police Department.  These services include:
1.      Establishing contact with and providing outreach services to homeless individuals and families living on streets, in vehicles, encampments, under bridges/freeways and any other location where individuals experiencing unsheltered homelessness reside/congregate in places not meant for human habitation.
2.      Partnering with Napa County staff, Homeless Continuum of Care (CoC) service providers, and other outreach providers to coordinate outreach services, case management, and care coordination.
3.      Providing problem-solving support to clients to help them find housing options outside of the homeless system.  This includes family reunification and facilitation of housing opportunities with friends and family within the client's support system.

Another critical component of prevention and diversion are the housing navigation, rental assistance, and tenancy care support Napa County Housing & Homeless Services provides and seeks to expand with this application. Evidenced-based practices show vulnerable households are successful in housing when provided the support necessary to achieve and maintain stability. Napa County Housing & Homeless Services application for HHAP3 and HHAP4 funding to support expanded rapid-rehousing rental subsidies, as well as tenancy care case management, ensures households are provided enough to support to attain

and maintain their housing and not cycle back through institutional settings or emergency services.  Napa City's HHAP 3 and HHAP 4 application as the Administrative Entity for the Continuum of Care is for funding to support ongoing Street Outreach services and implement and maintain a robust Diversion and Prevention program to connect individuals with housing and other social services and quickly end experiences with homelessness. Both the City and County meet regularly with public health agencies, law enforcement agencies, child welfare programs, education systems and work force development programs to ensure coordination across the homeless response system to interrupt the cycle of homelessness and increase self-sufficiency.

# Question 7

**[50220.8(b)(3)(H)]** Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

**(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.**
From October 2020 to April 2021, The Napa City and County CoC CA517 participated in the Regional Racial Equity Action Lab (REAL). Participation paired interdisciplinary teams of Public Health providers, CA517 CoC representatives, and individuals with lived experience of homelessness with fellow practitioners from all nine Bay Area counties in training and action planning focused on racial equity in homelessness systems of care. The Napa team conducted a dozen interviews with local individuals to understand their experiences with racial inequity, especially around issues of housing and homelessness. Quantitative and qualitative data revealed a strong desire for the creation of a forum for conversations around race and equity and its impact on the local social service system.

Napa County sought HHAP-3 assistance to support the development and implementation of a Diversity, Equity, Inclusion and Belonging (DEIB) working group, to further the work of the Napa REAL committee. Napa County intends to use their HHAP funds to provide foundational training support and ongoing technical assistance for this critical work. The training will be open to all CA517 CoC members, from case management staff working directly with clients to Program Directors and Managers, with the goal of fostering shared understanding of how racial, ethnic and gender inequities surface and impact the Napa County homeless response system to ensure equitable access to services and supports across the system.

The training will be focused on:
•        The connections between current issues and the historical and structural roots of inequities and bias through reflection and learning.
•        Systems and equity as shared ownership.
•        Equitable practices to support increased diversity and inclusion.
•        Understand the roles of a CoC, and DEIB workgroup in advancing DEIB.

These trainings will take place early 2023, and the DEIB workgroup will be in place by October 2023.

**(II) Strengthening the data quality of the recipient's Homeless Management Information System.**
Napa County is the lead agency for the CA517 Continuum of Care, as well as the lead HMIS Administrator and oversees the Coordinated Entry System (CES) program. All CoC funds, including the HHAP funding, currently utilize the Coordinated Entry System for placements. Napa's coordinated entry process offers the same assessment approach at all access points to ensure fair, equitable, and equal access to services within the community. The CoC uses the VI-SPDAT 2.0 as its assessment tool to determine individuals' vulnerability and needs, and the F-VI-SPDAT 2.0 is used for families. Napa County CoC recently introduced the TAY-VI-SPDAT,  that is used specifically for transitional aged youth. Staff at designated

access points conduct an intake assessment using the VI-SPDAT/F-VI-SPDAT tool. The answers provided result in a numerical score that determines what system resources are most appropriate for the client. The assessment and score is entered into HMIS in an accurate and timely fashion, according to the HMIS Policies & Procedures and HMIS Governance Charter.

Napa County and City of Napa Housing & Homeless Services staff collaborate with service agencies and outreach staff to provide in-field/mobile outreach to clients throughout the County. The system is operated under a "no wrong door" policy, meaning any agency in the County may request that Outreach staff come to their facility to conduct an intake, meeting the client where they are. All HHAP funding in Napa County works directly with HMIS and the Coordinated Entry System. Part of the investment Napa County made with HHAP-3 funding was to increase the technical assistance and capacity within HMIS, to enhance HMIS administration, improve CES infrastructure and provide access to robust training and analytical support. This increased capacity began in October 2022.

**(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.**
The City of Napa works closely with other agencies, service providers and CA517 CoC members to ensure resources align, to de-duplicate overlaps in services, and to identify gaps in the system. It has been the goal of the homeless response system to ensure resources are used efficiently and prioritized for those with the highest needs. This is a strength within the local system. The City of Napa intends to layer HHAP funding with existing State and Federal funding such as Emergency Solution Grant fund, the Permanent Local Housing Allocation, and American Rescue Act Funds.  The City of Napa intends to use HHAP 4 funds to continue Street Outreach and Diversion and Prevention Programs to encourage clients to engage in shelter, housing and other support services  while supporting the evidenced-based programs (such as Rapid Rehousing) to ensure housing stability and increase the likelihood of self-sufficiency for households exiting the homeless system into permanent housing. The intent of our HHAP funding is to support increased collaboration with services available and funded through CalAIM to maximize rental assistance, housing placement and tenancy support services.

**(IV) Improving homeless point-in-time counts.**
The CA517 CoC conducts the Point-In-Time Count (PIT) annually. In 2020, a new technical assistance provider, Applied Survey Research (ASR) was selected, and a comprehensive-count methodology was implemented. This HUD-approved methodology involved complete coverage of the County, coordination, and involvement with individuals with lived experience of homelessness to identify locations likely to have enumeration, as well as an earlier start time. Additionally, planning efforts included outreach to subpopulations (such as those living in vehicles, families, veterans, youth, and others) to ensure a complete count. Though the full unsheltered and sheltered PIT count is not required annually, the CA517 CoC has historically conducted a PIT every year. The shift in methodology led to better and more realistic PIT count data by every area of the County are counted.

**(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.**
Napa County is the lead agency for the CA517 CoC, as well as the lead HMIS Administrator and oversees the Coordinated Entry System (CES) program. All CoC funds, including the HHAP funding, currently utilize the CES for housing placements. Napa's CES process offers the same assessment approach at all access points to ensure fair, equitable, and equal access to services within the community. The CA517 CoC uses the VI-SPDAT 2.0 as its assessment tool to determine individuals' vulnerability and needs, and the F-VI-SPDAT 2.0 is used for families. CA517 CoC also recently introduced the TAY-VI-SPDAT, that is used specifically for transitional aged youth. Staff at designated access points conduct an intake assessment using the VI-SPDAT/F-VI-SPDAT tool. The answers provided result in a numerical score that determines what system resources are most appropriate for the client. The assessment and score are entered into

HMIS in an accurate and timely fashion, according to the HMIS Policies & Procedures and HMIS Governance Charter.

City of Napa collaborates with service agencies and outreach staff to provide in-field/mobile outreach to clients throughout the County. There is a standing bi-weekly housing meeting led by Napa County, where providers discuss the community queue, provide referrals, discuss service coordination, and ensure communication and collaboration. Five to seven agencies participate, though this number fluctuates depending on what agency may be working with a specific individual. Housing & Homeless Services staff ensure the necessary staff and agencies are aware of and attend the meeting. These meetings have been occurring since the coordinated entry system conception in 2017 and have evolved over time to comply with updated HUD CES standards, COVID-19 protocols, and general community program changes. Housing & Homeless Services encourages new service providers to engage with the CES, especially as CalAIM is implemented. The CES system is operated under a "no wrong door" policy, allowing any agency in the system to request Outreach staff come to their facility and conduct intakes, meeting the client where they are.

Lastly, all housing projects funded by City and County affordable housing funds in the last five years, including Project Homekey projects, require dedicated CES set-aside units. There are currently two large permanent supportive housing projects set to open in the next two years in Napa County. The first is a Project Homekey site set to open in early-Spring 2022 providing 54 units dedicated to individuals experiencing homelessness, referred through CES. This includes 14 set-aside units for transitional aged youth. The impact this will have on moving vulnerable, highly acute individuals from the streets and our shelter system into permanent housing will be monumental.

# Question 8

**\*Responses to these questions are for informational purposes only.**

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

**Information, Guidance, and Technical Assistance**
Technical assistance related to goal setting (generally)
Technical assistance related to goal setting in underserved/disproportionately impacted populationsins
Trainings on topics of equity

**Alignment of Resources and Programs**

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

**Untitled**
Cal ICH and other agencies should continue to work with local governments and service providers to best understand the "ground level" of service provision and develop programs and funding sources the create true change in communities.

# Part IV. Funding Plan Strategic Intent Narrative

## Question 1

### Eligibe Use 1

**Eligible Use Category Intended to be Supported with HHAP-4**
3. Street outreach

**Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)**
46.50%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**
5.00%

**Activities to be Supported with HHAP-4**
Contract with Abode Services for Street Outreach Services

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?**
The City of Napa will contact with Abode Services for 7.5 FTES for direct Street Outreach services in encampments, streets, under bridges, etc. The Outreach Team will be responsible for connecting hard to reach clients with shelter services, housing navigation services and other social services like mental health and substance abuse services.

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?**
The City of Napa has secured funding from the Emergency Solutions Grant, Community Based Transitional Housing, and the Permanent Local Housing Allocation program to join HHAP funds to continue a Street Outreach Program.

### Eligibe Use 2

**Eligible Use Category Intended to be Supported with HHAP-4**
7. Prevention and diversion

**Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)**
46.50%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**
5.00%

**Activities to be Supported with HHAP-4**
Staff time and direct costs to provide prevention and diversion to quickly exit a client from homelessness or prevent an individual from becoming homeless.

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?**
HHAP 3 funds were used to develop and implement a robust and coordinated diversion and prevention program. HHAP-4 funds will be utilized to continue this work by funding staff to directly administer the program and funds to complete diversion and prevention activities.

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?**
Season of Sharing and other funding sources are leveraged first for diversion and prevention opportunities.

## Eligibe Use 3

**Eligible Use Category Intended to be Supported with HHAP-4**
10. Administrative (up to 7%)

**Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)**
7.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**
0.00%

**Activities to be Supported with HHAP-4**
Staff and other costs to administer the grant.

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?**
These funds will support the infrastructure to manage and report on HHAP 4 activities.

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?**
7% allowed per grant.

# Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

**Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):**
The goal of Napa's homeless response system is to increase exits to permanent housing, including ensuring exits to homelessness from institutional settings are prevented. To accomplish this, significant funding from the CoC's HHAP Allocation and other funding sources was allocated to the robust expansion of Outreach services over the last five years.  Expanded Outreach services began on the development of an interdisciplinary team of individuals with clinical experience, lived experience, bilingual members, and licensed social workers.  Outreach members engage with individuals who are currently experiencing homelessness and those who are at imminent-risk-of homelessness, with the goal of diverting, or solving their homelessness before they reach the point of system entry. Transitions in system funding and service oversight mean the exiting Outreach services that were under contract through the County of Napa are now under the City of Napa beginning with FY22/23, but the overall approach and structure remains intact but expand.

In addition to the dedicated Outreach team, the County of Napa leverages existing funding sources to provide for dedicated Jail-In-Reach services by contract with the City of Napa Police Department.  These services include:
1.       Establishing contact with and providing outreach services to homeless individuals and families

living on streets, in vehicles, encampments, under bridges/freeways and any other location where individuals experiencing unsheltered homelessness reside/congregate in places not meant for human habitation.

2.	Partnering with Napa County staff, Homeless Continuum of Care (CoC) service providers, and other outreach providers to coordinate outreach services, case management, and care coordination.

3.	Providing problem-solving support to clients to help them find housing options outside of the homeless system.  This includes family reunification and facilitation of housing opportunities with friends and family within the client's support system.

Another critical component of prevention and diversion are the housing navigation, rental assistance, and tenancy care support Napa County Housing & Homeless Services provides and seeks to expand with this application. Evidenced-based practices show vulnerable households are successful in housing when provided the support necessary to achieve and maintain stability. Napa County Housing & Homeless Services application for HHAP3 and HHAP4 funding to support expanded rapid-rehousing rental subsidies, as well as tenancy care case management, ensures households are provided enough to support to attain and maintain their housing and not cycle back through institutional settings or emergency services.  Napa City's HHAP 3 and HHAP 4 application as the Administrative Entity for the Continuum of Care is for funding to support ongoing Street Outreach services and implement and maintain a robust Diversion and Prevention program to connect individuals with housing and other social services and quickly end experiences with homelessness. Both the City and County meet regularly with public health agencies, law enforcement agencies, child welfare programs, education systems and work force development programs to ensure coordination across the homeless response system to interrupt the cycle of homelessness and increase self-sufficiency.

**Help address racial inequities and other inequities in the jurisdiction's homelessness response system:**
Using HHAP funds for the County of Napa, the Napa City and County CoC plans to establish a specific "Diversity, Equity, Inclusion and Belonging" workgroup. This will be launched by a robust training for all CoC-members regarding DEIB, with technical assistance provided to establish an ongoing committee or workgroup. The technical assistance will help to establish specific goals and group purpose with the explicit intent of ensuring the Napa City and County CoC is equitable when it comes to administering services and access to services. The goal is to have the training completed by March 2023, with technical assistance being provided throughout 2023, as the group is established. Additionally, the CoC is in the process of establishing a lived experience board.

**Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:**
In 2017 Napa County became the Lead Entity for the California Department of Health Care Services (DHCS)'s Whole Person Care (WPC) Pilot Program. The WPC pilot program provided the infrastructure to develop a new homeless response system that led to a deeper connections and partnerships with other care providers, such as behavioral health services, such as Napa County Mental Health, as well as social service providers, such as Abode Services, CARE Network and Catholic Charities. Agencies meet on a frequency (bi-weekly) basis to discuss client needs and coordinate care plans. In addition, the City and County rely heavily on these partnerships to design, implement and tweak programs to ensure they are meeting the needs of the community. This collaboration amongst City, County and Social Service agencies is critical in ensuring we have a homeless response system that meets the needs of our community.
Napa County is now implementing DHCS' new multi-year Medi-Cal delivery system initiative, California Advancing and Innovating Medi-Cal (Cal-AIM) with Partnership Health Plan. The key elements of the Cal-AIM initiative are built off the previous WPC programs. Both WPC and CalAIM program implementations have required signification coordination, planning and sharing data/information.

**Support increased exits to permanent housing among people experiencing homelessness:**
The goal of Napa's homeless response system is to increase exits to permanent housing, including

ensuring exits to homelessness from institutional settings are prevented. To accomplish this, significant funding from the CoC's HHAP Allocation and other funding sources was allocated to the robust expansion of Outreach services over the last five years.  Expanded Outreach services began on the development of an interdisciplinary team of individuals with clinical experience, lived experience, bilingual members, and licensed social workers.  Outreach members engage with individuals who are currently experiencing homelessness and those who are at imminent-risk-of homelessness, with the goal of diverting, or solving their homelessness before they reach the point of system entry. Transitions in system funding and service oversight mean the exiting Outreach services that were under contract through the County of Napa are now under the City of Napa beginning with FY22/23, but the overall approach and structure remains intact but expand.

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2.        Partnering with Napa County staff, Homeless Continuum of Care (CoC) service providers, and other outreach providers to coordinate outreach services, case management, and care coordination.
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# Certification

**I certify that all information included in this Application is true and accurate to the best of my knowledge.**
Yes

| Table 1. Landscape Analysis of Needs and Demographics | | |
|---|---|---|
| | People Experiencing Homelessness | Source and Date Timeframe of Data |
| **Population and Living Situations** | | |
| TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS | 494 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of People Who are **Sheltered** (ES, TH, SH) | 128 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of People Who are **Unsheltered** | 366 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| **Household Composition** | | |
| # of Households **without Children** | 466 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of Households with **At Least 1 Adult & 1 Child** | 28 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of Households with **Only Children** | 0 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| **Sub Populations and Other Characteristics** | | |
| # of Adults Who are Experiencing **Chronic Homelessness** | 133 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of Adults Who are Experiencing **Significant Mental Illness** | 127 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of Adults Who are Experiencing **Substance Abuse** Disorders | 99 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of Adults Who are **Veterans** | 20 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of Adults with **HIV/AIDS** | 2 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of Adults Who are **Survivors of Domestic Violence** | 26 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of **Unaccompanied Youth (under 25)** | 22 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of **Parenting Youth (under 25)** | 0 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of People Who are **Children of Parenting Youth** | 0 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| **Gender Demographics** | | |
| # of **Women/Girls** | 170 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of **Men/Boys** | 320 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of People Who are **Transgender** | 1 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of People Who are **Gender Non-Conforming** | 3 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| **Ethnicity and Race Demographics** | | |
| # of People Who are **Hispanic/Latino** | 127 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of People Who are **Non-Hispanic/Non-Latino** | 365 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of People Who are **Black or African American** | 33 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of People Who are **Asian** | 1 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of People Who are **American Indian or Alaska Native** | 26 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of People Who are **Native Hawaiian or Other Pacific Islander** | 4 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of People Who are **White** | 414 | 2022 Point-In-Time Count & HMIS (2/2/22) |
| # of People Who are **Multiple Races** | 16 | 2022 Point-In-Time Count & HMIS (2/2/22) |

*If data is not available, please input N/A in the cell and explain why the data is not available below:*

| | Permanent Supportive Housing (PSH) | Rapid Rehousing (RRH) | Transitional Housing (TH) | Interim Housing or Emergency Shelter (IH / ES) | Diversion Services and Assistance (DIV) | Homelessness Prevention Services & Assistance (HP) | Outreach and Engagement Services (O/R) | Other: [Identify] | Source(s) and Timeframe of Data |
|---|---|---|---|---|---|---|---|---|---|
| **Household Composition** | | | | | | | | | |
| # of Households **without Children** | 51 | 66 | 13 | 79 | 0 | 0 | 226 | | 2022 PIT and HIC Count HMIS |
| # of Households with **At Least 1 Adult & 1 Child** | 1 | 25 | 0 | 5 | 0 | 3 | 3 | | 2022 PIT and HIC Count HMIS |
| # of Households with **Only Children** | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 2022 PIT and HIC Count HMIS |
| **Sub-Populations and Other Characteristics** | | | | | | | | | |
| # of Adults Who are Experiencing **Chronic Homelessness** | 26 | 51 | 1 | 34 | 0 | 0 | 83 | | 2022 PIT and HIC Count HMIS |
| # of Adults Who are Experiencing **Significant Mental Illness** | 51 | 58 | 13 | 45 | 0 | 0 | 115 | | 2022 PIT and HIC Count HMIS |
| # of Adults Who are Experiencing **Substance Abuse** Disorders | 10 | 14 | 2 | 13 | 0 | 0 | 53 | | 2022 PIT and HIC Count HMIS |
| # of Adults Who are **Veterans** | 4 | 5 | 0 | 8 | 0 | 1 | 13 | | 2022 PIT and HIC Count HMIS |
| # of Adults with **HIV/AIDS** | 4 | 1 | 0 | 2 | 0 | 0 | 1 | | 2022 PIT and HIC Count HMIS |
| # of Adults Who are **Survivors of Domestic Violence** | 13 | 40 | 2 | 15 | 0 | 1 | 54 | | 2022 PIT and HIC Count HMIS |
| # of **Unaccompanied Youth (under 25)** | 0 | 3 | 7 | 2 | 0 | 0 | 4 | | 2022 PIT and HIC Count HMIS |
| # of **Parenting Youth (under 25)** | 0 | 1 | 0 | 0 | 0 | 0 | 0 | | 2022 PIT and HIC Count HMIS |
| # of People Who are **Children of Parenting Youth** | 0 | 1 | 0 | 0 | 0 | 0 | 0 | | 2022 PIT and HIC Count HMIS |
| **Gender Demographics** | | | | | | | | | |
| # of **Women/Girls** | 19 | 80 | 10 | 32 | 0 | 7 | 84 | | 2022 PIT and HIC Count HMIS |
| # of **Men/Boys** | 34 | 71 | 3 | 63 | 0 | 8 | 148 | | 2022 PIT and HIC Count HMIS |
| # of People Who are **Transgender** | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 2022 PIT and HIC Count HMIS |
| # of People Who are **Gender Non-Conforming** | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 2022 PIT and HIC Count HMIS |
| **Ethnicity and Race Demographics** | | | | | | | | | |
| # of People Who are **Hispanic/Latino** | 8 | 61 | 3 | 23 | 0 | 9 | 51 | | 2022 PIT and HIC Count HMIS |
| # of People Who are **Non-Hispanic/Non-Latino** | 46 | 90 | 7 | 71 | 0 | 6 | 179 | | 2022 PIT and HIC Count HMIS |
| # of People Who are **Black or African American** | 2 | 10 | 2 | 12 | 0 | 0 | 9 | | 2022 PIT and HIC Count HMIS |
| # of People Who are **Asian** | 1 | 0 | 0 | 1 | 0 | 0 | 1 | | 2022 PIT and HIC Count HMIS |
| # of People Who are **American Indian or Alaska Native** | 6 | 10 | 0 | 11 | 0 | 1 | 17 | | 2022 PIT and HIC Count HMIS |
| # of People Who are **Native Hawaiian or Other Pacific Islander** | 0 | 2 | 0 | 2 | 0 | 4 | 4 | | 2022 PIT and HIC Count HMIS |
| # of People Who are **White** | 44 | 122 | 9 | 64 | 0 | 1 | 191 | | 2022 PIT and HIC Count HMIS |
| # of People Who are **Multiple Races** | 1 | 7 | 1 | 4 | 0 | 9 | 10 | | 2022 PIT and HIC Count HMIS |

*Table 2. Landscape Analysis of People Being Served*

*If data is not available, please input N/A in the cell and explain why the data is not available below:

## Table 3. Landscape Analysis of State, Federal and Local Funding

| Funding Program (choose from drop down options) | Fiscal Year (select all that apply) | Total Amount Invested into Homelessness Interventions | # of Vouchers (if applicable) | Funding Source* | Intervention Types Supported with Funding (select all that apply) | Brief Description of Programming and Services Provided | | Populations Served (please x the appropriate population[s]) | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Homekey (via HCD) | FY 2021-2022 | $ 2,100,000.00 | | State Agency | Outreach and Engagement | Homekey Round 1 allocation to County of Napa for capital acquisition of 14-set-aside unit project for individuals exiting homelessness. | X | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | FY 2022-2023 | $ 18,113,600.00 | | | | | | | People Exp **Chronic Homelessness** / Veterans / Parenting Youth | | |
| | | $ - | | | | | | | People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth | | |
| Round 1 Allocation (County) | | $ - | | | | | | | People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (please enter here) | | |
| Homekey (via HCD) | FY 2021-2022 | $ 18,113,600.00 | | State Agency | Permanent Supportive and Service-Enriched Housing | Homekey Round 2 allocation to City of Napa for conversion of 54 motel rooms into permanent supported housing for chronically homeless, homeless, and transitional age youth, in partnership with Burbank Housing | X | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | | $ - | | | | | | | People Exp **Chronic Homelessness** / Veterans / Parenting Youth | | |
| | | $ - | | | | | | | People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth | | |
| Round 2 Allocation (City) | | $ - | | | | | | | People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (please enter here) | | |
| Emergency Rental Assistance (ERA) - via Treasury | FY 2021-2022 | $ 11,800,000.00 | | State Agency | Diversion and Homelessness Prevention | ERA1 & ERA2 funds administered through HCD ERAP program reserved for Napa County. The State Rental Assistance Program is intended to help eligible households cover rental and utilities arrears, to assist with prospective payments for rent and utilities, and to provide funding for housing stabilization services and | | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | FY 2022-2023 | $ - | | | Rental Assistance/Rapid Rehousing | | | | People Exp **Chronic Homelessness** / Veterans / Parenting Youth | | |
| | | $ - | | | | | | | People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth | | |
| California COVID-19 Rent Relief Program - via HCD | | $ - | | | | | | | People Exp **Substance Abuse Disorders** / Unaccompanied Youth / X Other: Indv. at risk of homelessness | | |
| Emergency Solutions Grants - CV (ESG-CV) - via HCD | FY 2021-2022 | $ 498,015.00 | | Federal Agency | Interim Housing/Congregate/Non-Congregate Shelter | Non-congregate shelter hotel rooms for vulnerable individuals. | X | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | | $ - | | | | | | | People Exp **Chronic Homelessness** / Veterans / Parenting Youth | | |
| | | $ - | | | | | | | People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth | | |
| | | $ - | | | | | | | People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (please enter here) | | |
| Multifamily Housing Program (MHP) - via HCD | FY 2021-2022 | $ 12,808,871.00 | | State Agency | Permanent Supportive and Service-Enriched Housing | MHP Round 3 Funding to Burbank Housing for development of Heritage House & Valley Verde | | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | | | | | | | | | People Exp **Chronic Homelessness** / Veterans / Parenting Youth | | |
| | | | | | | | | | People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth | | |
| | | $ - | | | | | | | People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other affordable housing; farmworker exiting homelessness extremely low income. | | |
| Project Roomkey and Rehousing - via CDSS | FY 2021-2022 | $ 77,922.00 | | State Agency | Interim Housing/Congregate/Non-Congregate Shelter | FY20/21 Allocation to County of Napa to provide non-congregate shelter for individuals experiencing homelessness who were medically vulnerable and/or elderly. | X | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | | $ - | | | | | | | People Exp **Chronic Homelessness** / Veterans / Parenting Youth | | |
| | | $ - | | | | | | | People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth | | |
| | | $ - | | | | | | | People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (please enter here) | | |
| CalWORKs Housing Support Program (HSP) - via CDSS | FY 2021-2022 | $ 646,168.00 | | State Agency | Rental Assistance/Rapid Rehousing | FY2021-2023 HSP allocation to Napa HHSA Self-Sufficiency Services. Napa's Housing Support Program (HSP) provides ongoing case management, housing location assistance, and payment assistance for rental application fees, credit reports, moving expenses, rental payments, security deposits, and utility deposits. Program regulations expanded to | | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | FY 2022-2023 | $ 646,168.00 | | | Diversion and Homelessness Prevention | | | | People Exp **Chronic Homelessness** / Veterans / Parenting Youth | | |
| | | $ - | | | | | | | People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth | | |
| | | $ - | | | | | | | People Exp **Substance Abuse Disorders** / Unaccompanied Youth / X Other: homeless families in the CalWORKS program. | | |
| Housing and Disability Advocacy Program (HDAP) - via CDSS | FY 2021-2022 | $ 435,866.00 | | State Agency | Outreach and Engagement | HDAP Fys 21-23 allocation to Napa County. HHSA contracts with Abode Services. Services offered through HDAP include outreach, case management, disability advocacy, and housing assistance. | | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | FY 2022-2023 | $ 435,866.00 | | | Rental Assistance/Rapid Rehousing | | | | People Exp **Chronic Homelessness** / Veterans / Parenting Youth | | |
| | | $ - | | | | | | | People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth | | |
| | | $ - | | | | | | | People Exp **Substance Abuse Disorders** / Unaccompanied Youth / X Other: homeless individuals eligible for disability benefits. | | |
| Home Safe - via CDSS | FY 2021-2022 | $ 260,558.00 | | | Diversion and Homelessness Prevention | Napa County Adult Protective Services FY21-23 Allocation and. Home | | | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | FY 2022-2023 | $ 260,558.00 | | | Rental Assistance/Rapid Rehousing | | | | People Exp **Chronic Homelessness** / Veterans / Parenting Youth | | |
| | | $ - | | | | | | | People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth | | |

| Funding Source | Fiscal Year | Amount | Units | Agency Type | Activity | Description | All People Experiencing Homelessness | Targeted Populations |
|---|---|---|---|---|---|---|---|---|
| | | $ - | | State Agency | | ...Safe offers a range of strategies to prevent homelessness and support ongoing housing stability for APS clients, including housing-related intensive case management, short-term housing related financial assistance, deep cleaning to maintain safe housing, eviction prevention, landlord mediation, and more. | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | People Exp **Substance Abuse Disorders**; Unaccompanied Youth **X**; Other : Adult Protective Services (APS) clients who are experiencing homelessness or at imminent risk of homelessness as a result of elder or dependent abuse, neglect, self-neglect, or financial exploitation, as determined by the adult protective services agency |
| Bringing Families Home (BFH) - via CDSS | FY 2021-2022 | $ 250,000.00 | | State Agency | Diversion and Homelessness Prevention | FY2021-2023 BFH allocation to Napa County HHSA, Child Welfare Services. HHSA administers this program, with collaboration from SSSD and Child Welfare Services. Provides housing-related case management and financial assistance | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply ) |
| | FY 2022-2023 | $ 250,000.00 | | | Rental Assistance/Rapid Rehousing | | | People Exp **Chronic Homelessness**; Veterans; Parenting Youth |
| | | $ - | | | | | | People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth |
| | | $ - | | | | | | People Exp **Substance Abuse Disorders**; Unaccompanied Youth **X**; Other: BFH targets families involved with the child welfare system who are experiencing homelessness. |
| Continuum of Care Program (CoC) - via HUD | FY 2021-2022 | $ 866,307.00 | | Federal Agency | Systems Support Activities | FY 2021 CoC award. Funds HMIS, CE, CoC administration, PSH and RRH projects. | **X** **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply ) |
| | | $ - | | | Administrative Activities | | | People Exp **Chronic Homelessness**; Veterans; Parenting Youth |
| | | $ - | | | Rental Assistance/Rapid Rehousing | | | People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth |
| | | $ - | | | Permanent Supportive and Service-Enriched Housing | | | People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other (please enter here ) |
| Emergency Housing Vouchers (EHVs) - via HUD | FY 2021-2022 | $ - | 45+ | Federal Agency | Rental Assistance/Rapid Rehousing | FY21 EHV Allocation | **X** **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply ) |
| | | $ - | | | | | | People Exp **Chronic Homelessness**; Veterans; Parenting Youth |
| | | $ - | | | | | | People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth |
| | | $ - | | | | | | People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other (please enter here ) |
| HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD | FY 2021-2022 | $ - | $ 27.00 | Federal Agency | Rental Assistance/Rapid Rehousing | VASH Voucher allocation 11/21 | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply ) |
| | | $ - | | | | | | People Exp **Chronic Homelessness**; Veterans **X**; Parenting Youth |
| | | $ - | | | | | | People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth |
| | | $ - | | | | | | People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other (please enter here ) |
| Family Unification Program Vouchers (FUP) - via HUD | FY 2021-2022 | $ - | $ 134.00 | Federal Agency | Rental Assistance/Rapid Rehousing | FUP Voucher allocation 11/21 | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply ) |
| | | $ - | | | | | | People Exp **Chronic Homelessness**; Veterans; Parenting Youth |
| | | $ - | | | | | | People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth |
| | | $ - | | | | | | People Exp **Substance Abuse Disorders**; Unaccompanied Youth **X**; Other: Families and children experiencing homelessness |
| Housing Choice Vouchers (HCVs) - via HUD | FY 2021-2022 | $ - | 75+ | Federal Agency | Rental Assistance/Rapid Rehousing | Vouchers dedicated to CES units | **X** **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply ) |
| | FY 2022-2023 | $ - | 75+ | | | | | People Exp **Chronic Homelessness**; Veterans; Parenting Youth |
| | | $ - | | | | | | People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth |
| | | $ - | | | | | | People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other (please enter here ) |
| Supportive Services for Veteran Families Program (SSVF) - via VA | FY 2021-2022 | $ 8,344,505.00 | | Federal Agency | Diversion and Homelessness Prevention | SSVF Allocation for Nation's Finest | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply ) |
| | | | | | Outreach and Engagement | | | People Exp **Chronic Homelessness** **X**; Veterans; Parenting Youth |
| | | $ - | | | Rental Assistance/Rapid Rehousing | | | People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth |
| | | $ - | | | | | | People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other (please enter here ) |
| Coronavirus Relief Fund (CRF) - via Treasury | FY 2021-2022 | $ 2,000,000.00 | | Federal Agency | Permanent Supportive and Service-Enriched Housing | Capital Acquisition costs for 54-unit PSH project. | **X** **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply ) |
| | | $ - | | | | | | People Exp **Chronic Homelessness**; Veterans; Parenting Youth |
| | | $ - | | | | | | People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth |
| | | $ - | | | | | | People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other (please enter here ) |
| Local General Fund | FY 2021-2022 | $ 3,884,000.00 | | Local Agency | Administrative Activities | Napa County General Fund appropriated to the homeless response system. This amount includes: CES, HMIS, homeless shelters, outreach activities and all grant administration and compliance staffing and... | **X** **ALL PEOPLE EXPERIENCING HOMELESSNESS** | **TARGETED POPULATIONS** (please "x" all that apply ) |
| | FY 2022-2023 | $ 3,600,000.00 | | | Systems Support Activities | | | People Exp **Chronic Homelessness**; Veterans; Parenting Youth |
| | | $ - | | | Outreach and Engagement | | | People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth |

| Funding Source | Fiscal Year | Amount | Agency Type | Activities | Description | | Targeted Populations (please "x" all that apply) | | |
|---|---|---|---|---|---|---|---|---|---|
| Napa County General Fund | | $ - | | Interim Housing/Congregate/Non-Congregate Shelter | and compliance staffing and contracts. The City of Napa contributes $650k as a cost share of shelter activities. | HOMELESSNESS | People Exp **Substance Abuse Disorders** | Unaccompanied Youth | Other (please enter here) |
| Local General Fund | FY 2021-2022 | $ 1,000,000.00 | Local Agency | Outreach and Engagement | City of Napa General Fund, used for emergency shelter and outreach and engagement, system supports and encampment resolution. | X | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | FY 2022-2023 | $ 1,300,000.00 | | Systems Support Activities | | | People Exp **Chronic Homelessness** | Veterans | Parenting Youth |
| | | $ - | | Interim Housing/Congregate/Non-Congregate Shelter | | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | People Exp **Severe Mental Illness** | People Exp **HIV/ AIDS** | Children of Parenting Youth |
| City of Napa General Fund | | $ - | | | | | People Exp **Substance Abuse Disorders** | Unaccompanied Youth | Other (please enter here) |
| Other (enter funding source under dotted line) | FY 2021-2022 | $ 811,056.00 | Private Funder(s) | Diversion and Homelessness Prevention | Season of Sharing, received in monthly distributions of $67,588. Provides emergency financial assistance for individuals and families who are at risk of homelessness. | | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | | | | | | | People Exp **Chronic Homelessness** | Veterans | Parenting Youth |
| | | $ - | | | | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | People Exp **Severe Mental Illness** | People Exp **HIV/ AIDS** | Children of Parenting Youth |
| Season of Sharing | | $ - | | | | | People Exp **Substance Abuse Disorders** | Unaccompanied Youth | X Other: Indv. at risk of homelessness |
| Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH | FY 2021-2022 | $ 851,410.70 | State Agency | Systems Support Activities | HHAP1 County allocation combined with CoC re-directed allocation. Funds used to provide RRH- rental assistance, and shelter CIP upgrades as well as Diversion, Prevention and Landlord Incentives. | X | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | | $ - | | Administrative Activities | | | People Exp **Chronic Homelessness** | Veterans | Parenting Youth |
| | | $ - | | Rental Assistance/Rapid Rehousing | | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | People Exp **Severe Mental Illness** | People Exp **HIV/ AIDS** | Children of Parenting Youth |
| HHAP Round 1 Allocation (County/CoC) | | $ - | | Diversion and Homelessness Prevention | | | People Exp **Substance Abuse Disorders** | Unaccompanied Youth | Other (please enter here) |
| Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH | FY 2021-2022 | $ 410,645.00 | State Agency | Systems Support Activities | HHAP2 County allocation combined with CoC re-directed allocation. Funds used to provide RRH- rental assistance. | X | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | | $ - | | Rental Assistance/Rapid Rehousing | | | People Exp **Chronic Homelessness** | Veterans | Parenting Youth |
| | | $ - | | | | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | People Exp **Severe Mental Illness** | People Exp **HIV/ AIDS** | Children of Parenting Youth |
| HHAP Round 2 Allocation (County/CoC) | | $ - | | | | | People Exp **Substance Abuse Disorders** | Unaccompanied Youth | Other (please enter here) |
| Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH | FY 2021-2022 | $ 481,934.67 | State Agency | Diversion and Homelessness Prevention | CoC Allocation directed to the City of Napa for Diversion/Outreach. | X | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | | $ - | | Outreach and Engagement | | | People Exp **Chronic Homelessness** | Veterans | Parenting Youth |
| | | $ - | | | | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | People Exp **Severe Mental Illness** | People Exp **HIV/ AIDS** | Children of Parenting Youth |
| HHAP Round 3 CoC Allocation | | $ - | | | | | People Exp **Substance Abuse Disorders** | Unaccompanied Youth | Other (please enter here) |
| Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH | FY 2021-2022 | $ 449,805.69 | State Agency | Systems Support Activities | Napa County Allocation for rapid rehousing, system support activities and supportive services. | X | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | | $ - | | Permanent Supportive and Service-Enriched Housing | | | People Exp **Chronic Homelessness** | Veterans | Parenting Youth |
| | | $ - | | Rental Assistance/Rapid Rehousing | | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | People Exp **Severe Mental Illness** | People Exp **HIV/ AIDS** | Children of Parenting Youth |
| HHAP Round 3 County Allocation | | $ - | | | | | People Exp **Substance Abuse Disorders** | Unaccompanied Youth | Other (please enter here) |
| Emergency Solutions Grants (ESG) - via HCD | FY 2021-2022 | $ 200,000.00 | State Agency | Outreach and Engagement | City of Napa allocation for street outreach. | X | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | | $ - | | | | | People Exp **Chronic Homelessness** | Veterans | Parenting Youth |
| | | $ - | | | | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | People Exp **Severe Mental Illness** | People Exp **HIV/ AIDS** | Children of Parenting Youth |
| CoC Allocation | | $ - | | | | | People Exp **Substance Abuse Disorders** | Unaccompanied Youth | Other (please enter here) |
| Emergency Solutions Grants (ESG) - via HCD | FY 2021-2022 | $ 54,430.00 | State Agency | Rental Assistance/Rapid Rehousing | Napa County allocation Rapid Rehousing ESG. | X | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | FY 2022-2023 | $ 60,966.00 | | | | | People Exp **Chronic Homelessness** | Veterans | Parenting Youth |
| | | $ - | | | | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | People Exp **Severe Mental Illness** | People Exp **HIV/ AIDS** | Children of Parenting Youth |
| County Allocation | | $ - | | | | | People Exp **Substance Abuse Disorders** | Unaccompanied Youth | Other (please enter here) |
| Other (enter funding source under dotted line) | FY 2021-2022 | $ 2,000,000.00 | State Agency | Systems Support Activities | Community Based Transitional Housing program grant awarded to Napa County via the CA Dept. of Finance. Provided jail in-reach diversion and engagement services, enhanced enforcement-related in/around the area directly adjacent to the emergency shelter. | X | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | | $ - | | Outreach and Engagement | | | People Exp **Chronic Homelessness** | Veterans | Parenting Youth |
| | | $ - | | | | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | People Exp **Severe Mental Illness** | People Exp **HIV/ AIDS** | Children of Parenting Youth |
| CBTH | | $ - | | | | | People Exp **Substance Abuse Disorders** | Unaccompanied Youth | Other (please enter here) |
| No Place Like Home (NPLH) - via HCD | FY 2021-2022 | $ 180,000.00 | State Agency | Systems Support Activities | PLHA County Allocation; tenancy care and housing stabilization services. | X | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | | $ - | | | | | People Exp **Chronic Homelessness** | Veterans | Parenting Youth |
| | | $ - | | | | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | People Exp **Severe Mental Illness** | People Exp **HIV/ AIDS** | Children of Parenting Youth |
| | | $ - | | | | | People Exp **Substance Abuse Disorders** | Unaccompanied Youth | Other (please enter here) |
| Other (enter funding source under dotted line) | FY 2021-2022 | $ 1,000,000.00 | State Agency | Permanent Supportive and Service-Enriched Housing | One-time funding for Whole Person Care Pilot Program | X | **TARGETED POPULATIONS** (please "x" all that apply) | | |
| | | $ - | | | | | People Exp **Chronic Homelessness** | Veterans | Parenting Youth |
| | | $ - | | | | **ALL PEOPLE EXPERIENCING HOMELESSNESS** | People Exp **Severe Mental Illness** | People Exp **HIV/ AIDS** | Children of Parenting Youth |
| One-time funding for Whole Person Care Pilot Program | | $ - | | | | | People Exp **Substance Abuse Disorders** | Unaccompanied Youth | Other (please enter here) |

| Other (enter funding source under dotted line) | FY 2021-2022 | $ 1,000,000.00 | | Private Funder(s) | Interim Housing/Congregate/Non-Congregate Shelter | | Providence St. Joseph's contribution for Project Homekey (Valley Lodge Apartments). | X | ALL PEOPLE EXPERIENCING HOMELESSNESS | TARGETED POPULATIONS (please "x" all that apply ) | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | $ - | | | | | | | | People Exp **Chronic Homelessness** | Veterans | Parenting Youth |
| | | $ - | | | | | | | | People Exp **Severe Mental Illness** | People Exp **HIV/ AIDS** | Children of Parenting Youth |
| Providence St. Joseph's | | $ - | | | | | | | | People Exp **Substance Abuse Disorders** | Unaccompanied Youth | Other (please enter here ) |

| Table 4. Outcome Goals | | | |
|---|---|---|---|

**Outcome Goal #1a: Reducing the number of persons experiencing homelessness.**

**Goal Statement:** By the end of the performance period, HDIS data for the **Napa City and County CoC** will show **686 total people** accessing services who are experiencing homelessness annually, representing **14 fewer people** and a **2% reduction** from the baseline (700).

**Goal Narrative:**

| Baseline Data:<br>Annual estimate of number of people accessing services who are experiencing homelessness | Outcome Goals July 1, 2022 - June 30, 2025 | | |
|---|---|---|---|
| | Change in # of People | Change as % of Baseline | Target Annual Estimate of # of people accessing services who are experiencing homelessness |
| 700 | 14 | 2% | 686 |

| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal:<br>*Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.* |
|---|---|
| Local data shows that while only 17% of the overall people served in the homeless system have a mental illness, 62% of the people experiencing homelessness in Napa have a mental illness. | Increase the number of people with SMI being served by the system by 5% |

**Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.**

**Goal Statement:**
By the end of the performance period, data for the **Napa City and County CoC** will show **330 total people** experiencing unsheltered homelessness daily, representing **36 fewer people** and a **10% reduction** from the baseline (366).

**Goal Narrative:**

| Baseline Data:<br>Daily Estimate of # of people experiencing unsheltered homelessness | Outcome Goals July 1, 2022 - June 30, 2025 | | |
|---|---|---|---|
| | Change in # of People | Change as % of Baseline | Target Daily Estimate of # of people experiencing unsheltered homelessness |
| 366 | 36 | 10% | 330 |

| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal:<br>*Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.* |
|---|---|
| Unaccompanied Youth make up 13% of the unsheltered homeless population, but only 4% of the emergency shelter population. | Reduce the number of unaccompanied youth experiencing unsheltered homelessness by 10% (5 person reduction) |

**Outcome Goal #2. Reducing the number of persons who become newly homeless.**

**Goal Statement:**
By the end of the performance period, HDIS data for the **Napa City and County CoC** will show **300 total people** become newly homeless each year, representing **3 fewer people** and a **1% reduction** from the baseline (303).

**Goal Narrative:**

| Baseline Data:<br>Annual Estimate of # of people who become newly homeless each year | Outcome Goals July 1, 2022 - June 30, 2025 | | |
|---|---|---|---|
| | Change in # of People | Change as % of Baseline | Target Annual Estimate of # of people who become newly homeless each year |
| 303 | 3 | 1% | 300 |
| Describe Your Related Goals for | | | |

| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal:<br>*Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.* |
|---|---|
| Local data shows that while 34% of the Napa population identifies as Hispanic/Latino, 57% of the people entering homelessness for the first time identify as Hispanic/Latino | Reduce the number of people who identify as Hispanic/Latino from entering the homeless system for the first time by 5% |

**Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.**

**Goal Statement:**
By the end of the performance period, HDIS data for the **Napa City and County CoC** will show **181 total people** exiting homelessness into permanent housing annually, representing **3 more people** and a **2% increase** from the baseline (178).

**Goal Narrative:**

| Baseline Data:<br>Annual Estimate of # of people exiting homelessness into permanent housing | Outcome Goals July 1, 2022 - June 30, 2025 | | |
|---|---|---|---|
| | Change in # of People | Change as % of Baseline | Target Annual Estimate of # of people exiting homelessness into permanent housing |
| 178 | 3 | 2% | 181 |
| Describe Your Related Goals for | | | |
| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | | Describe the trackable data goal(s) related to this Outcome Goal:<br>*Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.* | |
| Local data shows that while 64% of the households served by the system have a disabled household member, only 25% of households exiting to permanent destinations have a disabled household member. | | Increase the number of households exited to permanent housing by 5% | |

**Outcome Goal #4. Reducing the length of time persons remain homeless.**

**Goal Statement:**
By the end of the performance period, HDIS data for the **Napa City and County CoC** will show **113 days** as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **0 fewer** or more people and a **0% reduction or increase** from the baseline.

**Goal Narrative:** Napa County and City CoC believes this baseline data of 113 average days to be off, and therefore the goal is to not increase the average length of time but maintain this average.

| Baseline Data:<br>Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs | Outcome Goals July 1, 2022 - June 30, 2025 | | |
|---|---|---|---|
| | Change in # of People | Change as % of Baseline | Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs |
| 113 | 0 | 0% | 113 |
| Describe Your Related Goals for | | | |
| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | | Describe the trackable data goal(s) related to this Outcome Goal:<br>*Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.* | |
| Local data shows that while the average person experiencing homelessness in Napa spends 77 days technically homeless, Veterans remain homeless for an average of 128 days. | | Reduce the amount of time Veterans spend homeless by 5% | |

**Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.**

**Goal Statement:**
By the end of the performance period, HDIS data for the **Napa City and County CoC** will show **8% of people** return to homelessness within 2 years after having exited homelessness to permanent housing, a **0% increase** from the baseline.

**Goal Narrative:** Napa County and City CoC believes this baseline data of 8% of people who return to homelessness within 2 years after having exited to homelessness to permanent housing to be off, and therefore the goal is to not increase this percentage of time but maintain this average or lower.

| Baseline Data:<br>% of people who return to homelessness within 2 years after having exited homelessness to permanent housing | Outcome Goals July 1, 2022 - June 30, 2025 | | |
|---|---|---|---|
| | Change in % of People | Change as % of Baseline | Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing |
| 8% | 0 | 0% | 8% |
| Describe Your Related Goals for | | | |
| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | | Describe the trackable data goal(s) related to this Outcome Goal:<br>*Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.* | |

| People who identify as American Indian or Alaskan Native have the highest rates of returns to homelessness, returning to homelessness between 30% - 40% of the time after exiting to permanent housing depending on the specific identity. | Reduce the rates households that identify as American Indian or Alaskan Native return to homelessness by 5% |
|---|---|

**Outcome Goal #6. Increasing successful placements from street outreach.**

**Goal Statement:**
By the end of the performance period, HDIS data for the **Napa City and County CoC** will show **25 total people** served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **8 more people** and a **50% increase** from the baseline.

**Goal Narrative:**

| Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations. | Outcome Goals July 1, 2022 - June 30, 2025 | | |
|---|---|---|---|
| | Change in # of People | Change as % of Baseline | Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations. |
| 17 | 8 | 50% | 25 |

| Describe Your Related Goals for | |
|---|---|
| Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment: | Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.* |
| Community feedback has reported a lack of bilingual and culturally competent outreach workers could be leading to a lower amount of people served who might be monolingual Spanish speakers and/or Hispanic/Latino. | Increase the number of households exited from SO identifying as Hispanic/Latino by 30% |

| Table 5. Strategies to Achieve Outcome Goals | |
|---|---|
| **Strategy 1** | **Performance Measure to Be Impacted**<br>**(Check all that apply)** |
| **Increasing investments into, or otherwise scaling up, specific interventions or program types** | |
| **Description** | ☑ 1. Reducing the number of persons experiencing homelessness. |
| Develop and implement a robust Homeless System Diversion Program to help households experiencing or at risk of homelessness seek resolution to quickly exit or avoid shelter or other entry into the homeless system of care. | ☑ 2. Reducing the number of persons who become homeless for the first time.<br><br>☑ 3. Increasing the number of people exiting homelessness into permanent housing. |
| **Timeframe** | ☑ 4. Reducing the length of time persons remain homeless. |
| June 2023 | |
| **Entities with Lead Responsibilities** | ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. |
| City of Napa, Abode Services Outreach, Napa PD Outreach | ☑ 6. Increasing successful placements from street outreach. |
| **Measurable Targets** | ☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |
| 10 people successful diverted from homelessness by June 2023. | |

| **Strategy 2** | **Performance Measure to Be Impacted**<br>**(Check all that apply)** |
|---|---|
| **Expanding and strengthening cross-system partnerships and/or collaborative planning** | |
| **Description** | ☑ 1. Reducing the number of persons experiencing homelessness. |

| | Performance Measure to Be Impacted (Check all that apply) |
|---|---|
| Expand housing placements for homeless households by using Homekey funding to covert motel beds at Wine Valley Lodge to permanent housing units with supportive services, partnering with the PHA and community non-profits to provide project-based vouchers and supportive services. This goal was not achieved (per our HHAP3 goals) due to construction and permitting delays. | ☐ 2. Reducing the number of persons who become homeless for the first time. <br><br> ☑ 3. Increasing the number of people exiting homelessness into permanent housing. |
| **Timeframe** | |
| Mar-23 | ☐ 4. Reducing the length of time persons remain homeless. |
| **Entities with Lead Responsibilities** | |
| City of Napa, Burbank Housing, County of Napa, Housing Authority of the City of Napa, VOICES, Abode Services | ☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <br><br> ☑ 6. Increasing successful placements from street outreach. |
| **Measurable Targets** | |
| 54 leased units at Wine Valley Lodge, including 14 units set aside for Transitional Aged Youth, will be converted to permanent housing with supportive services with occupancy by March 2023. | ☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |

| **Strategy 3** | **Performance Measure to Be Impacted (Check all that apply)** |
|---|---|
| Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements. | ☑ 1. Reducing the number of persons experiencing homelessness. |
| **Description** | |
| | ☐ 2. Reducing the number of persons who become homeless for the first time. |
| Prevent returns to homelessness by using CalAIM Community Supports funding to enhance housing stability through Housing Transition/Navigation, Housing Deposits, and Housing Tenancy and Sustaining Services (HTSS). | ☑ 3. Increasing the number of people exiting homelessness into permanent housing. |
| **Timeframe** | |
| Jan-23 | ☑ 4. Reducing the length of time persons remain homeless. |
| **Entities with Lead Responsibilities** | ☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. |

| | |
|---|---|
| County of Napa, City of Napa, Abode Services, Queen of the Valley Medical Center | — nomelessness to permanent nousing. |
| **Measurable Targets** | ☑ 6. Increasing successful placements from street outreach. |
| Have at least 80 individuals actively enrolled in in Housing Navigation services, 65 individuals actively enrolled in Housing Stabilization services, and at least 5 individuals actively enrolled in Housing Deposits by January 2023. | ☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |

| | |
|---|---|
| **Expanding and strengthening cross-system partnerships and/or collaborative planning** | |
| **Description** | ☑ 1. Reducing the number of persons experiencing homelessness. |
| Expand housing placements for homeless households by using Multifamily Housing Program funding and Whole Person Care Pilot Programs financial assistance to covert the vacant Sunrise Napa Assisted Living Facility into Valle Verde/Heritage House (permanent housing). Project will provide 58 SROs, 8 one-bedroom units, and 24 apartment units. | ☐ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing. |
| **Timeframe** | |
| By end of 2023 | ☐ 4. Reducing the length of time persons remain homeless. |
| **Entities with Lead Responsibilities** | |
| Gasser Foundation, Burbank Housing, Abode Housing, the City of Napa and Napa County | ☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. |
| **Measurable Targets** | ☑ 6. Increasing successful placements from street outreach. |
| Construction start in 06/2022, and is ongoing. Project is on track for units to be occupied by end of 2023. | ☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |

| Strategy 5 | Performance Measure to Be Impacted (Check all that apply) |
|---|---|
| **Strategic uses of other sources of funding** | |

| Description | |
|---|---|
| | ☑ 1. Reducing the number of persons experiencing homelessness. |
| Napa County Adult Protective Services, Child Protective Services, and Self-Sufficiency teams will use Home Safe, HDAP, BFH, and HSP funds to provide homeless prevention and diversion to vulnerable older adults and families. | ☑ 2. Reducing the number of persons who become homeless for the first time. |
| | ☐ 3. Increasing the number of people exiting homelessness into permanent housing. |
| **Timeframe** | |
| By end of FY 2024 | ☐ 4. Reducing the length of time persons remain homeless. |
| **Entities with Lead Responsibilities** | |
| Napa County | ☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. |
| **Measurable Targets** | |
| By the end of FY2024: Use Home Safe funds to provide prevention and diversion services to 35 vulnerable and older adults.  Use BFH and HSP funds to provide permanent housing or prevention to 104 families. Use HDAP funds to provide permanent housing or prevention to 50 literally homeless individuals with disabilities. | ☐ 6. Increasing successful placements from street outreach. |
| | ☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |

| **Strategy 6** | **Performance Measure to Be Impacted (Check all that apply)** |
|---|---|
| **Strengthening the quality or performance of housing and/or services programs** | |
| **Description** | |
| | ☑ 1. Reducing the number of persons experiencing homelessness. |
| | ☐ 2. Reducing the number of persons who become homeless for the first time. |
| Target outreach services to people currently experiencing unsheltered homelessness with the goal of reducing the number of unsheltered individuals and exits to permanent housing. City of Napa to continue to implement their Outreach program, in tandem with the development of the Diversion Program. | ☑ 3. Increasing the number of people exiting homelessness into permanent housing. |
| **Timeframe** | |
| By January 2023 | ☑ 4. Reducing the length of time persons remain homeless. |
| **Entities with Lead Responsibilities** | |

| | |
|---|---|
| City of Napa, Abode Services, Napa PD Outreach | ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. |
| **Measurable Targets** | ☑ 6. Increasing successful placements from street outreach. |
| Exit 25 individuals from Street Outreach to PH by end of 2023 | ☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |

| Strategy 7 | Performance Measure to Be Impacted (Check all that apply) |
|---|---|
| **Strengthening the quality or performance of housing and/or services programs** | ☑ 1. Reducing the number of persons experiencing homelessness. |
| **Description** | ☐ 2. Reducing the number of persons who become homeless for the first time. |
| Expand Permanent Supported Housing availability through the CoC-funded PSH Expansion Project. | ☑ 3. Increasing the number of people exiting homelessness into permanent housing. |
| **Timeframe** | |
| By January 2023 | ☐ 4. Reducing the length of time persons remain homeless. |
| **Entities with Lead Responsibilities** | ☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. |
| County of Napa, City of Napa, Abode Services, CARE Network/Queen of the Valley Medical Center | |
| **Measurable Targets** | ☑ 6. Increasing successful placements from street outreach. |
| House 5 chronically households in scattered site apartments by January 2023 | ☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |

| Strategy 8 | Performance Measure to Be Impacted (Check all that apply) |
|---|---|

| Reaching underserved and historically marginalized communities and populations | ☐ 1. Reducing the number of persons experiencing homelessness. |
|---|---|
| **Description** | ☐ 2. Reducing the number of persons who become homeless for the first time. |
| Establish a CoC Diversity, Equity, and Inclusion working group, to develop, implement, and evaluate a strategic DEI plan for the homeless system of care. This goal was not achieved (per our HHAP3 goals) due internal process delays. | ☐ 3. Increasing the number of people exiting homelessness into permanent housing.<br><br>☐ 4. Reducing the length of time persons remain homeless. |
| **Timeframe** | |
| Mar-23 | ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. |
| **Entities with Lead Responsibilities** | |
| CoC Board, County of Napa | ☐ 6. Increasing successful placements from street outreach. |
| **Measurable Targets** | |
| Establish a DEI workgroup with cross system leadership and representation by March 2023. | ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |

| **Strategy 9** | **Performance Measure to Be Impacted**<br>**(Check all that apply)** |
|---|---|
| **Expanding and strengthening cross-system partnerships and/or collaborative planning** | ☐ 1. Reducing the number of persons experiencing homelessness. |
| **Description** | ☐ 2. Reducing the number of persons who become homeless for the first time. |
| Establish an ad hoc committee with the purpose of creating policies/procedures and structure for a Lived Experience Board (LEB) for the Napa City and County CoC. | ☐ 3. Increasing the number of people exiting homelessness into permanent housing.<br><br>☐ 4. Reducing the length of time persons remain homeless. |
| **Timeframe** | |
| TBD | ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. |

| Entities with Lead Responsibilities |
|---|
| CoC |

| Measurable Targets |
|---|
| TBD |

☐ 6. Increasing successful placements from street outreach.

☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 6. Funding P an Strategic Intent

**FUNDING PLANS TO BE UPDATED AFTER CoC PUBLIC COMMENT OPPORTUNITY**

| E g b e Use Category ntended to be Supported w th HHAP 4 | Approx mate % o TOTAL HHAP 4 ALLOCAT ON to be sed on th s E g b e Use (%) | Approx ma e % o TOTAL HHAP 4 ALLOCAT ON to be used under th s E g ble Use as part of the Youth Set As de? (%) | Act v t es to be Supported w th HHAP 4 | How s th s a strateg c use of HHAP 4 resources that w address needs and gaps w th n the homelessness response system? | How were these decis ons to invest HHAP 4 nto these act v t es nformed by the p anned uses of other state, oca, and/or federa und ng sources (as documented n the Landscape Ana ys s n Par 1)? |
|---|---|---|---|---|---|
| 3. Street outreach | 46.5% | 5% | Contract with Abode Services for Street Outreach Services | The City of Napa will contact with Abode Services for 7.5 FTES for direct Street Outreach services in encampments, streets, under bridges, etc. The Outreach Team will be responsible for connecting hard to reach clients with shelter services, housing navigation services and other social services like mental health and substance abuse services. | The City of Napa has secured funding from the Emergency Solutions Grant, Community Based Transitional Housing, and the Permanent Local Housing Allocation program to join HHAP funds to continue a Street Outreach Program. |
| 7. Prevention and diversion | 46.5% | 5% | Staff time and direct costs to provide prevention and diversion to quickly exit a client from homelessness or prevent an individual from becoming homeless. | HHAP 3 funds were used to develop and implement a robust and coordinated diversion and prevention program. HHAP-4 funds will be utilized to continue this work by funding staff to directly administer the program and funds to complete diversion and prevention activities. | Season of Sharing and other funding sources are leveraged first for diversion and prevention opportunities. |
| 10. Administrative (up to 7%) | 7% | 0% | Staff and other costs to administer the grant. | These funds will support the infrastructure to manage and report on HHAP 4 activities. | N/A |
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| **Total:** | **100%** | **10%** |  |  |  |