



California Interagency Council on Homelessness

Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the [HHAP-4 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.
5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.
- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.
- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents

Yes

I am a representative from an eligible CoC, Large City, and/or County

Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name

Madera County

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

Madera County

Contact Person

Tristan Shamp

Title

Grant Services Manager

Contact Person Phone Number

(559) 675-7703

Contact Person Email

tristan.shamp@maderacounty.com

***Agreement to Participate in HDIS and HMIS**

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables

Data Tables_HHAP-4_Madera County_AMENDED#3_03.10.23.xlsx

Governing Body Meeting Agenda or Minutes

Governing Body Agenda_AIS 7.e.5686_Madera County_11.12.2019.pdf

Optional Supporting Documents

Support Docs_Madera County BHS Plan to Reduce Homelessness_1.23.2019.pdf

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the [HHAP-4 Data Tables](#) into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC

CA-514 Fresno City & County/Madera County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement

By the end of the performance period, HDIS data for the Fresno Madera Continuum of Care, which includes the data for Madera County in its totals, will show 6499 total people accessing services who are experiencing homelessness annually, representing 1300 more people and a 25% increase from the baseline.

Goal Narrative

There is a continued significant steady increase in number of people accessing services who are experiencing homelessness from 2019 to 2021 (+109%). The substantial increase in the number of people accessing services is in part due to an increase in the overall homeless population, but it is also likely due to increased Street Outreach services and access service sites in the service area covering Madera County. Additionally, the goal of increasing prevention resources, including planned services through HHAP-4 funding, is expected to help reduce the inflow to homelessness over time as more people access services and transition away from homelessness.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
5,199	1,300	25%	6,499

Decrease/Increase in # of People

Increase

Optional Comments

Madera County data is included with FMCoC totals.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

4.4% of total population is Black or African American, but 18% of homeless population is Black or African American. The regional partners will plan to expand access to services for Black or African American people experiencing homelessness by 15% or an increase of 148. To help meet this goal, the Madera County (with the FMCoC) will utilize the Coordinated Entry Assessment Tool ad hoc committee to review an assessment tool recently featured at the National Alliance to End Homelessness conference, Matching to Appropriate Placement (MAP) assessment. This tool or a similar one will begin testing by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the

Coordinated Entry Sub-committee.

Describe the trackable data goal(s) related to this Outcome Goal:

By the end of the performance period, HDIS data for Madera County (with the FMCoC) will show 1132 total people who are Black or African American accessing services who are experiencing homelessness annually, representing 148 more people and a 15% increase from the baseline of 984 in CY2021.

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement

By the end of the performance period, data for Madera County (which is part of the FMCoC), will show 2151 total people experiencing unsheltered homelessness daily, representing 187 fewer people and a 8% decrease from the baseline.

Goal Narrative

The 3-year average rate of increase for unsheltered homelessness has decreased significantly from 2020 (+59%) compared to 2022 (13%). This is partially due to the COVID-19 response and several projects including Project Off-Ramp which substantially increased emergency shelter capacity from 353 beds in 2019 to 1542 beds in 2022 as recorded in the annual PIT Count. However, the goal of an 8% reduction in unsheltered homelessness is reflected of the significant anticipated drop in shelter capacity following the closure of the COVID shelters and the conversion of Roomkey facilities to permanent housing. Because an unsheltered count was not completed in 2021, the unsheltered baseline used for this goal is based on the 2022 PIT Count data.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
2,338	187	8%	2,151

Decrease/Increase in # of People

Increase

Optional Comments

Madera County data is included with FMCoC totals.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

4.4% of the total population is Black or African American, but 12% of the unsheltered homeless population is Black or African American. Madera County and its regional partners will plan to reduce the number of Black or African American people experiencing unsheltered homelessness by 15% or a reduction of 41 individuals. Additionally, 1.2% of the general population is American Indian or Alaska Native, but 10% of the unsheltered homeless population is American Indian or Alaska Native. The regional partners will plan to reduce the number of American Indian or Alaska Native people experiencing unsheltered homelessness by 15% or a reduction of 35 individuals. To help achieve these goals, Madera County with the FMCoC, will develop a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly. The jurisdictional partners are continuing to identify the local partnerships

needed to establish an equitable review panel to evaluate access to shelter for marginalized populations. The goal is to establish an HMIS Data Review Panel of volunteers from CBOs, service providers, and local government who represent Black, Native and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color by January 2023. The jurisdictional partners are connecting with local churches, CBOs, and other organizations engaged in the community providing services to the identified populations.

Describe the trackable data goal(s) related to this Outcome Goal:

By the end of the performance period, data for Madera County and the FMCoC will show: 232 total people who are Black or African American experiencing unsheltered homelessness daily, representing 41 fewer people and a 15% decrease from the baseline of 273 in CY2021; 198 total people who are American Indian or Alaska Native experiencing unsheltered homelessness daily, representing 35 fewer people and a 15% decrease from the baseline of 233 in CY2021.

2. Reducing the number of persons who become newly homeless.

2. Reducing the number of persons who become newly homeless.

Goal Statement

By the end of the performance period, HDIS data for Madera County (which is part of the FMCoC), will show 3232 total people become newly homeless each year, representing 359 fewer people and a 10% decrease from the baseline.

Goal Narrative

The number of those who become homeless for the first time has risen exponentially since 2019 (+120%), however the newly homeless population represents 85% of the total homeless population. Newly homeless individuals are accessing emergency shelter services at a much higher rate than in previous years indicating the need for increased prevention services and effective diversion strategies at access sites.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
3,591	359	-10%	3,232

Decrease/Increase in # of People

Decrease

Optional Comments

Madera County data is included with FMCoC totals.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

4.4% of the general population is Black or African American, but 18% of the newly homeless population is Black or African American. Madera County and its regional partners will plan to reduce the number of Black or African American people who become homeless for the first time by 10% or a reduction of 66 individuals. To help inform the efforts to meet this goal, the Madera County and its partners in the FMCoC will engage with the Lived Experience Advisory Board (LEAB) of Black, Native, and Indigenous, Latinx,

Asian, Pacific Islander, and other People of Color experiencing homelessness and former homeless persons in the community to solicit meaningful feedback on implementation of homeless services and addressing barriers to equitable access to services. The LEAB was established in August 2022 and meets regularly, with one member to begin serving on the FMCoC Board of Directors with voting rights in early 2023.

Describe the trackable data goal(s) related to this Outcome Goal:

By the end of the performance period, HDIS data for Madera County and the FMCoC will show 597 total people who are Black or African American become newly homeless each year, representing 50 fewer people and a 10% decrease from the baseline of 663 in CY2021.

3. Increasing the number of people exiting homelessness into permanent housing.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement

By the end of the performance period, HDIS data for Madera County (which is part of the FMCoC), will show 1284 total people exiting homelessness into permanent housing annually, representing 167 more people and a 15% increase from the baseline.

Goal Narrative

Total number of exits to permanent housing has decreased since 2020, and the success rate has also decreased by 11%. Likewise, success rates for interim shelter programs have fallen by 8%. However, the number of exits from permanent supportive housing has increased since 2020, and the success rate has also increased by 10%. The decrease in successful exits from interim shelter may be due to increased shelter capacity as part of the COVID-19 response that did not always have corresponding intensive housing case management. More people were seeking shelter during the pandemic who may not have been ready for permanent housing causing exits from shelter to stagnate amid COVID. Planned services will provide additional case management and housing navigation support for households in interim shelter and ongoing services will emphasize intensive housing focused services to help increase successful exits to permanent housing.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
1,117	167	15%	1,284

Decrease/Increase in # of People

Increase

Optional Comments

Madera County data is included with FMCoC totals.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

An assessment of internal 2019-2020 data on exits to permanent housing from Permanent Supportive

Housing, Rapid Rehousing, Transitional Housing, Emergency Shelter, and Street Outreach projects shows that the rate of exits to permanent housing for both Asian and American Indian or Alaska Native homeless populations was 14% as compared to the average of 35% for all populations. In particular, exits from emergency shelter were significantly lower than the average of 39% - the exit success rate was 27% for the Asian population and 18% for the American Indian or Alaska Native population. Madera County and its regional partners will plan to continue to increase the number of Asian people who exit homelessness to permanent housing by 2 individuals (or a 13% increase from the baseline of 18) and increase the number of American Indian or Alaska Native people who exit homelessness to permanent housing by 7 (or a 32% increase from the baseline of 22). To help meet this goal, Madera County and its partners in the FMCoC, will develop a system of ongoing analysis regarding equitable exits to permanent housing for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly.

Describe the trackable data goal(s) related to this Outcome Goal:

By the end of the performance period, HDIS data for Madera County will show: 18 total people who are Asian exiting homelessness into permanent housing annually, representing 2 more people and a 13% increase from the baseline of 16 in CY2021; 29 total people who are American Indian or Alaska Native exiting homelessness into permanent housing annually, representing 7 more people and a 32% increase from the baseline of 22 in CY2021.

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement

By the end of the performance period, HDIS data for Madera County (which is part of the FMCoC), will show 99 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 11 fewer days and a 10% decrease from the baseline.

Goal Narrative

The average length of time persons remain homeless has increased by 31% since 2020 and 100% since 2019, although no change was recorded between 2018 and 2019. Previous HHAP-3 goals were to reduce the length of time from 84 days to 76 days, however, the rate of increase from 2020 (+53%) was reduced in 2022 (+31%). COVID may have impacted length of time homeless measures due to increased shelter capacity with only limited corresponding navigation services as well as a slow-down in the housing search and placement process due to social distancing protocols. This is reflected in the substantial increase in the cumulative days homeless in sheltered situations from 78 days in 2020 to 107 days in 2021. Given the substantial increase in length of time homeless, the goal for HHAP-4 represents an increase over the HHAP-3 target while still aiming to reduce the length of time homeless based on updated baseline data.

Baseline Data	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
110	11	-10%	99

Decrease/Increase in # of Days

Decrease

Optional Comments

Madera County data is included with FMCoC totals.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The length of time of homeless for the Black or African American homeless population is 5% lower than the average (104 days) but represents an 11% increase from 2020. The length of time homeless for the Asian homeless population is 12% higher than the average (123 days) - a 17% increase from 2020. The regional partners plan to reduce the length of time Black or African American people remain homeless by -6% or 6 days and reduce the length of time Asian people remain homeless by 15% or 19 days. To help meet this goal, Madera County and its regional partners will utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. This new tool will be developed with testing to begin by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.

Describe the trackable data goal(s) related to this Outcome Goal:

By the end of the performance period, HDIS data for Madera County and its partners in the FMCoC will show: 98 days as the average length of time that persons who are Black or African American are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 6 fewer days and a 6% decrease from the baseline of 104 days in CY 2021; 104 days as the average length of time that persons who are Asian are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 19 fewer days and a 15% decrease from the baseline of 123 days in CY 2021.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the Madera County (which is part of the FMCoC) will show 6% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing 1% fewer people and a 14% reduction from the baseline.

Goal Narrative

The % of people who returned to homelessness within 6 months decreased by 20% since 2020. The HHAP-3 Goal was to reduce the number of persons who return to homelessness from 12% to 10%, which

has already been met as of 2021. This success is partially attributed to increased access to permanent supportive housing which provides participants with the additional support necessary to successfully maintain housing once exited from the system. Additionally, returns to homelessness after exiting interim shelter to permanent housing have fallen by 50% from 20% in 2020 to 10% in 2021; exits to permanent housing from interim shelter represent nearly half of the total successful exits.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
7%	-1%	14%	6%

Decrease/Increase in # of People
Decrease

Optional Comments
Madera County data is included with FMCoC totals.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Returns to homelessness for Native Hawaiian or Other Pacific Islander (14%) and Asian (13%) populations are higher than the average for the homeless population overall (7%). Strategies for achieving related goals include promoting diversity in street outreach services staff which has led to greater engagement with services for underserved populations. The more those experiencing homelessness can identify with those providing services the higher the success rate to accepting and participating in programs. On an ongoing basis, services providers will be invited to attend and participate in equity and inclusion trainings provided by the state.

Describe the trackable data goal(s) related to this Outcome Goal:

By the end of the performance period, HDIS data from Madera County and its regional partners will show: 10% of people who are Native Hawaiian or Other Pacific Islander return to homelessness within 2 years after having exited homelessness to permanent housing, representing 4% fewer people and a 28% reduction from the baseline of 14% in CY 2021; 10% of people who are Asian return to homelessness within 2 years after having exited homelessness to permanent housing, representing 3% fewer people and a 30% reduction from the baseline of 13% in CY 2021.

6. Increasing successful placements from street outreach.

6. Increasing successful placements from street outreach.

Goal Statement

By the end of the performance period, HDIS data for Madera County (which is part of the FMCoC), will show 549 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 11 more people and a 2% increase from the baseline.

Goal Narrative

The number of successful placements has significantly increased since 2020 (+443%). This was noted by internal data from 2021 which showed an increase in placement and exit success rate from street outreach. Expanded street outreach services resulted in increased engagement with those living on the

street over past few years. In 2021 there was an increase in successful placements due to the success of Project Offramp which connected unsheltered individuals with interim housing. As funding priorities shift, this rate is expected to change or flatten out, but the county is continuing to seek additional funding sources and implement new tools to maintaining the elevated outreach efforts.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
538	11	2%	549

Decrease/Increase in # of People
Increase

Optional Comments
Madera County data is included with FMCoC totals.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The baseline data shows that an estimated 38 individuals who are Native Hawaiian or Other Pacific Islander received services, but no successful placements from street outreach for this population were reported by Cal ICH in 2020 and were suppressed in CY2021 due to low population size. The actual number of successful exits in CY2021 is estimated to be fewer than 5. For the Asian (134) and American Indian or Alaska Native (223) populations who received services, 25% of Asians and 16% of American Indian or Alaska Native participants were successfully placed through street outreach, a significant increase from 2020 data when no successful placement was recorded. Collectively these populations represent 8% of the individuals served in programs in 2021. Madera County and its regional partners in the FMCoC will plan to increase successful placements for the Asian population by 3, American Indian or Alaska Native by 2, and Hawaiian Native or Other Pacific Islander by 2. To help achieve these goals, Madera County and its partners in the FMCoC, will continue development of a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly. The County will also utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. This new tool will be developed with testing to begin by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.

Describe the trackable data goal(s) related to this Outcome Goal:

By the end of the performance period, HDIS data for Madera County will show: 2 total people who are Native Hawaiian or Other Pacific Islander served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 1 more people and a 100% increase from the baseline; 38 total people who are American Indian or Alaska Native served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 2 more people and a 6% increase from the baseline; 36 total people who are Asian served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 3 more people and a 5% increase from

the baseline of 33 in CY2021.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy

Strengthening the quality or performance of housing and/or services programs

Description

Madera County and its regional partners are working to improve the delivery of prevention services and target funds to those most likely to enter homelessness; implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; improve exits from interim shelter, emphasizing housing focused case management services; increase housing resources and improve connections between shelter programs and housing resources.

Timeframe

July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities

County of Madera, Fresno-Madera Continuum of Care, City of Fresno, County of Fresno

Measurable Targets

[1] Increase the # of persons exiting homelessness into permanent housing by 167 individuals (or a 15% increase from the CY2021 baseline of 1117), benchmark target: 1284. For the Asian homeless population, increase the # of persons who exit homelessness to permanent housing by 2 individuals (13% increase); benchmark target: 18. For the American Indian or Alaska Native homeless population, increase the # of persons who exit homelessness to permanent housing by 7 individuals (32% increase); benchmark target: 29

[2] Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days

[3] Reduce the percentage of persons who return to homelessness after exiting to permanent housing by 1% (or a 14% decrease from the CY2021 baseline of 7%), benchmark target: 6%. For the Native Hawaiian or other Pacific Islander population, reduce the % of people who return to homelessness by 4% (or a 28% decrease from CY2021 baseline of 14%), benchmark target: 10%; for the Asian population, reduce the % of people who return to homelessness by 3%, (or a 30% decrease from the CY2022 baseline of 13%, benchmark target: 10%.

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 2

Type of Strategy

Improving access to supportive services and/or physical health and behavioral health services

Description

Madera County and regional partners will continue to collaborate to improve and strengthen the partnerships with managed care plans, physical and behavioral health care systems, and public health systems to increase access to those experiencing homelessness. Additionally, the jurisdictions are strategically planning the improvement of diversion services from street outreach and access to services while unsheltered.

Timeframe

July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities

County of Madera, Fresno-Madera Continuum of Care, City of Fresno, County of Fresno,

Measurable Targets

[1] Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

[2] Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

[3] Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2021 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 3

Type of Strategy

Expanding and strengthening cross-system partnerships and/or collaborative planning

Description

Representatives from Madera County will continue collaborating with its partner agencies in the Fresno Madera Continuum of Care on the use of funding for services through the cross-jurisdictional planning team previously established to coordinate HEAP services and subsequent BCSH funding. The County and jurisdictional partners will continue to apply for and use grants and other available sources of funding to support ongoing operations and services at emergency shelters, transitional housing, Triage Centers, street outreach and navigation; improve representation of underserved populations within all systems in an effort to improve access, delivery, and participation in service programs; increase housing navigation and other housing resources to increase shelter outflow and inflow; expand landlord engagement services to increase housing units available to homeless population; explore shared housing options to increase affordability for households moving to permanent housing.

Timeframe

July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities

County of Madera, Fresno-Madera Continuum of Care, City of Fresno, County of Fresno,

Measurable Targets

[1] Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days

[2] Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

Performance Measure(s) to Be Impacted (Check all that apply)

4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 4

Type of Strategy

Expanding and strengthening cross-system partnerships and/or collaborative planning

Description

Madera County and other jurisdictional partners in the FMCoC, will utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. The Lived Experience Advisory Board, comprised of individuals

experiencing homeless and formerly homeless persons in the community representing Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color, will continue to regularly convene and provide feedback on improving access to and delivery of homeless services in the community.

Timeframe

July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities

County of Madera, Fresno-Madera Continuum of Care, City of Fresno, County of Fresno

Measurable Targets

[1] Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

[2] Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

[3] Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 5

Type of Strategy

Improving data quality, data systems, and/or data analyses to better inform decision-making

Description

Both the HMIS System Administrators and end users within Madera County and the FMCoC are committed to ensuring our Data Quality processes are rigorous and demonstrate our understanding of its importance. The jurisdictional partners are continuing to seek improvement the access to services and exits from shelter facilities for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color by utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. The HMIS System Administrator is continuing to make progress toward deploying new methods such as: monthly Annual Performance Report (APR) reviews, monthly meetings with end users and Agency Administrators to address our community's challenges and better utilize the data for decision making, analyzation and presentation of HMIS data at monthly FMCoC meetings, and revitalization of our CoCs Data Quality Management Plan.

Timeframe

July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities

County of Madera, Fresno-Madera Continuum of Care, City of Fresno, County of Fresno,

Measurable Targets

[1] Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

[2] Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

[3] Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
4. Reducing the length of time persons remain homeless.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 6

Type of Strategy

Strategic uses of other sources of funding

Description

Madera County and regional jurisdictions in the FMCoC will continue to apply for and use grants and other available sources of funding to support ongoing operations and services at emergency shelters, transitional housing, Triage Centers, street outreach and navigation. Planned services for homeless youth will provide service coordination to support households with Family Unification Program vouchers. Expansions to shelter capacity and case management services for homeless families will build on existing CalWORKs resources to improve successful exits to permanent housing.

Timeframe

July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities

Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets

[1] Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African

American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days)

Performance Measure(s) to Be Impacted (Check all that apply)

- 4. Reducing the length of time persons remain homeless.
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 7

Type of Strategy

Increasing investments into, or otherwise scaling up, specific interventions or program types

Description

Madera County and its partners in the FMCoC will expand prevention services and target funds to those most likely to enter homelessness, including families at risk of homelessness; increase diversion services targeted to families seeking shelter services and at risk of homelessness; expand street outreach services to connect additional people to services and identify creative approaches for locating people not connected to services; increase housing navigation and other housing resources to increase shelter outflow and inflow; expand landlord engagement services to increase housing units available to homeless population; increase funding for rapid rehousing expanding services to the rural areas of Fresno County and potentially offer longer periods of assistance to improve housing retention.

Timeframe

July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities

County of Madera, Fresno-Madera Continuum of Care, City of Fresno, County of Fresno

Measurable Targets

[1] Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

[2] Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

[3] Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597

[4] Reduce the percentage of persons who return to homelessness after exiting to permanent housing by 1% (or a 14% decrease from the CY2021 baseline of 7%), benchmark target: 6%. For the Native Hawaiian or other Pacific Islander population, reduce the % of people who return to homelessness by 4%

(or a 28% decrease from CY2021 baseline of 14%), benchmark target: 10%; for the Asian population, reduce the % of people who return to homelessness by 3%, (or a 30% decrease from the CY2022 baseline of 13%, benchmark target: 10%.

[5] Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 8

Type of Strategy

Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes

Description

Madera County and partners in the FMCoC will implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; examine diversion strategies and meaningful placement, improve the continuation of services once placed to assure success; streamline admissions and review low barrier policies for emergency shelter and permanent housing programs to ensure alignment with Housing First; increase successful exits from interim shelter programs through emphasis on housing focused intensive services while reducing length of time spent in shelter; increase housing resources and improve connections between shelter programs and housing resources; increase focus and support for employment and other income increases as a means to maintain housing stability.

Timeframe

July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities

County of Madera, Fresno-Madera Continuum of Care, City of Fresno, County of Fresno

Measurable Targets

[1] Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

[2] Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8%

decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

[3] Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597

[4] Increase the # of persons exiting homelessness into permanent housing by 167 individuals (or a 15% increase from the CY2021 baseline of 1117), benchmark target: 1284. For the Asian homeless population, increase the # of persons who exit homelessness to permanent housing by 2 individuals (13% increase); benchmark target: 18. For the American Indian or Alaska Native homeless population, increase the # of persons who exit homelessness to permanent housing by 7 individuals (32% increase); benchmark target: 29.

[5] Reduce the percentage of persons who return to homelessness after exiting to permanent housing by 1% (or a 14% decrease from the CY2021 baseline of 7%), benchmark target: 6%. For the Native Hawaiian or other Pacific Islander population, reduce the % of people who return to homelessness by 4% (or a 28% decrease from CY2021 baseline of 14%), benchmark target: 10%; for the Asian population, reduce the % of people who return to homelessness by 3%, (or a 30% decrease from the CY2022 baseline of 13%, benchmark target: 10%.

[6] Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 9

Type of Strategy

Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements

Description

Madera County and its partners in the FMCoC will implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; increase successful exits from interim shelter programs through emphasis on housing focused intensive services while reducing length of time spent in shelter; emphasize housing focused case management services to improve exits from interim shelter; explore shared housing options to increase affordability for households moving to permanent housing. The County participates in the FMCoC's Coordinated Entry sub-committee, which has begun discussions on identifying a replacement assessment tool and will be reviewing an assessment tool featured at the June 2022 National Alliance to End Homelessness conference. The sub-committee will be seeking additional members to support ongoing efforts to develop an assessment tool that equitably evaluates vulnerability among marginalized populations. The FMCoC and Madera County CES management entity will provide leadership and guidance on testing and implementing an updated assessment tool.

Timeframe

July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities

County of Madera, Fresno-Madera Continuum of Care, City of Fresno, County of Fresno

Measurable Targets

[1] Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

[2] Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

[3] Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597

[4] Increase the # of persons exiting homelessness into permanent housing by 167 individuals (or a 15% increase from the CY2021 baseline of 1117), benchmark target: 1284. For the Asian homeless population, increase the # of persons who exit homelessness to permanent housing by 2 individuals (13% increase); benchmark target: 18. For the American Indian or Alaska Native homeless population, increase the # of persons who exit homelessness to permanent housing by 7 individuals (32% increase); benchmark target: 29.

[5] Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days), benchmark target: 104 days.

[6] Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase

the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Click + Add Strategy above to add additional strategies as needed.

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1

Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)

Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)

Yes

Service providers (direct service providers, outreach, shelter providers, etc.)

Yes

Local governing boards

Yes

People with lived experience

Yes

Other

No

a. Please describe your most notable coordination and collaborative processes with these entities.

Within Madera County specifically, the most notable coordination and collaborative process occurs with the "Housing the Homeless Committee" which is a workgroup for the Live Well Madera County Homelessness Solutions effort. This committee includes a variety of local public agencies (County of Madera, City of Madera, and City of Chowchilla); various nonprofit agency partners (Community Action Partnership Madera County, Madera Recuse Mission and others) as well as local residents and persons with lived experience of homelessness. The member agencies and individuals collaborate on a variety of homelessness services projects representing approximately \$4,557,771.26 in state and federal funding. A subcommittee comprised of representatives from the Madera County CAO's office, CAPMC, County of Fresno, City of Fresno, FMCoC Chair, Fresno Housing Authority and Fresno Economic Opportunities was established in 2020 to continue collaboration efforts to address homelessness in Madera and Fresno areas. The County also coordinate with CAPMC through a Housing Coordinator position, which receives referrals from a variety of entities that are then assigned to Case Workers. The Housing Coordinator utilizes other funding resources for support. When a family is eligible for CalWorks, the application along with a release of information is sent to the Madera County Department of Social Services for assistance through the Housing Support Program.

Further, Madera County is a member agency of the Fresno Madera Continuum of Care (FMCoC) which works with multiple local governments and nonprofit organizations to facilitate a coordinated, unduplicated, and seamless service provision the homeless population in the Fresno and Madera County region. Madera County regularly supports the FMCoC's critical activities, including the Annual Regional Point-In-Time Homeless count; Homeless Management Information System data collection; identification of our regional annual unmet need & service gaps identification as part of the management of \$6.5 million of annual HUD Homeless Funding for the entire Fresno and Madera County region.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use any round of HHAP funding to increase partnership with:

People with lived experience

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Justice entities

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Workforce system

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Services for older adults

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Services for people with disabilities

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Child welfare system

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Education system

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Local Homeless Coordinated Entry System

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Other (please specify)

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Other response

Partnerships with county and local behavioral health agencies

a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)

Outside of the Fresno Madera Continuum of Care (FMCoC) Madera County has continued development of a formal process of coordination among government and non-government organizations within the county, including nonprofits, private sector business, and community members. This coordination ensures effective and efficient identification of resources and services to address homelessness and further results in more streamlined data collection efforts leading to the identification of gaps in services and identification of resources to fill those gaps within the County. Key partners in these coordination efforts include the Community Action Partnership of Madera County (CAPMC) and collaboration with entities such as Madera County Workforce Assistance Center, Madera County Behavioral Health, Madera County Public Health, Madera Unified School District, Hope House, Madera County Food Bank, Camarena Health Centers, and public transportation (bus tickets or taxi rides).

Madera County's most notable partnership in addressing homelessness services with the above groups is with the Community Action Partnership Madera County (CAPMC) nonprofit organization. As Madera County's anti-poverty agency, CAPMC serves the low- and moderate-income residents as well as homeless individuals and families through a broad spectrum of programs and resources, including crisis intervention, child development resources, financial assistance, shelter, transportation, and other homelessness-related services and referrals. Since 2020, Madera County has been in the process of

collaborating with CAPMC, the Madera Rescue Mission (MRM), and the City of Madera on a new service expansion project to both increase the Rescue Mission's capacity as well as its ability to implement the Housing First Model. The project, funded through state CDBG and federal ARPA funds will entail the installation of self-contained manufactured housing units onto the MRM property with the goal of creating six one-bedroom units and one two-bedroom unit triage center. The County partnered with CAPMC in its HHAP-2 project under the categories of Rapid Rehousing, Street Outreach, and New Navigation Centers/Emergency Shelters and again under its HHAP-3 grant for activities related to street outreach, operating subsidies, and rapid rehousing. It will likely pursue similar activities under this HHAP-4 solicitation.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its partnership, strategies, and resources across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])

Yes

Physical and behavioral health care systems and resources

Yes

Public health system and resources

Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.

Madera County and CAPMC support homeless individuals and families with assistance to apply for services and resources available to them such as medical insurance and health/mental care appointments. Having access to these services such as medical/mental care for themselves and/or their families can help understand some of the behavioral problems exhibited while being homeless. CAPMC staff refer individuals to the proper health care providers such as, Camarena Health, Madera Community Hospital, and Madera County Behavioral Health. Once individuals have received their medical insurance, staff assist them with making medical, mental and/or behavioral appointments with either Camarena Health or Madera County Behavioral Health. CAPMC also works very closely with MBH as CAPMC manages the Madera Mental Health Services Act program. A program that houses individual who are clients of MBH. CAPMC staff further provide assistance with completing applications with Madera County Department of Social Services (DSS) for food stamps, cash aid/TANF and medi-cal cards. Department of Social Services also provides a variety of housing programs for those that find themselves homeless or at risk of becoming homeless. CAPMC also connects with Adult Protective Services when additional support is required such as conservatorship.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

Disaggregating administrative data for use in decision making processes

Ensuring those with lived experience have a role in program design, strategy development, and oversight

Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.

As part of its general mission to provide equitable services that fairly benefit all people in need of housing assistance, Madera County and CAPMC track the race/ethnicity for clients that were provided homelessness assistance services as well as make use of a racial equity survey developed by the Fresno Madera Continuum of Care (FMCoC) as a means of further evaluating and addressing potential gaps in services related to race and gender. The results of the FMCoC racial equity survey tend to complement the statistical data collected on the proportion of people of different races and ethnicities who receive services and experience positive outcomes from those services. This data has been used at a high level, to identify potential gaps in services based on numbers of a given racial/ethnic group served. For example, an analysis of the clients served by CAPMC in 2020 showed that 45% of the total clientele served identified as Hispanic/Latino, which is well below the approximate 58.8% of the population Hispanics/Latinos make up in Madera County. This difference potentially indicates a disparity in providing outreach and services to the local Hispanic population. FMCoC survey results from January 2021 indicated that the main resources needed by homeless individuals in Madera County (the gaps in services) are housing for homeless clients, family housing programs, and peer support groups for a variety of needs such as grieving, drug abuse, and mental health.

Madera County has appointed a designated Homelessness Coordinator (currently the Executive Director of CAPMC) and in 2021, launched a task force, called the “Housing the Homeless Committee” which consists of government and non-government organizations within the county, including nonprofits, private sector business, and community members. Key partners in the “Housing the Homeless Committee” include Madera County, the City of Madera, Community Action Partnership of Madera County (CAPMC), the Madera Rescue Mission, Madera County Workforce Assistance Center, Madera County Behavioral Health Department, Madera County Public Health Department, Madera Unified School District, Hope House, Madera County Food Bank, Camarena Health Centers, and local public transportation providers. One of the goals of this committee is to ensure racial and gender equity in service delivery, housing placements, and housing retention among other activities. The committee members work to ensure effective and efficient identification of resources and services across the county to address homelessness and further results in more streamlined data collection efforts leading to the identification of gaps in services and identification of resources to fill those gaps.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations

Yes, informal partnering

Public health system

Yes, informal partnering

Criminal legal system and system for supporting re-entry from incarceration

Yes, informal partnering

Child welfare system

Yes, informal partnering

Affordable housing funders and providers

Yes, informal partnering

Income support programs

Yes, informal partnering

Education system

Yes, informal partnering

Workforce and employment systems

Yes, informal partnering

Other (please specify)

No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings

To prevent homelessness among those individuals exiting from institutional settings (correctional facilities, hospitals, etc.) in Madera County, CAPMC employs a variety of programs through its HELP Center and maintains partnerships with local agencies, including the Madera County Probation Department; Madera County Behavioral Health Services Department (BHS); Madera County Department of Social Services (DSS); the Madera County Workforce Assistance Center; and local health providers such as Camarena Health and Madera Community Hospital, all of which can help connect individuals with the proper services, transitional, and/or permanent housing in addition to a variety of other services.

CAPMC works with Madera County Probation Department to help those that are exiting a correctional institution and have nowhere to go seek emergency shelter. Madera County is currently pursuing PATH funding from the state Department of Health Care Services (DHCS) to plan and implement programming for outreach and engagement to connect individuals exiting correctional institutions that are homeless, have mental illness, post-release, and other populations with existing mainstream medical, mental health, substance use, housing, and other programs.

CAPMC supports homeless individuals exiting from institutional settings with assistance to apply for public health and behavioral health services and resources available to them such as medical insurance and health/mental care appointments. Having access to these services such as medical/mental care for themselves and/or their families can help understand some of the behavioral problems exhibited while being homeless. CAPMC staff refer individuals to the proper health care providers such as, Camarena Health, Madera Community Hospital, and Madera County BHS, among others. Once individuals have received their medical insurance, CAPMC staff assist them with making medical, mental, and/or behavioral appointments with either Camarena Health or Madera County Behavioral Health Services (BHS). CAPMC also works very closely with Madera County BHS as CAPMC manages the Madera Mental Health Services Act program which helps to house individuals who are clients of BHS.

Additional services targeted to those exiting institutional settings and designed to prevent homelessness are provided by the Madera County Department of Social Services (DSS). CAPMC staff help individuals with completing applications with DSS for food stamps, cash aid/TANF and medi-cal cards. DSS also provides a variety of housing programs for those that find themselves homeless or at risk of becoming homeless. If DSS cannot accommodate the individual, CAPMC collaborates with three motels in Madera County, where individuals can be placed until a permanent housing solution is found or funds continue to allow. In the meantime, CAPMC and DSS staff will collect all needed documentation and/or connect the individuals exiting institutional settings to as many resources and services as possible to prevent them exiting into homelessness. CAPMC also connects with Adult Protective Services when additional support is required such as conservatorship.

CAPMC's Homeless Engagement for Living Program (HELP) Center serves as a hub to assist individuals exiting institutional settings who are at risk of becoming homeless by connecting or assisting those

individuals to various community services, including housing. The HELP Center has been approved by the Fresno-Madera Continuum of Care (FMCoC) to be a Coordinated Entry Site for Madera County, and provides services for those exiting institutional settings such as assistance with successfully enrolling into substance abuse programs, assistance securing mental health, medical, dental and or vision services. The HELP Center also assists those individuals with obtaining legal documents (i.e., social security cards, identification cards and birth certificates) and assistance with transportation for reunification with family who reside out of the area.

The HELP Center also assists individuals exiting institutional settings with enrolling in education programs or work programs often through Madera Workforce Assistance, and referrals to the Veterans Administration. For those individuals that state they would like to find a job, HELP Center/CAPMC staff collaborate with Madera County Workforce Assistance Center to assist the individual begin the process of doing so. For those that express that they would like to continue their education, staff provide the necessary information and linkages for to take the first steps toward continuing to achieve their goal of furthering their education.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

Madera County and CAPMC adhere to the FMCoC's & HMIS policies and procedures and in order strengthen all quality of services, the Housing Coordinator ensures that all staff receives the adequate trainings regarding to the HMIS. County and CAPMC staff participation in HMIS trainings allows them to become better informed on new changes and/or receive feedback regarding data being entered by them. The Housing Coordinator as makes sure that all staff receive trainings that will enhance staff's knowledge pertaining to homelessness. Housing Coordinator has the knowledge to run reports within the HMIS and verifies that all data is accurate.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

Madera County and CAPMC adhere to the FMCoC's & HMIS policies and procedures and in order strengthen all quality of services, the Housing Coordinator ensures that all staff receives the adequate trainings regarding to the HMIS. County and CAPMC staff participation in HMIS trainings allows them to become better informed on new changes and/or receive feedback regarding data being entered by them. The Housing Coordinator as makes sure that all staff receive trainings that will enhance staff's knowledge pertaining to homelessness. Housing Coordinator has the knowledge to run reports within the HMIS and verifies that all data is accurate.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

As for those at risk of becoming homeless, Madera County awarded two non-profits American Rescue Plan Act (ARPA) funding to assist with mortgage, rental and utility assistance. CAPMC and Madera Coalition for Community Justice (MCCJ) both received this funding. The funding was split by supervisorial districts, CAPMC taking County Districts 1 & 3 and MCCJ took districts 2, 4, & 5. CAPMC provides emergency shelter, homeless prevention and rapid re-housing assistance using this funding. Additionally, Madera County received over \$800,000 in CDBG Covid 19 relief funding from the state that is being used to fund construction of a housing triage center at the Madera Rescue Mission. That project represents a partnership between the County, CAPMC, the Rescue Mission, City of Madera, and other local service agencies.

CAPMC also secured a variety of funding that assist with emergency shelter, which can pay for a hotel stay for up to two weeks but varies case by case. Rapid re-housing funds assist with deposit, first and last month move-in costs. Double deposit if necessary and only deposit is allowed if it is subsidized housing. Continuous assistance can be provided, if necessary, except for subsidizing housing. Homeless prevention funds assist with a one-time payment when a household is behind was affected by COVID-19 and lives within one of the Census Tracts with Madera County. As for services for older adults and people with disabilities, CAPMC operates the Shunammite Place, which provides supportive housing to chronically homeless men, women, and families with disabilities.

The Homelessness Reduction Strategic Plan currently under development will identify gaps and barriers in the current continuum of services provided to and delivered within Madera County that prevent people who are experiencing homelessness achieve permanent housing and the plan will conduct a review of the current system structure and make appropriate recommendations to improve coordination and service delivery among the various nonprofit and governmental service providers in Madera County.

(IV) Improving homeless point-in-time counts.

Madera County and its partners will work to continue to improve the PIT count in two ways: (1) by extensively training counters. (2) Use of the personal networks of counters to seek out the marginally housed. (3) Invest in better data and tracking programs/software that would have the ability to display data collected during the Point-In-Time counts much sooner and in a more organized fashion. Better data collection software would help agencies like CAPMC to see if the number of homeless individuals has reduced or increased, where they can be found, how long they have been homeless, and where they are coming from, among other useful data.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

Coordinated Entry systems are designed to support people experiencing homelessness when accessing housing resources. The HELP Center in Madera County has been approved to be a Coordinated Entry site and uses the Vulnerability Index Service Prioritization Decision Assistance Tool (Vi-SPDAT) to prioritize entry. After completing a VISPDAT with young homeless individuals 18 to 24 years of age, the VISPDAT information is then entered into HMIS. The score produced by the VISPDAT gives HELP Center and CAPMC staff a better understanding and helps determine the risk and prioritization when providing assistance to the homeless and/or at-risk of homelessness. The HELP Center has a Transitional Age Youth (TAY) caseworker who works specifically with individuals that are within the 18-24 age group. It has been acknowledged that harm has been caused to Black, Latinx, Asian, Pacific Islander and Indigenous communities by past governmental policies. It is believed that a comprehensive look at all agency's practices will better inform the work of those served.

Question 8

***Responses to these questions are for informational purposes only.**

What information, guidance, technical assistance, training, and/or alignment of resources and programs should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance

Facilitation of planning processes and collaborative approaches among cross-agency and community-level

partners

Technical assistance related to goal setting (generally)

Technical assistance related to goal setting in underserved/disproportionately impacted populations

Technical assistance related to achieving outcome goals

Technical assistance on implementing performance-based contracting

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled

The County of Madera believes that to equitably serve new and/or prospective program participants, it is important to examine and advance solutions for any inequities in the current system. As such, the County, and its partner organizations in addressing homelessness are seeking state assistance to aid in their efforts to coordinate on processes to ameliorate disparities in services and housing in the Madera County region. The County and its partners seek an alignment of resources and programs to help with the following strategies:

- Use of data to examine the Coordinated Entry System for bias in the process.
- Assistance in developing a revised CES prioritization tool with both race/ethnicity and medical/other vulnerabilities to COVID-19 and other public health factors in mind.
- Assistance in convening county or partner agency staff, persons experiencing homelessness and community stakeholders to review policy and procedures for barriers that may cause a specific group to avoid housing and other services, i.e., racial balance of program staff, rules on previous behavior, culturally biased dress codes.
- Assistance with development and completion of a Homelessness Reduction Strategic Plan for Madera County that will inventory local resources, identify gaps in the local continuum of care and service coordination, and offer strategy recommendations. At this time, the County is working with a consultant (HomeBase) to develop a formal and county-specific strategic plan to reduce homelessness in Madera County. It is expected this plan will be completed in early 2023.

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligible Use 1

Eligible Use Category Intended to be Supported with HHAP-4

1. Rapid rehousing

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)
24.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
10.00%

Activities to be Supported with HHAP-4

Funding for the CAPMC HELP Center to rapidly rehouse people experiencing homelessness, including youth.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

HHAP-4 grant funding will be used in Madera County to support the following services for those experiencing or at risk of homelessness in Madera County, including RAPID REHOUSING, for costs to enable the CAPMC HELP Center to rapidly rehouse people experiencing or at risk of homelessness in Madera County. This activity will also address youth experiencing homelessness, including pregnant and parenting youth, with the goal of moving those youth to stable housing and provide them with opportunities for self-sufficiency.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Rapid rehousing services will be provided in coordination with existing interim shelter services funded with state and federal funds to provide support for exits to permanent housing destinations, including in rural areas where housing inventory is limited. Youth targeted services will also be provided.

Eligible Use 2

Eligible Use Category Intended to be Supported with HHAP-4

2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)
27.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
12.00%

Activities to be Supported with HHAP-4

Costs related to support operations of the new Madera Rescue Mission (MRM) Triage Center

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

HHAP-4 grant funding will be used by Madera County to support the following services for those experiencing or at risk of homelessness in Madera County including OPERATING SUBSIDIES for costs

related to support operations of the new Madera Rescue Mission (MRM) Triage Center to assist people exiting homelessness into permanent housing, including youth.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Operating costs for triage housing services at the MRM will be provided in conjunction with emergency shelter services funded with earlier rounds of HHAP and other state and federal funding. Services targeted to individuals and families in shelter will leverage CalWORKs funded motel nights to provide households more time to develop a housing plan to successfully connect to permanent housing.

Eligible Use 3

Eligible Use Category Intended to be Supported with HHAP-4

3. Street outreach

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

42.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

10.00%

Activities to be Supported with HHAP-4

Increase CAPMC HELP Center outreach team staffing by 1 FTE. Intake, referral to coordinated entry system, including homeless youth. Case management to determine level of services (housing, rehab, or some other program).

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

HHAP-4 grant funding will be used by Madera County to support the following services for those experiencing or at risk of homelessness in Madera County, including STREET OUTREACH by increasing the CAPMC HELP Center outreach team staffing by 1 FTE with the additional staffing assisting with intake, referral to coordinated entry system, as well as case management to determine level of services (housing, rehab, or some other program). There are still plenty of encounters of unsheltered homeless that has never been evaluated and/or referred to services. Additionally, outreach workers will specifically engage with youth at two clinics located on school properties. These workers and the county will further engage with schools to provide services to youth who are identified as homeless.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

HHAP-4 funded services provided in conjunction with street outreach will align with street outreach and services provided through previous rounds of HHAP funding and other existing homeless services funding for people.

Eligible Use 4

Eligible Use Category Intended to be Supported with HHAP-4

10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

7.00%

0.00%

Activities to be Supported with HHAP-4

Grant administration and oversight of any subrecipient service agreements between Madera County, CAPMC, and other service providers.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

HHAP-4 grant funding will be used by Madera County to support the following services for those experiencing or at risk of homelessness in Madera County including ADMINISTRATIVE ACTIVITIES and cost related to administrative work including grant administration and oversight of any subrecipient service agreements with service providers.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

These decisions were made in relation to similar work done in previous HHAP projects to cover various costs related to administration of the projects by Madera County and CAPMC staff.

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):

To help drive progress towards achievement of the Outcome Goals, Madera County and its regional partners in the FMCoC and other organizations, will work to expand prevention services and target funds to those most likely to enter homelessness, including families at risk of homelessness; increase diversion services targeted to families seeking shelter services and at risk of homelessness; expand street outreach services to connect additional people to services and identify creative approaches for locating people not connected to services; increase housing navigation and other housing resources to increase shelter outflow and inflow; expand landlord engagement services to increase housing units available to homeless population; increase funding for rapid rehousing expanding services to the rural areas of the County and potentially offer longer periods of assistance to improve housing retention. The County will continue to apply for and use grants and other available sources of funding to support ongoing operations and services at emergency shelters, transitional housing, Triage Centers, street outreach and navigation.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:

To help address racial inequities, Madera County and its jurisdictional partners will utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. The Lived Experience Advisory Board, comprised of individuals experiencing homeless and formerly homeless persons in the community representing Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color, will continue to regularly convene and provide feedback on improving access to and delivery of homeless services in the community.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:

Madera County and its jurisdictional partners will continue to collaborate to improve and strengthen the

partnerships with managed care plans, physical and behavioral health care systems, and public health systems to increase access to those experiencing homelessness. Additionally, the jurisdictions are strategically planning the improvement of diversion services from street outreach and access to services while unsheltered.

Support increased exits to permanent housing among people experiencing homelessness:

Madera County and its jurisdictional partners are working to improve the delivery of prevention services and target funds to those most likely to enter homelessness; implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; improve exits from interim shelter, emphasizing housing focused case management services; increase housing resources and improve connections between shelter programs and housing resources.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	4216	HUD 2022 CoC Point-In-Time Count
# of People Who are Sheltered (ES, TH, SH)	1878	HUD 2022 CoC Point-In-Time Count
# of People Who are Unsheltered	2338	HUD 2022 CoC Point-In-Time Count
Household Composition		
# of Households without Children	3308	HUD 2022 CoC Point-In-Time Count
# of Households with At Least 1 Adult & 1 Child	209	HUD 2022 CoC Point-In-Time Count
# of Households with Only Children	8	HUD 2022 CoC Point-In-Time Count
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	938	HUD 2022 CoC Point-In-Time Count
# of Adults Who are Experiencing Significant Mental Illness	803	HUD 2022 CoC Point-In-Time Count
# of Adults Who are Experiencing Substance Abuse Disorders	475	HUD 2022 CoC Point-In-Time Count
# of Adults Who are Veterans	205	HUD 2022 CoC Point-In-Time Count
# of Adults with HIV/AIDS	28	HUD 2022 CoC Point-In-Time Count
# of Adults Who are Survivors of Domestic Violence	644	HUD 2022 CoC Point-In-Time Count
# of Unaccompanied Youth (under 25)	105	HUD 2022 CoC Point-In-Time Count
# of Parenting Youth (under 25)	19	HUD 2022 CoC Point-In-Time Count
# of People Who are Children of Parenting Youth	21	HUD 2022 CoC Point-In-Time Count
Gender Demographics		
# of Women/Girls	1530	HUD 2022 CoC Point-In-Time Count
# of Men/Boys	2654	HUD 2022 CoC Point-In-Time Count
# of People Who are Transgender	16	HUD 2022 CoC Point-In-Time Count
# of People Who are Gender Non-Conforming	13	HUD 2022 CoC Point-In-Time Count
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	2053	HUD 2022 CoC Point-In-Time Count
# of People Who are Non-Hispanic/Non-Latino	2163	HUD 2022 CoC Point-In-Time Count
# of People Who are Black or African American	605	HUD 2022 CoC Point-In-Time Count
# of People Who are Asian	130	HUD 2022 CoC Point-In-Time Count
# of People Who are American Indian or Alaska Native	305	HUD 2022 CoC Point-In-Time Count
# of People Who are Native Hawaiian or Other Pacific Islander	35	HUD 2022 CoC Point-In-Time Count
# of People Who are White	2544	HUD 2022 CoC Point-In-Time Count
# of People Who are Multiple Races	597	HUD 2022 CoC Point-In-Time Count

**If data is not available, please input N/A in the cell and explain why the data is not available below:*

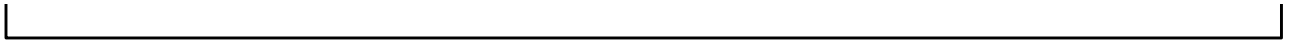


Table 2. Landscape Analysis of People Being Served									
	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversions Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households without Children	449	505	130	2540	84	80	2464	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Households with At Least 1 Adult & 1 Child	74	230	99	121	34	66	254	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Households with Only Children	1	2	0	3	0	1	6	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing Chronic Homelessness	362	253	107	1061	30	5	998	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are Experiencing Significant Mental Illness	429	211	88	980	47	8	699	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are Experiencing Substance Abuse Disorders	199	105	45	572	9	2	457	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are Veterans	55	204	92	224	5	69	176	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults with HIV/AIDS	26	7	1	33	1	0	27	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Adults Who are Survivors of Domestic Violence	143	149	49	648	37	19	513	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Unaccompanied Youth (under 25)	4	98	56	220	10	5	204	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Parenting Youth (under 25)	2	40	14	18	1	1	45	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Children of Parenting Youth	3	60	12	15	1	1	56	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
Gender Demographics									
# of Women/Girls	376	686	239	1320	132	192	1614	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of Men/Boys	377	697	249	1756	96	189	2217	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Transgender	6	4	3	20	3	1	12	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Gender Non-Conforming	1	0	2	3	0	0	3	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	342	748	262	1428	120	248	1781	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Non-Hispanic/Non-Latino	418	636	229	1670	112	133	1922	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Black or African American	144	302	113	575	60	36	712	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Asian	11	22	3	90	4	1	134	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are American Indian or Alaska Native	26	28	12	165	5	4	163	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Native Hawaiian or Other Pacific Islander	3	8	4	23	0	0	29	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are White	527	989	329	2086	158	337	2527	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021
# of People Who are Multiple Races	49	33	28	103	5	3	117	N/A	HMIS APR Data - 1/1/2021 - 12/31/2021

**If data is not available, please input N/A in the cell and explain why the data is not available below:*

Please note that the above data is representative of the entire service area for the Fresno Madera Continuum of Care (FMCOC), of which Madera County and the City of Madera are a part. Madera County data is lumped in with the overall FMCOC data.

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select if that apply)</i>	Total Amount Invested into Homelessness Interventions	# of Vouchers <i>(if applicable)</i>	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please x the appropriate population[s])</i>																
Community Development Block Grant - CV (CDBG-CV) - via HUD	FY 2021-2022	\$ 275,338.00	n/a	Federal Agency	Diversion and Homelessness Prevention	City of Madera applied. Funds support 96 Households x \$1,300 rent x 2.21 months	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>ALL PEOPLE EXPERIENCING HOMELESSNESS</td> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness	Veterans	Parenting Youth		People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth		People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
	TARGETED POPULATIONS (please "x" all that apply)																						
	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness	Veterans		Parenting Youth																		
	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth																				
	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)																				
	\$ -																						
	\$ -																						
Other (enter funding source under dotted line)	FY 2021-2022	\$ 280,274.00	n/a	State Agency	Diversion and Homelessness Prevention	Community Action Partnership Madera County (CAPMC) applied to use funds for services for eligible families with less than 200% Federal Poverty Guidelines	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>ALL PEOPLE EXPERIENCING HOMELESSNESS</td> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness	Veterans	Parenting Youth		People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth		People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)																				
	\$ -																						
	\$ -																						
Community Services Block Grant (CSBG) - via CSD	FY 2021-2022	\$ -																					
		\$ -																					
		\$ -																					
Emergency Solutions Grants (ESG) - via HUD	FY 2021-2022	\$ 277,240.00	n/a	Federal Agency	Rental Assistance/Rapid Rehousing	Fresno County DSS & CAPMC funded 7 households x \$1,320.19/month x 12 months; 20 Households x \$90/night x 23.1 days; provided 37 households x \$1,498.59 rent; Outreach to estimated 200 unduplicated Homeless Individuals; & HIMS systems development in Madera County	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>ALL PEOPLE EXPERIENCING HOMELESSNESS</td> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness	Veterans	Parenting Youth		People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth		People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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	\$ -																						
	\$ -																						
Emergency Solutions Grants - CV (ESG-CV) - via HUD	FY 2021-2022	\$ 110,000.00	n/a	Federal Agency	Rental Assistance/Rapid Rehousing	Fresno County DSS & CAPMC funded 20 Households x \$90/night x 33.33 days & 9 households x estimated rent of \$1,111.11 x 5 months in Madera County	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>ALL PEOPLE EXPERIENCING HOMELESSNESS</td> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness	Veterans	Parenting Youth		People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth		People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)																				
	\$ -																						
	\$ -																						
Other (enter funding source under dotted line)	FY 2021-2022	\$ 231,000.00	n/a	Local Agency	Outreach and Engagement	Local funds enabling CAPMC to conduct street outreach activities for all people experiencing homelessness in Madera County	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>ALL PEOPLE EXPERIENCING HOMELESSNESS</td> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness	Veterans	Parenting Youth		People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth		People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)																				
	\$ -																						
	\$ -																						
Homeless Outreach Funding Community Corrections Partnership - Local	FY 2021-2022	\$ -																					
		\$ -																					
		\$ -																					
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 102,858.56	n/a	State Agency	Diversion and Homelessness Prevention	Madera County & CAPMC funding prevention & diversion for 155 households x \$1,500 x 2 months; Outreach to 100 unduplicated Homeless Individuals; prevention & diversion for 40 households x \$200 x 4.39 years; housing for Transitional Age Youth; rent assistance for 2 Households x \$687.5 /month x 24 months; HIMS admin	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>ALL PEOPLE EXPERIENCING HOMELESSNESS</td> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness	Veterans	Parenting Youth		People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth		People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)																				
	\$ 102,858.56																						
	\$ 102,858.57																						
HHAP-1	FY 2024-2025	\$ 102,858.57																					
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 47,021.00	n/a	State Agency	Rental Assistance/Rapid Rehousing	Madera County & CAPMC funding rapid rehousing services for 17 Households up to \$1152.00; staffing/admin for Outreach Navigation Center; services for 13 Youth Households @ \$1152.00; and staffing to support Bridge Housing services	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>ALL PEOPLE EXPERIENCING HOMELESSNESS</td> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness	Veterans	Parenting Youth		People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth		People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)																				
	\$ 47,021.00																						
	\$ 47,021.00																						
HHAP-2	FY 2024-2025	\$ 47,021.00																					
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 131,658.96	n/a	State Agency	Outreach and Engagement	Program underway, Madera County & CAPMC funding outreach & engagement from CAPMC's HELP Outreach center, construction of permanent supportive housing at Madera Rescue Mission, HELP Center staffing and youth services.	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>ALL PEOPLE EXPERIENCING HOMELESSNESS</td> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness	Veterans	Parenting Youth		People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth		People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
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	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)																				
	\$ 131,658.96																						
	\$ 131,658.97																						
HHAP-3	FY 2024-2025	\$ 131,658.97																					
Other (enter funding source under dotted line)	FY 2021-2022	\$ 90,000.00	n/a	Private Funder[s]	Diversion and Homelessness Prevention	CAPMC performed prevention & shelter diversion services for 30 households x \$1,111.97 x 2 months. Performed outreach and engagement for 100 persons annually	<table border="1"> <tr> <th colspan="4">TARGETED POPULATIONS (please "x" all that apply)</th> </tr> <tr> <td>ALL PEOPLE EXPERIENCING HOMELESSNESS</td> <td>People Exp Chronic Homelessness</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Severe Mental Illness</td> <td>People Exp HIV/ AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td></td> <td>People Exp Substance Abuse Disorders</td> <td>Unaccompanied Youth</td> <td>Other (please enter here)</td> </tr> </table>	TARGETED POPULATIONS (please "x" all that apply)				ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness	Veterans	Parenting Youth		People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth		People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
	TARGETED POPULATIONS (please "x" all that apply)																						
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	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth																				
	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)																				
	\$ -																						
	\$ -																						
Kaiser Foundation Grant		\$ -																					

Other (enter funding source under dotted line)	FY 2022-2023	\$ 95,000.00	n/a	Private Funder(s)	Systems Support Activities	CAPMPC provided emergency shelter for up to 4 weeks for 10x individuals per month. CAPMPC also provided referrals for mental health assessments.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -							People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ -							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
Kaiser Foundation Grant		\$ -							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2022-2023	\$ 604,468.00	n/a	Federal Agency	Permanent Supportive and Service-Enriched Housing	CAPMPC's Shunamite Place serves 43 Households annually with permanent supportive housing services.		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -							People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ -							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
Permanent Supportive Housing (PSH) Program - via HUD		\$ -							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 39,048.00	n/a	Federal Agency	Outreach and Engagement	Madera County Behavioral Health Services (BHS) & CAPMPC partner to provide street outreach and access to services for up to 15 individuals with severe mental illness.		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -							People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ -							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
Projects for Assistance in Transition from Homelessness (PATH) - via HUD		\$ -							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2021-2022	\$ 482,549.00	n/a	State Agency	Rental Assistance/Rapid Rehousing	Madera County serves 108 households during the 11 month program with rapid rehousing services.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -							People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ -							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
		\$ -							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 537,587.00	n/a	State Agency	Rental Assistance/Rapid Rehousing	CAPMPC provided emergency shelter for 2557 bed nights annually	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -							People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ -							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
Shelter-Based Domestic Violence Program - via Cal OES		\$ -							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Project Roomkey and Rehousing - via CDSS	FY 2021-2022	\$ 45,178.00	n/a	State Agency	Rental Assistance/Rapid Rehousing	Partnership between Madera County DSS & CAPMPC to provide Emergency Shelter to 15 households experiencing chronic homelessness for \$90/night for 33.47 days in 2020-2021		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -							People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ -							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
		\$ -							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 126,807.00	n/a	State Agency	Interim Housing/Congregate/Non-	CAPMPC provides transitional housing services annually to 58 households for victims of domestic violence		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -							People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ -							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
Transitional Housing Program - via Cal OES		\$ -							People Exp Substance Abuse Disorders	Unaccompanied Youth	X Other - Victims of Domestic Violence
Coronavirus Relief Fund (CRF) - via Treasury	FY 2021-2022	\$ 35,000.00	n/a	Federal Agency	Diversion and Homelessness Prevention	CAPMPC & the Madera Coalition for Community Justice provided 100 households with \$1,500 for 3.33 months in 2020-2021	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -							People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ -							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
		\$ -							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 25,000.00	n/a	Federal Agency	Systems Support Activities	The Central Valley Opportunity Center (CVOIC) provided emergency shelter services for 20 households in Madera County in 2020-2021	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -							People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ -							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
WIOA Supportive Services Housing Program - via DOL/HUD		\$ -							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 150,000.00	n/a	State Agency	Systems Support Activities	The Central Valley Opportunity Center (CVOIC) provided emergency shelter services for 50 households in Madera County in 2020-2022 with CSBG CARES funds	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -							People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ -							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
Community Services Block Grant (CSBG) CARES Act Supplemental - via GSD		\$ -							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
FEMA Public Assistance Program Category B - via FEMA	FY 2021-2022	\$ 30,000.00	n/a	Federal Agency	Systems Support Activities	CAPMPC provided supportive assistance of \$1,000 to 30 households	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -							People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ -							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
CARES Act Supplemental		\$ -							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)

Other (enter funding source under dotted line)	FY 2021-2022	\$ 122,734.50	n/a	Federal Agency	Systems Support Activities	CAPMCM is providing mass shelter & homebound meals for seniors under the ARPA supplement of the FEMA EFSP program for FY 2021-23	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023	\$ 122,734.50			People Exp Chronic Homelessness				Veterans	Parenting Youth	
		\$ -			People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
Emergency Food and Shelter Program (EFSP) ARPA Supplement - via FEMA		\$ -							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 39,710.00	n/a	Federal Agency	Systems Support Activities	CAPMCM is providing mass shelter & homebound meals for seniors under the Phase 39 supplement of the FEMA EFSP program for FY 2021-23	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023	\$ 39,710.00			People Exp Chronic Homelessness				Veterans	Parenting Youth	
		\$ -			People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
Emergency Food and Shelter Program (EFSP) Phase 39 - via FEMA		\$ -							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 186,982.00	n/a	Federal Agency	Permanent Supportive and Service-Enriched Housing	Turning Point of Central California, Inc. provides 7 households 12 months of permanent supportive housing services annually for people experiencing chronic homelessness in Oakhurst, CA	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -			People Exp Chronic Homelessness				Veterans	Parenting Youth	
		\$ -			People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
Supportive Housing Program (SHP) - via HUD		\$ -							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
		\$ -						ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
		\$ -							People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ -							People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
		\$ -							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.			
Goal Statement: By the end of the performance period, HDIS data for Madera County , which is combined as part of the totals for the Fresno Madera Continuum of Care (FMCoC) by the state, will show 6499 total people accessing services who are experiencing homelessness annually, representing 1300 more people and a 25% increase from the baseline.			
Goal Narrative: There is a continued significant steady increase in number of people accessing services who are experiencing homelessness from 2019 to 2021 (+109%). The substantial increase in the number of people accessing services is in part due to an increase in the overall homeless population, but it is also likely due to increased Street Outreach services and access service sites in the service area covering Madera County. Additionally, the goal of increasing prevention resources, including planned services through HHAP-4 funding, is expected to help reduce the inflow to homelessness over time as more people access services and transition away from homelessness.			
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
5199 (CY2020: 3793)	1300	25%	6499
Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
4.4% of total population is Black or African American, but 18% of homeless population is Black or African American. The regional partners will plan to expand access to services for Black or African American people experiencing homelessness by 15% or an increase of 148. To help meet this goal, the Madera County (with the FMCoC) will utilize the Coordinated Entry Assessment Tool ad hoc committee to review an assessment tool recently featured at the National Alliance to End Homelessness conference, Matching to Appropriate Placement (MAP) assessment. This tool or a similar one will begin testing by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.		By the end of the performance period, HDIS data for Madera County (with the FMCoC) will show 1132 total people who are Black or African American accessing services who are experiencing homelessness annually, representing 148 more people and a 15% increase from the baseline of 984 in CY2021.	

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis.			
Goal Statement: By the end of the performance period, data for Madera County (which is part of the FMCoC), will show 2151 total people experiencing unsheltered homelessness daily, representing 187 fewer people and a 8% decrease from the baseline.			
Goal Narrative: The 3-year average rate of increase for unsheltered homelessness has decreased significantly from 2020 (+59%) compared to 2022 (13%). This is partially due to the COVID-19 response and several projects including Project Off-Ramp which substantially increased emergency shelter capacity from 353 beds in 2019 to 1542 beds in 2022 as recorded in the annual PIT Count. However, the goal of an 8% reduction in unsheltered homelessness is reflected of the significant anticipated drop in shelter capacity following the closure of the COVID shelters and the conversion of Roomkey facilities to permanent housing. Because an unsheltered count was not completed in 2021, the unsheltered baseline used for this goal is based on the 2022 PIT Count data.			
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
2338 (CY2020: 2681)	187	8%	2151
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
4.4% of the total population is Black or African American, but 12% of the unsheltered homeless population is Black or African American. Madera County and its regional partners will plan to reduce the number of Black or African American people experiencing unsheltered homelessness by 15% or a reduction of 41 individuals. Additionally, 1.2% of the general population is American Indian or Alaska Native, but 10% of the unsheltered homeless population is American Indian or Alaska Native. The regional partners will plan to reduce the number of American Indian or Alaska Native people experiencing unsheltered homelessness by 15% or a reduction of 35 individuals. To help achieve these goals, Madera County with the FMCoC, will develop a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly. The jurisdictional partners are continuing to identify the local partnerships needed to establish an equitable review panel to evaluate access to shelter for marginalized populations. The goal is to establish an HMIS Data Review Panel of volunteers from CBOs, service providers, and local government who represent Black, Native and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color by January 2023. The jurisdictional partners are connecting with local churches, CBOs, and other organizations engaged in the community providing services to the identified populations.		By the end of the performance period, data for Madera County and the FMCoC will show: 232 total people who are Black or African American experiencing unsheltered homelessness daily, representing 41 fewer people and a 15% decrease from the baseline of 273 in CY2021; 198 total people who are American Indian or Alaska Native experiencing unsheltered homelessness daily, representing 35 fewer people and a 15% decrease from the baseline of 233 in CY2021.	

Outcome Goal #2: Reducing the number of persons who become newly homeless.			
Goal Statement: By the end of the performance period, HDIS data for Madera County (which is part of the FMCoC), will show 3232 total people become newly homeless each year, representing 359 fewer people and a 10% decrease from the baseline.			
Goal Narrative: The number of those who become homeless for the first time has risen exponentially since 2019 (+120%), however the newly homeless population represents 85% of the total homeless population. Newly homeless individuals are accessing emergency shelter services at a much higher rate than in previous years indicating the need for increased prevention services and effective diversion strategies at access sites.			
Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
3591 (CY2020: 2081)	359	-10%	3232

Describe Your Related Goals for	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
4.4% of the general population is Black or African American, but 18% of the newly homeless population is Black or African American. Madera County and its regional partners will plan to reduce the number of Black or African American people who become homeless for the first time by 10% or a reduction of 66 individuals. To help inform the efforts to meet this goal, the Madera County and its partners in the FMCoC will engage with the Lived Experience Advisory Board (LEAB) of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color experiencing homelessness and former homeless persons in the community to solicit meaningful feedback on implementation of homeless services and addressing barriers to equitable access to services. The LEAB was established in August 2022 and meets regularly, with one member to begin serving on the FMCoC Board of Directors with voting rights in early 2023.	By the end of the performance period, HDIS data for Madera County and the FMCoC will show 597 total people who are Black or African American become newly homeless each year, representing 50 fewer people and a 10% decrease from the baseline of 663 in CY2021.

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for **Madera County** (which is part of the FMCoC), will show **1284** total people exiting homelessness into permanent housing annually, representing **167 more** people and a **15% increase** from the baseline.

Goal Narrative:
Total number of exits to permanent housing has decreased since 2020, and the success rate has also decreased by 11%. Likewise, success rates for interim shelter programs have fallen by 8%. However, the number of exits from permanent supportive housing has increased since 2020, and the success rate has also increased by 10%. The decrease in successful exits from interim shelter may be due to increased shelter capacity as part of the COVID-19 response that did not always have corresponding intensive housing case management. More people were seeking shelter during the pandemic who may not have been ready for permanent housing causing exits from shelter to stagnate amid COVID. Planned services will provide additional case management and housing navigation support for households in interim shelter and ongoing services will emphasize intensive housing focused services to help increase successful exits to permanent housing.

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
1117 (CY2020: 1185)	167	15%	1284

Describe Your Related Goals for	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
An assessment of internal 2019-2020 data on exits to permanent housing from Permanent Supportive Housing, Rapid Rehousing, Transitional Housing, Emergency Shelter, and Street Outreach projects shows that the rate of exits to permanent housing for both Asian and American Indian or Alaska Native homeless populations was 14% as compared to the average of 35% for all populations. In particular, exits from emergency shelter were significantly lower than the average of 39% - the exit success rate was 27% for the Asian population and 18% for the American Indian or Alaska Native population. Madera County and its regional partners will plan to continue to increase the number of Asian people who exit homelessness to permanent housing by 2 individuals (or a 13% increase from the baseline of 18) and increase the number of American Indian or Alaska Native people who exit homelessness to permanent housing by 7 (or a 32% increase from the baseline of 22). To help meet this goal, Madera County and its partners in the FMCoC, will develop a system of ongoing analysis regarding equitable exits to permanent housing for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly.	By the end of the performance period, HDIS data for Madera County will show: 18 total people who are Asian exiting homelessness into permanent housing annually, representing 2 more people and a 13% increase from the baseline of 16 in CY2021; 29 total people who are American Indian or Alaska Native exiting homelessness into permanent housing annually, representing 7 more people and a 32% increase from the baseline of 22 in CY2021.

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:
By the end of the performance period, HDIS data for **Madera County** (which is part of the FMCoC), will show **99** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **11 fewer** days and a **10% decrease** from the baseline.

Goal Narrative: The average length of time persons remain homeless has increased by 31% since 2020 and 100% since 2019, although no change was recorded between 2018 and 2019. Previous HHAP-3 goals were to reduce the length of time from 84 days to 76 days, however, the rate of increase from 2020 (+53%) was reduced in 2022 (+31%). COVID may have impacted length of time homeless measures due to increased shelter capacity with only limited corresponding navigation services as well as a slow-down in the housing search and placement process due to social distancing protocols. This is reflected in the substantial increase in the cumulative days homeless in sheltered situations from 78 days in 2020 to 107 days in 2021. Given the substantial increase in length of time homeless, the goal for HHAP-4 represents an increase over the HHAP-3 target while still aiming to reduce the length of time homeless based on updated baseline data.

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
110 (CY2020: 84)	11	10%	99

Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
The length of time of homeless for the Black or African American homeless population is 5% lower than the average (104 days) but represents an 11% increase from 2020. The length of time homeless for the Asian homeless population is 12% higher than the average (123 days) - a 17% increase from 2020. The regional partners plan to reduce the length of time Black or African American people remain homeless by -6% or 6 days and reduce the length of time Asian people remain homeless by 15% or 19 days. To help meet this goal, Madera County and its regional partners will utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. This new tool will be developed with testing to begin by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.	By the end of the performance period, HDIS data for Madera County and its partners in the FMCoC will show: 98 days as the average length of time that persons who are Black or African American are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 6 fewer days and a 6% decrease from the baseline of 104 days in CY 2021; 104 days as the average length of time that persons who are Asian are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 19 fewer days and a 15% decrease from the baseline of 123 days in CY 2021.

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the **Madera County** (which is part of the FMCoC) will show **6%** of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing **1% fewer** people and a **14% reduction** from the baseline.

Goal Narrative:
The % of people who returned to homelessness within 6 months decreased by 20% since 2020. The HHAP-3 Goal was to reduce the number of persons who return to homelessness from 12% to 10%, which has already been met as of 2021. This success is partially attributed to increased access to permanent supportive housing which provides participants with the additional support necessary to successfully maintain housing once exited from the system. Additionally, returns to homelessness after exiting interim shelter to permanent housing have fallen by 50% from 20% in 2020 to 10% in 2021; exits to permanent housing from interim shelter represent nearly half of the total successful exits.

Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
7% (CY2020: 12%)	1.00%	14%	6.00%

Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
Returns to homelessness for Native Hawaiian or Other Pacific Islander (14%) and Asian (13%) populations are higher than the average for the homeless population overall (7%). Strategies for achieving related goals include promoting diversity in street outreach services staff which has led to greater engagement with services for underserved populations. The more those experiencing homelessness can identify with those providing services the higher the success rate to accepting and participating in programs. On an ongoing basis, services providers will be invited to attend and participate in equity and inclusion trainings provided by the state.	By the end of the performance period, HDIS data from Madera County and its regional partners will show: 10% of people who are Native Hawaiian or Other Pacific Islander return to homelessness within 2 years after having exited homelessness to permanent housing, representing 4% fewer people and a 28% reduction from the baseline of 14% in CY 2021; 10% of people who are Asian return to homelessness within 2 years after having exited homelessness to permanent housing, representing 3% fewer people and a 30% reduction from the baseline of 13% in CY 2021.

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:
By the end of the performance period, HDIS data for **Madera County** (which is part of the FMCoC), will show **549** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **11 more** people and a **2% increase** from the baseline.

Goal Narrative: The number of successful placements has significantly increased since 2020 (+443%). This was noted by internal data from 2021 which showed an increase in placement and exit success rate from street outreach. Expanded street outreach services resulted in increased engagement with those living on the street over past few years. In 2021 there was an increase in successful placements due to the success of Project Offramp which connected unsheltered individuals with interim housing. As funding priorities shift, this rate is expected to change or flatten out, but the county is continuing to seek additional funding sources and implement new tools to maintaining the elevated outreach efforts.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
538 (CY2020: 99)	11	2%	549

Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
The baseline data shows that an estimated 38 individuals who are Native Hawaiian or Other Pacific Islander received services, but no successful placements from street outreach for this population were reported by Cal ICH in 2020 and were suppressed in CY2021 due to low population size. The actual number of successful exits in CY2021 is estimated to be fewer than 5. For the Asian (134) and American Indian or Alaska Native (223) populations who received services, 25% of Asians and 16% of American Indian or Alaska Native participants were successfully placed through street outreach, a significant increase from 2020 data when no successful placement was recorded. Collectively these populations represent 8% of the individuals served in programs in 2021. Madera County and its regional partners in the FMCoC will plan to increase successful placements for the Asian population by 3, American Indian or Alaska Native by 2, and Hawaiian Native or Other Pacific Islander by 2. To help achieve these goals, Madera County and its partners in the FMCoC, will continue development of a system of ongoing analysis regarding equitable access to shelter facilities of Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. This will be complete by July of 2023 and evaluated regularly. The County will also utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color. This new tool will be developed with testing to begin by July of 2023 and implementation to begin by July of 2024. Continual evaluation of this tool will be overseen by the Coordinated Entry Sub-committee.	By the end of the performance period, HDIS data for Madera County will show: 2 total people who are Native Hawaiian or Other Pacific Islander served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 1 more people and a 100% increase from the baseline; 38 total people who are American Indian or Alaska Native served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 2 more people and a 6% increase from the baseline; 36 total people who are Asian served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 3 more people and a 5% increase from the baseline of 33 in CY2021.

Table 5. Strategies to Achieve Outcome Goals

Strategy #1	Performance Measure to Be Impacted (Check all that apply)
<p>Strengthening the quality or performance of housing and/or services programs</p> <p>Description The jurisdictional partners are working to improve the delivery of prevention services and target funds to those most likely to enter homelessness; implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; improve exits from interim shelter, emphasizing housing focused case management services; increase housing resources and improve connections between shelter programs and housing resources.</p> <p>Timeframe July 1, 2022 – June 30, 2025</p> <p>Entities with Lead Responsibilities Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera</p> <p>Measurable Targets Increase the # of persons exiting homelessness into permanent housing by 167 individuals (or a 15% increase from the CY2021 baseline of 1117), benchmark target: 1284. For the Asian homeless population, increase the # of persons who exit homelessness to permanent housing by 2 individuals (13% increase); benchmark target: 18. For the American Indian or Alaska Native homeless population, increase the # of persons who exit homelessness to permanent housing by 7 individuals (32% increase); benchmark target: 29 Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days Reduce the percentage of persons who return to homelessness after exiting to permanent housing by 1% (or a 14% decrease from the CY2021 baseline of 7%), benchmark target: 6%. For the Native Hawaiian or other Pacific Islander population, reduce the % of people who return to homelessness by 4% (or a 28% decrease from CY2021 baseline of 14%), benchmark target: 10%; for the Asian population, reduce the % of people who return to homelessness by 3%, (or a 30% decrease from the CY2022 baseline of 13%, benchmark target: 10%</p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
Strategy #2	Performance Measure to Be Impacted (Check all that apply)

Improving access to supportive services and/or physical health and behavioral health services
Description
The jurisdictional partners continue to collaborate to improve and strengthen the partnerships with managed care plans, physical and behavioral health care systems, and public health systems to increase access to those experiencing homelessness. Additionally, the jurisdictions are strategically planning the improvement of diversion services from street outreach and access to services while unsheltered.
Timeframe
July 1, 2022 – June 30, 2025
Entities with Lead Responsibilities
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera
Measurable Targets

- 1. Reducing the number of persons experiencing homelessness.

- 2. Reducing the number of persons who become homeless for the first time.

- 3. Increasing the number of people exiting homelessness into permanent housing.

Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2021 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

4. Reducing the length of time persons remain homeless.

5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

6. Increasing successful placements from street outreach.

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy #3

Expanding and strengthening cross-system partnerships and/or collaborative planning

Description

**Performance Measure to Be Impacted
(Check all that apply)**

Representatives from the City for Fresno, Fresno Madera Continuum of Care, and Counties of Madera and Fresno will continue collaborating on the use of funding for services through the cross-jurisdictional planning team previously established to coordinate HEAP services and subsequent BCSH funding. The county and jurisdictional partners will continue to apply for and use grants and other available sources of funding to support ongoing operations and services at emergency shelters, transitional housing, Triage Centers, street outreach and navigation; improve representation of underserved populations within all systems in an effort to improve access, delivery, and participation in service programs; increase housing navigation and other housing resources to increase shelter outflow and inflow; expand landlord engagement services to increase housing units available to homeless population; explore shared housing options to increase affordability for households moving to permanent housing.

Timeframe

July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities

Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets

Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy #4

Expanding and strengthening cross-system partnerships and/or collaborative planning

Description

**Performance Measure to Be Impacted
(Check all that apply)**

- 1. Reducing the number of persons experiencing homelessness.

The Fresno Madera Continuum of Care (FMCoC) will utilize the Coordinated Entry Assessment Tool ad hoc committee to develop and implement a Coordinated Entry Assessment tool that equitably evaluates vulnerability among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. The Lived Experience Advisory Board, comprised of individuals experiencing homeless and formerly homeless persons in the community representing Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color, will continue to regularly convene and provide feedback on improving access to and delivery of homeless services in the community.

Timeframe

July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities

Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets

Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597

2. Reducing the number of persons who become homeless for the first time.

3. Increasing the number of people exiting homelessness into permanent housing.

4. Reducing the length of time persons remain homeless.

5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

6. Increasing successful placements from street outreach.

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy #5	Performance Measure to Be Impacted (Check all that apply)
Improving data quality, data systems, and/or data analyses to better inform decision-making	
Description	
<p>Both the HMIS System Administrators and end users are committed to ensuring our Data Quality processes are rigorous and demonstrate our understanding of its importance. The jurisdictional partners are continuing to seek improvement the access to services and exits from shelter facilities for Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color by utilizing data from HMIS and HDIS and input from community partners and the Lived Experience Advisory Board. The HMIS System Administrator is continuing to make progress toward deploying new methods such as: monthly Annual Performance Report (APR) reviews, monthly meetings with end users and Agency Administrators to address our community's challenges and better utilize the data for decision making, analyzation and presentation of HMIS data at monthly FMCoC meetings, and revitalization of our CoCs Data Quality Management Plan.</p>	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Timeframe	
July 1, 2022 – June 30, 2025	
Entities with Lead Responsibilities	
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	
<p>Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.</p> <p>Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.</p> <p>Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days).</p>	

Strategy #6	Performance Measure to Be Impacted (Check all that apply)
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Strategic uses of other sources of funding	
Description	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
The regional jurisdictions will continue to apply for and use grants and other available sources of funding to support ongoing operations and services at emergency shelters, transitional housing, Triage Centers, street outreach and navigation. Planned services for homeless youth will provide service coordination to support households with Family Unification Program vouchers. Expansions to shelter capacity and case management services for homeless families will build on existing CalWORKs resources to improve successful exits to permanent housing.	
Timeframe	
July 1, 2022 – June 30, 2025	
Entities with Lead Responsibilities	
Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera	
Measurable Targets	
Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days	

Strategy #7	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	
Description	

Expand prevention services and target funds to those most likely to enter homelessness, including families at risk of homelessness; increase diversion services targeted to families seeking shelter services and at risk of homelessness; expand street outreach services to connect additional people to services and identify creative approaches for locating people not connected to services; increase housing navigation and other housing resources to increase shelter outflow and inflow; expand landlord engagement services to increase housing units available to homeless population; increase funding for rapid rehousing expanding services to the rural areas of Fresno County and potentially offer longer periods of assistance to improve housing retention.

Timeframe

July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities

Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets

1. Reducing the number of persons experiencing homelessness.

2. Reducing the number of persons who become homeless for the first time.

3. Increasing the number of people exiting homelessness into permanent housing.

Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597

Reduce the percentage of persons who return to homelessness after exiting to permanent housing by 1% (or a 14% decrease from the CY2021 baseline of 7%), benchmark target: 6%. For the Native Hawaiian or other Pacific Islander population, reduce the % of people who return to homelessness by 4% (or a 28% decrease from CY2021 baseline of 14%), benchmark target: 10%; for the Asian population, reduce the % of people who return to homelessness by 3%, (or a 30% decrease from the CY2022 baseline of 13%), benchmark target: 10%.

Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

4. Reducing the length of time persons remain homeless.

5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

6. Increasing successful placements from street outreach.

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy #8	Performance Measure to Be Impacted (Check all that apply)
<p>Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes</p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p>
<p>Description</p>	

Implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; examine diversion strategies and meaningful placement, improve the continuation of services once placed to assure success; streamline admissions and review low barrier policies for emergency shelter and permanent housing programs to ensure alignment with Housing First; increase successful exits from interim shelter programs through emphasis on housing focused intensive services while reducing length of time spent in shelter; increase housing resources and improve connections between shelter programs and housing resources; increase focus and support for employment and other income increases as a means to maintain housing stability.

Timeframe

July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities

Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets

2. Reducing the number of persons who become homeless for the first time.

3. Increasing the number of people exiting homelessness into permanent housing.

Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597

Increase the # of persons exiting homelessness into permanent housing by 167 individuals (or a 15% increase from the CY2021 baseline of 1117), benchmark target: 1284. For the Asian homeless population, increase the # of persons who exit homelessness to permanent housing by 2 individuals (13% increase); benchmark target: 18. For the American Indian or Alaska Native homeless population, increase the # of persons who exit homelessness to permanent housing by 7 individuals (32% increase); benchmark target: 29.

Reduce the percentage of persons who return to homelessness after exiting to permanent housing by 1% (or a 14% decrease from the CY2021 baseline of 7%), benchmark target: 6%. For the Native Hawaiian or other Pacific Islander population, reduce the % of people who return to homelessness by 4% (or a 28% decrease from CY2021 baseline of 14%), benchmark target: 10%; for the Asian population, reduce the % of people who return to homelessness by 3%, (or a 30% decrease from the CY2022 baseline of 13%), benchmark target: 10%.

Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

4. Reducing the length of time persons remain homeless.

5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

6. Increasing successful placements from street outreach.

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy #9

Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements

Description

Performance Measure to Be Impacted

1. Reducing the number of persons experiencing homelessness.

(Check all that apply)

Implement and reinforce diversion strategies throughout the homelessness system to prevent households from entering homelessness; increase successful exits from interim shelter programs through emphasis on housing focused intensive services while reducing length of time spent in shelter; emphasize housing focused case management services to improve exits from interim shelter; explore shared housing options to increase affordability for households moving to permanent housing. The FMCoC's Coordinated Entry sub-committee has begun discussions on identifying a replacement assessment tool and will be reviewing an assessment tool featured at the June 2022 National Alliance to End Homelessness conference. The sub-committee will be seeking additional members to support ongoing efforts to develop an assessment tool that equitably evaluates vulnerability among marginalized populations. The FMCoC CES management entity will provide leadership and guidance on testing and implementing an updated assessment tool.

Timeframe

July 1, 2022 – June 30, 2025

Entities with Lead Responsibilities

Fresno-Madera Continuum of Care, City of Fresno, County of Fresno, County of Madera

Measurable Targets

2. Reducing the number of persons who become homeless for the first time.

3. Increasing the number of people exiting homelessness into permanent housing.

4. Reducing the length of time persons remain homeless

Increase # of people accessing services who are experiencing homelessness by 1300 individuals (or a 25% increase from the CY2021 baseline of 5199), benchmark target: 6499; for the Black or African American homeless population, increase # accessing services who are experiencing homelessness by 148 individuals (or a 15% from the CY2022 baseline of 984); benchmark target: 1132.

Reduce # of persons experiencing unsheltered homelessness daily by 187 individuals (or 8% decrease from the CY2021 baseline of 2338), benchmark target: 2151; For the Black or African American homeless population, decrease # of people experiencing unsheltered homelessness by 41 (or a 15% decrease from the CY2021 baseline of 273), benchmark target: 232; for the American Indian or Alaska Native homeless population, decrease # of people experiencing unsheltered homelessness by 35 (or a 15% from the CY2021 baseline of 233), benchmark target: 198.

Reduce the # of persons who become homeless for the first time by 359 individuals (or a 10% reduction from the CY2021 baseline of 3591), benchmark target: 3232; For the Black or African American homeless population, reduce the # of persons who become homeless for the first time by 66 (or a 10% decrease from the CY2021 baseline of 663); benchmark target: 597

Increase the # of persons exiting homelessness into permanent housing by 167 individuals (or a 15% increase from the CY2021 baseline of 1117), benchmark target: 1284. For the Asian homeless population, increase the # of persons who exit homelessness to permanent housing by 2 individuals (13% increase); benchmark target: 18. For the American Indian or Alaska Native homeless population, increase the # of persons who exit homelessness to permanent housing by 7 individuals (32% increase); benchmark target: 29.

Reduce the average length of time (in # of days) persons remain homeless by 11 days (or a 10% decrease from the CY2021 baseline of 110 days), benchmark target: 99 days. For the Black or African American homeless population, reduce the average length of time persons remain homeless by 6 days (or 6% of the CY2021 baseline of 104), benchmark target: 98 days; for the Asian homeless population, reduce the average length of time persons remain homeless by 19 days (or 15% of the CY2021 baseline of 123 days, benchmark target: 104 days.

Increase the number of successful placements from street outreach by 11 individuals (or a 2% increase from the CY2021 baseline of 538), benchmark target: 549. For the Asian population, increase the # of people successfully placed from street outreach by 3 (or 5% increase from the CY2022 baseline of 33), benchmark target: 36; for the American Indian or Alaska Native population, increase the # of people successfully placed from street outreach by 2 (or 6% increase from the CY2021 baseline of 36), benchmark target: 38; for the Native Hawaiian or Other Pacific Islander population increase the # of people successfully placed from street outreach by 2 (or 100% increase from CY2021, baseline not available) benchmark target: 2.

4. Reducing the length of time persons remain homeless.

5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

6. Increasing successful placements from street outreach.

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 6. Funding Plan on Strategic Intent

E g b e Use Category intended to be Supported with HHAP 4	Approximate % of TOTAL HHAP 4 ALLOCATION to be used on this E g b e Use (%)	Approximate % of TOTAL HHAP 4 ALLOCATION to be used under this E g b e Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP 4	How is this a strategic use of HHAP 4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis Narrative)?
1. Rapid rehousing	24%	10%	Funding for the CAPMC HELP Center to rapidly rehouse people experiencing homelessness, including youth.	HHAP-4 grant funding will be used to support the following services for those experiencing or at risk of homelessness in Madera County, including RAPID REHOUSING, for costs to enable the CAPMC HELP Center to rapidly rehouse people experiencing or at risk of homelessness in Madera County. This activity will also address youth experiencing homelessness, including pregnant and parenting youth, with the goal of moving those youth to stable housing and provide them with opportunities for self-sufficiency.	Rapid rehousing services will be provided in coordination with existing interim shelter services funded with state and federal funds to provide support for exits to permanent housing destinations, including in rural areas where housing inventory is limited. Youth targeted services will also be provided.
2. Operating subsidies	27%	12.0%	Costs related to support operations of the new Madera Rescue Mission (MRM) Triage Center	HHAP-4 grant funding will be used to support the following services for those experiencing or at risk of homelessness in Madera County including OPERATING SUBSIDIES for costs related to support operations of the new Madera Rescue Mission (MRM) Triage Center to assist people exiting homelessness into permanent housing, including youth.	Operating costs for triage housing services of the MRM will be provided in conjunction with emergency shelter services funded with earlier rounds of HHAP and other state and federal funding. Services targeted to individuals and families in shelter will leverage CalWORKS funded motel nights to provide households more time to develop a housing plan to successfully connect to permanent housing.
3. Street outreach	42.0%	10%	Increase CAPMC HELP Center outreach team staffing by 1 FTE, intake, referral to coordinated entry system, including homeless youth, case management to determine level of services (housing, rehab, or some other program).	HHAP-3 grant funding will be used to support the following services for those experiencing or at risk of homelessness in Madera County, including STREET OUTREACH by increasing the CAPMC HELP Center outreach team staffing by 1 FTE with the additional staffing assisting with intake, referral to coordinated entry system, as well as case management to determine level of services (housing, rehab, or some other program). There are still plenty of encounters of unsheltered homeless that has never been evaluated and/or referred to services. Additionally, outreach workers will specifically engage with youth at two clinics located on school properties. These workers and the county will further engage with schools to provide services to youth who are identified as homeless.	HHAP-4 funded services provided in conjunction with street outreach will align with street outreach and services provided through previous rounds of HHAP funding and other existing homeless services funding for people.
10. Administrative (up to 7%)	7%	0%	Grant administration and oversight of any subrecipient service agreements between Madera County, CAPMC, and other service providers.	HHAP-4 grant funding will be used to support the following services for those experiencing or at risk of homelessness in Madera County including ADMINISTRATIVE ACTIVITIES and cost related to administrative work including grant administration and oversight of any subrecipient service agreements with service providers.	These decisions were made in relation to similar work done in previous HHAP grant funded projects to cover various costs related to administration of the projects by Madera County and CAPMC staff.
Total:	100%	32%			

Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	1795
# of people experiencing unsheltered homelessness in the homeless point-in-time count	2338
Shelter vacancy rate (%) in the summer months	19%
Shelter vacancy rate (%) in the winter months	6%
% of exits from emergency shelters to permanent housing solutions	29%
Describe plan to connect residents to permanent housing.	
<p>The FMCoC jurisdictional partners, which includes the County of Madera, have committed to providing ongoing support for service-rich, housing-focused, emergency shelter services intended to stabilize those exiting unsheltered homelessness and quickly connect them with permanent housing. Housing navigation and case management will be expanded for family emergency shelters and households with Emergency Housing Vouchers to improve connections to permanent housing. Tenant-based Rapid Rehousing programs targeted to rural communities will receive continued funding to support exits from interim shelter to permanent housing. The community's diversion and prevention capacity will be expanded to provide services targeted to families experiencing or at risk of homelessness in order to prevent episodes of homelessness and divert those seeking emergency shelter from the homeless response system to permanent housing and to quickly connect those already in emergency shelter with permanent housing. Rapid rehousing services and funding for acquisition and conversion of hotel units in Madera County will receive continued support with HHAP-4 funds.</p>	