



# California Interagency Council on Homelessness

## Homeless Housing, Assistance and Prevention Round 4 Application

### Application Information

**Application Due Date: 11/29/2022**

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

### Application Submission for HHAP-4 Funding

Using the [HHAP-4 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.
5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

## **How to Navigate this Form**

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.
- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.
- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

**I have reviewed the HHAP-4 statute, FAQs, and application template documents**

Yes

**I am a representative from an eligible CoC, Large City, and/or County**

Yes

## **Applicant Information**

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

### **Eligible Applicant(s) and Individual or Joint Designation**

Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

### **Eligible Applicant Name**

Merced County

## **Administrative Entity Information**

Funds awarded based on this application will be administered by the following Administrative Entity:

### **Administrative Entity**

Merced County Human Services Agency

### **Contact Person**

Maribel Baron

### **Title**

Program Manager

### **Contact Person Phone Number**

(209) 385-3000 x5210

### **Contact Person Email**

maribel.baron@countyofmerced.com

### **\*Agreement to Participate in HDIS and HMIS**

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

## Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

### **HHAP-4 Data Tables**

HHAP 4 Data Tables County 032323.xlsx

### **Governing Body Meeting Agenda or Minutes**

Agenda for BOS.pdf

### **Optional Supporting Documents**

BAI.pdf

## **Part I. Landscape Analysis of Needs, Demographics, and Funding**

**Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**

Yes

**Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**

Yes

**Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**

Yes

## Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the [HHAP-4 Data Tables](#) into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

### Table 4: Outcome Goals

**Name of CoC**

CA-520 Merced County CoC

#### 1a. Reducing the number of persons experiencing homelessness.

**Goal Statement**

By the end of the performance period, HDIS data for the Merced CoC will show 3198 total people accessing services who are experiencing homelessness annually, representing 1370 fewer people and a 30% reduction from the baseline.

**Goal Narrative**

Merced County, which is in the Merced CoC geographical area, has applied for and been awarded Permanent Local Housing Allocation (PLHA) funds to be used for the development of low-barrier interim housing. These funds have been awarded, through competitive-bid processes, to an independent sector community provider. With these funds, the community provider will secure at least 5 mini-navigation centers for the shelter and case management of approximately 30 people experiencing homelessness. This community has also opened a Navigation Center in 2021 with 75 beds which has been at capacity. The County of Merced has allocated \$4,000,000 of American Rescue Plan Act funding to further support the operations of these projects. This investment in Merced County to increase low-barrier interim housing beds has, according to our Continuum of Care Housing and Urban Development (HUD) Housing Inventory Count, resulted in an increase in emergency shelter/Safe Haven/Transitional Housing beds from 222 in 2018 to 511 in 2022. Merced CoC projects that these initiatives will aid in reducing the number of persons experiencing homelessness by 30%, for a total of 1370 less people accessing the homeless response system annually.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
4,568	1,370	30%	3,198

**Decrease/Increase in # of People**

Decrease

#### Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Through an in-depth equity analysis, a disproportionality of African-American people were found to experience homelessness within the Merced CoC. In addition, a disproportionality of males were found to experience homelessness (Source US Census Bureau 2021, Merced CY 2020 Performance Data for each jurisdiction based on HMIS data uploaded into HDIS by the CoC and 2022 Merced City and County Point

in Time Count).

**Describe the trackable data goal(s) related to this Outcome Goal:**

Goal: By June 2025, the Merced CoC and its sub recipients, will have persons experiencing homelessness on their governing board to assist with serving the target population and make decisions on homelessness processes and policies. These processes and policies will help improve case management and to assist to move people experiencing homelessness from homelessness to permanent housing.

## 1b. Reducing the number of persons experiencing homelessness on a daily basis

**Goal Statement**

By the end of the performance period, data for the Merced CoC will show 324 total people experiencing unsheltered homelessness daily, representing 44 fewer people and a 12 % reduction from the baseline.

**Goal Narrative**

Using data from our HMIS system, annual PIT count, and our low-barrier shelter and interim housing projects, the Merced CoC has developed the goal of reducing the number of persons experiencing homelessness on a daily basis with a reduction commensurate with the resources available within the CoC regional area. We are currently at capacity in our low-barrier shelter and interim housing system on an almost daily basis. The rare vacancy is soon filled by our Outreach and Engagement response system. Due to continued uncertainty regarding economic conditions, housing developments, labor shortages, housing availability and affordability which could impact the inflow of people experiencing homelessness to develop a goal greater than 12% would be unrealistic based on our current capacity. We also experienced a 19% reduction in unsheltered individuals during our 2022 Point-In-Time count. This was a meaningful reduction. A further 12% reduction has been assessed to be realistic.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
368	44	12%	324

**Decrease/Increase in # of People**

Decrease

## Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Through an in-depth equity analysis, a disproportionality of African-American people were found to experience homelessness in the Merced CoC. In addition, a disproportionality of males were found to experience homelessness (Source US Census Bureau 2021, Merced CY 2020 Performance Data for each jurisdiction based on HMIS data uploaded into HDIS by the CoC and 2022 Merced City and County Point in Time Count; 2022 Pit Count 335).

**Describe the trackable data goal(s) related to this Outcome Goal:**

Goal: By June 2025, the Merced CoC and its sub recipients, will have persons experiencing homelessness on their governing board to assist with serving the target population and make decisions on homelessness processes and policies. These processes and policies will help improve case management and to assist to move people experiencing homelessness from homelessness to permanent housing.

## 2. Reducing the number of persons who become newly homeless.

## 2. Reducing the number of persons who become newly homeless.

### Goal Statement

By the end of the performance period, HDIS data for the Merced CoC will show 989 total people become newly homeless each year, representing 134 fewer people and a 12% reduction from the baseline.

### Goal Narrative

Number of first-time homeless as reported in HDX increased by 2 persons between 2019 and 2021. The Merced CoC, with the support of Merced County, created a robust homeless prevention system to identify those most likely to become homeless and ensure they receive necessary resources to prevent homelessness. A homeless prevention strategy has been implemented to identify specific risk factors based on fact-finding that includes but not limited to: loss of income, history of residential instability, sudden death or illness, and utility shut offs. Strategic steps focus on shelter diversion by stabilizing households in current housing or temporarily shared housing with other family members or friends until household is ready to obtain and maintain permanent housing. Steps include linkage to supportive services and case management. Temporary support includes one-time or short-term rental and/or utility assistance along with participation in employment services. Ongoing support include mainstream resources and on-the-job training.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
1,123	134	12%	989

### Decrease/Increase in # of People

Decrease

## Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Through an in-depth equity analysis, a disproportionality of BIPOC and Women and Girls was found in this performance category to experience homelessness for the first time in the CoC. (Source US Census Bureau 2021, and Merced CY 2020 Performance Data for each jurisdiction based on HMIS data uploaded into HDIS by the CoC).

### Describe the trackable data goal(s) related to this Outcome Goal:

Goal: By June 2025, the Merced CoC and its sub recipients, will partner with individual(s) and/or organization(s) with experience serving the target population in order to identify, and connect/refer participants to appropriate homeless prevention assistance (i.e. utilities and rental arrears assistance).

## 3. Increasing the number of people exiting homelessness into permanent housing.



### 3. Increasing the number of people exiting homelessness into permanent housing.

**Goal Statement**

By the end of the performance period, HDIS data for the Merced CoC will show 291 total people people exiting homelessness into permanent housing annually, representing 31 more people and a 12% increase from the baseline.

**Goal Narrative**

The City of Merced, which is in the Merced CoC geographical area, projects to open two new Home key projects within the next six months. These projects come with supportive services. 116 units will be available through these projects for individuals experiencing homelessness and identified through our Coordinated Entry System. In addition, PLHA funds for Rapid Rehousing will enter the system in the next three months. Merced County also applied for and received over \$10,000,000 from No Place Like Home to develop a 66-unit affordable housing complex. Additional funding sources will be required to begin construction of this project. The Housing Authority has partnered with the CoC to administer 68 Emergency Housing Vouchers and an unknown number of HUD Sustainability Vouchers.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
260	31	12%	291

**Decrease/Increase in # of People**  
Increase

### Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Through an in-depth equity analysis, a disproportionality of African-American people were exiting homelessness to permanent housing in the CoC. (Source US Census Bureau 2021, and Merced CY 2020 Performance Data for each jurisdiction based on HMIS data uploaded into HDIS by the CoC).

**Describe the trackable data goal(s) related to this Outcome Goal:**

Goal: by June 2025, the Merced CoC and its sub recipients, will partner with housing navigators with experience serving the target population, to perform landlord engagement and provide landlord incentives for people exiting homelessness into permanent housing.

### 4. Reducing the length of time persons remain homeless.

### 4. Reducing the length of time persons remain homeless.

**Goal Statement**

By the end of the performance period, HDIS data for the Merced CoC will show 252 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 28 people and a 10% reduction from the baseline

**Goal Narrative**

The Merced CoC has developed systems that include recruitment of private landlords, enhanced security deposits, set-aside funds for damages, conflict resolution assistance, and improve discharge planning from systems of care. The CoC also leveraged mainstream housing and home-based services including linking to mainstream health care, mental health care, and employment. The CoC process identifies persons with longest length of time homeless during an assessment through coordinated entry system that uses the VI-SPDAT tool to determine priority for PSH and RRH programs. The CoC houses persons with longest length of time homeless which has primarily consisted of unsheltered persons by connecting them with housing navigators that serve as the primary point of contact for each person. The CoC also helps reduce the average length of time homeless by implementing a Housing First/low-barrier approach, incorporating shelter diversion practices, and scaling PH opportunities. Housing navigators provide housing navigation services that include developing a housing plan, addressing the barriers identified during the plan or during regular navigation activities, assisting the individual or family in acquiring documentation and completing forms required for housing. Providing navigation through housing search, including attending property owner meetings, setting appointments and assisting with completing paperwork needed around housing applications.

<b>Baseline Data</b> 280	<b>Change in # of Days</b> 28	<b>Change as % of Baseline</b> 10%	<b>Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs</b> 252
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**Decrease/Increase in # of Days**  
Decrease

## **Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Through an in-depth equity analysis, a disproportionality of Hispanic/Latino people who had a higher average of the length in time they remained homeless in the CoC. (Source US Census Bureau 2021, and Merced CY 2020 Performance Data for each jurisdiction based on HMIS data uploaded into HDIS by the CoC).

**Describe the trackable data goal(s) related to this Outcome Goal:**

Goal: By June 2025, the Merced CoC and its sub recipients, will partner with housing navigators with experience serving the target population, to perform landlord engagement, provide landlord incentives for people exiting homelessness into permanent housing, and possibly provide family reunification.

**5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.**

**5. Reducing the number of persons who return to homelessness**

## **within two years after exiting homelessness to permanent housing.**

### **Goal Statement**

By the end of the performance period, HDIS data for the Merced CoC will show 9% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing 5 fewer people and a 2% reduction from the baseline.

### **Goal Narrative**

The Merced CoC runs HMIS reports for all project types and tracks percentage of households that return to homelessness after exiting to permanent housing. Reports are distributed and reviewed by the CoC to minimize returns to homelessness by looking for patterns that indicate that households are returning to homelessness after obtaining housing with family and friends. At weekly CES meetings, placements are discussed and reviewed. Adjustments to placements are made as needed. Strategies implemented include diversion practices at coordinated entry access and connecting individuals with services and financial assistance to resolve their housing crisis. Also include adoption of housing first strategy to minimize returns to homelessness, provision of wraparound services with case management after households obtain permanent housing to help maintain housing, and development of landlord/liaison relationships to help address tenant issues and mediate as needed. Service providers identify individuals and families who return to homelessness through HMIS unique identifier upon entry. Services are also provided to landlords to intervene early and prevent evictions.

<b>Baseline Data</b>	<b>Change in % of People</b>	<b>Change as % of Baseline</b>	<b>Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing</b>
11%	2%	18%	9%

### **Decrease/Increase in # of People**

Decrease

## **Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Through an in-depth equity analysis, a disproportionality of BIPOC people who had a higher percentage of return to homelessness after permanent housing in the CoC. (Source US Census Bureau 2021, and Merced CY 2020 Performance Data for each jurisdiction based on HMIS data uploaded into HDIS by the CoC).

**Describe the trackable data goal(s) related to this Outcome Goal:**

Goal: By June 2025, the Merced CoC and its sub recipients, will hire/contract/work with individual(s) with experience serving the target population, to continue case management (post placement) and to connect participants to appropriate homeless prevention assistance.

## **6. Increasing successful placements from street outreach.**

## **6. Increasing successful placements from street outreach.**

### **Goal Statement**

By the end of the performance period, HDIS data for the Merced CoC will show 91 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 26 more people and a 40% increase from the baseline.

**Goal Narrative**

Outreach teams within the Merced CoC geographical areas provide outreach five-days a week and target areas within the geographical area that have visible and hidden encampments that include persons with longest history of homelessness. Teams immediately begin to connect with these individuals and link them directly to resources that assist with obtaining permanent housing. Connecting with them includes engagement consisting of multiple contacts to develop rapport and Trust. The outreach teams also enter their information into our HMIS, linking them to our Coordinated Entry System (CES). There are CES protocols in place to ensure that persons have immediate access to assistance to resources that assist with obtaining permanent housing once persons are entered into coordinated entry system. Resources include housing navigation to help with housing search and overcoming any barriers to obtain housing

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
65	26	40%	91

**Decrease/Increase in # of People**  
Increase

**Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Through an in-depth equity analysis, there is a disproportionality of BIPOC people who have successful placement from street outreach in the CoC. (Source US Census Bureau 2021, and Merced CY 2020 Performance Data for each jurisdiction based on HMIS data uploaded into HDIS by the CoC).

**Describe the trackable data goal(s) related to this Outcome Goal:**

Goal: June 2025, the Merced CoC and its sub recipients, will hire/contract/work with individual(s) with experience serving the target population, to perform street outreach , and to assist to move people experiencing homelessness from unsheltered living to sheltered living and/or permanent housing.

Goal: June 2025, the Merced CoC will utilize data collected through Point in Time Count software procured which collects demographic and location data.

**Table 5: Strategies to Achieve Outcome Goals**

**Strategy 1**

**Type of Strategy**

Expanding and strengthening partnerships with people with lived expertise

**Description**

Trusted Advisory Group (TAG) : Advisory group comprised of people with lived experience. Monthly

meetings include discussions on topics related to people with lived experience and their challenges/proposed remedies.

**Timeframe**

Monthly meetings will continue indefinitely

**Entities with Lead Responsibilities**

Collaborative Applicant, CoC Membership, Shelter Organizations

**Measurable Targets**

Meetings once per month and at least 1-3 suggestions from people with lived experience

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

**Strategy 2**

**Type of Strategy**

Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements

**Description**

CES/HMIS Data Staff. Dedicated data staff to assesses, monitors, reviews coordinated entry system data for meaningful and prioritized placements and service coordination. Develop HMIS "report cards" to monitor data entry for thoroughness (HUD Universal Data Elements) and identify providers who need further HMIS technical assistance.

**Timeframe**

Dedicated data Staff started in 08/2021 and continued indefinitely pending adequate funding

**Entities with Lead Responsibilities**

HMIS Lead, CES Lead, Collaborative Applicant

**Measurable Targets**

Weekly CES meetings with community based organizations. Monthly reports from CES data staff. Monthly HMIS score cards.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach

7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

### **Strategy 3**

#### **Type of Strategy**

Reaching underserved and historically marginalized communities and populations

#### **Description**

CoC Membership and Board approved a prioritization of subcategories of persons experiencing homelessness. Using this strategy, the most vulnerable and those with the highest needs are offered services with priority.

#### **Timeframe**

Priority groups are reviewed annually by the CoC Board and General Membership for review and update as needed

#### **Entities with Lead Responsibilities**

CoC Membership, CoC Board, Collaborative Applicant

#### **Measurable Targets**

Monthly monitoring of CES data to ensure subpopulations were served in the order prioritized

#### **Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

### **Strategy 4**

#### **Type of Strategy**

Expanding and strengthening partnerships with people with lived expertise

#### **Description**

Include People with Lived Experiences on CoC and Community Based Organization Boards and Committees. This strategy ensures initiatives are relevant, realistic, and meaningful to the people served.

#### **Timeframe**

Indefinitely

#### **Entities with Lead Responsibilities**

CoC Membership, CoC Board, Community Based Organizations

#### **Measurable Targets**

CoC Board includes at least one person with lived experience who has voting rights. Community

organizations that receive funding from the Collaborative Applicant must also have at least one person with lived experience who has voting rights on their board. Monthly CoC meetings at least nine times per year

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

**Strategy 5**

**Type of Strategy**

Other equity-focused strategies

**Description**

Racial Equity planning and evaluation. Attending state sponsored trainings to develop methods to evaluate racial equity and to develop plans to address racial disparities among people experiencing homelessness and those at risk of becoming homeless. Community organizations that receive funding from the Collaborative Applicant are also asked to perform racial equity analysis of thier programs and clients served within thier scope of work.

**Timeframe**

Began 01/2022 and continues indefinitely

**Entities with Lead Responsibilities**

Collaborative Applicant and Community Organizations

**Measurable Targets**

Racial Equity plan developed by the end of 2022. Racial equity data reviewed at least quarterly.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

**Strategy 6**

**Type of Strategy**

Expanding and strengthening cross-system partnerships and/or collaborative planning

**Description**

HHAP 4 Guidance Best Practices. The Collaborative Applicant and the Merced CoC are committed to

supporting robust goals that propose to reduce the number of people experiencing unsheltered homelessness and increase the number of people placed in permanent housing by trying to implement and/or strengthen existing best practices provided by CAL ICH.

**Timeframe**

11/2022 and continue indefinitely

**Entities with Lead Responsibilities**

Collaborative Applicant, CoC Board, CoC General Membership, Community Organizations

**Measurable Targets**

Continuously review best practices within the CoC policies and procedures and measure for effectiveness. Review data from HMIS as needed for effective processes

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

*Click + Add Strategy above to add additional strategies as needed.*



## Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

### Question 1

**[50220.8(b)(3)(D)]** My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

**Q1**

Yes

### Question 2

**[50220.8(b)(3)(D)]** My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

**Public agencies (governmental entities)**

Yes

**Private sector partners (philanthropy, local businesses, CBOs, etc.)**

Yes

**Service providers (direct service providers, outreach, shelter providers, etc.)**

Yes

**Local governing boards**

Yes

**People with lived experience**

Yes

**Other**

No

**a. Please describe your most notable coordination and collaborative processes with these entities.**

Regional coordination began in 2018 under the leadership of Assembly Member Adam Gray which includes representatives from all County and City jurisdictions and the Continuum of Care (CoC). These respective representatives meet monthly to plan, coordinate, and monitor regional homeless activities and systems. Through this process, projects such as the County Navigation Center, and other essential elements of the homeless response system are developed. In addition, the Merced City and County CoC experiences robust participation in all sectors of the homeless system. The CoC Board is composed of relevant organizational representatives, such as from the public sector, health sector, law enforcement, educational system, elected officials, community-based organizations and faith based organizations.

### Question 3

**[50220.8(b)(3)(B) and 50220.8(b)(3)(E)]** My jurisdiction (e.g., City, County, CoC) is partnering or plans to use any round of HHAP funding to increase partnership with:

**People with lived experience**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)**

Yes

**Is this partnership formal or informal?**

Informal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Justice entities**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Workforce system**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Services for older adults**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Services for people with disabilities**

Yes

**Is this partnership formal or informal?**

Informal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

No

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**Child welfare system**

Yes

**Is this partnership formal or informal?**

Informal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

No

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**Education system**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Local Homeless Coordinated Entry System**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Other (please specify)**

No

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**a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)**

The CoC General Membership consists of members representing all sectors included above. The Merced CoC membership is open to any stakeholder who serves the homeless population willing to actively participate in and support communitywide strategies that are grounded in evidence-based best practices to prevent and end homelessness. The Merced CoC has established committees that meet on a regularly scheduled basis made up of a broad array of organizations and community residents who have experience and knowledge of homelessness and/or an interest in preventing and ending homelessness. These committees have contributed their knowledge in ways that have provided perspectives towards ending homelessness that may not have happened otherwise. The jurisdiction's sub-awardees of HHAP funds have entered into written formal agreements between entities such as the following, but not limited to, local Managed Care Plan, Behavioral Health services, County Office of Education, and nonprofit organizations to provide essential services within the homeless response system. These agreements allow the provision of services such as, but not limited to, respite care, access to healthcare, workforce development, income development, job skills training, case management, and other vital services needed to secure housing stability. The plan is to preserve the current partnerships and expand partnerships to encourage a collective approach to addressing homelessness. Regional partnerships with other sectors such as, CalAIM and the Department of Healthcare Services Housing and Homelessness Incentive Program through the local Managed Care Plan have been established with the Merced CoC as well to assist in providing necessary services to those most experiencing homelessness.

## Question 4

**[50220.8(b)(3)(B) and 50220.8(b)(3)(E)]** My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

**Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])**

Yes

Data Sharing Agreement Established

**Physical and behavioral health care systems and resources**

Yes

**Public health system and resources**

Yes

**a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.**

Merced City and County Continuum of Care has had regular meetings with the local Managed Care Plan to discuss partnerships for the Housing and Homelessness Incentive Program. The Merced CoC has provided a letter of support to the local Managed Care Plan of a continual support to work together in developing community wide partnerships to deliver services to those experiencing homelessness. Merced County has entered into a data sharing agreement with the local Managed Care Plan to assist in

developing effective strategies for delivery of services. Merced County has an MOU with Behavioral Health Agency to deliver Mental Health Services Act (MHSA) services and initiatives. Prevention and Early Intervention (PEI) funds are braided to deliver services to those experiencing homelessness with co-occurring disorders and Severe Mental Illness. Merced County also has an MOU for Health Navigators. These navigators assist with new eligibility and retention efforts for new and existing Medi-Cal members

## Question 5

**[50220.8(b)(3)(F)]** Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

**[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:**

Disaggregating administrative data for use in decision making processes

Modifying procurement processes

Ensuring those with lived experience have a role in program design, strategy development, and oversight

Developing workgroups and hosting training related to advancing equity

**a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.**

Utilize Targeted Universalism methods to ensure racial and gender equity in service delivery, housing placements, and housing retention. The jurisdiction will review reputable sources of racial and gender data such as, HUD Racial Equity Analysis Tool, and HDIS. Create hiring and contracting strategies based on the target populations. The CoC will adopt and comply with procurement practices affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services. The jurisdiction and it's sub-awardees will also use resources for permanent housing identification, partner with housing navigators with experience serving the target populations who will perform landlord engagement.

## Question 6

**[50220.8(b)(3)(G)]** My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

**Physical and behavioral health care systems and managed care plan organizations**

Yes, informal partnering

**Public health system**

Yes, informal partnering

**Criminal legal system and system for supporting re-entry from incarceration**

Yes, informal partnering

**Child welfare system**

No

**Affordable housing funders and providers**

Yes, informal partnering

**Income support programs**

Yes, informal partnering

**Education system**

No

**Workforce and employment systems**

Yes, informal partnering

**Other (please specify)**

No

**a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings**

The jurisdiction will engage and develop relationships to form multi-disciplinary teams which include other mainstream providers to develop plans and actions to prevent exits to homelessness from institutional settings by partnering with the mainstream systems to first learn and understand their funding streams and operations. After establishing the partnerships and learning about funding opportunities from all available sources, the multi-disciplinary teams will engage with staff such as release counselors in justice-involved environments, staff in foster care youth homes, and case managers in healthcare institutions, to develop processes, which include regular communication strategies and streams, to identify housing and/or shelter placements for those releasing back into the community. As a preventative strategy, the jurisdiction offers "Homeless Court" to some people experiencing homelessness with certain misdemeanors to avoid return to justice-involved institutions and loss of current housing and/or shelter by reducing or eliminating charges, fines, restitutions, and sentencing. The jurisdiction follows the Housing First model as well as promoting it to other mainstream systems in order to maintain consistency in service delivery. Housing First is an evidence-based model that uses housing as a tool, rather than a reward, for recovery and that centers on providing or connecting homeless people to permanent housing as quickly as possible. Under the Housing First model, services offered are as needed and requested on a voluntary basis, and do not make housing contingent on participation in services.

Merced County has several programs that assist individuals re-entering our communities after a period of incarceration such as Jail Re-Entry, Transitional Housing, Lifeline Community Development, and Medi-Cal enrollment efforts.

**Question 7**

**[50220.8(b)(3)(H)]** Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

**(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.**

In order to assist service providers with building capacity, the jurisdiction provides workshops, completes compliance monitoring, and is available for technical assistance. Through this process, the respective service providers are able to establish guidelines and checklists to complete specific steps that helps them achieve capacity building. The jurisdiction plans to provide culturally specific workshops and training opportunities to service providers. As outlined in the outcome goals, the jurisdiction plans to engage with service providers to secure staff who have experience working with the target populations. Based on the jurisdiction's racial equity analysis, the jurisdiction intends to be very prescriptive in procurement language to contract with culturally specific service providers.

**(II) Strengthening the data quality of the recipient's Homeless Management Information System.**

The jurisdiction works with the HMIS lead who will develop and administer HMIS report cards to service providers. The HMIS report cards will allow the HMIS lead and respective organizations to evaluate data

integrity and possible approaches to addressing any concerns on a regular schedule in short intervals verses at the end of the year or during contract monitoring by the jurisdiction. The HMIS lead will work with the CES committee to strengthen the data quality by checking in with services providers through weekly calls and re-enforcing the mandatory use of HMIS. The jurisdiction is actively seeking extended resources for HMIS lead duties. With these extended resources, an analysis of project structure, data entry standards, and data integrity will be performed on a regular by the jurisdiction

**(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.**

The Collaborative Applicant/Administrative Entity have designated staff actively participate in meetings with other sectors who have their own funding streams and have goals on addressing homelessness. Those respective sectors are informed of the services the jurisdiction provides, encourages participation in the weekly CES meeting, and utilizing HMIS when working with the target population.

Staff have also participated in the public comment opportunities during State technical assistance calls which has shaped our strategies for aligning housing and services funding from existing, mainstream, and new funding sources.

**(IV) Improving homeless point-in-time counts.**

The jurisdiction has contracted with a PIT Count provider to complete the annual PIT Count. The PIT Count provider utilizes a software system to collect, analyze the results, and provide the jurisdiction with the HUD mandated report. The PIT Count provider is encouraged to attend all HUD sponsored technical assistance and training regarding PIT Count standards. The PIT works closely with the jurisdiction to continuously improve the count each year and recruit more volunteers.

**(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.**

The current CES prioritization is based on length of time homeless and vulnerability. The jurisdiction, in coordination with the CES lead, will review the current CES policies and procedures to determine opportunities to implement racial and youth specific strategies. All sub-awardees are required to participate in the local homeless CES committee weekly meetings and comply with jurisdictionally adopted CES policies and procedures.

The jurisdiction uses the Vulnerability Index – Service Prioritization Decision Assistance Tool (VI- SPDAT, e.g. the assessment survey) as the standard triage assessment tool. The CES Lead provides a standardized assessment process to all service providers, ensuring uniform decision-making and coordination of care for persons experiencing a housing crisis. All persons served by service provider are assessed using the VI-SPDAT. All access points must use this tool to ensure that all persons served are assessed in a consistent manner, using the same process. The VI-SPDAT documents include a set of participant conditions, attributes, need level, and vulnerability, allowing the access point and/or assessment staff to identify a service strategy to the CES/HMIS Lead who manages the jurisdiction's prioritization list. The CES lead facilitates the weekly meeting to identify, assess for, refer and connect individuals experiencing a housing crisis to housing and assistance through a fair and equitable process. The CES listing prioritizes individuals with the greatest vulnerabilities based on VI-SPDAT assessments scores.

The CES committee works to ensure that people experiencing homelessness receive the right housing interventions by matching them to available resources as quickly as possible by programs removing barriers in order to access housing. All funded programs must align and comply with core components of Housing First. Individuals experiencing homelessness shall have voluntary services tailored to meet their current needs by removing all barriers to housing and giving them a choice in where to live and whether to



participate in available programs or accept additional services.

## Question 8

**\*Responses to these questions are for informational purposes only.**

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

### **Information, Guidance, and Technical Assistance**

Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners

Technical assistance related to goal setting (generally)

Technical assistance related to goal setting in underserved/disproportionately impacted populations

Technical assistance related to achieving outcome goals

Technical assistance on implementing performance-based contracting

Trainings on topics of equity

### **Alignment of Resources and Programs**

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

#### **Untitled**

Prioritization should include services that can assist communities with the housing instability crisis we are facing, lack of unit inventory in both permanent and permanent supportive housing. Rental expense and availability are the two primary factors impacting our permanent housing goals. Case Management/Housing Navigation is needed to secure a path to permanent housing for those experiencing homelessness.

# Part IV. Funding Plan Strategic Intent Narrative

## Question 1

### Eligible Use 1

#### Eligible Use Category Intended to be Supported with HHAP-4

8. Interim sheltering (new and existing)

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)**

93.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**

10.00%

#### Activities to be Supported with HHAP-4

Operating of Navigation and Mini Navigation Centers including youth set aside

#### How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

The goal of the Merced Navigation center is to house quickly, permanently as many individuals as possible. The Navigation Center plays a distinct role in the homeless services response system by providing individuals experiencing homelessness shelter and the opportunity to address immediate needs such as food, mainstream benefits, and case management while operating explicitly to aid people in securing permanent housing.

#### How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

These HHAP funds will be used, primarily for an essential element of our response system to prevent and end homelessness. The element we propose to fund with HHAP dollars is a low barrier, harm reduction, and housing first navigation center/emergency shelter. With other Federal and State funds, our County will dedicate dollars to the other HUD-required elements of our system such as HMIS/Data integrity, Outreach and Engagement, Rapid Rehousing, Non-Congregate Emergency Shelter, Coordinated Entry System, etc. Through the use of navigation centers, the County will address the gaps identified in the Landscape Analysis by hiring/contracting with individuals who have experience with, and can relate to, those identified in our racial equity analysis.

## Table 7. Demonstrated Need

**# of available shelter beds**

511

**# of people experiencing unsheltered homelessness in the homeless point-in-time count**

368

**Shelter vacancy rate**

**(%) in the summer months**  
28.00%

**Shelter vacancy rate (%) in the winter months**  
33.00%

**% of exits from emergency shelters to permanent housing solutions**  
23.00%

**Describe plan to connect residents to permanent housing.**

The Navigation center and Merced County work with the Merced CoC and the Coordinated Entry System (CES). The CES has protocols in place to ensure that persons have immediate access to assistance to resources that assist with obtaining permanent housing once persons are entered into coordinated entry system. Resources include housing navigation to help with housing search and overcoming any barriers to obtain housing. Connecting with individuals includes engagement consisting of multiple contacts to develop rapport and trust and connecting them means entering information into a by-name master list that provides real time data that helps measure progress and helps make housing related decisions in real time.

**Eligible Use 2**

**Eligible Use Category Intended to be Supported with HHAP-4**

10. Administrative (up to 7%)

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)**  
7.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**  
0.00%

**Activities to be Supported with HHAP-4**

Administrative costs for running the local collaborative process, monitoring, reporting, technical assistance to sub-awardees, and overhead costs.

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?**

Administrative funding is essential to allow for the day to day administrative duties for staff carrying out the essential activities to aid individuals experiencing homelessness.

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?**

These HHAP funds will be used, primarily for an essential element of our response system to prevent and end homelessness. The administrative component is an essential element to ensure the grant monitoring of these funds are used appropriately and ensure all mandatory reports and reviewed and submitted.

## Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

### **Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):**

a. Progress will be driven by the concentrated and regularly-scheduled efforts of the Merced City and County Continuum of Care (CoC) and its members through committee work, multi-disciplinary team work, and case conferencing. Merced City and County CoC has developed the Trusted Advisory Group (TAG). This group is made up of Persons Experiencing Homelessness (PEH) and with lived experience. The group meets weekly. The members of TAG were pivotal in the development of the Merced City and County CoC Regional Plan and will continue to inform the work of Merced County. Merced CoC has performed a recent and thorough racial equity analysis using principles learned through the state's REAL training and coaching. With this analysis, it has been determined more representation from the African-American and Mexican/Hispanic populations is needed. Recruitment efforts to fill CoC positions and TAG group members for PEH, People with Lived Experience, and people from over represented racial/ethnic populations is ongoing. Although the Merced City and County CoC did not find a large population of Transgender, or Non-Conforming members of the community (0.2 % of total persons counted in the 2022 PIT Count), the CoC continues to develop strategies in outreach and engagement as well as considerations in congregate shelters to address the needs of this population

### **Help address racial inequities and other inequities in the jurisdiction's homelessness response system:**

We continue to recruit members for CoC Board and Member positions. We have also made mandatory clauses in contracts for vendors to perform racial equity analysis. Merced City and County CoC has written racial equity policies and procedures, has attended state-sponsored training, and continues to provide training to CoC general membership.

### **Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:**

Merced City and County CoC participated in the HHIP initiative hosted by the region's Managed Care Plan, Central California Alliance for Health (CAAH). Merced County is a partner in the HHIP plan and meets regularly with CCAH to develop and eventually implement the plans detailed in the HHIP application. Merced County has an MOU with Behavioral Health Agency to deliver Mental Health Services Act (MHSA) services and initiatives. Prevention and Early Intervention (PEI) funds are braided to deliver services to those experiencing homelessness with co-occurring disorders and Severe Mental Illness. Merced County also has an MOU for Health Navigators. These navigators assist with new eligibility and retention efforts for new and existing Medi-Cal members.

### **Support increased exits to permanent housing among people experiencing homelessness:**

Merced City and County CoC has applied for and been awarded several Rapid Rehousing grants used to secure permanent housing for clients experiencing homelessness. These funds are distributed throughout the CoC by manner of the Coordinated Entry System and with regard to all HUD regulatory boundaries. Recently, Permanent Local Housing Allocation (PLHA) funds were awarded to increase the amount of RRH dollars in the Merced City and County CoC region. This influx for RRH dollars, will increase capacity for RRH efforts

# Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

**Table 1. Landscape Analysis of Needs and Demographics**

	People Experiencing Homelessness	Source and Date Timeframe of Data
<b>Population and Living Situations</b>		
<b>TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS</b>	855	2022 PIT
# of People Who are <b>Sheltered</b> (ES, TH, SH)	487	2022 PIT
# of People Who are <b>Unsheltered</b>	368	2022 PIT
<b>Household Composition</b>		
# of Households <b>without Children</b>	618	2022 PIT
# of Households with <b>At Least 1 Adult &amp; 1 Child</b>	68	2022 PIT
# of Households with <b>Only Children</b>	2	2022 PIT
<b>Sub-Populations and Other Characteristics</b>		
# of Adults Who are Experiencing <b>Chronic Homelessness</b>	177	2022 PIT
# of Adults Who are Experiencing <b>Significant Mental Illness</b>	232	2022 PIT
# of Adults Who are Experiencing <b>Substance Abuse</b> Disorders	165	2022 PIT
# of Adults Who are <b>Veterans</b>	29	2022 PIT
# of Adults with <b>HIV/AIDS</b>	12	2022 PIT
# of Adults Who are <b>Survivors of Domestic Violence</b>	47	2022 PIT
# of <b>Unaccompanied Youth (under 25)</b>	46	2022 PIT
# of <b>Parenting Youth (under 25)</b>	2	2022 PIT
# of People Who are <b>Children of Parenting Youth</b>	5	2022 PIT
<b>Gender Demographics</b>		
# of <b>Women/Girls</b>	312	2022 PIT
# of <b>Men/Boys</b>	540	2022 PIT
# of People Who are <b>Transgender</b>	3	2022 PIT
# of People Who are <b>Gender Non-Conforming</b>	0	2022 PIT
<b>Race and Ethnicity</b>		
# of People Who are <b>Hispanic/Latino</b>	279	2022 PIT
# of People Who are <b>Non-Hispanic/Non-Latino</b>	576	2022 PIT
# of People Who are <b>Black or African American</b>	152	2022 PIT
# of People Who are <b>Asian</b>	29	2022 PIT
# of People Who are <b>American Indian or Alaska Native</b>	20	2022 PIT
# of People Who are <b>Native Hawaiian or Other Pacific Islander</b>	1	2022 PIT
# of People Who are <b>White</b>	259	2022 PIT
# of People Who are <b>Multiple Races</b>	115	2022 PIT

*\*If data is not available, please input N/A in the cell and explain why the data is not available below:*

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversions Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
<b>Household Composition</b>									
# of Households without Children	66	394	302	825	0	75	1686		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Households with At Least 1 Adult & 1 Child	0	3119	0	5	0	11	20		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Households with Only Children	0	12	2	2	0	4	9		HMIS Time Frame 07/01/2021 through 03/31/2022
<b>Sub-Populations and Other Characteristics</b>									
# of Adults Who are Experiencing Chronic Homelessness	33	127	90	397	0	2	608		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Adults Who are Experiencing Significant Mental Illness	31	50	52	206	0	0	328		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Adults Who are Experiencing Substance Abuse Disorders	10	29	60	186	0	0	163		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Adults Who are Veterans	2	2	4	21	0	0	32		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Adults with HIV/AIDS	0	2	0	4	0	0	7		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Adults Who are Survivors of Domestic Violence	17	205	86	147	0	15	189		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Unaccompanied Youth (under 25)	2	252	22	49	0	4	108		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Parenting Youth (under 25)	0	208	0	1	0	0	1		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Children of Parenting Youth	0	261	0	1	0	0	1		HMIS Time Frame 07/01/2021 through 03/31/2022
<b>Gender Demographics</b>									
# of Women/Girls	30	1081	99	271	0	49	636		HMIS Time Frame 07/01/2021 through 03/31/2022
# of Men/Boys	34	504	200	580	0	32	1687		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Transgender	2	2	2	3	0	0	5		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Gender Non-Conforming	0	0	1	0	0	0	2		HMIS Time Frame 07/01/2021 through 03/31/2022
<b>Ethnicity and Race Demographics</b>									
# of People Who are Hispanic/Latino	12	2246	135	337	0	37	679		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Non-Hispanic/Non-Latino	54	1281	168	518	0	54	1026		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Black or African American	12	451	35	140	0	20	280		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Asian	3	101	6	10	0	3	25		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are American Indian or Alaska Native	2	231	12	30	0	0	57		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Native Hawaiian or Other Pacific Islander	0	29	1	3	0	0	13		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are White	43	2357	246	640	0	61	1269		HMIS Time Frame 07/01/2021 through 03/31/2022
# of People Who are Multiple Races	6	235	5	30	0	3	53		HMIS Time Frame 07/01/2021 through 03/31/2022

\*If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program (choose from drop down options)	Fiscal Year (see cell that apply)	Total Amount Invested into Homelessness Interventions	# of Vouchers (if applicable)	Fund Source*	Intervent on Types Supported w th Funding (select all that apply)	Br of Descri ption of Program ng and Serv ces Provided	af De scri pt	Popu ations Served (please x the appropriate popu ation[s])			
Emergency Rental Assistance (ERA) - via Treasury	FY 2021-2022	\$ 1,292,000.23	n/a	Federal Agency	Rental Assistance	Assist eligible households that are unable to pay rent or utilities due to the effect of COVID-19.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023	\$ 219,488.24	n/a		Division and Homelessness Prevention			People Exp Chronic Homelessness	Veterans	Parenting Youth	Parenting Youth
					Outreach and Engagement			People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	Children of Parenting Youth
					Administrative Activities			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other [All Low income households.]	Other [All Low income households.]
Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022	\$ 120,000.00		State Agency	Non-Congregate Shelter/ Interim Housing	Provide a safe place for people experiencing homelessness for recuperating from COVID-19 and/or to properly quarantine.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023	\$ 274,642.00			Administrative Activities			People Exp Chronic Homelessness	x Veterans	Parenting Youth	Parenting Youth
					Non-Congregate Shelter/ Interim Housing			People Exp Severe Mental Illness	x People Exp HIV/ AIDS	Children of Parenting Youth	Children of Parenting Youth
					Outreach and Engagement			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	Other (please enter here)
Project Roomkey and Rehousing - via CDSS	FY 2021-2022			State Agency	Non-Congregate Shelter/ Interim Housing	Provide a safe place for people experiencing homelessness for recuperating from COVID-19 and/or to properly quarantine.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
		\$ 75,304.00			Administrative Activities			People Exp Chronic Homelessness	x Veterans	Parenting Youth	Parenting Youth
					Non-Congregate Shelter/ Interim Housing			People Exp Severe Mental Illness	x People Exp HIV/ AIDS	Children of Parenting Youth	Children of Parenting Youth
					Outreach and Engagement			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	Other (please enter here)
CalWORKS Housing Support Program (HSP) - via CDSS	FY 2021-2022	\$ 3,442,306.00		State Agency	Rental Assistance	Outreach and Engagement	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023	\$ 7,108,647.00			Permanent Supportive and Service-Enriched Housing	Administrative Activities		People Exp Chronic Homelessness	x Veterans	x Parenting Youth	Parenting Youth
	FY 2023-2024	\$ 4,894,580.00			Division and Homelessness Prevention			People Exp Severe Mental Illness	x People Exp HIV/ AIDS	x Children of Parenting Youth	Children of Parenting Youth
	FY 2024-2025	\$ 3,255,641.00			Non-Congregate Shelter/ Interim Housing			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	Other (please enter here)
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2021-2022	\$ 600,068.00		State Agency	Rental Assistance	Outreach and Engagement	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023	\$ 945,609.00			Permanent Supportive and Service-Enriched Housing	Administrative Activities		People Exp Chronic Homelessness	Veterans	Parenting Youth	Parenting Youth
	FY 2023-2024	\$ 356,061.00			Division and Homelessness Prevention			People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	Children of Parenting Youth
	FY 2024-2025	\$ 356,061.00			Non-Congregate Shelter/ Interim Housing			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other [All Homeless individuals with Disability]	Other [All Homeless individuals with Disability]
Home Safe - via CDSS	FY 2021-2022	\$ 747,080.00		State Agency	Rental Assistance	Outreach and Engagement	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023	\$ 1,125,385.00			Permanent Supportive and Service-Enriched Housing	Administrative Activities		People Exp Chronic Homelessness	Veterans	Parenting Youth	Parenting Youth
	FY 2023-2024	\$ 747,080.00			Division and Homelessness Prevention			People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	Children of Parenting Youth
	FY 2024-2025	\$ 747,080.00			Non-Congregate Shelter/ Interim Housing			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (Seniors)	Other (Seniors)
Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022	\$ 2,247,830.39		State Agency	Systems Support Activities	Administrative Activities	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023	\$ 294,364.03			Non-Congregate Shelter/ Interim Housing			People Exp Chronic Homelessness	x Veterans	Parenting Youth	Parenting Youth
					Rental Assistance			People Exp Severe Mental Illness	x People Exp HIV/ AIDS	Children of Parenting Youth	Children of Parenting Youth
					Outreach and Engagement			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	Other (please enter here)
Other (please enter funding source)	FY 2021-2022	\$ 71,738.76		State Agency	Rental Assistance	Administrative Activities	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023	\$ 29,898.91			Systems Support Activities			People Exp Chronic Homelessness	x Veterans	Parenting Youth	Parenting Youth
	FY 2023-2024	\$ 473,164.00			Non-Congregate Shelter/ Interim Housing			People Exp Severe Mental Illness	x People Exp HIV/ AIDS	Children of Parenting Youth	Children of Parenting Youth
Other (please enter funding source)	FY 2021-2022	\$ 124,370.09		State Agency	Rental Assistance	Administrative Activities	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023	\$ 48,174.66			Systems Support Activities			People Exp Chronic Homelessness	x Veterans	Parenting Youth	Parenting Youth
	FY 2023-2024	\$ 397,098.00			Non-Congregate Shelter/ Interim Housing			People Exp Severe Mental Illness	x People Exp HIV/ AIDS	Children of Parenting Youth	Children of Parenting Youth
	FY 2024-2025	\$ 22,609.25			Division and Homelessness Prevention			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	Other (please enter here)
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 98,115.00		State Agency	Rental Assistance	Administrative Activities	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023	\$ 628,438.00			Outreach and Engagement			People Exp Chronic Homelessness	x Veterans	x Parenting Youth	Parenting Youth
	FY 2023-2024	\$ 19,675.00			Systems Support Activities			People Exp Severe Mental Illness	x People Exp HIV/ AIDS	x Children of Parenting Youth	Children of Parenting Youth
	FY 2024-2025				Non-Congregate Shelter/ Interim Housing			People Exp Substance Abuse Disorders	x Unaccompanied Youth	Other (please enter here)	Other (please enter here)
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 70,313.70		State Agency	Rental Assistance	Administrative Activities	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023	\$ 260,847.00			Outreach and Engagement			People Exp Chronic Homelessness	x Veterans	x Parenting Youth	Parenting Youth
	FY 2023-2024	\$ 7,732.30			Systems Support Activities			People Exp Severe Mental Illness	x People Exp HIV/ AIDS	x Children of Parenting Youth	Children of Parenting Youth



	FY 2024-2025			Non-Congregate Shelter/ Interim Housing	system to connect our most vulnerable homeless population to			x	People Exp Substance Abuse Disorders	x	Unaccompanied Youth	Other (please enter here )	Other (please enter here )	
Homeless Housing, Assistance and Prevention Program (BHAP) - via Cal ICH	FY 2022-2023	\$ 487,000.55		Non-Congregate Shelter/ Interim Housing	Formula-Navigation Center operations-75 beds, kitchen and dining facilities, laundry, classroom, clinic, and office space for support service providers, low-barrier emergency sheltering option for individuals currently residing in public spaces, and other places not suitable for human habitation, providing a safe and secure environment for human habitation, providing a	State Agency	ALL PEOPLE EXPERIENCING HOMELESSNESS	ALL PE	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2023-2024	\$ 293,588.00		Administrative Activities				x	People Exp Chronic Homelessness	x	Veterans	x	Parenting Youth	Parenting Youth
	FY 2021-2022	\$ 1,934.14						x	People Exp Severe Mental Illness	x	People Exp HIV/ AIDS	x	Children of Parenting Youth	Children of Parenting Youth
Homeless Housing, Assistance and Prevention Program (BHAP) - via Cal ICH	FY 2022-2023	\$ 2,276.43		Non-Congregate Shelter/ Interim Housing	Formula-Navigation Center operations-75 beds, kitchen and dining facilities, laundry, classroom, clinic, and office space for support service providers, low-barrier emergency sheltering option for individuals currently residing in public spaces, and other places not suitable for human habitation, providing a	State Agency	ALL PEOPLE EXPERIENCING HOMELESSNESS	ALL PE	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2023-2024	\$ 297,752.12		Administrative Activities				x	People Exp Chronic Homelessness	x	Veterans	x	Parenting Youth	Parenting Youth
	FY 2021-2022	\$ 3,300.45						x	People Exp Severe Mental Illness	x	People Exp HIV/ AIDS	x	Children of Parenting Youth	Children of Parenting Youth
Other (please enter funding source)	FY 2022-2023	\$ 2,047.33		Non-Congregate Shelter/ Interim Housing	Formula-Navigation Center operations-75 beds, kitchen and dining facilities, laundry, classroom, clinic, and office space for support service providers, low-barrier emergency sheltering option for individuals currently residing in public spaces, and other places not suitable for human habitation, providing a	State Agency	ALL PEOPLE EXPERIENCING HOMELESSNESS	ALL PE	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2023-2024	\$ 295,400.00		Administrative Activities				x	People Exp Chronic Homelessness	x	Veterans		Parenting Youth	Parenting Youth
	FY 2024-2025	\$ 5,686.12						x	People Exp Severe Mental Illness	x	People Exp HIV/ AIDS		Children of Parenting Youth	Children of Parenting Youth
	FY 2021-2022	\$ 7,813.55						x	People Exp Substance Abuse Disorders		Unaccompanied Youth		Other (please enter here )	Other (please enter here )
Other (please enter funding source)	FY 2022-2023	\$ 1,313.24		Non-Congregate Shelter/ Interim Housing	Formula-Navigation Center operations-75 beds, kitchen and dining facilities, laundry, classroom, clinic, and office space for support service providers, low-barrier emergency sheltering option for individuals currently residing in public spaces, and other places not suitable for human habitation, providing a	State Agency	ALL PEOPLE EXPERIENCING HOMELESSNESS	ALL PE	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2023-2024	\$ 94,914.00		Administrative Activities				x	People Exp Chronic Homelessness	x	Veterans		Parenting Youth	Parenting Youth
	FY 2024-2025	\$ 412,069.76						x	People Exp Severe Mental Illness	x	People Exp HIV/ AIDS		Children of Parenting Youth	Children of Parenting Youth
Other (please enter funding source)	FY 2022-2023	\$ 5,788.82		Non-Congregate Shelter/ Interim Housing	Competitive-"Mini Navigation Centers" for temporary housing, utilizing rental homes, low-barrier emergency sheltering option for individuals currently residing in public spaces, and other places not suitable for human habitation, providing a safe and service-rich temporary shelter with connections to local resources	State Agency	ALL PEOPLE EXPERIENCING HOMELESSNESS	ALL PE	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2023-2024	\$ 950,000.00		Permanent Supportive and Service-Enriched Housing				x	People Exp Chronic Homelessness	x	Veterans		Parenting Youth	Parenting Youth
	FY 2024-2025	\$ 32,684.83		Administrative Activities				x	People Exp Severe Mental Illness	x	People Exp HIV/ AIDS		Children of Parenting Youth	Children of Parenting Youth
	FY 2021-2022	\$ 11,526.35						x	People Exp Substance Abuse Disorders		Unaccompanied Youth		Other (please enter here )	Other (please enter here )
Other (please enter funding source)	FY 2022-2023	\$ 200,000.00		Rental Assistance	Permanent Local Housing Allocation II Competitive- Case management, landlord incentives, application fees, security deposits, and rent to house homeless individuals and families.	State Agency	ALL PEOPLE EXPERIENCING HOMELESSNESS	ALL PE	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2023-2024	\$ 800,000.00		Administrative Activities				x	People Exp Chronic Homelessness	x	Veterans		Parenting Youth	Parenting Youth
	FY 2024-2025							x	People Exp Severe Mental Illness	x	People Exp HIV/ AIDS		Children of Parenting Youth	Children of Parenting Youth
Other (please enter funding source)	FY 2022-2023	\$ 1,000,000.00		Non-Congregate Shelter/ Interim Housing	Mini Navigation Centers-10-30 beds and Navigation Center operations-75 beds, kitchen and dining facilities, laundry, classroom, clinic, and office space for support service providers, low-barrier emergency sheltering option for individuals currently residing in public spaces, and other places not suitable for human habitation, providing a	Federal Agency	ALL PEOPLE EXPERIENCING HOMELESSNESS	ALL PE	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2023-2024	\$ 1,000,000.00		Administrative Activities				x	People Exp Chronic Homelessness	x	Veterans		Parenting Youth	Parenting Youth
	FY 2024-2025	\$ 1,000,000.00						x	People Exp Severe Mental Illness	x	People Exp HIV/ AIDS		Children of Parenting Youth	Children of Parenting Youth
	FY 2021-2022	\$ 1,000,000.00						x	People Exp Substance Abuse Disorders		Unaccompanied Youth		Other (please enter here )	Other (please enter here )
Other (please enter funding source)	FY 2021-2022	\$ 2,075,529.00		Non-Congregate Shelter/ Interim Housing	BHRIS - Mini Navigation Centers-10-30 beds and Navigation Center operations-75 beds, kitchen and dining facilities, laundry, classroom, clinic, and office space for support service providers, low-barrier emergency sheltering option for individuals currently residing in public spaces, and other places not suitable for human habitation, providing a	State Agency	ALL PEOPLE EXPERIENCING HOMELESSNESS	ALL PE	TARGETED POPULATIONS (please "x" all that apply)					
				x				People Exp Chronic Homelessness	x	Veterans		Parenting Youth	Parenting Youth	
				x				People Exp Severe Mental Illness	x	People Exp HIV/ AIDS		Children of Parenting Youth	Children of Parenting Youth	
Other (please enter funding source)	FY 2021-2022	\$ 150,000.00		Non-Congregate Shelter/ Interim Housing	38850 - Construction and maintenance of the new 75 bed Navigation Center, these funds also support other emergency shelters within Merced County.	State Agency	ALL PEOPLE EXPERIENCING HOMELESSNESS	ALL PE	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023	\$ 118,482.00						x	People Exp Chronic Homelessness	x	Veterans		Parenting Youth	Parenting Youth
	FY 2023-2024	\$ 150,000.00						x	People Exp Severe Mental Illness	x	People Exp HIV/ AIDS		Children of Parenting Youth	Children of Parenting Youth
	FY 2024-2025	\$ 150,000.00						x	People Exp Substance Abuse Disorders		Unaccompanied Youth		Other (please enter here )	Other (please enter here )
Other (please enter funding source)	FY 2021-2022	\$ 60,277.00		Administrative Activities	HUD Planning Grants	Federal Agency	ALL PEOPLE EXPERIENCING HOMELESSNESS	ALL PE	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023	\$ 70,645.00		Systems Support Activities				x	People Exp Chronic Homelessness		Veterans		Parenting Youth	Parenting Youth
	FY 2023-2024	\$ 34,260.00						x	People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth	Children of Parenting Youth
	FY 2024-2025	\$ 34,260.00		Outreach and Engagement				x	People Exp Substance Abuse Disorders		Unaccompanied Youth		Other (All Homeless individuals with Disability)	Other (All Homeless individuals with Disability)
Other (please enter funding source)	FY 2021-2022	\$ 40,000.00		Administrative Activities	Mental Health Services Act - responsible for coordinating and directing the County's Continuum of Care project and plan. Provide Administrative Support to the CoC Board, including subcontracting	State Agency	ALL PEOPLE EXPERIENCING HOMELESSNESS	ALL PE	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023	\$ 40,000.00						x	People Exp Chronic Homelessness		Veterans		Parenting Youth	Parenting Youth
	FY 2023-2024	\$ 40,000.00						x	People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth	Children of Parenting Youth

	FY 2024-2025	\$ 40,000.00				consultants as needed. Facilitate meetings for the CoC Board, general. Research potential grant opportunities, which may assist the					People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (All Homeless individuals with Disability)	Other (All Homeless individuals with Disability)	
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2022-2023	\$ 36,097.45		State Agency	Outreach and Engagement	HHAP III CoC Operational Support for emergency shelter in Merced County. HMIS funding has been used to expand our current HMIS program, contractor has hired a full time data manager to develop an e-referral system to connect our most vulnerable homeless population to our service providers utilizing our current CES for Case management	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	ALL	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2023-2024	\$ 873,891.00			Systems Support Activities					People Exp Chronic Homelessness	x	Veterans	x	Parenting Youth	Parenting Youth
	FY 2024-2025				Administrative Activities					People Exp Severe Mental Illness	x	People Exp HIV/ AIDS	x	Children of Parenting Youth	Children of Parenting Youth
	FY 2024-2025				Non-Congregate Shelter/ Interim Housing					People Exp Substance Abuse Disorders	x	Unaccompanied Youth		Other (All Homeless individuals with Disability)	Other (All Homeless individuals with Disability)
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2022-2023	\$ 525,822.55		State Agency	Administrative Activities	HHAP III County-Regional Center operations-75 beds, kitchen and dining facilities, laundry, classroom, clinic, and office space for support service providers, low-barrier emergency sheltering option for individuals currently residing in public spaces, and other places not suitable for human habitation, providing a safe and service-rich temporary	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	ALL	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2024-2025	\$ 323,500.00			Non-Congregate Shelter/ Interim Housing					People Exp Chronic Homelessness	x	Veterans	x	Parenting Youth	Parenting Youth
										People Exp Severe Mental Illness	x	People Exp HIV/ AIDS	x	Children of Parenting Youth	Children of Parenting Youth
										People Exp Substance Abuse Disorders	x	Unaccompanied Youth		Other (All Homeless individuals with Disability)	Other (All Homeless individuals with Disability)

**Table 4. Outcome Goals**

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.			
<b>Goal Statement:</b> By the end of the performance period, HDIS data for the Merced CoC will show 3198 total people accessing services who are experiencing homelessness annually, representing 1370 fewer people and a 30% reduction from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].</i>			
<b>Goal Narrative:</b> Merced County, which is in the Merced CoC geographical area, has applied for and been awarded Permanent Local Housing Allocation (PLHA) funds to be used for the development of low-barrier interim housing. These funds have been awarded, through competitive-bid processes, to an independent sector community provider. With these funds, the community provider will secure at least 5 mini-navigation centers for the shelter and case management of approximately 30 people experiencing homelessness. This community			
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
4568	-1370	-30%	3198
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>		<b>Describe the trackable data goal(s) related to this Outcome Goal:</b> <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Through an in-depth equity analysis, a disproportionality of African-American people were found to experience homelessness within the Merced CoC. In addition, a disproportionality of males were found to experience homelessness (Source US Census Bureau 2021, Merced CY 2020 Performance Data for each jurisdiction based on HGIS data uploaded into HDIS by the CoC and 2022 Merced City and County Point in Time Count).		Goal: By June 2025, the Merced CoC and its sub recipients, will have persons experiencing homelessness on their governing board to assist with serving the target population and make decisions on homelessness processes and policies. These processes and policies will help improve case management and to assist to move people experiencing homelessness from homelessness to permanent housing.	

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis.			
<b>Goal Statement:</b> By the end of the performance period, data for the Merced CoC will show 324 total people experiencing unsheltered homelessness daily, representing 44 fewer people and a 12% reduction from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
<b>Goal Narrative:</b> Using data from our HGIS system, annual PIT count, and our low-barrier shelter and interim housing projects, the Merced CoC has developed the goal of reducing the number of persons experiencing homelessness on a daily basis with a reduction commensurate with the resources available within the CoC regional area. We are currently at capacity in our			
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
368	-44	-12%	324
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>		<b>Describe the trackable data goal(s) related to this Outcome Goal:</b> <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Through an in-depth equity analysis, a disproportionality of African-American people were found to experience homelessness in the Merced CoC. In addition, a disproportionality of males were found to experience homelessness (Source US Census Bureau 2021, Merced CY 2020 Performance Data for each jurisdiction based on HGIS data uploaded into HDIS by the CoC and 2022 Merced City and County Point in Time Count; 2022 Pit Count 335).		Goal: By June 2025, the Merced CoC and its sub recipients, will have persons experiencing homelessness on their governing board to assist with serving the target population and make decisions on homelessness processes and policies. These processes and policies will help improve case management and to assist to move people experiencing homelessness from homelessness to permanent housing.	

Outcome Goal #2: Reducing the number of persons who become newly homeless.			
<b>Goal Statement:</b> By the end of the performance period, HDIS data for the Merced CoC will show 989 total people become newly homeless each year, representing 134 fewer people and a 12% reduction from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
<b>Goal Narrative:</b> Number of first-time homeless as reported in HDX increased by 2 persons between 2019 and 2021. The Merced CoC, with the support of Merced County, created a robust homeless prevention system to identify those most likely to become homeless and ensure they receive necessary resources to prevent homelessness. A homeless prevention strategy has been implemented to identify specific risk factors based on fact finding that includes but not limited to: loss of income, history of residential instability, sudden death or illness, and			
Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
1123	-134	-12%	989
<b>Describe Your Related Goals for</b>		<b>Describe the trackable data goal(s) related to this Outcome Goal:</b> <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>		<b>Describe the trackable data goal(s) related to this Outcome Goal:</b> <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Through an in-depth equity analysis, a disproportionality of BIPOC and Women and Girls was found in this performance category to experience homelessness for the first time in the CoC. (Source US Census Bureau 2021, and Merced CY 2020 Performance Data for each jurisdiction based on HGIS data uploaded into HDIS by the CoC).		Goal: By June 2025, the Merced CoC and its sub recipients, will partner with individual(s) and/or organization(s) with experience serving the target population in order to identify, and connect/refer participants to appropriate homeless prevention assistance (i.e. utilities and rental arrears assistance).	

**Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.**

<b>Goal Statement:</b> By the end of the performance period, HDIS data for the Merced CoC will show 291 total people exiting homelessness into permanent housing annually, representing 31 more people and a 12% increase from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*</i>			
<b>Goal Narrative:</b> The City of Merced, which is in the Merced CoC geographical area, projects to open two new Home key projects within the next six months. These projects come with supportive services. 116 units will be available through these projects for individuals experiencing homelessness and identified through our Coordinated Entry System. In addition, PLHA funds for			
<b>Baseline Data:</b> Annual Estimate of # of people exiting homelessness into permanent housing		<b>Outcome Goals July 1, 2022 - June 30, 2025</b>	
		<b>Change in # of People</b>	<b>Change as % of Baseline</b>
260		31	12%
		<b>Target Annual Estimate of # of people exiting homelessness into permanent housing</b>	
		291	
<b>Describe Your Related Goals for</b>			
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>		<b>Describe the trackable data goal(s) related to this Outcome Goal:</b>	
Through an in-depth equity analysis, a disproportionality of African-American people were exiting homelessness to permanent housing in the CoC. (Source US Census Bureau 2021, and Merced CY 2020 Performance Data for each jurisdiction based on HMS data uploaded into HDIS by the CoC).		<i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i> Goal: by June 2025, the Merced CoC and its sub recipients, will partner with housing navigators with experience serving the target population, to perform landlord engagement and provide landlord incentives for people exiting homelessness into permanent housing.	

<b>Outcome Goal #4. Reducing the length of time persons remain homeless.</b>			
<b>Goal Statement:</b> By the end of the performance period, HDIS data for the Merced CoC will show 252 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 28 people and a 10% reduction from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*</i>			
<b>Goal Narrative:</b> The Merced CoC has developed systems that include recruitment of private landlords, enhanced security deposits, set-aside funds for damages, conflict resolution assistance, and improve discharge planning from systems of care. The CoC also leveraged mainstream housing and home-based services including linking to mainstream health care, mental health care, and employment. The CoC process identifies persons with longest length of time homeless during an assessment through coordinated entry system that uses the VI-			
<b>Baseline Data:</b> Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs		<b>Outcome Goals July 1, 2022 - June 30, 2025</b>	
		<b>Change in # of People</b>	<b>Change as % of Baseline</b>
280		Decrease in average of 28 days	-10%
		<b>Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs</b>	
		252	
<b>Describe Your Related Goals for</b>			
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>		<b>Describe the trackable data goal(s) related to this Outcome Goal:</b>	
Through an in-depth equity analysis, a disproportionality of Hispanic/Latino people who had a higher average of the length in time they remained homeless in the CoC. (Source US Census Bureau 2021, and Merced CY 2020 Performance Data for each jurisdiction based on HMS data uploaded into HDIS by the CoC).		<i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i> Goal: By June 2025, the Merced CoC and its sub recipients, will partner with housing navigators with experience serving the target population, to perform landlord engagement, provide landlord incentives for people exiting homelessness into permanent housing, and possibly provide family reunification.	

<b>Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.</b>			
<b>Goal Statement:</b> By the end of the performance period, HDIS data for the Merced CoC will show 9% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing 5 fewer people and a 2% reduction from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*</i>			
<b>Goal Narrative:</b> The Merced CoC runs HMS reports for all project types and tracks percentage of households that return to homelessness after exiting to permanent housing. Reports are distributed and reviewed by the CoC to minimize returns to homelessness by looking for patterns that indicate that households are returning to homelessness after obtaining housing with family			
<b>Baseline Data:</b> % of people who return to homelessness within 2 years after having exited homelessness to permanent housing		<b>Outcome Goals July 1, 2022 - June 30, 2025</b>	
		<b>Change in % of People</b>	<b>Change as % of Baseline</b>
11%		2%	18%
		<b>Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing</b>	
		9%	
<b>Describe Your Related Goals for</b>			
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>		<b>Describe the trackable data goal(s) related to this Outcome Goal:</b>	
Through an in-depth equity analysis, a disproportionality of BIPOC people who had a higher percentage of return to homelessness after permanent housing in the CoC. (Source US Census Bureau 2021, and Merced CY 2020 Performance Data for each jurisdiction based on HMS data uploaded into HDIS by the CoC).		<i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i> Goal: By June 2025, the Merced CoC and its sub recipients, will hire/contract/work with individual(s) with experience serving the target population, to continue case management (post placement) and to connect participants to appropriate homeless prevention assistance.	

**Outcome Goal #6. Increasing successful placements from street outreach.**

**Goal Statement:**

By the end of the performance period, HDIS data for the Merced CoC will show 91 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 26 more people and a 40% increase from the baseline.

*\*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

**Goal Narrative:**

Outreach teams within the Merced CoC geographical areas provide outreach five-days a week and target areas within the geographical area that have visible and hidden encampments that include persons with longest history of homelessness. Teams immediately begin to connect with these individuals and link them directly to resources that assist

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
65	26	40%	91

**Describe Your Related Goals for**

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
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Through an in-depth equity analysis, there is a disproportionality of BIPOC people who have successful placement from street outreach in the CoC. (Source US Census Bureau 2021, and Merced CY 2020 Performance Data for each jurisdiction based on HMS data uploaded into HDIS by the CoC).

Goal: June 2025, the Merced CoC and its sub recipients, will hire/contract/work with individual(s) with experience serving the target population, to perform street outreach , and to assist to move people experiencing homelessness from unsheltered living to sheltered living and/or permanent housing.  
Goal: June 2025, the Merced CoC will utilize data collected through Point in Time Count software procured which collects demographic and location data.

**Table 5. Strategies to Achieve Outcome Goals**

Strategy	Performance Measure to Be Impacted (Check all that apply)
<b>Description</b>	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.  <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.  <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.  <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.  <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.  <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.  <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Trusted Advisory Group (TAG) : Advisory group comprised of people with lived experience. Monthly meetings include discussions on topics related to people with lived experience and their challenges/proposed remedies.	
<b>Timeframe</b>	
Monthly meetings will continue indefinitely	
<b>Entities with Lead Responsibilities</b>	
Collaborative Applicant, CoC Membership, Shelter Organizations	
<b>Measurable Targets</b>	
Meetings once per month and at least 1-3 suggestions from people with lived experience	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<b>Description</b>	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.  <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.  <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.  <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
CES/HMIS Data Staff. Dedicated data staff to assesses, monitors, reviews coordinated entry system data for meaningful and prioritized placements and service coordination. Develop HMIS "report cards" to monitor data entry for thoroughness (HUD Universal Data Elements) and identify providers who need further HMIS technical assistance.	
<b>Timeframe</b>	
Dedicated data Staff started in 08/2021 and continued indefinitely pending adequate funding	

<b>Q</b>
HMIS Lead, CES Lead, Collaborative Applicant
<b>Measurable Targets</b>
Weekly CES meetings with community based organizations. Monthly reports from CES data staff. Monthly HMIS score cards.

- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

<b>Strategy</b>
<b>Description</b>
CoC Membership and Board approved a prioritization of subcategories of persons experiencing homelessness. Using this strategy, the most vulnerable and those with the highest needs are offered services with priority.
<b>Timeframe</b>
Priority groups are reviewed annually by the CoC Board and General Membership for review and update as needed.
<b>Entities with Lead Responsibilities</b>
CoC Membership, CoC Board, Collaborative Applicant
<b>Measurable Targets</b>
Monthly monitoring of CES data to ensure subpopulations were served in the order prioritized

- | Performance Measure to Be Impacted<br>(Check all that apply)  |
|---|
| <input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.  |
| <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.   |
| <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.   |
| <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.   |
| <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.           |
| <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.   |
| <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |

<b>Strategy</b>
<b>Description</b>

- | Performance Measure to Be Impacted<br>(Check all that apply)                                     |
|--|
| <input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. |

Include People with Lived Experiences on CoC and Community Based Organization Boards and Committees. This strategy ensures initiatives are relevant, realistic, and meaningful to the people served.

**Timeframe**

Indefinitely

**Entities with Lead Responsibilities**

CoC Membership, CoC Board, Community Based Organizations

**Measurable Targets**

CoC Board includes at least one person with lived experience who has voting rights. Community organizations that receive funding from the Collaborative Applicant must also have at least one person with lived experience who has voting rights on their board. Monthly CoC meetings at least nine times per year

2. Reducing the number of persons who become homeless for the first time.

3. Increasing the number of people exiting homelessness into permanent housing.

4. Reducing the length of time persons remain homeless.

5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

6. Increasing successful placements from street outreach.

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

**Strategy**

**Description**

Racial Equity planning and evaluation. Attending state sponsored trainings to develop methods to evaluate racial equity and to develop plans to address racial disparities among people experiencing homelessness and those at risk of becoming homeless. Community organizations that receive funding from the Collaborative Applicant are also asked to perform racial equity analysis of their programs and clients served within their scope of work.

**Timeframe**

Began 01/2022 and continues indefinitely

**Entities with Lead Responsibilities**

Collaborative Applicant and Community Organizations

**Measurable Targets**

**Performance Measure to Be Impacted  
(Check all that apply)**

1. Reducing the number of persons experiencing homelessness.

2. Reducing the number of persons who become homeless for the first time.

3. Increasing the number of people exiting homelessness into permanent housing.

4. Reducing the length of time persons remain homeless.

5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

6. Increasing successful placements from street outreach.



Racial Equity plan developed by the end of 2022. Racial equity data reviewed at least quarterly.

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.
<b>Description</b> HHAP 4 Guidance Best Practices. The Collaborative Applicant and the Merced CoC are committed to supporting robust goals that propose to reduce the number of people experiencing unsheltered homelessness and increase the number of people placed in permanent housing by trying to implement and/or strengthen existing best practices provided by CAL ICH.	<input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
<b>Timeframe</b> 11/2022 and continue indefinitely	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
<b>Entities with Lead Responsibilities</b> Collaborative Applicant, CoC Board, CoC General Membership, Community Organizations	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
<b>Measurable Targets</b> Continuously review best practices within the CoC policies and procedures and measure for effectiveness. Review data from HMIS as needed for effective processes	<input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.  <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.  <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 6. Funding Plan Strategic Intent

Expense Category intended to be supported with HHAP 4	Approximate % of TOTAL HHAP 4 ALLOCATION to be used on this Expense Category (%)	Approximate % of TOTAL HHAP 4 ALLOCATION to be used under this Expense Category as part of the Youth Set Aside?	Activities to be Supported with HHAP 4	How is a strategic use of HHAP 4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis Report)?
8. Interim sheltering (new and existing)	93%	10%	Operating of Navigation and Mini Navigation Centers including youth set aside	The goal of the Merced Navigation center is to house quickly, permanently as many individuals as possible. The Navigation Center plays a distinct role in the homeless services response system by providing individuals experiencing homelessness shelter and the opportunity to address immediate needs such as food, mainstream benefits, and case management while operating explicitly to aid people in securing permanent housing.	These HHAP funds will be used, primarily for an essential element of our response system to prevent and end homelessness. The element we propose to fund with HHAP dollars is a low barrier, harm reduction, and housing first navigation center/emergency shelter. With other Federal and State funds, our County will dedicate dollars to the other HUD-required elements of our system such as HMIS/Data Integrity, Outreach and Engagement, Rapid Rehousing, Non-Congregate Emergency Shelter, Coordinated Entry System, etc. Through the use of navigation centers, the County will address the gaps identified in the Landscape Analysis by hiring/contracting with individuals who have experience with, and can relate to, those identified in our racial equity analysis.
10. Administrative (up to 7%)	7%	0%	Administrative costs for running the local collaborative process, monitoring reporting, technical assistance to subgrantees, and overhead costs.	Administrative funding is essential to allow for the day to day administrative duties for staff carrying out the essential activities to aid individuals experiencing homelessness.	
<b>Total:</b>	<b>100%</b>	<b>10%</b>			

**Table 7. Demonstrated Need**

**Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.**

<b>Demonstrated Need</b>	
<b># of available shelter beds</b>	511
<b># of people experiencing unsheltered homelessness in the homeless point-in-time count</b>	368
<b>Shelter vacancy rate (%) in the summer months</b>	28%
<b>Shelter vacancy rate (%) in the winter months</b>	33%
<b>% of exits from emergency shelters to permanent housing solutions</b>	23%
<b>Describe plan to connect residents to permanent housing.</b>	
<p>The Navigation center and Merced County work with the Merced CoC and the Coordinated Entry System (CES). The CES has protocols in place to ensure that persons have immediate access to assistance to resources that assist with obtaining permanent housing once persons are entered into coordinated entry system. Resources include housing navigation to help with housing search and overcoming any barriers to obtain housing. Connecting with individuals includes engagement consisting of multiple contacts to develop rapport and trust and connecting them means entering information into a by-name master list that provides real time data that helps measure progress and helps make housing related decisions in real time.</p>	