Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)

- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and

- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the **[HHAP-4 Local Homelessness Action Plan & Application Template](#)** as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding**: the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.

2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.

3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are NOT required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.

5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.

- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.

- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.

- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.

- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.

- **Certification**: In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents
Yes

I am a representative from an eligible CoC, Large City, and/or County
Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation
Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name
Monterey County

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity
Monterey County Department of Social Services

Contact Person
DENISE VIENNE

Title
Management Analyst

Contact Person Phone Number
(831) 755-4484

Contact Person Email
VIENNED@CO.MONTEREY.CA.US

*Agreement to Participate in HDIS and HMIS

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed HHAP-4 Data Tables (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables
HHAP-4 Application REVISED3-DSS.xlsx

Governing Body Meeting Agenda or Minutes
BOS Agenda 11.08.2022.pdf

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the HHAP-4 Data Tables into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC
CA-506 Salinas/Monterey, San Benito Counties CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement
By the end of the performance period, HDIS data for the Coalition of Homeless Services Providers will show 1,674 total people accessing services who are experiencing homelessness annually, representing 614 fewer people and a 26.84% reduction from the baseline.

Goal Narrative
The 2021-2026 Lead Me Home Plan establishes the regional goal of reducing homelessness by 50%, which is based on the 2019 PIT baseline of 2705. Strategies are based on the 1,675 individuals the CoC serves annually. This includes strategic efforts aimed at housing 1300 individuals by 2026

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
2,288	-614	-27%	1,674

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Preliminary racial disparities analysis report shows that there is a disparity between the general census population and those who access our system (HMIS). However, once they enter the system those disparities tend to disappear when looking at outcomes. One key population that we have seen have a significant disparity in access to services are youth. Analysis of local data from our 2022 PIT Count, shows that 19% of the total population experiencing homelessness are children and transition-age youth. Also, based on the 2022 PIT Count, a total of 82% of the population experiencing homelessness are households without children.

Describe the trackable data goal(s) related to this Outcome Goal:
By June 30, 2025 reduce the number of people accessing services who are experiencing homelessness by 27 %

By June 30, 2025 decrease youth homelessness by 27%.

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement
By the end of the performance period, data for the Coalition of Homeless Services Providers will show 1219 total people experiencing unsheltered homelessness daily, representing 406 fewer people and a 25% reduction from the baseline.

Goal Narrative
The goal to reduce the number of people experiencing homelessness on a daily basis is supported by strategic regional efforts to add over 300 PSH units by 2025 and expedite moving unsheltered individuals and those in interim housing to permanent supportive housing.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
1,625	-406	-25%	1,219

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Preliminary racial disparities analysis report shows that there is a disparity between the general census population and those who access our system (HMIS). However, once they enter the system those disparities tend to disappear when looking at outcomes. One key population that we have seen have a significant disparity in access to services are youth. Analysis of local data through our regional 2022 PIT Count, it shows that 13% of the total unsheltered population are unaccompanied children and transition-age youth. Also, based on the 2022 PIT Count, a total of 82% of the population experiencing homelessness are households without children.

Describe the trackable data goal(s) related to this Outcome Goal:
By June 30, 2025 reduce our total unsheltered count by 25%. With an increase in the number of households without children to exit to ES, TH, RRH, and PH by 25%.

By June 30, 2025 decrease the number of unsheltered unaccompanied youth by 30%, exceeding our overall 25% reduction in the number of people who will be experiencing unsheltered homelessness.

2. Reducing the number of persons who become newly homeless.

2. Reducing the number of persons who become newly homeless.

Goal Statement
By the end of the performance period, HDIS data for the Coalition of Homeless Services Providers will show 840 total people become newly homeless each year, representing 360 fewer people and a 30%

reduction from the baseline.

Goal Narrative
The goal of preventing homelessness by reducing the number of people who become newly homeless is supported by strengthening, and developing new, strategic partnerships with local Health and Human Services, HHIP participants, workforce development, educational institutions, and drop-in resource centers.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
1,200	-360	-30%	840

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Analysis of local data shows that while families and households with children represent 24% of the population in our CoC's geographic area, adults with children represent approximately 20% of individuals who become homeless for the first time each year.

Describe the trackable data goal(s) related to this Outcome Goal:
By June 30, 2025 reduce the number of families with children who become homeless for the first time annually by 40%, exceeding our overall 30% reduction in the number of people who become homeless for the first time annually.

3. Increasing the number of people exiting homelessness into permanent housing.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement
By the end of the performance period, HDIS data for the Coalition of Homeless Services Providers will show 570 total people people exiting homelessness into permanent housing annually, representing 79 more people and a 16% increase from the baseline.

Goal Narrative
The goal of increasing the number of people who exit homelessness into permanent housing will be supported by regional efforts to create over 300 Permanent Supportive Housing units through multiple Homekey motel conversions in Monterey and San Benito Counties.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
491	79	16%	570

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Preliminary racial disparities analysis report shows that there is a disparity between the general census population and those who access our system (HMIS). However, once they enter the system those disparities tend to disappear when looking at outcomes. One key population that we have seen have a significant disparity in access to services are youth. Analysis of local data from our 2022 PIT Count, shows that 19% of the total population experiencing homelessness are children and transition-age youth. Also, based on the 2022 PIT Count, a total of 17% of the population experiencing homelessness are households with children.

Describe the trackable data goal(s) related to this Outcome Goal:
By June 30, 2025 increase the overall number of people exiting to permanent housing by 16%.

We want to increase exits for families by 20% and exits for unaccompanied youth by 20%.

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement
By the end of the performance period, HDIS data for the Coalition of Homeless Services Providers will show 132 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 7 fewer days and a 5% reduction from the baseline.

Goal Narrative
The goal of reducing the length of time individuals remain in homelessness is supported by regional efforts to expand street outreach, which includes mobile case management and street medicine, with a focus on reducing and addressing barriers to housing.

Baseline Data	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
139	-7	-5%	132

Decrease/Increase in # of Days
Decrease

Describe Your Related Goals for Underserved Populations and

Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
According to the preliminary analysis our model found some disparities with regards to the length of engagement with our system along the lines of race, ethnicity. According to the model individuals that identified as Black and African American and Pacific Islander and Native Hawaiian tended to be in the system longer when compared to Non-Hispanic and non-TAY White individuals.

Describe the trackable data goal(s) related to this Outcome Goal:
By June 30, 2025 reduce the average length of time of individuals in our system who identify as Black and African American and Pacific Islander and Native Hawaiian by 10%, exceeding our overall 5% reduction in the average length of time individuals are in the system

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement
By the end of the performance period, HDIS data for the Coalition of Homeless Services Providers will show 2% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing a 1% change from the baseline.

Goal Narrative
The goal of reducing the number of people who return to homelessness within two years of exiting permanent housing will be supported by regional strategies to adopt, implement and standardize best practices and policies across the homeless service provider network related to rapid rehousing, diversion and homeless prevention, landlord engagement, housing first, and trauma informed care.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness wihtin 2 years after having exited homelessness to permanent housing
3%	1%	-33%	2%

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Analysis of local data through our racial disparities analysis shows that Transition-Aged Youth were still 2 times more likely to return to homelessness. The CoC would like to continue to monitor this subpopulation

in the coming years to better track this subpopulation outside of HDIS/HDX.

Describe the trackable data goal(s) related to this Outcome Goal:
By June 30, 2025 reduce our original Cal ICH HDIS CY from 3% to 2% of people returning to homelessness after 2 years of entering permanent housing.

By June 30, 2025 reduce TAY likelihood to return to homelessness by 25% through the annual monitoring of our disparities analysis.

6. Increasing successful placements from street outreach.

Goal Statement
By the end of the performance period, HDIS data for the Coalition of Homeless Services Providers will show 138 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 99 more people and a 254% increase from the baseline.

Goal Narrative
The goal of increasing successful placements from street outreach will be supported by strategic regional efforts to expand street outreach, increase permanent supportive housing units, and target outreach interventions to improve outcomes for specific homeless populations, such as transitional age youth.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
39	99	254%	138

Decrease/Increase in # of People
Increase

Optional Comments
we did not change this goal, rather we corrected the calculation for % change for this goal

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Analysis of local data shows that households without children represent 85% of the population in access street outreach services, while 4% of households without children exit to ES, TH, and PH destinations.

Unaccompanied youth under the age of 25 make up .09% of the population that access street outreach services. One key population that we have seen have a significant disparity in access to services are youth. In our racial disparities analysis we have found that youth (18-24) tend to remain in our system for shorter periods and are more likely to return to homelessness when compared to non-TAY individuals.

Describe the trackable data goal(s) related to this Outcome Goal:
By June 30, 2025 increase the number of households without children served in street outreach that exit to

ES, TH, and PH destinations annually by 120% exceeding our overall 100% increase in the number of people who exit to to ES, TH, and PH destinations from street outreach.

By June 30, 2024 increase the number of unaccompanied youth under the age of 25 who exit to ES, TH, and PH destinations from street outreach annually by 100%.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy
Expanding and strengthening cross-system partnerships and/or collaborative planning

Description
Pursuing regional increase of PSH unit capacity by utilizing funding from Homekey, HHAP & other funding sources. In the Cities of King & Greenfield the county & CoC are focusing on rural service deserts and undocumented/immigrant individuals. This would increase PSH units in King City by 45, and in Greenfield by 10.

Timeframe
By June 2025

Entities with Lead Responsibilities
City of King, City of Salinas

Measurable Targets
Increase the number of PSH units by 55 for unaccompanied adults experiencing chronic homelessness by 2025

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.

Strategy 2

Type of Strategy
Reaching underserved and historically marginalized communities and populations

Description
Prioritizing the funding of a RRH program utilizing YHDP funds that offer housing options ultimately reducing the length of time homeless for TAY, an underserved population noted by our pre-findings of our racial disparities analysis.

Timeframe
By June 2025

Entities with Lead Responsibilities
Coalition of Homeless Services Providers

Measurable Targets
Decrease the length of time that TAY remain homeless by 5%

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach

Strategy 3

Type of Strategy
Increasing investments into, or otherwise scaling
up, specific interventions or program types

Description
Increase region-wide outreach, mobile case management & street medicine and connecting them to services including vouchers such as EHV, HSVP and FYI vouchers utilizing ERF, ESG, HHAP and HHIP funds. Implementing a youth specific street outreach program using HHAP funds.

Timeframe
By June 2025

Entities with Lead Responsibilities
County of Monterey, City of Salinas, County of San Benito, and Coalition of Homeless Services Providers

Measurable Targets
By June 30, 2025 increase the number of households without children served in street outreach that exit to ES, TH and PH destinations annually by 120% exceeding our overall 100% increase in the number of people who exit to ES, TH & PH destinations from street outreach. By June 2024 increase the number of unaccompanied youth under the age of 25 who exit to ES, TH & PH from street outreach by 100%

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
4. Reducing the length of time persons remain homeless.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 4

Type of Strategy
Strategic uses of other sources of funding

Description
Increase total number of families served through RRH units using HSP funding to secure permanent housing for families, with an estimated 22 families supported annually in the County of San Benito and around 308 individuals supported in the County of Monterey

Timeframe
By June 2025

Entities with Lead Responsibilities
County of Monterey and County of San Benito

Measurable Targets
By June 30,2024 increase the overall number of people exiting to permanent housing by 16%. We want

to increase exists from families by 20% and exits from unaccompanied youth by 20%

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 5

Description
Operating a Landlord Engagement/Retention program that includes a landlord mitigation fund utilizing HHIP funds.

Timeframe
By October 2024

Entities with Lead Responsibilities
Coalition of Homeless Services Providers

Measurable Targets
Coalition of Homeless Services Providers

Performance Measure(s) to Be Impacted (Check all that apply)
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.

Strategy 6

Type of Strategy
Increasing investments into, or otherwise scaling
up, specific interventions or program types

Description
Support and expand Safe Parking programs regionally, with County of San Benito utilizing HHIP funds, and County of Monterey using state and local funding sources. County of Monterey has supported 26 folks into housing from safe parking site in 20-21 and 35 in 21-22

Timeframe
by June 2024

Entities with Lead Responsibilities
County of Monterey, County of San Benito

Measurable Targets
Increasing the amount of individuals accessing services regionally by 15%

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
4. Reducing the length of time persons remain homeless.

6. Increasing successful placements from street outreach

Strategy 7

Type of Strategy
Strengthening systemic efforts and processes, such
as coordinated entry and assessment processes,
landlord engagement efforts, housing navigation
strategies, and other systemic improvements

Description
Replacing the VI-SPDAT assessment tool and overhauling CES by utilizing funds from HHIP, HHAP &
YHDP. This multi-source funding will support different efforts of the overhaul by: (1) creating a new Youth
CES that will serve as a pilot to CES, (2) replacing the VI-SPDAT with a needs assessment tool that can
evolve with the ever-changing needs of homelessness (3)Overhauling the CES system to match with the
needs assessment with community efforts

Timeframe
By January 2024

Entities with Lead Responsibilities
Coalition of Homeless Services Providers

Measurable Targets
Increased the placement of chronic homelessness into permanent supportive housing by 17% by 2025

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent
housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately
impacted by homelessness.

Strategy 8

Type of Strategy
Expanding and strengthening partnerships with
people with lived expertise

Description
Operating the CoC's Lived Experience Advisory Directive (LEAD)

Timeframe
By June 2023

Entities with Lead Responsibilities
Coalition of Homeless Services Providers

Measurable Targets
Creating informed policy decisions, with the hopes of enhancing the Lead Me Home strategic plan yearly

action reports

Performance Measure(s) to Be Impacted (Check all that apply)
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 9

Type of Strategy
Strategic uses of other sources of funding

Description
Opening 4 motels and pursuing regional increase of PSH unit capacity by utilizing funding from Homekey and HHAP. This would increase PSH units in Salinas by 2025. In San Benito, the intentions to purchase two hotels for Homekey, increasing the amount of PSH units in San Benito County by 66.

Timeframe
By June 2025

Entities with Lead Responsibilities
City of Salinas, County of San Benito

Measurable Targets
Increase the number of PSH units for unaccompanied adults experiencing chronic homelessness by 2025

Performance Measure(s) to Be Impacted (Check all that apply)
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.

*Click **+ Add Strategy** above to add additional strategies as needed.*

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1
Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)
Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)
Yes

Service providers (direct service providers, outreach, shelter providers, etc.)
Yes

Local governing boards
Yes

People with lived experience
Yes

Other
No

a. Please describe your most notable coordination and collaborative processes with these entities.

The Coalition of Homeless Service Providers (CHSP), the CoC lead agency for Monterey and San Benito Counties, facilitated the development of an ambitious regional 5-year strategic plan to reduce homelessness by 50% in the region by the end of 2026. As with previous HHAP rounds of funding, the CoC, Monterey County, and San Benito County coordinated to determine how HHAP-4 funding will be utilized in alignment with the 5-year strategic plan, as well as support and advance ongoing HHAP plans and strategies. The composition of the CHSP membership and the CoC governing board is such that the region's counties, cities, elected representatives, CBOs, the Housing Authority, MC Office of Education, and people with lived experience inform regional assessment of, and approach to addressing, homelessness. To incorporate community-wide HHAP-4 funding strategy the Counties of San Benito & Monterey met with the CoC lead biweekly to assess and update the region's landscape analysis, goals, and strategies in consideration of progress made, need to support newly established services and programs, and to advance the implementation of future projects. This process has not only facilitated the coordination of projects but also the ability to assess and leverage funding sources across agencies and jurisdictions.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use **any round** of HHAP funding to increase partnership with:

People with lived experience
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Justice entities
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Workforce system
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Services for older adults
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Services for people with disabilities
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Child welfare system
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Education system
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Local Homeless Coordinated Entry System
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Other (please specify)
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Other response
Local CoC - ongoing formal partnership

a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)
Monterey County Department of Social Services (MCDSS) utilizes contracts, MOUs, and formal partnerships to share and leverage funding to support a systems approach to addressing homelessness. HHAP funding has been integral to strengthening and formalizing these partnerships, as well as our jurisdiction's ability to leverage other funding sources toward building stronger systems coordination and addressing service gaps.
MCDSS invests in CHSP to support the CoC's infrastructure and service coordination through formal contracts to fund the administration of HMIS, CES, and the biennial PIT count, as well as for the operation of specific programs and implementation of the regional plan to reduce homelessness. In cross-jurisdictional partnership, MCDSS and the City of Salinas entered into MOUs and contracts to operate a shelter/navigation center, co-administer PRK, and fund service provision at the City's 3 project Homekey sites. Interdepartmentally, MCDSS established MOUs with the County's Health Department as well as Housing and Community Development Department to leverage funding for service coordination and homeless services aimed at system gaps, such as mobile case management. MCDSS also has formal data sharing agreements with CHSP and CSUMB to study how HMIS data can inform access not just to homeless services, but also to social services and overall systems coordination.
This partnership between Monterey County and the CoC is integral to HHAP planning and coordination, facilitating cross-system partnerships and developing strategies to leverage funding. MCDSS's partnership with the Monterey and San Benito County CoC led to the development of the jurisdiction's strategic plan to reduce homeless by 50%, strengthening coordination with homeless service providers, HMIS data sharing, expanding the coordinated entry system, developing a RRH youth program, and formulating standardized shelter and RRH policies for diverse providers informed by best practices. Cross-system partnerships are the foundation for developing strategies for leveraging funding. For example, through the CoC, MCDSS has joined in committee with the CoC, the Managed Care Provider - Central Coast Alliance for Health, the Health Department, and San Benito County to strategize leveraging of HHIP funding and systems

coordination. Similarly, MCDSS is collaborating with the CoC, Housing Authority, Community Foundation, and the United Way to streamline access to market housing.

The CoC has strong relationships with both the County of Monterey's Department of Social Services and the County of San Benito's Health and Human Services Agency. Social Services such as the Homeless Disability Assistance Program (HDAP), Family Stabilization Programs (FSP), and the Housing Support Program (HSP), which are administered by Department of Social Services, are programs that participate in CES and HMIS. In addition, MCDSS cosponsored a one-of-a-kind Youth RRH program, invests and participates in CES, is a key sponsor of the biennial point-in-time count, co-managed the initial phase of Project Roomkey with CHSP, participated in the activities related to the 5-year strategic plan and the Coordinated Community Plan to End Youth Homelessness, entered into a data-sharing agreement, holds an appointed seat on the CoC Governing Board, the Leadership Council, administers the Inclement Weather Voucher program, and provides the primary operational funding for CoC administration.

Under the leadership of the CoC, our jurisdiction has taken concrete steps to ensure the involvement of people with lived experiences of homelessness and in the development and execution of the region's plan to reduce homelessness. To engage these critical stakeholders, the Executive Director of CHSP has ongoing standing meetings with the leaders of the Homeless Union and administers the Lived-Experience Advisory Directive (LEAD). To inform governance and ensure stewardship of community resources, the CoC's leadership board reserved three voting seats for people with lived experience (PLE). Two of these positions are for members of the Youth Action Board (YAB). The Board of Directors for CHSP, the CoC's lead agency, also approved two board positions for PLE in addition to adding two paid administrative positions to support the overhaul of CES and the programming and monitoring functions of the CoC.

The CoC's governance structure not only facilitates cross-system partnerships, but also targets the inclusion of specific subpopulations. The governing board includes important stakeholder agencies that represent these subpopulations such as the Monterey County Office of Education's (MCOE) McKenny-Vento Program Coordinator, Central Coast Center for Independent Living [CCCIL (services for people with disabilities)], the Veterans Transition Center, and the CA Department of Corrections' Adult Parole division. Additionally, other justice entities including the Community Action Board's Reentry Services and San Benito County's Parole agents participate in targeted activities like the 100 Day Challenge to End Youth Homelessness and monthly Youth Systems meetings. Monterey County also has its very own Homeless Veterans Court, to which the CoC refers clients that are eligible for streamlined court services.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])
Yes
Data Sharing Agreement Established

Physical and behavioral health care systems and resources
Yes

Public health system and resources
Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.
MCDSS and the local CoC have recognized the importance of healthcare partnerships in its overall plan to reduce homelessness, and both are actively taking steps to strengthen these relationships and coordination with health care partners. These efforts involve breaking down silos in planning and coordination, identifying strategies for leveraging funding and services, and including health care partners

in CoC governance.

To this end, the local CoC governance charter was amended to include Managed Care Pan providers as an appointed seat with no term limits. In addition, the CoC holds regular meetings with CCAH, Anthem and many departments of both counties to collaborate on the HHIP initiatives and priorities. During the pandemic, the CoC established meaningful partnerships in our jurisdiction's health system with Natividad Hospital, Clinica de Salud, and Mee Memorial to add testing, vaccinations, outreach to underserved populations, and increasing access points for the coordinated entry system. An example of strengthening an established partnership, the Monterey County Behavioral Health (MCBH) department accentuated its efforts to address homelessness by becoming another access point to the coordinated entry system (CES), attending the monthly Youth Systems meeting, co-funding PSH and TH programs, and leading the community to the successful award of three No Place Like Home projects. The Monterey County Health Department is one of the key sponsors of the biennial point-in-time count.

In an effort to establish interdepartmental homeless service coordination, Monterey County created a new Director of Homeless Services position housed in the CAO's office and established the Monterey County Interdepartmental Committee on Homelessness comprised of leaders from relevant county departments. This committee shares information on state and county level homeless related issues, implements best practices, coordinates funding and services, develops shared policies, and identifies each department's role in developing solutions. This macro-level information and planning meetings have led to increased collaboration between the Departments of Social Services (Community Action Partnership/Benefits/Aging and Adult Services/Family & Children Services), Health (Admin/Environmental/Behavioral/Public), County Administrative Office (Homeless Services/Workforce Development/Emergency Services/Economic Development), Housing and Community Development, Water Resources, and Public Works.

In terms of data sharing MCDSS is developing a CalAIM database, which will encompass county departments, including the Sheriff's Department and Parole. MCDSS has also entered into formal data sharing agreement with CHSP and CSUMB to cross analyze HMIS and various datasets within MCDSS.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:
Disaggregating administrative data for use in decision making processes
Modifying procurement processes
Ensuring those with lived experience have a role in program design, strategy development, and oversight
Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.
The CoC and its County partners have taken many active steps towards identifying disparities and building an equitable homelessness response system over the past few years. Strategies to address disparities in the homeless response system are directly informed by our 2019 and 2022 Racial Disparities Analyses, 100 Day Challenge to End Youth Homelessness, YHDP/ The Tidal Wave of Change to Wash Away Youth Homelessness, and 5-year Strategic Plan to Reduce Homelessness. In 2022, Monterey County and the local CoC co-hosted a summit on homelessness which focused on strategies to address racial disparities affecting our local homeless population and equitable access to housing which has become the basis for our strategies for addressing homelessness

The following is a list of grants, demonstration projects and strategies our region has engaged in to identify and address racial disparities in our homelessness response system:
•   The pursuit and award of $5.7 million in HUD's Youth Homelessness Demonstration Program

- The pursuit and award of $2,668,383 in the State's Family Challenge Grant (FCG)
- The pursuit and award of $4.2 million in the State's Encampment Resolution Fund (ERF)(Both ERF and FCG proposals include citizenship and immigration program funds to address the large per capita rates of undocumented individuals and families experiencing homelessness.)
- Four awarded Homekey applications to ensure that chronically homeless, unaccompanied adults receive permanent supportive housing
- The CoC is building an equity framework to address the limitations and disparities within our current system. This includes the knowledge that TAY are more likely to rescind back into homelessness and that Pacific Islanders are expected to engage with services for 113.6 days longer than their White counterparts
- Expansion of Outreach services to rural areas of both counties to include street medicine, housing navigation, and mobile case management
- Prioritization of Homeless Prevention in areas with higher per capita rates of people who identify as Black/African American
- Release of formal Emergency Shelter, Rapid Re-Housing, and Outreach guidelines
- The CoC consults people with lived experience for advisement on contracting culturally specific service providers

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations
Yes, formal partnering

Public health system
Yes, formal partnering

Criminal legal system and system for supporting re-entry from incarceration
Yes, formal partnering

Child welfare system
Yes, formal partnering

Affordable housing funders and providers
Yes, informal partnering

Income support programs
Yes, formal partnering

Education system
Yes, formal partnering

Workforce and employment systems
Yes, formal partnering

Other (please specify)
No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings
Serving people exiting institutional settings continues to be a challenge in our community because HUD's

definition of homelessness disqualifies people from services if they were in the institution longer than 90 days. Partner organizations have identified strategies to circumnavigate those issues, however they aren't ideal and can prolong a person's instance of homelessness because of the need for them to be served by an emergency shelter or become unsheltered. Additionally, our health care system lacks the infrastructure to provide respite care or resources for discharged homeless patients. Thus, addressing this problem requires a multi-pronged approach and addressing several notable gaps in our system. However, we continue to work towards breaking down barriers to the best of our ability. Current and future efforts include:

Physical and behavioral health care systems and managed care plan organizations: Under CalAIM, the MCP established partnerships with local providers to expand the number of respite beds in our community and have committed to investing in the complete overhaul of coordinated entry to be a more inclusive and comprehensive program.

Project Roomkey: The County and City of Salinas co-operate a Roomkey project which has been a significant resource for homeless patients exiting public hospitals for which they can receive interim housing, supportive services, and case management to put them on a direct path to permanent housing

Criminal legal system and system for supporting re-entry from incarceration: The Monterey County Sheriff's Office has direct contact with the SHARE Center, the largest navigation center in our community. Sheriff's may access beds for unaccompanied adults when available. The Parole Department works directly with Victory Mission, the only men's shelter that accepts registered sex offenders. In addition, CDCR has a strong partnership with the Veteran's Transition Center to streamline access to transitional housing GPD beds for ex-offenders exiting long-term prison sentences.

Child welfare system: The CoC partnered with the public housing authority and the Monterey County DSS to compete for the Foster Youth for Independence vouchers which resulted in 65 additional vouchers in our community. In addition, the Family and Children Services branch of the Department of Social Services sits on the Youth Systems committee and assisted with the draft of the Tidal Wave of Change to Wash Away Youth Homelessness.

Affordable housing funders and providers: Affordable Housing developers sit on both the CoC governing board and CHSP's 501c3 board of directors. The CoC hosts bi-monthly Housing Pipeline committee which is composed of the County's Housing and Community Development Department, housing developers, staff of elected officials of State and Congressional bodies, public housing authorities, city planners and city managers to streamline low and extremely low-income housing developments and collectively troubleshoot issues that create barriers to development. This body co-invested in a Fair Market Rate analysis, which led to the substantial increase of 2023 payment standards by $400-$600 for 1-to-3-bedroom units.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.
As mentioned above, the CoC is developing an Equity Framework to ensure our initiatives become more inclusive and representative of our entire community. The CoC is revisiting policies, procedures, procurement processes and contracts to include more equitable language and best practices. The CoC's first step is to assess our current Coordinated Entry Systems and provide historical context to educate ourselves and our provider community. To this end, CHSP hired True Colors United (TCU) to conduct multiple trainings for the homeless service provider network on equity and equity retreats for various agencies in the network. The CoC created emergency shelter guidelines that specifically focus on barrier reducing techniques for all populations. CHSP also holds multiple recurring meetings with cohorts of service providers to discuss strategies for serving a diverse population, including but not limited to, the indigenous populations that are prevalent in our community. CHSP contracted with the Language Line to

assist with translation services and have offered up our account to partner organizations with tighter budgets for use.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.
As previously mentioned, Monterey County is the primary financial supporter of the Homeless Management Information System. MCDSS has entered into formal data sharing partnerships with CHSP and CSUMB to study how HMIS data can inform access not just to homeless services, but also to social services and overall systems coordination.
As the lead HMIS agency, CHSP prioritizes data completeness and data integrity through the utilization of HMIS to hold ourselves accountable to the 5-year Strategic Plan. Therefore, CHSP's HMIS System Administrator ensures data-entry staff are fully trained and monitored on their data collection efforts. CHSP has a data quality plan, which includes site visits, monthly data monitoring discussions at the HMIS Oversight committee, an intense virtual training series with tests throughout, data quality clean-up sessions, and agency-level one-on-one meetings to go over any concerns. Our CoC held a 95-99% data quality average over the past several years.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.
The CoC prides itself on our innovation in understanding the complexities of serving people experiencing homelessness, one of which is understanding and coordinating funds so that gaps are quickly identified and filled. The means of this effort is through the Funding Committee of the Leadership Council, which includes the CoC, Monterey County Department of Social Services, Monterey County Health Department, City of Salinas (ESG Recipient), County of San Benito Health and Human Services, Community Foundation of Monterey County, Monterey Peninsula Foundation, and the United Way of Monterey County.

(IV) Improving homeless point-in-time counts.
The CoC continues to explore innovative ways to coordinate point-in-time counts. According to the 2019 point in time count, both counties experienced a drastic decrease in homelessness which caused an increase in collaboration for the 2022 count to ensure the completion to the best of our abilities. As such, the 2022 PIT was completely reimagined.
Notable changes to the 2022 PIT are as follows:
•   Expansion of Outreach Teams
•   Increased coordination with outreach teams to identify encampments
•   Electronic mapping of encampments for two years
•   Inclusion of city officials as enumerators
•   Coordination of census tracts to match enumerators with the most knowledge
•   Secured HUD approval to count over a span of two days, breaking up the region into two distinct areas.
•   Remote Assignments and Deployment using ESRI ArcGIS

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.
CHSP is the lead Coordinated Entry agency and has undergone two program evaluations from a third-party entity in the past three years. The most recent evaluation was completed in May 2022, and CHSP is moving forward with overhauling the entire program to better align with the needs of our agencies and people experiencing homelessness, to include:
•   Custom Assessments
•   Vital document preparation
•   CoC led homelessness and chronicity verifications
•   Case conferencing
•   Expansion of referral staff

This overhaul was made possible through the collaboration between the Managed Care Provider and the CoC and will be guided with the assistance of Focus Strategies.

In addition, the CoC participated in the 100 Day Challenge to End Youth Homelessness, and through that process we quickly identified that our version of coordinated entry is not beneficial to transition-aged youth. The CoC has taken lessons from the 100DC to create an equitable, accessible Youth specific CES that connects youth and young adults experiencing homelessness to appropriate resources quickly and in a trauma-informed manner, as demonstrated by long-term positive housing outcomes and housing stability

Question 8

*Responses to these questions are for informational purposes only.

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance
Technical assistance on implementing performance-based contracting

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled
-Provide a repository of successful models, plans, MOUs, strategies from counties and CoCs around the state
-Align application, data collection and reporting processes. Share data back to localities & avoid duplicative work that stresses capacity and restricts implementation
-Provide TA/consulting for subrecipients to address capacity issues -policies, procedures, efficient operations
-Provide practical, usable assistance for performance-based contracting that is implementable in local governmental organizations
-create and share stronger more reliable metrics and incentives that will reinforce attaining and sustaining of outcomes and encourage long term investments (replace or augment PIT, or invest in more accurate consistent PIT counts across the state)
-counties need an advocacy platform to secure commitments for upstream policies that address homelessness, income inequality, housing, poverty, and family stability

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligibe Use 1

Eligible Use Category Intended to be Supported with HHAP-4
1. Rapid rehousing

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
4.00%

Activities to be Supported with HHAP-4
Support rapid rehousing and housing navigation activities administered through the Salinas Housing Advancement Resources and Education (SHARE) navigation center

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Our landscape analysis highlighted populations experiencing homelessness, disparate access & impacts on subpopulations, and the service and resource gaps with respect to the strategic goals set forth in the regional 5-year plan to end homelessness. Our homeless response system needed more shelter options with RRH in order to make an impact on chronic homelessness, transition people into housing, and support stability.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP4 funding, like previous rounds of HHAP funding, is being used strategically to support gaps in services and to augment resources by leveraging resources that have specific mandated uses, are sporting specific programs or populations, and/or are designated for specific jurisdictions. HHAP4 is used to ensure shelters provide navigation and RRH services

Eligibe Use 2

Eligible Use Category Intended to be Supported with HHAP-4
2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
36.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
1.00%

Activities to be Supported with HHAP-4
Support operations of low-barrier navigation centers which include the SHARE Center, Casa de Noche Buena, and the Youth Shelters located in Cities of Salinas, Seaside and Monterey

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Our homeless response system has focused efforts on increasing shelter options with navigation services aimed at ending the cycle of chronic homelessness and addressing barriers to housing stability.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP4 is used to ensure county-city facilitate coordination in the operation of the SHARE Center

Eligibe Use 3

Eligible Use Category Intended to be Supported with HHAP-4
3. Street outreach

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
17.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
9.00%

Activities to be Supported with HHAP-4
To support county wide street outreach and mobile case management, and the county's low-barrier safe parking program

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Clinical skills -based Street outreach and safe parking programs are critical for engaging homeless residents, building trust, identifying needs, and connecting chronically homeless individuals with services needed to support housing. Street outreach has also played an important role in navigating cleanups conducted across various jurisdictions across our county.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP4 is used to ensure the funding of outreach and safe parking programs that have county-wide benefits and provide connections across range of service providers. These programs are critical to stopping the cycle of homelessness but challenging to fund as its difficult to tie responsibility to one jurisdiction or organization.

Eligibe Use 4

Eligible Use Category Intended to be Supported with HHAP-4
4. Services coordination

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
18.00%

Activities to be Supported with HHAP-4
Support service coordination for wrap around services clients at the SHARE Center

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Service coordination is a critical component of our shelter programs, which serve as navigation centers that address barriers to housing and stability. Service coordination works in tandem with and supports the success of RRH efforts.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

As mentioned above, our county needed more shelter options. Service coordination is essential to the ability to move people out of the cycle of homelessness to housing stability. HHAP4 funding fills an important gap by ensuring service coordination is a continued component of our shelter programs.

Eligibe Use 5

Eligible Use Category Intended to be Supported with HHAP-4
6. Delivery of permanent housing

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
9.00%

Activities to be Supported with HHAP-4
Youth interim housing program and housing navigation

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Our landscape analysis has shown that homeless TAY experience disproportionately lower access to services and successful housing outcomes. Targeting interventions toward TAY is intended to increase access and engagement with services and lead to improved housing outcomes for homeless youth.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
Creating housing options is essential component to moving TAY out of homelessness and into permanent housing. We have youth outreach and shelters, but need more permanent solutions to ensure a path out of homelessness for our TAY

Eligibe Use 6

Eligible Use Category Intended to be Supported with HHAP-4
5. Systems support

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
8.00%

Activities to be Supported with HHAP-4
Local Homeless Action Plan and systems Improvement - support county-wide systems management including the local CoC coordinated assessment and referral system, HMIS oversite and management. Development of county homeless strategic plan and funding coordination in alignment with the 5-year regional plan to end homelessness

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Investing in county-wide coordinated entry, HMIS management, and strategic planning is aimed at improving strategic investments and coordinated responses by using data and resource mapping to

inform strategic goals, investments and outcomes

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
ongoing Infrastructure and data support are critical components for sustaining informed system-wide efforts

Eligibe Use 7

Eligible Use Category Intended to be Supported with HHAP-4
10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
7.00%

Activities to be Supported with HHAP-4
Maximum 7% for County administrative costs to administer programs

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Administrative resources are needed to support capacity to administer system-wide coordination

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
Our regional plan to end homelessness requires administrative support tot sustain system-wide coordination efforts

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):
Our current funding plan will help sustain, scale up and augment our homeless response system and plan to reduce homelessness by 50%. In our HHAP goals (Table 4), our region has identified underserved populations. Our region has conducted 2019 and 2022 racial disparities analyses and invested in grants, demonstration programs, network training and strategic plan to establish goals and strategies to target underserved population and rectify disparate impacts in our homeless response system. These findings, lessons learned, and best practices were put forth to our network at our region's 2022 Homeless Summit. In addition to targeting youth population and investing in systems improvements, this HHAP 4 Plan will support to drive underserved populations by:
a. Increasing stakeholder participation by involving community members from each region of the Continuum of Care. This will include supporting the education of our CoC on equity framework, trauma-informed care, housing first, hard reduction, motivational interviewing, and more. Supporting the continued education of our services providers is essential to keep moving the needle in supporting our most underserved population. It is imperative that the work to set up standards for how our services are provided are set into our community (Emergency Shelter Standards, Rapid Rehousing Standards, etc.). Through

this process, the CoC will include lived-experience voices into the process such as L.E.A.D (lived-experience advisory directive) & Y4A (Youth for Action).

b. Increase system performance by overhauling the current Coordinated Entry System and identifying new ways to capture the needs of the community outside of the VI-SPDAT. Looking at ways to improve on the ground data for folks living in encampments.

c. Increasing access on the ground support such as coordinating street medicine outreach to the whole region of the continuum, getting mobile showers out to local encampments, and creating safe parking. This will allow to remove barriers to those that are not yet connected to services.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:

Currently, the CoC has implemented a thorough equity training curriculum for Youth Systems Services Providers. Through this model, the Continuum plans to build an equity framework throughout 2023 that will then be utilized to guide operational standards of guides for different levels of care.

The Continuum is creating higher levels of diversity at every level of programming, such as including lived-experience voices in each standard and policies & procedures before being approved by the Leadership Council. Both LEAD & Y4A will also be involved in building our Year 3 Lead Me Home Action Plan, as well as being a part of the Leadership Council governance re-structure.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:

The CoC is currently in a data sharing agreement with both MCP's from both counties – Blue Anthem and Central Coast Alliance for Health. Additionally, MCDSS is currently building a CalAIM data base. With this partnership, MCP's is working alongside the CoC to strategize exactly what services to fund, including street medicine outreach. This will be done in partnership with local medical care providers, law enforcement & street outreach workers. The CoC is also looking to partner with Behavioral Health Department in sharing resources with homeless services providers.

Support increased exits to permanent housing among people experiencing homelessness:

HHAP funds support a large amount of Rapid Rehousing services, Interim Housing & Permanent Support Housing. The County partners with the CoC in working groups and making investments in systems improvements, such as developing standards and best practices for regional shelters and housing navigation. Regional shelters have moved from the emergency shelter model toward navigation centers. The county built a navigation center to replace our emergency shelter with HEAP funds. MCDSS and the city of Salinas entered into a MOU to operate the navigation center and fund RRH services. MCDSS also administers the CalWORKs HSP program, HDAP, Bringing Families home, PRK (also co-operated with the city of Salinas), and service provision for the City of Salinas and the City of King's PSH motel conversions (Homekey). The CoC will also be supporting the overhaul of CES, while also exploring how we can increase data quality and intake on the ground level to support outreach. Our street outreach team has a case management element to identify and address barriers immediately. The CoC will be working locally to support a Landlord Community Engagement campaign with the intentions to educate local landlords about how they can support their unhoused residents, as well as offering a Landlord Mitigation Fund to further incentives this campaign.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.
Yes

Table 1. Landscape Analysis of Needs and Demographics		
	People Experiencing Homelessness	**Source and Date Timeframe of Data**
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	2404	2022 Point in Time Count
# of People Who are **Sheltered** (ES, TH, SH)	779	2022 Point in Time Count
# of People Who are **Unsheltered**	1625	2022 Point in Time Count
Household Composition		
# of Households **without Children**	2092	CoC APR (7/1/21 to 6/30/22)
# of Households with **At Least 1 Adult & 1 Child**	411	CoC APR (7/1/21 to 6/30/22)
# of Households with **Only Children**	3	CoC APR (7/1/21 to 6/30/22)
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing **Chronic Homelessness**	1636	CoC APR (7/1/21 to 6/30/22)
# of Adults Who are Experiencing **Significant Mental Illness**	1142	CoC APR (7/1/21 to 6/30/22)
# of Adults Who are Experiencing **Substance Abuse** Disorders	229	CoC APR (7/1/21 to 6/30/22)
# of Adults Who are **Veterans**	211	CoC APR (7/1/21 to 6/30/22)
# of Adults with **HIV/AIDS**	63	CoC APR (7/1/21 to 6/30/22)
# of Adults Who are **Survivors of Domestic Violence**	765	CoC APR (7/1/21 to 6/30/22)
# of **Unaccompanied Youth (under 25)**	161	CoC APR (7/1/21 to 6/30/22)
# of **Parenting Youth (under 25)**	21	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Children of Parenting Youth**	27	CoC APR (7/1/21 to 6/30/22)
Gender Demographics		
# of **Women/Girls**	1737	CoC APR (7/1/21 to 6/30/22)
# of **Men/Boys**	1866	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Transgender**	13	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Gender Non-Conforming**	0	CoC APR (7/1/21 to 6/30/22)
Ethnicity and Race Demographics		
# of People Who are **Hispanic/Latino**	2260	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Non-Hispanic/Non-Latino**	1348	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Black or African American**	293	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Asian**	47	CoC APR (7/1/21 to 6/30/22)
# of People Who are **American Indian or Alaska Native**	122	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Native Hawaiian or Other Pacific Islander**	59	CoC APR (7/1/21 to 6/30/22)
# of People Who are **White**	2800	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Multiple Races**	164	CoC APR (7/1/21 to 6/30/22)

If data is not available, please input N/A in the cell and explain why the data is not available below:
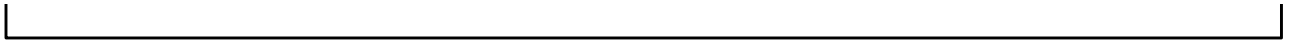
Table 2. Landscape Analysis of People Being Served								
	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households **without Children**	143	270	226	707	The current system does not collect this data. There is no consistent method or centralized location to track this currently.	The CoC has only recently started to enter these projects in HMIS. There is no centralized and standard method for the collection and reporting of prevention. Due to these limitations, the data we have is a...	854		CoC APR (7/1/21 to 6/30/22)
# of Households with **At Least 1 Adult & 1 Child**	21	270	51	101	-	-	46		CoC APR (7/1/21 to 6/30/22)
# of Households with **Only Children**	0	0	0	0	-	-	1		CoC APR (7/1/21 to 6/30/22)
Sub Populations and Other Characteristics									
# of Adults Who are Experiencing **Chronic Homelessness**	92	182	72	409	-	-	389		CoC APR (7/1/21 to 6/30/22)
# of Adults Who are Experiencing **Significant Mental Illness**	131	183	142	369	-	-	341		CoC APR (7/1/21 to 6/30/22)
# of Adults Who are Experiencing **Substance Abuse** Disorders	33	41	55	155	-	-	172		CoC APR (7/1/21 to 6/30/22)
# of Adults Who are **Veterans**	21	6	132	26	-	-	33		CoC APR (7/1/21 to 6/30/22)
# of Adults with **HIV/AIDS**	1	2	4	39	-	-	28		CoC APR (7/1/21 to 6/30/22)
# of Adults Who are **Survivors of Domestic Violence**	60	207	71	200	-	-	237		CoC APR (7/1/21 to 6/30/22)
# of **Unaccompanied Youth (under 25)**	6	34	16	66	-	-	42		CoC APR (7/1/21 to 6/30/22)
# of **Parenting Youth (under 25)**	3	14	0	2	-	-	2		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Children of Parenting Youth**	2	17	0	2	-	-	2		CoC APR (7/1/21 to 6/30/22)
Gender Demographics									
# of **Women/Girls**	106	625	156	608	-	-	439		CoC APR (7/1/21 to 6/30/22)
# of **Men/Boys**	137	483	225	564	-	-	601		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Transgender**	0	3	0	3	-	-	5		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Gender Non-Conforming**	0	0	1	1	-	-	2		CoC APR (7/1/21 to 6/30/22)
Ethnicity and Race Demographics									
# of People Who are **Hispanic/Latino**	105	829	165	660	-	-	626		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Non-Hispanic/Non-Latino**	127	277	216	413	-	-	388		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Black or African American**	18	91	48	79	-	-	79		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Asian**	8	9	9	14	-	-	11		CoC APR (7/1/21 to 6/30/22)
# of People Who are **American Indian or Alaska Native**	9	40	8	36	-	-	42		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Native Hawaiian or Other Pacific Islander**	3	16	11	10	-	-	13		CoC APR (7/1/21 to 6/30/22)
# of People Who are **White**	177	867	267	820	-	-	819		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Multiple Races**	9	55	34	53	-	-	27		CoC APR (7/1/21 to 6/30/22)

*If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program *(choose from drop down options)*	Fiscal Year *(select all that apply)*	Total Amount Invested into Homelessness Interventions	# of Vouchers *(if applicable)*	Funding Source*	Intervention Types Supported with Funding *(select all that apply)*	Brief Description of Programming and Services Provided	Populations Served *(please "x" the appropriate population[s])*
(NEW)Brining Families Home (BFH) Program via CDSS Admin by County of Monterey	FY 2022-2023 FY 2023-2024	$ 347,840.00 $ 459,121.00		State Agency	Diversion and Homelessness Prevention Rental Assistance/Rapid Rehousing Administrative Activities	The BFH program (currently in development) provides housing support to families receiving child welfare services who are experiencing or at risk of homelessness with the goals of reducing the number of families experiencing homelessness, increasing family reunification, and preventing foster care placement.	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; **X** Other housing support for childwelfare recipients at risk of homelessness
Housing and Disability Advocacy Program (HDAP) - via CDSS Admin by County of Monterey	FY 2021-2022 FY 2022-2023 FY 2023-2024	$ 1,665,696.00 $ 1,671,567.00		State Agency	Rental Assistance/Rapid Rehousing Diversion and Homelessness Prevention Administrative Activities	HDAP assists individuals, youth, and families who are experiencing homelessness or at risk of homelessness and who are likely eligible to receive disability benefits but are not yet receiving them to apply for disability benefits programs, while also providing housing supports, including rental assistance and housing case management services. HDAP assists individuals, youth, and families who are experiencing homelessness or at risk of homelessness and who are likely eligible to receive disability benefits but are not yet...	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; **X** Other People with disabilities at risk of homelessness or homeless
Home Safe - via CDSS Admin by County of Monterey	FY 2021-2022 FY 2022-2023 FY 2023-2024	$ 918,556.00 $ 918,556.00		State Agency	Diversion and Homelessness Prevention Rental Assistance/Rapid Rehousing Administrative Activities	Home Safe (currently in development) will assist individuals receiving services from Adult Protective Services (APS) or referred for APS services and who are at risk of homelessness to address their needs and prevent homelessness through case management and housing navigation services. Home Safe can also assist APS clients experiencing homelessness to access shelter/housing services.	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; **X** Other APS clients at risk of homelessness or homeless
No Place Like Home (NPLH) - via HCD Admin by County of Monterey	FY 2022-2023 FY 2023-2024	$ 2,221,196.00 $ 7,421,629.00		State Agency	Administrative Activities Permanent Supportive and Service-Enriched Housing	Construction and portion of case management and supportive services	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: **X** People Exp **Chronic Homelessness**; **X** Veterans; Parenting Youth; **X** People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other APS clients at risk of homelessness or homeless
California COVID-19 Rent Relief Program - via HCD Admin by County of Monterey	FY 2021-2022 FY 2022-2023	$ 15,383,234.00 $ 12,088,005.00		State Agency	Rental Assistance/Rapid Rehousing Diversion and Homelessness Prevention Administrative Activities	emergency rent and utility assistance to individuals and families impacted by the COVID-19 pandemic and are at or below 80% AMI	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; **X** Other (residents 80% AMI and below)
Emergency Rental Assistance (ERA) - via Treasury Admin by County of Monterey	FY 2021-2022 FY 2022-2023 FY 2023-2024	$ 12,898,602.00 $ 10,196,112.00 $ 257,738.00		Federal Agency	Rental Assistance/Rapid Rehousing Diversion and Homelessness Prevention Administrative Activities	emergency rent and utility assistance to individuals and families impacted by the COVID-19 pandemic and are at or below 80% AMI	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; **x** Other (residents 80% AMI and below)
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH Round 1 - Admin by County of Monterey	FY 2021-2022 FY 2022-2023 FY 2023-2024 FY 2024-2025	$ 1,628,321.80 $ 332,842.57 $ 412,842.56 $ 268,121.34		State Agency	Rental Assistance/Rapid Rehousing — Outreach and Engagement Administrative Activities — Interim Housing/Congregate/Non-Congregate Shelter Systems Support Activities Permanent Supportive and Service-Enriched Housing	Operating subsidies and support for shelter operations, outreach, coordination services, and TAY RRH	**x** **ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; Veterans; **X** Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; **X** People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other *(please enter here)*
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH Round 2 - Admin by County of Monterey	FY 2021-2022 FY 2022-2023 FY 2023-2024 FY 2024-2025	$ 560,000.00 $ 624,065.20 $ 11,882.80 $ 11,882.00		State Agency	Rental Assistance/Rapid Rehousing Interim Housing/Congregate/Non-Congregate Shelter Administrative Activities	Operating subsidies and support for shelter operations, service coordination, and TAY RRH	**x** **ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; Veterans; **X** Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; **X** People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other *(please enter here)*
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal	FY 2022-2023 FY 2023-2024	$ 2,154,373.48 $ 219,184.00			Systems Support Activities — Permanent Supportive and Service-Enriched Housing Administrative Activities — Outreach and Engagement	Operating subsidies and support for shelter operations, service coordination, street outreach, rapid...	**ALL PEOPLE**... — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; Veterans; **X** Parenting Youth

Funding Source	Fiscal Year	Amount		Agency	Activity		Description	X	Population	TARGETED POPULATIONS (please "x" all that apply)		
ICH	FY 2024-2025	$ 919,184.00		State Agency	Interim Housing/Congregate/Non-Congregate Shelter		coordination, street outreach, rapid rehousing, local homeless planning and systems improvement, admin and TAY RRH	X	EXPERIENCING HOMELESSNESS	People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Round 3 - Admin by County of Monterey * Last row is FY 25-26	FY 2024-2025	$ 89,182.69			Rental Assistance/Rapid Rehousing					People Exp **Substance Abuse Disorders** X	Unaccompanied Youth	Other (*please enter here*)
Project Roomkey and Rehousing - via CDSS	FY 2021-2022	$ 1,241,013.92		State Agency	Interim Housing/Congregate/Non-Congregate Shelter		Provide non-congregate shelter and rehousing assistance for people experiencing homelessness and who are at high-risk for medical complications from COVID-19 due to a medically fragile condition, as advised by the CDC.		ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (*please "x" all that apply*)		
	FY 2022-2023	$ 562,193.08			Rental Assistance/Rapid Rehousing					People Exp **Chronic Homelessness**	Veterans	Parenting Youth
										People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Admin by County of Monterey										People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (*Medically Fragile*) X
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2021-2022	$ 3,494,058.00		State Agency	Interim Housing/Congregate/Non-Congregate Shelter		Provide interim housing and housing navigation assistance for low-income families (CalWORKs eligible) who are currently homeless or at immediate risk of eviction.		ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (*please "x" all that apply*)		
	FY 2022-2023	$ 3,357,674.00			Rental Assistance/Rapid Rehousing					People Exp **Chronic Homelessness**	Veterans	Parenting Youth
					Diversion and Homelessness Prevention					People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Admin by County of Monterey										People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (CalWORKS reciepients) X
Other (enter funding source under dotted line)	FY 2021-2022	$ 2,616,450.00		Local Agency	Administrative Activities	Outreach and Engagement	Funds support community poverty programs: Gathering for Women, Housing Resource Center, Community Homeless Solutions, DV shelter, Community Human Services, YWCA DV shelter, CoC operations, Dorothy's Place Day Center	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (*please "x" all that apply*)		
	FY 2022-2023	$ 489,515.00			Systems Support Activities					People Exp **Chronic Homelessness**	Veterans	Parenting Youth
					Diversion and Homelessness Prevention					People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Community Service Block Grant and County General Funds Admin by County of Monterey					Rental Assistance/Rapid Rehousing					People Exp **Substance Abuse Disorders**	Unaccompanied Youth X	Other (*Fleeing domestic violence*)

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

s/b FY 2025-26   HHAP3   cant change cell

Table 4. Outcome Goals			

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Goal Statement:
By the end of the performance period, HDIS data for the **Coalition of Homeless Services Providers** will show **1,674** total people accessing services who are experiencing homelessness annually, representing **614 fewer** people and a **27% reduction** from the baseline.

Goal Narrative:
The 2021-2026 Lead Me Home Plan establishes the regional goal of reducing homelessness by 50%, which is based on the 2019 PIT baseline of 2705. Strategies are based on the 1,675 individuals the CoC serves annually. This includes strategic efforts aimed at housing 1300 individuals by 2026.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Annual Estimate of # of people accessing services who are experiencing homelessness**
Cal ICH HDIS CY 2021: **2,288**	-614	-26.84%	1,674

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Preliminary racial disparities analysis report shows that there is a disparity between the general census population and those who access our system (HMIS). However, once they enter the system those disparities tend to disappear when looking at outcomes. One key population that we have seen have a significant disparity in access to services are youth. Analysis of local data from our 2022 PIT Count, shows that 19% of the total population experiencing homelessness are children and transition-age youth. Also, based on the 2022 PIT Count, a total of 82% of the population experiencing homelessness are households without children.	By June 30, 2025 reduce the number of people accessing services who are experiencing homelessness by 27 % By June 30, 2025 decrease youth homelessness by 27%.

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.

Goal Statement:
By the end of the performance period, data for the **Coalition of Homeless Services Providers** will show **1219** total people experiencing unsheltered homelessness daily, representing **406 fewer** people and a **25% reduction** from the baseline.

Goal Narrative:
The goal to reduce the number of people experiencing homelessness on a daily basis is supported by strategic regional efforts to add over 300 PSH units by 2025 and expedite moving unsheltered individuals and those in interim housing to permanent supportive housing.

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Daily Estimate of # of people experiencing unsheltered homelessness**
PIT 2022: **1,625**	-406	-25%	1219

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Preliminary racial disparities analysis report shows that there is a disparity between the general census population and those who access our system (HMIS). However, once they enter the system those disparities tend to disappear when looking at outcomes. One key population that we have seen have a significant disparity in access to services are youth. Analysis of local data through our regional 2022 PIT Count, it shows that 13% of the total unsheltered population are unaccompanied children and transition-age youth. Also, based on the 2022 PIT Count, a total of 82% of the population experiencing homelessness are households without children.	By June 30, 2025 reduce our total unsheltered count by **25%**. With an increase in the number of households without children to exit to ES, TH, RRH, and PH by **25%**. By June 30, 2025 decrease the number of unsheltered unaccompanied youth by **30%**, exceeding our overall **25%** reduction in the number of people who will be experiencing unsheltered homelessness.

Outcome Goal #2. Reducing the number of persons who become newly homeless.

Goal Statement:
By the end of the performance period, HDIS data for the **Coalition of Homeless Services Providers** will show **840** total people become newly homeless each year, representing **360 fewer** people and a **30% reduction** from the baseline.

Goal Narrative:
The goal of preventing homelessness by reducing the number of people who become newly homeless is supported by strengthening, and developing new, strategic partnerships with local Health and Human Services, HHIP participants, workforce development, educational institutions, and drop-in resource centers.

Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Annual Estimate of # of people who become newly homeless each year**
Cal ICH HDIS CY 2021: **1,200**	-360	-30%	840
Describe Your Related Goals for			

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*

Analysis of local data shows that while families and households with children represent 24% of the population in our CoC's geographic area, adults with children represent approximately 20% of individuals who become homeless for the first time each year.	By June 30, 2025 reduce the number of families with children who become homeless for the first time annually by 40%, exceeding our overall 30% reduction in the number of people who become homeless for the first time annually.

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the **Coalition of Homeless Services Providers** will show **570** total people people exiting homelessness into permanent housing annually, representing **79 more** people and a **16% increase** from the baseline.

Goal Narrative:
The goal of increasing the number of people who exit homelessness into permanent housing will be supported by regional efforts to create over 300 Permanent Supportive Housing units through multiple Homekey motel conversions in Monterey and San Benito Counties.

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
Cal ICH HDIS CY 2021: **491**	Increase 79	16%	570

Describe Your Related Goals for	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	**Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Preliminary racial disparities analysis report shows that there is a disparity between the general census population and those who access our system (HMIS). However, once they enter the system those disparities tend to disappear when looking at outcomes. One key population that we have seen have a significant disparity in access to services are youth. Analysis of local data from our 2022 PIT Count, shows that 19% of the total population experiencing homelessness are children and transition-age youth. Also, based on the 2022 PIT Count, a total of 17% of the population experiencing homelessness are households with children.	By June 30, 2025 increase the overall number of people exiting to permanent housing by **16%**. We want to increase exits from families by 20% and exits from unaccompanied youth by 20%.

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:
By the end of the performance period, HDIS data for the **Coalition of Homeless Services Providers** will show **132** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **7 fewer** days and a **5% reduction** from the baseline.

Goal Narrative:
The goal of reducing the length of time individuals remain in homelessness is supported by regional efforts to expand street outreach, which includes mobile case management and street medicine, with a focus on reducing and addressing barriers to housing.

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
139	-7	-5%	132

Describe Your Related Goals for	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	**Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
According to the preliminary analysis our model found some disparities with regards to the length of engagement with our system along the lines of race, ethnicity. According to the model individuals that identified as Black and African American and Pacific Islander and Native Hawaiian tended to be in the system longer when compared to Non-Hispanic and non-TAY White individuals.	By June 30, 2025 reduce the average length of time of individuals in our system who identify as Black and African American and Pacific Islander and Native Hawaiian by 10%, exceeding our overall 5% reduction in the average length of time individuals are in the system.

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the Coalition of Homeless Services Providers will show **2%** of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing a **1% change** from the baseline.

Goal Narrative:
The goal of reducing the number of people who return to homelessness within two years of exiting permanent housing will be supported by regional strategies to adopt, implement and standardize best practices and policies across the homeless service provider network related to rapid rehousing, diversion and homeless prevention, landlord engagement, housing first, and trauma informed care.

Outcome Goals July 1, 2022 - June 30, 2025

Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
Cal ICH HDIS CY 2021: **3%**	1%	33%	2%
Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*	
Analysis of local data through our racial disparities analysis shows that Transition-Aged Youth were still 2 times more likely to return to homelessness. The CoC would like to continue to monitor this subpopulation in the coming years to better track this subpopulation outside of HDIS/HDX.		By June 30, 2025 reduce our original Cal ICH HDIS CY from 3% to 2% of people returning to homelessness after 2 years of entering permanent housing. By June 30, 2025 reduce TAY likelihood to return to homelessness by 25% through the annual monitoring of our disparities analysis.	

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:

By the end of the performance period, HDIS data for the **Coalition of Homeless Services Providers** will show **138** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **99 more** people and a 254**% increase** from the baseline.

Goal Narrative:

The goal of increasing successful placements from street outreach will be supported by strategic regional efforts to expand street outreach, increase permanent supportive housing units, and target outreach interventions to improve outcomes for specific homeless populations, such as transitional age youth.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
Cal ICH HDIS CY 2021: **39**	Increase 99	254%	138
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*	
Analysis of local data shows that while households without children represent 85% of the population in that access street outreach services, while 4% of households without children exit to ES, TH, and PH destinations. Unaccompanied youth under the age of 25 make up .09% of the population that access street outreach services. One key population that we have seen have a significant disparity in access to services are youth. In our racial disparities analysis we have found that youth (18-24) tend to remain in our system shorter and are more likely to return to homelessness when compared to non-TAY individuals.		By June 30, 2025 increase the number of households without children served in street outreach that exit to ES, TH, and PH destinations annually by **120%** exceeding our overall **100%** increase in the number of people who exit to to ES, TH, and PH destinations from street outreach. By June 30, 2024 increase the number of unaccompanied youth under the age of 25 who exit to ES, TH, and PH destinations from street outreach annually by **100%.**	

Table 5. Strategies to Achieve Outcome Goals	
Strategy 1	**Performance Measure to Be Impacted** **(Check all that apply)**
Description Pursuing regional increase of PSH unit capacity by utilizing funding from Homekey, HHAP & other funding sources. In the Cities of King & Greenfield the county & CoC are focusing on rural service deserts and undocumented/immigrant individuals. This would increase PSH units in King City by 45, and in Greenfield by 10. **Timeframe** By June 2025 **Entities with Lead Responsibilities** City of King, City of Salinas **Measurable Targets** Increase the number of PSH units by for unaccompanied adults experiencing chronic homelessness by 2025	[✓]1. Reducing the number of persons experiencing homelessness. [ ]2. Reducing the number of persons who become homeless for the first time. [ ]3. Increasing the number of people exiting homelessness into permanent housing. [ ]4. Reducing the length of time persons remain homeless. [ ]5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. [ ]6. Increasing successful placements from street outreach. [ ]focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Strategy 2	**Performance Measure to Be Impacted** **(Check all that apply)**
Description Prioritizing the funding of a RRH program utilizing YHDP funds that offer housing options ultimately reducing the length of time homeless for TAY, an underserved population noted by our pre-findings of our racial disparities analysis. **Timeframe** By June 2025 **Entities with Lead Responsibilities** Coalition of Homeless Services Providers **Measurable Targets** Decrease the length of time that TAY remain homeless by 5%	[✓]1. Reducing the number of persons experiencing homelessness. [ ]2. Reducing the number of persons who become homeless for the first time. [✓]3. Increasing the number of people exiting homelessness into permanent housing. [✓]4. Reducing the length of time persons remain homeless. [ ]5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. [✓]6. Increasing successful placements from street outreach. [ ]focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Strategy 3	**Performance Measure to Be Impacted** **(Check all that apply)**
Description Increase region-wide outreach, mobile case management & street medicine and connecting them to services including vouchers such as EHV, HSVP and FYI vouchers utilizing ERF, ESG, HHAP and HHIP funds. Implementing a youth specific street outreach program using HHAP funds. **Timeframe** By June 2025 **Entities with Lead Responsibilities** County of Monterey, City of Salinas, County of San Benito, and Coalition of Homeless Services Providers **Measurable Targets**	[✓]1. Reducing the number of persons experiencing homelessness. [✓]2. Reducing the number of persons who become homeless for the first time. [ ]3. Increasing the number of people exiting homelessness into permanent housing. [✓]4. Reducing the length of time persons remain homeless. [ ]5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

By June 30, 2025 increase the number of households without children served in street outreach that exit to ES, TH and PH destinations annually by 120% exceeding our overall 100% increase in the number of people who exit to ES, TH & PH destinations from street outreach. By June 2024 increase the number of unaccompanied youth under the age of 25 who exit to ES, TH & PH from street

☐ 6. Increasing successful placements from street outreach.

☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 4	Performance Measure to Be Impacted (Check all that apply)

Description

Increase total number of families served through RRH units using HSP funding to secure permanent housing for families, with an estimated 22 families supported annually in the County of San Benito and around 308 individuals supported in the County of Monterey

Timeframe

By June 2025

Entities with Lead Responsibilities

County of Monterey and County of San Benito

Measurable Targets

By June 30,2024 increase the overall number of people exiting to permanent housing by 16%. We want to increase exists from families by 20% and exits from unaccompanied youth by 20%

☑ 1. Reducing the number of persons experiencing homelessness.

☑ 2. Reducing the number of persons who become homeless for the first time.

☐ 3. Increasing the number of people exiting homelessness into permanent housing.

☑ 4. Reducing the length of time persons remain homeless.

☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

☑ 6. Increasing successful placements from street outreach.

☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 5	Performance Measure to Be Impacted (Check all that apply)

Description

Operating a Landlord Engagement/Retention program that includes a landlord mitigation fund utilizing HHIP funds.

Timeframe

By October 2024

Entities with Lead Responsibilities

Coalition of Homeless Services Providers

Measurable Targets

Coalition of Homeless Services Providers

☐ 1. Reducing the number of persons experiencing homelessness.

☐ 2. Reducing the number of persons who become homeless for the first time.

☐ 3. Increasing the number of people exiting homelessness into permanent housing.

☐ 4. Reducing the length of time persons remain homeless.

☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

☐ 6. Increasing successful placements from street outreach.

☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 6	Performance Measure to Be Impacted (Check all that apply)

Description

Support and expand Safe Parking programs regionally, with County of San Benito utilizing HHIP funds, and County of Monterey using state and local funding sources. County of Monterey has supported 26 folks into housing from safe parking site in 20-21 and 35 in 21-22

Timeframe

by June 2024

Entities with Lead Responsibilities

☑ 1. Reducing the number of persons experiencing homelessness.

☑ 2. Reducing the number of persons who become homeless for the first time.

☐ 3. Increasing the number of people exiting homelessness into permanent housing.

☑ 4. Reducing the length of time persons remain homeless.

County of Monterey, County of San Benito

Measurable Targets
Increasing the amount of individuals accessing services regionally by 15%

☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

☑ 6. Increasing successful placements from street outreach.

☐ focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 7	**Performance Measure to Be Impacted (Check all that apply)**

Description
Replacing the VI-SPDAT assessment tool and overhauling CES by utilizing funds from HHIP, HHAP & YHDP. This multi-source funding will support different efforts of the overhaul by: (1) creating a new Youth CES that will serve as a pilot to CES, (2) replacing the VI-SPDAT with a needs assessment tool that can evolve with the ever-changing needs of homelessness (3)Overhauling the CES system to match with the needs assessment with community efforts

☑ 1. Reducing the number of persons experiencing homelessness.

☑ 2. Reducing the number of persons who become homeless for the first time.

☑ 3. Increasing the number of people exiting homelessness into permanent housing.

Timeframe
By January 2024

☑ 4. Reducing the length of time persons remain homeless.

☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

Entities with Lead Responsibilities
Coalition of Homeless Services Providers

☑ 6. Increasing successful placements from street outreach.

Measurable Targets
Increased the placement of chronic homelessness into permanent supportive housing 17% by 2025

☑ focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 8	**Performance Measure to Be Impacted (Check all that apply)**

Description
Operating the CoC's Lived Experience Advisory Directive (LEAD)

☐ 1. Reducing the number of persons experiencing homelessness.

☐ 2. Reducing the number of persons who become homeless for the first time.

☐ 3. Increasing the number of people exiting homelessness into permanent housing.

Timeframe
By June 2023

☐ 4. Reducing the length of time persons remain homeless.

Entities with Lead Responsibilities
Coalition of Homeless Services Providers

☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

☐ 6. Increasing successful placements from street outreach.

Measurable Targets
Creating informed policy decisions, with the hopes of enhancing the Lead Me Home strategic plan yearly action reports

☑ focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 9	**Performance Measure to Be Impacted (Check all that apply)**

Description
Opening 4 motels and pursuing regional increase of PSH unit capacity by utilizing funding from Homekey and HHAP. This would increase PSH units in Salinas by 202. In San Benito, the intentions to purchase two hotels for Homekey, increasing the amount of PSH units in San Benito County by 66.

☐ 1. Reducing the number of persons experiencing homelessness.

☑ 2. Reducing the number of persons who become homeless for the first time.

Timeframe

By June 2025

Entities with Lead Responsibilities

City of Salinas, County of San Benito

Measurable Targets

Increase the number of PSH units for unaccompanied adults experiencing chronic homelessness by 2025

☑ 3. Increasing the number of people exiting homelessness into permanent housing.

☑ 4. Reducing the length of time persons remain homeless.

☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

☐ 6. Increasing successful placements from street outreach.

☐ focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Eligible Use Category intended to be Supported with HHAP 4	Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use (%)	Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP 4	How is this a strategic use of HHAP 4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
1. Rapid rehousing	4%		Support rapid rehousing and housing navigation activities administered through the Salinas Housing Advancement Resources and Education (SHARE) navigation center	Our landscape analysis highlighted populations experiencing homelessness, disparate access & impacts on subpopulations, and the service and resource gaps with respect to the strategic goals set forth in the regional 5-year plan to end homelessness. Our homeless response system needed more shelter options with RRH in order to make an impact on chronic homelessness, transition people into housing, and support stability.	HHAP4 funding, like previous rounds of HHAP funding, is being used strategically to support gaps in services and to augment resources by leveraging resources that have specific mandated uses, are sporting specific programs or populations, and/or are designated for specific jurisdictions. HHAP4 is used to ensure shelters provide navigation and RRH services
2. Operating subsidies	36%	1%	Support operations of low-barrier navigation centers which include the SHARE Center, Casa de Noche Buena, and the Youth Shelters located in Cities of Salinas, Seaside and Monterey	Our homeless response system has focused efforts on increasing shelter options with navigation services aimed at ending the cycle of chronic homelessness and addressing barriers to housing stability.	HHAP4 is used to ensure county-city facilitate coordination in the operation of the SHARE Center
3. Street outreach	17%	9%	To support county wide street outreach and mobile case management, and the county's low-barrier safe parking program	Clinical skills -based Street outreach and safe parking programs are critical for engaging homeless residents, building trust, identifying needs, and connecting chronically homeless individuals with services needed to support housing. Street outreach has also played an important role in navigating cleanups conducted across various jurisdictions across our county.	HHAP4 is used to ensure the funding of outreach and safe parking programs that have county-wide benefits and provide connections across range of service providers. These programs are critical to stopping the cycle of homelessness but challenging to fund as its difficult to tie responsibility to one jurisdiction or organization.
4. Services coordination	18%		Support service coordination for wrap around services clients at the SHARE Center	Service coordination is a critical component of our shelter programs, which serve as navigation centers that address barriers to housing and stability. Service coordination works in tandem with and supports the success of RRH efforts.	As mentioned above, our county needed more shelter options. Service coordination is essential to the ability to move people out of the cycle of homelessness to housing stability. HHAP4 funding fills an important gap by ensuring service coordination is a continued component of our shelter programs.
6. Delivery of permanent housing	9%		Youth interim housing program and housing navigation	Our landscape analysis has shown that homeless TAY experience disproportionately lower access to services and successful housing outcomes. Targeting interventions toward TAY is intended to increase access and engagement with services and lead to improved housing outcomes for homeless youth.	Creating housing options is essential component to moving TAY out of homelessness and into permanent housing. We have youth outreach and shelters, but need more permanent solutions to ensure a path out of homelessness for our TAY
5. Systems support	8%		Local Homeless Action Plan and systems Improvement - support county-wide systems management including the local CoC coordinated assessment and referral system, HMIS oversite and management. Development of county homeless strategic plan and funding coordination in alignment with the 5-year regional plan to end homelessness	Investing in county-wide coordinated entry, HMIS management, and strategic planning is aimed at improving strategic investments and coordinated responses by using data and resource mapping to inform strategic goals, investments and outcomes	ongoing Infrastructure and data support are critical componets for sustaining informed system-wide efforts
10. Administrative (up to 7%)	7%		Maximum 7% for County administrative costs to administer programs	Administrative resources are needed to support capacity to administer system-wide coordination	Our regional plan to end homelessness requires administrative support tot sustain system-wide coordination efforts
Total:	**100%**	**10%**			

Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	[688]
# of people experiencing unsheltered homelessness in the homeless point-in-time count	[1625]
Shelter vacancy rate (%) in the summer months	[3%]
Shelter vacancy rate (%) in the winter months	[1%]
% of exits from emergency shelters to permanent housing solutions	[21 %]
Describe plan to connect residents to permanent housing.	

The jointly developed Local Homeless Plan that Monterey County, San Benito County, and the Monterey/San Benito CoC identified needs, services and resources in our community (T1, T2,T3), developed strategies and goals to adrees these needs and to target gaps, underserved populations (T4,T5) and put together a funding plan to support services to implement our regional strategic plan to reduce homelessness by 50%. Our areas of focus are street outreach case management; interim housing/shelter combined with RRH and supportive services; PSH and interventions targeing inderserved populations and those with poor outcomes. We are also making investments to stregthen our homeless response infrastructure/system icluding but not limited to coordinated entry, HMIS, and strategic plannning