Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the **[HHAP-4 Local Homelessness Action Plan & Application Template](#)** as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding**: the information required in this section will be provided in <u>Tables 1, 2, and 3 of the HHAP-4 Data Tables file</u> uploaded in the *Document Upload* section.

2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in <u>Tables 4 and 5 of the HHAP-4 Data Tables file</u> uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.

3. **Part III: Narrative Responses:** the information required in this section will be provided by <u>entering the responses to the narrative questions</u> within the *Narrative Responses* section of this application form. Applicants are <u>NOT</u> required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.

5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

-   **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.

-   **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.

-   **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

-   **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.

-   **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.

-   **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.

-   **Certification**: In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents
Yes

I am a representative from an eligible CoC, Large City, and/or County
Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation
Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name
San Benito County

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity
Health and Human Services Agency (HHSA) - Community Services Workforce Division (CSWD)

Contact Person
Enrique Arreola

Title
Deputy Director

Contact Person Phone Number
(831) 634-4918

Contact Person Email
earreola@cosb.us

*Agreement to Participate in HDIS and HMIS

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables
SBC- HHAP 4 Application- 3.23.23.xlsx

Governing Body Meeting Agenda or Minutes
Board of Supervisors - Agendized HHAP4 Action Item 2.8.pdf

Optional Supporting Documents
SBC - HHAP4 - Agendized Transmittal Report.pdf

Resolution 2022-141 (BOS Meeting 11.22.22) HHSA.pdf

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
No

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the [HHAP-4 Data Tables](#) into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC
CA-506 Salinas/Monterey, San Benito Counties CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement
By the end of the performance period, HDIS data for the COC region, including San Benito, will show 1,674 total persons accessing services who are experiencing homelessness representing 614 fewer people and a 27% reduction from the baseline.

Goal Narrative
The 2021-2026 Lead Me Home Plan established the regional goal of reducing homelessness by 50% which was based on the available 2019 P.I.T. baseline of 2705. Strategies were based on the 1675 persons the COC services annually. This includes strategic efforts aimed at housing 1300 persons by 2026. San Benito County staff collaborated in the development of the Lead Me Home Plan under the leadership of our regional COC.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
2,288	-614	-27%	1,674

Decrease/Increase in # of People
Decrease

Optional Comments
1,674 is the annual estimate of persons accessing services who are experiencing homelessness in our COC region; however, our comment is that for only San Benito County, the number of people experiencing homelessness is 375 per our 2022 P.I.T. Locally, our county goal is to have a proportional decrease in the number experiencing homelessness while also working with our COC to decrease homelessness in our entire COC Monterey/San Benito region.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Preliminary racial disparities analysis report shows that there is a disparity between the general census population and those who access our system (HMIS). However, once they enter the system those disparities tend to disappear when looking at outcomes. One key population that we have seen have a significant disparity in access to services are youth. Analysis of local data from our 2022 PIT Count, shows that 19% of the total population experiencing homelessness are children and transition-age youth. Also, based on the 2022 PIT Count, a total of 82% of the population experiencing homelessness are households

without children.

Describe the trackable data goal(s) related to this Outcome Goal:
By June 30, 2025 reduce the number of people accessing services who are experiencing homelessness by 27 %
By June 30, 2025 decrease youth homelessness by 27%.

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement
By the end of the performance period, data for our COC region will 1219 total persons experiencing unsheltered homelessness daily representing 406 fewer persons and a 25% reduction from the the baseline.

Goal Narrative
The goal is to reduce the number of people experiencing homelessness on a daily basis is supported by strategic regional efforts, (including San Benito) to add over 300 permanent supportive housing units by 2025 and to expedite moving unsheltered persons to those in interim housing to PSH units.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
1,625	-406	-25%	1,219

Decrease/Increase in # of People
Decrease

Optional Comments
San Benito County intends to add a fair share of new permanent housing units with our jurisdiction in order to decrease the number of persons experiencing homelessness locally on a daily basis. We will be working with our regional COC in order to increase the overall number of PSH units.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Preliminary racial disparities analysis report shows that there is a disparity between the general census population and those who access our system (HMIS). However, once they enter the system those disparities tend to disappear when looking at outcomes. One key population that we have seen have a significant disparity in access to services are youth. Analysis of local data through our 2022 PIT Count, it shows that 13% of the total unsheltered population are unaccompanied children and transition-age youth. Also, based on the 2022 PIT Count, a total of 82% of the population experiencing homelessness are households without children.

Describe the trackable data goal(s) related to this Outcome Goal:
By June 30, 2025 reduce our total unsheltered count by 25%. With an increase in the number of households without children to exit to ES, TH, RRH, and PH by 25%.

By June 30, 2025 decrease the number of unsheltered unaccompanied youth by 30%, exceeding our overall 25% reduction in the number of people who will be experiencing unsheltered homelessness.

2. Reducing the number of persons who become newly homeless.

Goal Statement
By the end of the performance period, HDIS data for the entire COC region will show 840 total persons becoming newly homeless each year representing 360 fewer people and a 30% reduction from the baseline.

Goal Narrative
The goal of preventing homelessness by reducing the number of persons who become newly homeless is supported by strengthening and developing new strategic partnerships with local Health agencies, HHIP parnters, workforce development, educational entities and also drop in resource centers.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
1,200	-360	-30%	840

Decrease/Increase in # of People
Decrease

Optional Comments
San Benito County staff will continue working with our regional COC to decrease the number of persons who become newly homeless.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Analysis of local data shows that while families and households with children represent 24% of the population in our CoC's geographic area, adults with children represent approximately 20% of individuals who become homeless for the first time each year.

Describe the trackable data goal(s) related to this Outcome Goal:
By June 30, 2025 reduce the number of families with children who become homeless for the first time annually by 40%, exceeding our overall 30% reduction in the number of people who become homeless for the first time annually.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement

By the end of the performance period, HDIS data for our COC region will show 570 persons exiting homelessness into Permanent Housing annually representing 79 more persons and a 16% increase from the baseline.

Goal Narrative
The goal of increasing the number of persons who exit homelessness into permanent housing will be supported by regional efforts to create over 300 permanent supportive housing units through multiple Homekey initiatives in Monterey and San Benito Counties.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
491	79	16%	570

Decrease/Increase in # of People
Increase

Optional Comments
San Benito County will work collaboratively with our COC Region to address this on a regional level while also focusing on this at the local County jurisdiction level.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Preliminary racial disparities analysis report shows that there is a disparity between the general census population and those who access our system (HMIS). However, once they enter the system those disparities tend to disappear when looking at outcomes. One key population that we have seen have a significant disparity in access to services are youth. Analysis of local data from our 2022 PIT Count, shows that 19% of the total population experiencing homelessness are children and transition-age youth. Also, based on the 2022 PIT Count, a total of 17% of the population experiencing homelessness are households with children.

Describe the trackable data goal(s) related to this Outcome Goal:
By June 30, 2025 increase the overall number of people exiting to permanent housing by 16%.

We want to increase exits from families by 20% and exits from unaccompanied youth by 20%.

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement
By the end of the performance period, HDIS data for the COC region will show 132 days as the average length of time that persons are enrolled in street outreach, occupancy in emergency shelter and transitional housing plus the time prior to move-in (intake and assessment for eligibility), annually represents 7 fewer persons as a 5% reduction from the baseline.

Goal Narrative
The goal of reducing the length of time persons remain in homelessness is supported by regional efforts to expand street outreach which includes mobile case management and street medicine combined with a

focus on reducing barriers to services and available housing.

Baseline Data 139	Change in # of Days -7	Change as % of Baseline -5%	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs 132

Decrease/Increase in # of Days
Decrease

Optional Comments
San Benito County has similar experiences with the length of time persons remaining homeless as compared to our COC region.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
According to the preliminary analysis our model found some disparities with regards to the length of engagement with our system along the lines of race, ethnicity. According to the model individuals that identified as Black and African American and Pacific Islander and Native Hawaiian tended to be in the system longer when compared to Non-Hispanic and non-TAY White individuals.

Describe the trackable data goal(s) related to this Outcome Goal:
By June 30, 2025 reduce the average length of time of individuals in our system who identify as Black and African American and Pacific Islander and Native Hawaiian by 10%, exceeding our overall 5% reduction in the average length of time individuals are in the system.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement
By the end of the performance period, HDIS data for the Coalition of Homeless Services Providers will show 2% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing 3% of people and a 33% change reduction from the baseline.

Goal Narrative
The goal of reducing the number of persons who return to homelessness within 2 years after exiting homeless programs will be supported by regional strategies to adopt, implement and standardize best

practices and policies across the homeless service provider network in the service areas of rapid-rehousing, diversion and prevention, landlord engagement, housing first and trauma related services.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness wihtin 2 years after having exited homelessness to permanent housing
3%	-1%	-33%	2%

Decrease/Increase in # of People
Decrease

Optional Comments
San Benito County has experiences with the return of persons to homelessness after being 2 or more years in PSH. Our experience is comparable to the COC experience.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Analysis of local data through our racial disparities analysis shows that Transition-aged Youths were still 2 times more likely to return to homelessness. The CoC would like to continue to monitor this subpopulation in the coming years to better track this subpopulation outside of HDIS/HDX.

Describe the trackable data goal(s) related to this Outcome Goal:
By June 30, 2025 reduce our original HUD SPM Measure 2 data from 12% to 10% of people returning to homelessness after 2 years of entering permanent housing.

By June 30, 2025 reduce TAY likelihood to return to homelessness by 25% through the annual monitoring of our disparities analysis.

6. Increasing successful placements from street outreach.

Goal Statement
By the end of the performance period, HDIS data for the Coalition of Homeless Services Providers will show 138 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 99 more people and a 254% increase from the baseline.

Goal Narrative
The goal of increasing successful placements from street outreach will be supported by strategic regional efforts to expand street outreach, increase permanent supportive housing units, and target outreach interventions to improve outcomes for specific homeless populations, such as transitional age youth.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
39	99	254%	

Decrease/Increase in # of People
Decrease

Optional Comments
In our racial disparities analysis, we also found that youth (18 to 24) tend to remain in our system shorter and more likely to return to homelessness when compared to non-TAY individuals. San Benito County will effectively use HHAP4 funds to conduct its street outreach activities leading to increased placements in housing.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Analysis of local data shows that while households without children represent 85% of the population in that access street outreach services, while 4% of households without children exit to ES, TH, and PH destinations.

Unaccompanied youth under the age of 25 make up .09% of the population that access street outreach services. One key population that we have seen have a significant disparity in access to services are youth. In our racial disparities analysis, we have found that youth (18-24) tend to remain in our system shorter and are more likely to return to homelessness when compared to non-TAY individuals.

Describe the trackable data goal(s) related to this Outcome Goal:
By June 30, 2025 increase the number of households without children served in street outreach that exit to ES, TH, and PH destinations annually by 120% exceeding our overall 100% increase in the number of people who exit to to ES, TH, and PH destinations from street outreach.

By June 30, 2024 increase the number of unaccompanied youth under the age of 25 who exit to ES, TH, and PH destinations from street outreach annually by 100%.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy
Reaching underserved and historically marginalized
communities and populations

Description
San Benito County will pursue a regional increase of PSH units by using funding from Homekey, HHAP, CDBG and other sources. SBC staff will conduct extra outreach to disconnected and unaccompanied youth, migrant farmworkers and other historically marginalized population groups.

Timeframe
By June, 2025

Entities with Lead Responsibilities
County of San Benito through its Community Services Workforce Development Division will work with its Health and Human Services Agency (HHSA) Behavioral Health (BH), Public Health (PH) and Resource

Management Agencies (RMA).

Measurable Targets
Increase PSH units by at least 100 by 6/2025 for access by disconnected and unaccompanied youth, migrant farmworkers and other marginalized persons.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 2

Type of Strategy
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements

Description
San Benito County staff will continues its on-going collaboration with our regional COC in the replacement of the VI-SPDAT assessment tool and the overhaul of the CES by utilizing funds from HHIP, HHAP and YHDP. This multiple source of funding will support a variety of efforts of the systemic overhaul by: 1) create a new Youth CES pilot to supplement our CES; 2) replace VI-SPDAT with a needs assessment to evolve with the ever-changing needs of our homeless population; 3) Specific overhauling of the CES system to match the needs assessment.

Timeframe
January, 2024

Entities with Lead Responsibilities
Regional COC, San Benito County staff.

Measurable Targets
Increase the placement of the chronically homeless into Permanent Supportive Housing by 17% by 6/2025.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 3

Type of Strategy
Expanding and strengthening partnerships with people with lived expertise

Description
This strategy involves making operational the regional COC's lived experience advisory directive (LEAD).

We believe this will increase community engagement.

Timeframe
6/2023

Entities with Lead Responsibilities
Regional COC and SBC staff.

Measurable Targets
Creating informed policy decisions with an expectation of implementing a part of the Lead Me Home strategic plan with annual action reports.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

*Click **+ Add Strategy** above to add additional strategies as needed.*

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the <u>HHAP-4 Local Homelessness Action Plan & Application Template</u> into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1
No

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)
Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)
Yes

Service providers (direct service providers, outreach, shelter providers, etc.)
Yes

Local governing boards
Yes

People with lived experience
Yes

Other
No

a. Please describe your most notable coordination and collaborative processes with these entities.

San Benito County Response to Question 2 : The County of San Benito collaborated with our Regional Continuum of Care (COC) – Coalition of Homeless Service Providers (CHSP) and with the County of Monterey to strategize our objectives for HHAP4 throughout the application process. This occurred through zoom meetings, telephone calls and emails between our county staff and staff of our COC and neighbor Monterey County. San Benito County staff also attended and participated in meetings of the regional Leadership Council for input which is derived from regional service providers and persons with lived experience. In addition, San Benito County staff regularly participates in all trainings provided by our COC in HMIS, strategic planning and program development. Specifically, a major notable collaboration event was in early 2022 when San Benito County held an all-day retreat, conducted by a professional facilitator, and was attended by the majority of our community partners, representatives from the private sector, County staff, service providers, representatives from our other overlapping jurisdictions (Hollister and San Juan Bautista) and elected officials.]This retreat served to reinforce our organizational capacity in working to further our coordination and collaborative processes with all these entities.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use **any round** of HHAP funding to increase partnership with:

People with lived experience
Yes

Is this partnership formal or informal?
Informal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Justice entities
Yes

Is this partnership formal or informal?
Informal partnering

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
Yes

Workforce system
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Services for older adults
Yes

Is this partnership formal or informal?
Informal partnering

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
Yes

Services for people with disabilities
Yes

Is this partnership formal or informal?
Informal partnering

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
Yes

Child welfare system
No

Education system
Yes

Is this partnership formal or informal?
Informal partnering

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
Yes

Local Homeless Coordinated Entry System
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Other (please specify)
No

a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)

San Benito meets as a collaborative every other month or as needed. In our collaborative, we address all issues related to our homeless service delivery, identify new needs and address grant opportunities. In addition, we also have working committees in motion to address various homeless initiatives, including an affordable housing committee that focuses on ways to secure additional permanent housing opportunities. We have also entered into MOUs where needed to reinforce our working relationships.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])

Yes

Physical and behavioral health care systems and resources

Yes

Public health system and resources

Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.

Our management team from our Health and Human Services Agency holds regular meetings with representatives from our managed care, behavioral health and public health. Our most notable activity is when we are able to have all three (3) such entities in a setting to discuss coordination and collaboration.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

Ensuring those with lived experience have a role in program design, strategy development, and oversight
Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.

San Benito County Response to Question 5: San Benito County and its community partners have taken many steps towards building an equitable homelessness response system over the past few years. This program development was supported by the 2019 and 2022 racial disparities analysis conducted in association with our regional COC. We also had considerable input on this particular topic during our staff

participation in the updated 5-year plan to reduce homelessness. Specifically, these activities included:

•   Pursuit and application process leading to a $2.4 million award from the State Home key 2.0 Program which will lead to the development of approximately 11 interim housing units for chronically homeless persons. In this process, we conducted a public hearing to receive community input from the public with a focus on comments from persons with lived experience.

•   San Benito County collaborated with our regional COC in the building of an equity framework to address the limitations and disparities with our current COC structure. This is an on-going activity that will serve to better address racial equity and how to reduce racial disparities in our homeless response program service delivery.

•   San Benito County collaborated with our regional COC in addressing the expansion of outreach services to rural and isolated areas of our County and region. This included how to better implement street medicine techniques.

•   San Benito County also specifically addressed strategies to better address homeless prevention in Black/African American neighborhoods.

•   We also are in pursuit of community engagement objectives to focus on folks with lived experience and obtaining their advice on contracting with culturally specific service providers. This shall include a revisitation of contracts and procurement processes to include more equitable language and ensure racial equity encouragement.

During our application work on our Homekey 2.0 grant application process, we developed Racial Equity and community engagement draft plans and circulated them for review and comment. These plans are being developed to become guidelines for our continued work with our homeless population.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations
Yes, informal partnering

Public health system
Yes, formal partnering

Criminal legal system and system for supporting re-entry from incarceration
Yes, informal partnering

Child welfare system
No

Affordable housing funders and providers
Yes, informal partnering

Income support programs
Yes, informal partnering

Education system
Yes, informal partnering

Workforce and employment systems
Yes, formal partnering

Other (please specify)
No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings
San Benito County Response to Question 6: San Benito County continues to face challenges regarding service to people exiting institutional settings primarily because HUD's definition of homelessness disqualifies persons from services if they were in an institution longer than 90 days. Partner organizations have identified strategies to circumnavigate those issues, however, they are not ideal and prolong a person's homelessness because of the need for them to be service by an emergency shelter or simply go unsheltered. Nonetheless, we continue to work towards breaking down barriers to the best of our ability. Current and future initiatives include the following activities:

•	Criminal Justice system and law enforcement coordination to support re-entry from incarceration: The San Benito County Sheriff's Office (Chief Taylor) has direct contact with our Emergency Shelter by having access to beds for special circumstances such as unaccompanied youth. We also conduct outreach to ex-offenders and veterans.
•	Child Welfare System: Our County partnered with our COC in developing working relationships with our local public housing authority and the local Social Services Department in an effort to secure added vouchers.
•	Affordable Housing Providers: Affordable housing developer representatives sit on our COC governing board and also are in direct contact with our local Homeless Task Force for the purpose of cooperating and supporting all affordable housing project initiatives. We also advocate for better affordable housing policies in order to support the need to develop more affordable housing opportunities through contact with county planners and elected officials.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.
San Benito County Response to Question 7: As previously mentioned, San Benito County is participating with our regional COC in the creation of an Equity Framework to move our program initiatives forward towards a more inclusive community. We are in planning to revisit old policies, procedures, procurement requirements and contracts to include more equitable language and advance best practices in these areas. Our first step was to assess our current systems and provide a historical context to educate ourselves and our community. To jump start our efforts, we promoted the hiring of "True Colors United" (TCU) by our COC to do multiple trainings to our regional network such as retreats. This activity reviewed emergency shelter guidelines that specifically call out barrier reducing techniques for all populations. Our county staff also participates with our COC Service Providers network in regular meetings to discuss and share experiences on better strategies for serving a diverse population, including indigenous groups that are prevalent in our region. Our COC has hired language line to assist with translations and this account has been offered up for use by all partner organizations.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.
HMIS – Strategies to strengthen data quality: San Benito County works daily with our COC -Coalition of Service Providers in order to prioritize the use of HMIS to hold ourselves accountable to the 5 year Plan Objectives. Our County staff collaborates with the regional HMIS Administrator to ensure data-entry staff are fully trained and monitored on their HMIS activities. The regional administrator has a data quality plan

which includes site visits, monthly data monitoring discussions at the HMIS oversight committee which has an outcome of a 95 to 99% data quality average over the past several years. We are also learning that HUD may advance HMIS through a new system named EVA and will look into this new concept.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.
Building capacity for pooling and alignment of housing and services funding: San Benito County prides itself on being open to innovation in understanding the complexities of serving people with homelessness by coordinating funding so that gaps in service are rapidly identified and filled. This is done through our participation with the Funding Committee of our regional Governing Board which has representation from Foundations and County Government.

(IV) Improving homeless point-in-time counts.
Outreach team to identify people less likely to be counted. Online deployment of census tracts. Outreach identified and had first choice of census tracts. Census tracts set ahead of time. Use of homeless guides. All volunteers signed up in advance. Census tract assigned ahead of actual count.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.
Improvement of our Coordinated Entry systems and elimination of racial bias and disparities toward all youth: Our COC – CHSP serves as the lead Coordinated Entry Agency and has undergone two recent program evaluations designed to improve our CES. San Benito County staff participate in such activities in order to better use our COC CES system and to learn of any changes especially with regards to racial equity and
eliminating racial disparities. San Benito County staff has successfully used the coordinated entry system and recently has participated with our COC in refining our coordinated entry system to strive towards eliminating racial bias and promote access to youth facing homeless issues.

Question 8

*Responses to these questions are for informational purposes only.

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance
Technical assistance related to achieving outcome goals
Trainings on topics of equity

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled
Cal ICH and other State Agencies should recognize that local governments and COC's are on the front lines in facing the challenges of local homelessness. We always seek to maintain compliance with grant

objectives, strategic plans and measurable outcomes, however, in our daily experiences our staff always faces critical human issues in seeking to coordinate solutions to homelessness. Thus, we welcome your technical assistance. Accordingly, we would appreciate some flexibility in our quarterly and annual reporting especially when we have stacked multiple funding programs. Thank you for the opportunity to comment.

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligibe Use 1

Eligible Use Category Intended to be Supported with HHAP-4
2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
55.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
18.18%

Activities to be Supported with HHAP-4
The primary activity to be supported with HHAP-4 funds are to cover the costs of operating our existing homeless shelter. Approximately 55% of our HHAP4 funds will be used to cover the security, insurance, staffing, utility costs and cleaning costs. In addition, 18.18% of the total allocation of operational subsidies shall be for homeless youth ages 18-24. Keeping open and safely operating our homeless shelter is central to our overall homeless shelter plan for San Benito County. Because of the relatively high annual operating cost of at least $500,000 is dependent on continued funding sources. Having our HHAP4 funds available for this cost is based on demonstrated need that are shown in our landscape analysis where our homeless PIT count increased this past. We anticipate that our Homeless PIT count for next year will continue to remain the same and possibly increase. Therefore, it is very important that 55% of our HHAP4 allocation be used for this purpose.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
San Benito County has now operated our Homeless Shelter for nearly five years. (which was planned and built using an FY 2014 CDBG Public Facilities Grant). Our experience in addressing homelessness through the operation of a shelter has shown that it costs a minimum of $500,000 per year to cover operating costs. San Benito County is continuously seeking funds to match the annual operating costs from various grant sources and we also reach out to the City of Hollister for contributions to our annual financial need of operating our shelter. As a result, in our budget planning, we typically identify funding gaps to meet the continued need. As a result, using the HHAP4 resources does very much address needs and gaps in our homelessness response system. HHAP4 resources.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
The proposed operating subsidy for our shelter is an on-going gap in San Benito County. This has been evidenced by the local community needs assessment, community stakeholder forums, public hearings, regional CoC public forums...etc. The County is in need of over $500,000 annually to operate the homeless shelter. We rely on other funding sources, including HHAP to continue to support the operations of the shelter. Operating subsidies will be supported by HHAP funds and part of our planning to continue operations of our only existing 50 bed shelter. This decision has been consistent with our prior planning related to our past and current funding sources. Furthermore, the proposed activity is in alignment with the regional CoC Lead Me Home Plan to Reduce Homelessness by 50%.

Eligibe Use 2

Eligible Use Category Intended to be Supported

with HHAP-4
1. Rapid rehousing

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
16.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4
Rapid Rehousing activities are to be supported with approximately 16% of our HHAP4 funding resources.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Rapid Rehousing is one of the most important activities to securing permanent hosing to homeless individuals. This is a strategic use of HHAP4 resources because it supports moving our homeless clientele towards permanent supportive housing. Without Rapid Rehousing, it makes it almost impossible for homeless individuals, especially chronic homeless to secure housing. Most homeless individuals have a multitude of issues including no income, medical needs, mental health issues, drug and alcohol addiction, no or lack of credit history, long-term unemployment...etc. These are real life obstacles. For this reason, the case manager will provide case management, rapid rehousing, assistance with job training and placement for those that are job ready, referrals to Behavioral Health, housing leads....etc. Rapid Rehousing is a key component to securing long-term housing.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
Using 16% of our HHAP4 funding for Rapid Rehousing is a strategic investment because it supports moving our homeless clientele into permanent supportive housing placements. In addition, solutions to homelessness are discussed and planned in the CoC meetings and in the San Benito County Homeless Task Force meetings and in the three committees: outreach, housing and safe parking. The San Benito County Community Action Board is also supportive of Rapid Rehousing activities as a means to assist homeless individuals with their needs including housing navigation and housing placement. Rapid Rehousing is also a strategy within the regional CoC Lead Me Home to Reduce Homelessness by 50% within a 5-year period.

Eligibe Use 3

Eligible Use Category Intended to be Supported with HHAP-4
3. Street outreach

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
10.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
10.00%

Activities to be Supported with HHAP-4
Street outreach is an important activity that will be supported with our HHAP4 funding resources. Street outreach is an activity that will enable us to reach out to homeless clientele in our public streets, public parks, and even into our riverbed encampment areas. The Street Outreach team will include a Social Worker, a representative of the shelter, a representative of Behavioral Health and when needed, a representative from the Sheriff's Office. This is a key activity in order to have a dedicated team provide outreach to the most vulnerable population, establish rapport and trust, have on-going presence, make

referrals to other organizations, refer to the homeless shelter...ect. When trust is established with the outreach team, then they will be more willing to receive case management and be referred to other organizations.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Street outreach is a key element in our local housing action plan and will address needs and gaps in our overall homelessness response system. Presently, Street Outreach is a GAP in San Benito County since there is no dedicated team that provides street outreach on a consistent basis. Outreach services will take place at local encampments, in parks, in the river, under bridges, by the railroad tracks, downtown streets and other locations. The Homeless Task Force Street Outreach Committee is working very hard to ensure that this service is provided in San Bennito County and has secured other funding sources.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
The proposed street outreach activity is an on-going funding gap in San Benito County. This has been evidenced by the local community needs assessment, community stakeholder forums, public hearings, regional CoC public forums...etc. Street outreach was a decided upon activity because of the necessity to provide on-going outreach to homeless individuals. With consistent and on-going outreach, staff will build rapport and trust. As trust is established, homeless individuals will be more inclined to receive services. This decision was made and is consistent with our past and current funding programs. Furthermore, the proposed activity is in alignment with the regional CoC Lead Me Home Plan to Reduce Homelessness by 50%.

Eligibe Use 4

Eligible Use Category Intended to be Supported with HHAP-4
5. Systems support

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)	**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**
12.00%	0.00%

Activities to be Supported with HHAP-4
Systems support is a key element of our local homeless action plan and will support our continued use of HMIS data, five-year plan activities, PIT Census Count, and other relevant data systems as well as moving forward with our staff training and in working relationships with our COC.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Yes, systems support is another key element of our local homeless action plan. Systems support enables us to keep our local homeless action plan updated.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
The need for Systems support was decided with input from community partners, community assessments, client surveys, and multiple local and regional meetings with the CoC.
Systems support funds will assist the county to review its homeless systems for possible modifications and improvements as related to our work with our COC. System support is also needed to facilitate our

reporting, HMIS data collection, PIT homeless census, and other system support activities.

Eligibe Use 5

**Eligible Use Category Intended to be Supported
with HHAP-4**
10. Administrative (up to 7%)

**Approximate % of TOTAL HHAP-4 ALLOCATION
to be sed on this Eligible Use(%)**
7.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION
to be used under this Eligible Use as part of the
Youth Set Aside? (%)**
0.00%

Activities to be Supported with HHAP-4
The County of San Benito will incur the allowable 7% of the total grant for administrative costs to
administer the HHAP-4 allocation, including reporting, data collection...etc., for the proposed activities.

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the
homelessness response system?**
Administrative costs for continued funding support is needed for the safe and clean operations of our
existing homeless shelter (HOME).

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of
other state, local, and/or federal funding sources (as documented in the Landscape Analysis in
Part I)?**
Operating subsidies will be supported by HHAP funds and part of our planning to continue operating of
our only existing 650 bed shelter. This decision has been consistent with our prior planning related to our
past and current funding sources.

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to
be supported will:

**Help drive progress toward achievement of the Outcome Goals and Goals for Underserved
Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II
above):**
San Benito County staff will use its street outreach strategies to reach out to disconnected youth who may
at risk of becoming homeless.In addition, our outreach will be aimed at identifying migrant farmworkers
who also are at risk of becoming homeless or homeless.

**Help address racial inequities and other inequities in the jurisdiction's homelessness response
system:**
San Benito County staff recognizes the importance of addressing racial and other inequities in our
homeless response system. This focus is centered on seeking to make our coordinated entry activities
operate in a manner that eliminates and reduces racial and other inequities.

**Be aligned with health and behavioral health care strategies and resources, including resources of
local Medi-Cal managed care plans:**
San Benito County staff will align our homeless response system with our behavioral health department
and also will plan to align our activities with our local Medi-Cal managed care plans.

Support increased exits to permanent housing among people experiencing homelessness:

San Benito County staff will work with our regional COC and with local service providers to collaborate on supporting an overall effort to increase exits to permanent housing. In addition, we have a working affordable housing committee as part of our overall homeless task force.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.
Yes

Table 1. Landscape Analysis of Needs and Demographics		
	People Experiencing Homelessness	**Source and Date Timeframe of Data**
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	2404/357 SBC	2022 Point in Time Count
# of People Who are **Sheltered** (ES, TH, SH)	779/89 SBC	2022 Point in Time Count
# of People Who are **Unsheltered**	1625/268 SBC	2022 Point in Time Count
Household Composition		
# of Households **without Children**	2092	CoC APR (7/1/21 to 6/30/22)
# of Households with **At Least 1 Adult & 1 Child**	411	CoC APR (7/1/21 to 6/30/22)
# of Households with **Only Children**	3	CoC APR (7/1/21 to 6/30/22)
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing **Chronic Homelessness**	1636	CoC APR (7/1/21 to 6/30/22)
# of Adults Who are Experiencing **Significant Mental Illness**	1142	CoC APR (7/1/21 to 6/30/22)
# of Adults Who are Experiencing **Substance Abuse** Disorders	229	CoC APR (7/1/21 to 6/30/22)
# of Adults Who are **Veterans**	211	CoC APR (7/1/21 to 6/30/22)
# of Adults with **HIV/AIDS**	63	CoC APR (7/1/21 to 6/30/22)
# of Adults Who are **Survivors of Domestic Violence**	765	CoC APR (7/1/21 to 6/30/22)
# of **Unaccompanied Youth (under 25)**	161	CoC APR (7/1/21 to 6/30/22)
# of **Parenting Youth (under 25)**	21	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Children of Parenting Youth**	27	CoC APR (7/1/21 to 6/30/22)
Gender Demographics		
# of **Women/Girls**	1737	CoC APR (7/1/21 to 6/30/22)
# of **Men/Boys**	1866	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Transgender**	13	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Gender Non-Conforming**	0	CoC APR (7/1/21 to 6/30/22)
Ethnicity and Race Demographics		
# of People Who are **Hispanic/Latino**	2260	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Non-Hispanic/Non-Latino**	1348	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Black or African American**	293	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Asian**	47	CoC APR (7/1/21 to 6/30/22)
# of People Who are **American Indian or Alaska Native**	122	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Native Hawaiian or Other Pacific Islander**	59	CoC APR (7/1/21 to 6/30/22)
# of People Who are **White**	2800	CoC APR (7/1/21 to 6/30/22)
# of People Who are **Multiple Races**	164	CoC APR (7/1/21 to 6/30/22)

*If data is not available, please input N/A in the cell and explain why the data is not available below:
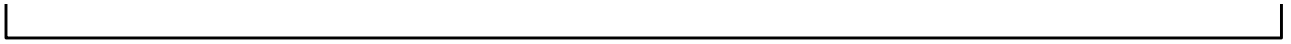
	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households **without Children**	143	270	226	707	The current system does not collect this data. There is no consistent method or centralized location to track this currently.	The CoC has only recently started to enter these projects in HMIS. There is no centralized and standard method for the collection and reporting of prevention. Due to these limitations, the data we have is a *misrepresentation of reality*	854		CoC APR (7/1/21 to 6/30/22)
# of Households with **At Least 1 Adult & 1 Child**	21	270	51	101	-	-	46		CoC APR (7/1/21 to 6/30/22)
# of Households with **Only Children**	0	0	0	0	-	-	1		CoC APR (7/1/21 to 6/30/22)
Sub Populations and Other Characteristics									
# of Adults Who are Experiencing **Chronic Homelessness**	92	182	72	409	-	-	389		CoC APR (7/1/21 to 6/30/22)
# of Adults Who are Experiencing **Significant Mental Illness**	131	183	142	369	-	-	341		CoC APR (7/1/21 to 6/30/22)
# of Adults Who are Experiencing **Substance Abuse** Disorders	33	41	55	155	-	-	172		CoC APR (7/1/21 to 6/30/22)
# of Adults Who are **Veterans**	21	6	132	26	-	-	33		CoC APR (7/1/21 to 6/30/22)
# of Adults with **HIV/AIDS**	1	2	4	39	-	-	28		CoC APR (7/1/21 to 6/30/22)
# of Adults Who are **Survivors of Domestic Violence**	60	207	71	200	-	-	237		CoC APR (7/1/21 to 6/30/22)
# of **Unaccompanied Youth (under 25)**	6	34	16	66	-	-	42		CoC APR (7/1/21 to 6/30/22)
# of **Parenting Youth (under 25)**	3	14	0	2	-	-	2		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Children of Parenting Youth**	2	17	0	2	-	-	2		CoC APR (7/1/21 to 6/30/22)
Gender Demographics									
# of **Women/Girls**	106	625	156	608	-	-	439		CoC APR (7/1/21 to 6/30/22)
# of **Men/Boys**	137	483	225	564	-	-	601		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Transgender**	0	3	0	3	-	-	5		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Gender Non-Conforming**	0	0	1	1	-	-	2		CoC APR (7/1/21 to 6/30/22)
Ethnicity and Race Demographics									
# of People Who are **Hispanic/Latino**	105	829	165	660	-	-	626		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Non-Hispanic/Non-Latino**	127	277	216	413	-	-	388		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Black or African American**	18	91	48	79	-	-	79		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Asian**	8	9	9	14	-	-	11		CoC APR (7/1/21 to 6/30/22)
# of People Who are **American Indian or Alaska Native**	9	40	8	36	-	-	42		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Native Hawaiian or Other Pacific Islander**	3	16	11	10	-	-	13		CoC APR (7/1/21 to 6/30/22)
# of People Who are **White**	177	867	267	820	-	-	819		CoC APR (7/1/21 to 6/30/22)
# of People Who are **Multiple Races**	9	55	34	53	-	-	27		CoC APR (7/1/21 to 6/30/22)

Table 2. Landscape Analysis of People Being Served

If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 4. Outcome Goals			

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Goal Statement:
By the end of the performance period, HDIS data for the **Coalition of Homeless Services Providers** will show **1,674** total people accessing services who are experiencing homelessness annually, representing **614 fewer** people and a **27% reduction** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].

Goal Narrative:
The 2021-2026 Lead Me Home Plan establishes the regional goal of reducing homelessness by 50%, which is based on the 2019 PIT baseline of 2705. Strategies are based on the 1,675 individuals the CoC serves annually. This includes strategic efforts aimed at housing 1300 individuals by 2026.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Annual Estimate of # of people accessing services who are experiencing homelessness**
Cal ICH HDIS CY 2021: **2,288**	-614	-26.84%	1,674

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Preliminary racial disparities analysis report shows that there is a disparity between the general census population and those who access our system (HMIS). However, once they enter the system those disparities tend to disappear when looking at outcomes. One key population that we have seen have a significant disparity in access to services are youth. **Analysis of local data from our 2022 PIT Count, shows that 19% of the total population experiencing homelessness are children and transition-age youth. Also, based on the 2022 PIT Count, a total of 82% of the population experiencing homelessness are households without children.**	By June 30, 2025 reduce the number of people accessing services who are experiencing homelessness by **27 %** By June 30, 2025 decrease youth homelessness by **27%**.

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.

Goal Statement:
By the end of the performance period, data for the **Coalition of Homeless Services Providers** will show **1219** total people experiencing unsheltered homelessness daily, representing **406 fewer** people and a **25% reduction** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
The goal to reduce the number of people experiencing homelessness on a daily basis is supported by strategic regional efforts to add over 300 PSH units by 2025 and expedite moving unsheltered individuals and those in interim housing to permanent supportive housing.

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Daily Estimate of # of people experiencing unsheltered homelessness**
PIT 2022: **1,625**	-406	-25%	1219

Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Preliminary racial disparities analysis report shows that there is a disparity between the general census population and those who access our system (HMIS). However, once they enter the system those disparities tend to disappear when looking at outcomes. One key population that we have seen have a significant disparity in access to services are youth. Analysis of local data **through our 2022 PIT Count, it shows that 13% of the total unsheltered population are unaccompanied children and transition-age youth. Also, based on the 2022 PIT Count, a total of 82% of the population experiencing homelessness are households without children.**	By June 30, 2025 reduce our total unsheltered count by **25%**. With an increase in the number of households without children to exit to ES, TH, RRH, and PH by **25%**. By June 30, 2025 decrease the number of unsheltered unaccompanied youth by **30%**, exceeding our overall **25%** reduction in the number of people who will be experiencing unsheltered homelessness.

Outcome Goal #2. Reducing the number of persons who become newly homeless.

Goal Statement:
By the end of the performance period, HDIS data for the **Coalition of Homeless Services Providers** will show **840** total people become newly homeless each year, representing **360 fewer** people and a **30% reduction** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
The goal of preventing homelessness by reducing the number of people who become newly homeless is supported by strengthening, and developing new, strategic partnerships with local Health and Human Services, HHIP participants, workforce development, educational institutions, and drop-in resource centers.

Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Annual Estimate of # of people who become newly homeless each year**
Cal ICH HDIS CY 2021: **1,200**	-360	-30%	840

Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*

Analysis of local data shows that while families and households with children represent **24%** of the population in our CoC's geographic area, adults with children represent approximately **20%** of individuals who become homeless for the first time each year.	By June 30, 2025 reduce the number of families with children who become homeless for the first time annually by 40%, exceeding our overall 30% reduction in the number of people who become homeless for the first time annually.

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:

By the end of the performance period, HDIS data for the **Coalition of Homeless Services Providers** will show **570** total people people exiting homelessness into permanent housing annually, representing **79 more** people and a **16% increase** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

The goal of increasing the number of people who exit homelessness into permanent housing will be supported by regional efforts to create over 300 Permanent Supportive Housing units through multiple Homekey motel conversions in Monterey and San Benito Counties.

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
Cal ICH HDIS CY 2021: **491**	Increase 79	16%	570
Underserved Populations and Populations Disproportionately Impacted by Homelessness			

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Preliminary racial disparities analysis report shows that there is a disparity between the general census population and those who access our system (HMIS). However, once they enter the system those disparities tend to disappear when looking at outcomes. One key population that we have seen have a significant disparity in access to services are youth. Analysis of local data from our 2022 PIT Count, shows that **19% of the total population experiencing homelessness are children and transition-age youth**. Also, based on the **2022 PIT Count, a total of 17% of the population experiencing homelessness are households with children.**	By June 30, 2025 increase the overall number of people exiting to permanent housing by **16%**. We want to increase exits from families by 20% and exits from unaccompanied youth by 20%.

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:

By the end of the performance period, HDIS data for the **Coalition of Homeless Services Providers** will show **132** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **[7] [fewer]** *people days* and a **[5%] [reduction]** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

The goal of reducing the length of time individuals remain in homelessness is supported by regional efforts to expand street outreach, which includes mobile case management and street medicine, with a focus on reducing and addressing barriers to housing.

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
139	-7	-5%	132
Describe Your Related Goals for			

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
According to the preliminary analysis our model found some disparities with regards to the length of engagement with our system along the lines of race, ethnicity. According to the model individuals that identified as Black and African American and Pacific Islander and Native Hawaiian tended to be in the system longer when compared to Non-Hispanic and non-TAY White individuals.	By June 30, 2025 reduce the average length of time of individuals in our system who identify as Black and African American and Pacific Islander and Native Hawaiian by **10%, exceeding our overall 5% reduction in the average length of time individuals are in the system.**

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:

By the end of the performance period, HDIS data for the **Coalition of Homeless Services Providers** will show 2**%** of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing 1**%** of people and a **33% change reduction** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

The goal of reducing the number of people who return to homelessness within two years of exiting homelessness to permanent housing will be supported by regional strategies to adopt, implement and standardize best practices and policies across the homeless service provider network related to rapid rehousing, diversion and homeless prevention, landlord engagement, housing first, and trauma informed care.

Outcome Goals July 1, 2022 - June 30, 2025

Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
Cal ICH HDIS CY 2021: 3 %	-1%	-33%	2%
Describe Your Related Goals for			

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Analysis of local data through our racial disparities analysis shows that Transition-aged Youths were still 2 times more likely to return to homelessness. The CoC would like to continue to monitor this subpopulation in the coming years to better track this subpopulation outside of HDIS/HDX.	*By June 30, 2025 reduce our original HUD SPM Measure 2 data from 12% to 10% of people returning to homelessness after 2 years of entering permanent housing.* *By June 30, 2025 reduce TAY likelihood to return to homelessness by 25% through the annual monitoring of our disparities analysis.*

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:
By the end of the performance period, HDIS data for the **Coalition of Homeless Services Providers** will show **138** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **99 more** people and a **254% increase** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
The goal of increasing successful placements from street outreach will be supported by strategic regional efforts to expand street outreach, increase permanent supportive housing units, and target outreach interventions to improve outcomes for specific homeless populations, such as transitional age youth.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
Cal ICH HDIS CY 2021: **39**	99	254%	138
Describe Your Related Goals for			

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Analysis of local data shows that while households without children represent **85% of the population in that access street outreach services**, while **4% of households without children exit to ES, TH, and PH destinations**. **Unaccompanied youth under the age of 25 make up .09% of the population that access street outreach** services. One key population that we have seen have a significant disparity in access to services are youth. In our racial disparities analysis we have found that youth (18-24) tend to remain in our system shorter and are more likely to return to homelessness when compared to non-TAY individuals.	By June 30, 2025 increase the number of households without children served in street outreach that exit to ES, TH, and PH destinations annually by **120%** exceeding our overall **100%** increase in the number of people who exit to to ES, TH, and PH destinations from street outreach. By June 30, 2024 increase the number of unaccompanied youth under the age of 25 who exit to ES, TH, and PH destinations from street outreach annually by **100%.**

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program (choose from drop down options)	Fiscal Year (select all that apply)	Total Amount Invested into Homelessness Interventions	# of Vouchers (if applicable)	Funding Source*	Intervention Types Supported with Funding (select all that apply)		Brief Description of Programming and Services Provided		Populations Served (please x the appropriate population[s])			
Community Development Block Grant - CV (CDBG-CV) - via HUD	FY 2021-2022	$ 648,375.00	n/a	Federal Agency	Administrative Activities		Sober Living environment, emergency shelter operations and facility (shelter) rehabilitation	x ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 1,018,875.00			Systems Support Activities				People Exp **Chronic Homelessness**	Veterans	Parenting Youth
	FY 2023-2024	$ 185,250.00							People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Admin by County of San Benito									X People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2021-2022	$ 250,000.00	n/a	State Agency	Rental Assistance/Rapid Rehousing		HDAP assists individuals, youth, and families who are experiencing homelesnes or at risk of homelessness and who are likely eligible to receive disability benefits but are not yet receiving them to apply for disability benefits programs, while also providing housing supports, including rental assistance and housing case	x ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 250,000.00			Diversion and Homelessness Prevention				People Exp **Chronic Homelessness**	Veterans	Parenting Youth
	FY 2023-2024	$ 250,000.00			Outreach and Engagement				People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Admin by County of San Benito					Administrative Activities				People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2021-2022	$ 508,033	n/a	State Agency	Rental Assistance/Rapid Rehousing		Housing Support Program (HSP) assists CalWORKs homeless families with case management, rental assistance, housing navigation, rapid rehousing, supportive services….etc.	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 508,033			Administrative Activities				People Exp **Chronic Homelessness**	Veterans	Parenting Youth
	FY 2023-2024	$ 508,033			Interim Housing/Congregate/Non-Congregate Shelter				People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Admin by County of San Benito	FY 2024-2025	$ 508,033			Systems Support Activities				People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X Other (Homeless CalWORKS Families)
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	$ 305,000.00	n/a	State Agency	Systems Support Activities	Permanent Supportive and Service-Enriched Housing	Operating subsidies and support for shelter operations, service coordination, street outreach, rapid rehousing, local homeless planning and systems improvement, admin and TAY RRH	x ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 395,000.00			Administrative Activities	Outreach and Engagement			People Exp **Chronic Homelessness**	Veterans	X Parenting Youth
	FY 2023-2024	$ 577,000.00			Interim Housing/Congregate/Non-Congregate Shelter				People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Admin by County of San Benito	FY 2024-2025	$ 375,000.00			Rental Assistance/Rapid Rehousing				People Exp **Substance Abuse Disorders** X	Unaccompanied Youth	Other (please enter here)
Home Safe - via CDSS	FY 2022-2023	$ 250,000.00	n/a	State Agency	Systems Support Activities	Permanent Supportive and Service-Enriched Housing	Home Safe will assist individuals receiving services from Adult Protective Services (APS) or referred for APS services and who are at risk of homelessness to address their needs and prevent homelessness through case management and housing navigation services. Home Safe can also assist APS clients experiencing homelessness to access shelter/housing services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)			
					Administrative Activities				People Exp **Chronic Homelessness**	Veterans	Parenting Youth
					Interim Housing/Congregate/Non-Congregate Shelter				People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Admin by County of San Benito					Rental Assistance/Rapid Rehousing				People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X Other: APS clients at risk of homelessness or homeless
Bringing Families Home (BFH) - via CDSS	FY 2022-2023	$ 250,000.00	n/a	State Agency	Systems Support Activities	Permanent Supportive and Service-Enriched Housing	The BFH program provides housing support to families receiving child welfare services who are experiencing or at risk of homelessness with the goals of reducing the number of families experiencing homelessness, increasing family reunification, and preventing foster care placement.	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)			
					Administrative Activities				People Exp **Chronic Homelessness**	Veterans	Parenting Youth
					Interim Housing/Congregate/Non-Congregate Shelter				People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Admin by County of San Benito					Rental Assistance/Rapid Rehousing				People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X Other: housing support for childwelfare recipients at risk of homelessness
Homekey (via HCD)	FY 2022-2023	$2,431,000	n/a	State Agency	Administrative Activities		Build 11 housing units for homeless families as an interim housing program. Families will receive case management, supportive services, and permanent housing placement.	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)			
					Interim Housing/Congregate/Non-Congregate Shelter				People Exp **Chronic Homelessness**	Veterans	Parenting Youth
									People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Admin by County of San Benito									People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X Other: Homeless Families
Other (enter funding source under dotted line)	FY 2021-2022	$ 100,000.00	n/a	State Agency	Administrative Activities		Purchase and acquisition and portion of operating subsidies	x ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 100,000.00			Interim Housing/Congregate/Non-Congregate Shelter				X People Exp **Chronic Homelessness**	Veterans	Parenting Youth
	FY 2023-2024	$ 100,000.00							People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Admin by County of San Benito. Funding: Transitional Housing Grant	FY 2024-2025	$ 165,000.00							People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2022-2023	$ 150,000.00	n/a		Administrative Activities	Rental Assistance/Rapid Rehousing	Conduct outreach services to homeless individuals, provide case	ALL PEOPLE	**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2023-2024	150000+250000			Outreach and Engagement				X People Exp **Chronic Homelessness**	Veterans	Parenting Youth

	FY 2024-2025	$ 250,000.00		State Agency	Systems Support Activities		management, placements into permanent housing, and provide emergency shelter.	x	EXPERIENCING HOMELESSNESS	x	People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Admin by County of San Benito. Funding: Anthem HHIP, PLHA					Interim Housing/Congregate/Non-Congregate Shelter					x	People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (*please enter here*)

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 5. Strategies to Achieve Outcome Goals	
Strategy	**Performance Measure to Be Impacted (Check all that apply)**
Reaching underserved and historically marginalized communities and populations	☑ 1. Reducing the number of persons experiencing homelessness.
Description	
San Benito County will pursue a regional increase of PSH unit capacity by utilizing funding from Homekey, HHAP & other funding sources. County of San Benito staff will conduct outreach to disconnected and unaccompanied youth and to migrant farmworkers and other underserved populations.	☐ 2. Reducing the number of persons who become homeless for the first time. ☐ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
By June 2025	☐ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
   Monterey-San Benito Regional COC.	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	☐ 6. Increasing successful placements from street outreach.
Increase the number of PSH units for unaccompanied adults and migrant farmworkers experiencing chronic homelessness by 2025	☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	**Performance Measure to Be Impacted (Check all that apply)**
Strategic uses of other sources of funding	☑ 1. Reducing the number of persons experiencing homelessness.
Description	
San Benito County will focus on prioritizing the funding of a RRH program utilizing YHDP funds that offer housing options ultimately reducing the length of time homeless for TAY, an underserved population noted by our pre-findings of our racial disparities analysis.	☐ 2. Reducing the number of persons who become homeless for the first time. ☐ 3. Increasing the number of people exiting homelessness into permanent

Timeframe	
By June 2025	

Entities with Lead Responsibilities	
Coalition of Homeless Services Providers	

Measurable Targets	
Decrease the length of time that TAY remain homeless by 5%	

☑ (of increasing the number of people exiting homelessness into permanent housing.)

☑ 4. Reducing the length of time persons remain homeless.

☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

☑ 6. Increasing successful placements from street outreach.

☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes	

Description	
San Benito County will collaborate in Increasing region-wide outreach, mobile case management & street medicine and connecting them to services including vouchers such as EHV, HSVP and FYI vouchers utilizing ERF, ESG, HHAP and HHIP funds. Implementing a youth specific street outreach program using HHAP funds.	

☑ 1. Reducing the number of persons experiencing homelessness.

☑ 2. Reducing the number of persons who become homeless for the first time.

☐ 3. Increasing the number of people exiting homelessness into permanent housing.

Timeframe	
By June 2025	

☑ 4. Reducing the length of time persons remain homeless.

Entities with Lead Responsibilities	
County of San Benito, and Coalition of Homeless Services Providers	

☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

Measurable Targets	
By June 30, 2025 increase the number of households without children served in street outreach that exit to ES, TH and PH destinations annually by **120%** exceeding our overall **100%** increase in the number of people who exit to ES, TH & PH destinations from street outreach. By June 2024 increase the number of unaccompanied youth under the age of 25 who	

☑ 6. Increasing successful placements from street outreach.

☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Strategic uses of other sources of funding	
Description	☑ 1. Reducing the number of persons experiencing homelessness.
Increase total number of families served through RRH units using HSP funding to secure permanent housing for families, with an estimated 22 families supported annually in the County of San Benito.	☑ 2. Reducing the number of persons who become homeless for the first time.
	☐ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
By June 2025	☑ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
County of San Benito CSWD and HHSA.	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	☑ 6. Increasing successful placements from street outreach.
By June 30,2024 increase the overall number of people exiting to permanent housing by **16%**. We want to increase exists from families by **20**% and exits from unaccompanied youth by **20%**	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements	☐ 1. Reducing the number of persons experiencing homelessness.
Description	
	☐ 2. Reducing the number of persons who become homeless for the first time.
Operating a Landlord Engagment/Retention program that includes a landlord mitigation fund utilizing HHIP funds.	
	☐ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	

	Performance Measure to Be Impacted
By October 2024	☐ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Coalition of Homeless Services Providers	
Measurable Targets	☐ 6. Increasing successful placements from street outreach.
Increase landlord engagement 20% by October 2024	
	☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Reaching underserved and historically marginalized communities and populations	
Description	
Support and expand Safe Parking programs regionally, with County of San Benito utilizing HHIP funds.	☑ 1. Reducing the number of persons experiencing homelessness.
	☑ 2. Reducing the number of persons who become homeless for the first time.
Timeframe	
June 2024	☐ 3. Increasing the number of people exiting homelessness into permanent housing.
Entities with Lead Responsibilities	
County of San Benito CSWD and HHSA and our San Benito County Resource Management Agency for technical assistance on safe parking requirements.	☑ 4. Reducing the length of time persons remain homeless.
	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	

Increasing the amount of individuals accessing services regionally by 15%	
	☑ 6. Increasing successful placements from street outreach.
	☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements	
Description	
San Benito County will work with our regional COC in the replacement of of the VI-SPDAT assessment tool and overhauling CES by utilizing funds from HHIP, HHAP & YHDP. This multi-source funding will support different efforts of the overhaul by: (1) creating a new Youth CES tthat will serve as a pilot to CES, (2) replacing the VI-SPDAT with a needs assesment tool that can evolve with the ever-changing needs of homelessness (3)Overhauling the CES system to match with the needs assessment with community efforts	☑ 1. Reducing the number of persons experiencing homelessness. ☑ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
By January 2024	☑ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
Coalition of Homeless Services Providers	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
Increased the placement of chronic homelessness into permanent supportive housing by 17% by 2025	☑ 6. Increasing successful placements from street outreach. ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Expanding and strengthening partnerships with people with lived expertise	
Description	

Operating the CoC's Lived Experience Advisory Directive (LEAD)

Timeframe
By June 2023
Entities with Lead Responsibilities
Coalition of Homeless Services Providers
Measurable Targets
Creating informed policy decisions, with the hopes of enhancing the Lead Me Home strategic plan yearly action reports

☐ 1. Reducing the number of persons experiencing homelessness.

☐ 2. Reducing the number of persons who become homeless for the first time.

☐ 3. Increasing the number of people exiting homelessness into permanent housing.

☐ 4. Reducing the length of time persons remain homeless.

☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

☐ 6. Increasing successful placements from street outreach.

☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	**Performance Measure to Be Impacted (Check all that apply)**
Increasing investments into, or otherwise scaling up, specific interventions or program types	
Description	
Opening 4 motels and pursuing regional increase of PSH unit capacity by utilizing funding from Homekey and HHAP. This would increase PSH units in Salinas by 202. In San Benito, the intentions to purchase two hotels for Homekey, increasing the amount of PSH units in San Benito County by 66.	☐ 1. Reducing the number of persons experiencing homelessness. ☑ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	☑ 4. Reducing the length of time persons remain homeless.
By June 2025	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Entities with Lead Responsibilities	
, County of San Benito	
Measurable Targets	☐ 6. Increasing successful placements from street outreach.
Increase the number of PSH units for unaccompanied adults experiencing chronic homelessness by 2025	☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 6. Funding Plan: Strategic Intention

Eligible Use Category intended to be Supported with HHAP-4	Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use (%)	Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP-4	How is this use a legic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local and/or federal funding sources (as documented in the Landscape Analysis in Part I)?				
							454234	45423.4	18.18% $ 45,423.40
2. Operating subsidies	55%	18%	operating subsides for our existing 50 bed emergy shelter (H.O.M.E.)	continued funding support is needed for the continued safe and clean operations of our existing homeless shelter (HOME).	Operating subsides will be supported by HHAP funds and part of our planning to continue operatings of our only existing 650 bed shelter. This decision has been consistent with our prior planning related to our past and current funding sources.	$ 249,828.70	45423.4	
1. Rapid rehousing	16%	0%	rapid rehousing support and direct assistance to unhouse residents of the local community and regional COC area.	Rapid Re-Housing has been identified by our clientele as an effective use of HHAP	San Benito made the decision to invest HHAP4 funds as result of prior planning related to our past and current funding.	$ 72,677.44		
3. Street outreach	10%	0%	skills-based street homeless outreach team and low barrier safe parking to enhance encampment connections to services and stability	San Benito aims to have a county-wide street outreach approach that aligns with the street outreach used by our regional COC	Street outreach was a decided upon activity because of its necessary to reach out to our clientele. This decision was made and is consistent with our past and current funding programs.	$ 45,423.40		
5. Systems support	12%	0%	County wide systems management of coordinated assessment and referral, continuum of care activities, five year plan activities and HMIS oversight and management.	San Benito County intends to use its allocation of fund to work with our regional COC in modifying and adjusting several program components such as our 5 year planning, HMIS, CES and planning for our lived experience advisory councils.	San Benito County decided to use systems support funds to review its homeless systems for possible modifications as related to our work with our COC in also reviewing possible modifications that are region wide.	$ 54,508.08		
10. Administrative (up to 7%)	7%	0%	maxium of 7% for administrative costs incurred by San Benito County to administer the HHAP allocations.	San Benito intends to use all of its 7% admin allocation to administer the HHAP program...	County of San Benito decided to use all of its 7% allocations as being necessary for the administrationb of our HHAP program.	$ 31,796.38		
						$ 454,234.00		
Total:	**100%**	**18%**						
			operating					
			10	24983		7268	32251	

Table 7. Demonstrated Need	

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	50
# of people experiencing unsheltered homelessness in the homeless point-in-time count	357
Shelter vacancy rate (%) in the summer months	12%
Shelter vacancy rate (%) in the winter months	8%
% of exits from emergency shelters to permanent housing solutions	18.75%
Describe plan to connect residents to permanent housing.	
See Below - lines 17 to 23:	

San Benito County has a comprehensive plan to connect residents to permanent housing. Our Plan is aligned with the COC Regional Plan. County Plan is prioritize this activity by using all available local and regional resources. One important resource is the use of Rapid-ReHousng funds to enable residents to move from homelessness into permanent housing. Our Plan for this particular activity involves working to maintain a working relationship with landlords and
private property owners and property managers to identify permanent housing opportunities. Our Plan includes providing tenant stability in order to maintain long term occupancy. In addition, we also advocate for the
development of affordable housing projects to be developed by local non-profit housing developers. This advocacy supports initiation and development of affordable housing projects so that our residents, especially the homeless are provided opportunities to apply and secure occupancy. Our County Plan also works to be
aligned with our Regional COC Plan so that our residents are also provided an opportunity to apply for and secure permanent
housing opportunities in region wide projects. Our Plan is implemented in a manner to include racial equity and be free of racial disparities. Our Plan is also based on Housing First principles. Overall, we recognize the importance and value of having a successful Plan to connect our residents to permanent housing.