



# California Interagency Council on Homelessness

## Homeless Housing, Assistance and Prevention Round 4 Application

### Application Information

**Application Due Date: 11/29/2022**

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

### Application Submission for HHAP-4 Funding

Using the [HHAP-4 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.
5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

## **How to Navigate this Form**

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.
- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.
- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

**I have reviewed the HHAP-4 statute, FAQs, and application template documents**

Yes

**I am a representative from an eligible CoC, Large City, and/or County**

Yes

## **Applicant Information**

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

### **Eligible Applicant(s) and Individual or Joint Designation**

Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

### **Eligible Applicant Name**

Solano County

## **Administrative Entity Information**

Funds awarded based on this application will be administered by the following Administrative Entity:

### **Administrative Entity**

Solano County Health and Social Services - Behavioral Health

### **Contact Person**

Emery Cowan

### **Title**

Behavioral Health Director

### **Contact Person Phone Number**

(707) 784-8320

### **Contact Person Email**

ECowan@solanocounty.com

### **\*Agreement to Participate in HDIS and HMIS**

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

## Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendaize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

### **HHAP-4 Data Tables**

Solano County HHAP-4 Data Tables Amendment.xlsx

### **Governing Body Meeting Agenda or Minutes**

December 6, 2022 Draft Agenda.pdf

### **Optional Supporting Documents**

Solano County HHAP-4 12.06.2022 BoS Presentation DRAFT.pdf

## **Part I. Landscape Analysis of Needs, Demographics, and Funding**

**Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**

Yes

**Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**

Yes

**Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**

Yes

## Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the [HHAP-4 Data Tables](#) into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

### Table 4: Outcome Goals

**Name of CoC**

CA-518 Vallejo/Solano County CoC

#### 1a. Reducing the number of persons experiencing homelessness.

**Goal Statement**

By the end of the performance period, HDIS data for the Vallejo/Solano County CoC will show 1,735 total people accessing services who are experiencing homelessness annually, representing 227 more people and a 15% increase from the baseline.

**Goal Narrative**

This outcome goal seeks to increase the number of people who are experiencing homelessness who access services in the Vallejo/Solano County CoC by 15%, matching the outcome goal set for the previous period of CY2021 - CY2024 in the HHAP-3 application. This goal takes into account that the number of persons accessing services decreased by 9% from CY2019 to CY2021, although there was a spike in people accessing services between CY2019 to CY2020 with a 21% increase (349 people) and then a 25% decrease between CY2020 to CY2021. The goal also takes into account projected plans for increasing low-barrier interim shelter and transitional housing within the County by approximately 137 beds, permanent supportive housing by an estimated 130-180 units, and a ratio of people becoming newly homeless to exits to permanent housing of 3:1.

<b>Baseline Data</b>	<b>Change in # of People</b>	<b>Change as % of Baseline</b>	<b>Target Annual Estimate of # of people accessing services who are experiencing homelessness</b>
1,508	227	15%	1,735

**Decrease/Increase in # of People**  
Increase

### Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

The most recent U.S. Census data (2016-2020) estimates that persons who identify as Black or African American represent 14.8% of the general population of Solano County, whereas 2022 Point-in-Time (PIT) data indicates that 33.2% of people experiencing homelessness are Black or African American, a rate that is more than 2x higher than their representation in the general population. In addition, according to Cal ICH baseline data, persons who identify as Black or African American made up 41% of the population accessing homelessness services. While these rates have decreased by 3.8 and 5 percentage points respectively since 2020, they continue to indicate that persons who identify as Black or African American are experiencing higher rates of homelessness than the general population and are accessing services at a comparatively higher rate than other populations.

The most recent U.S. Census data (2016-2020) estimates that persons who identify as Native Hawaiian or other Pacific Islander represent 1% of the general population of Solano County, whereas 2022 PIT data indicates that 5% of people experiencing homelessness are Native Hawaiian or other Pacific Islander, a rate that is 5x higher than their representation in the general population. In addition, according to Cal ICH baseline data, persons who identify as Native Hawaiian or other Pacific Islander made up 1.7% of the population accessing homelessness services. This data indicates that persons who identify as Native Hawaiian or other Pacific Islander are experiencing higher rates of homelessness than the general population and are accessing services at a lower rate than other populations, and in comparison with their rate of experiencing homelessness.

**Describe the trackable data goal(s) related to this Outcome Goal:**

In committing to increasing access to services for all persons experiencing homelessness in Solano County, targeted outreach will focus on directly connecting persons who are disproportionately impacted - in particular people who identify as Black or African American and as Native Hawaiian or other Pacific Islander - to emergency shelter and housing options. Agencies, staff, and peer outreach workers from the Black or African American and Native Hawaiian or Asian Pacific Islander community will be key to providing culturally appropriate outreach services. As a result of improved outreach and connections, data will show that the number of persons who identify as Black or African American and Native Hawaiian or other Asian Pacific Islanders accessing emergency shelter and housing options increases by at least 20% in relation to the baseline (124 people who identify as Black or African American and 5 people who identify as Native Hawaiian or other Pacific Islander) by June 30, 2025.

**1b. Reducing the number of persons experiencing homelessness on a daily basis**

**Goal Statement**

By the end of the performance period, data for the Vallejo/Solano County CoC will show 850 total people experiencing unsheltered homelessness daily, representing 70 fewer people and a 8% reduction from the baseline.

**Goal Narrative**

This outcome goal seeks to decrease the number of persons experiencing unsheltered homelessness on a daily basis in the Vallejo/Solano County CoC by 8%. This goal takes into consideration that there was an increase in the number of persons experiencing unsheltered homelessness in the Vallejo/Solano County CoC of 2%, from 917 in the 2017 PIT to 932 in the 2019 PIT, and a decrease of 1.2% between the 2019 and 2022 PIT. While these trends indicate that unsheltered homelessness is beginning to decrease slightly, taking into consideration the large influx of one-time funding that is supporting creation of additional interim shelter, affordable and deeply affordable housing, and outreach and services focused on connections to permanent housing, this goal seeks to decrease unsheltered homelessness at a faster rate than previous trends indicate.

<b>Baseline Data</b>	<b>Change in # of People</b>	<b>Change as % of Baseline</b>	<b>Target Daily Estimate of # of people experiencing unsheltered homelessness</b>
920	70	8%	850

**Decrease/Increase in # of People**  
Decrease

**Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

Describe any underserved and/or disproportionately impacted population(s) that your community

**will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

According to 2019/20\* Point-in-Time Count and HMIS data, people identifying as Black or African American, Latin(a)(o)(x)/Hispanic, and Transitional Age Youth (TAY) have the highest rates of unsheltered homelessness. People who identified as Black or African American made up 36% of those experiencing unsheltered homelessness and of the total Black or African American population experiencing homelessness (428), 78% (334) were unsheltered; people who identified as Latin(a)(o)(x)/Hispanic made up 13% of those experiencing unsheltered homelessness and of the total Latin(a)(o)(x)/Hispanic population experiencing homelessness (187), 65% (122) were unsheltered; and TAY made up 18% of those experiencing unsheltered homelessness and of the total TAY population experiencing homelessness (209), 81% (170) were unsheltered.

\*Note: As of the writing of this application, the full 2022 PIT report for the Vallejo/Solano County CoC has not been released.

**Describe the trackable data goal(s) related to this Outcome Goal:**

In committing to reducing the number of persons experiencing unsheltered homelessness by June 30, 2025, Solano County commits to decreasing the number of persons experiencing unsheltered homelessness who identify as Black or African American, Latin(a)(o)(x)/Hispanic, and TAY by 3% (10 people who identify as Black or African American; 4 people who identify as Latin(a)(o)(x)/Hispanic; and 5 TAY) through street outreach that is targeted to these populations and that includes agencies, staff and peer outreach workers who provide culturally appropriate outreach services with strengthened connections to emergency shelter and housing options.

**2. Reducing the number of persons who become newly homeless.**

**2. Reducing the number of persons who become newly homeless.**

**Goal Statement**

By the end of the performance period, HDIS data for the Vallejo/Solano County CoC will show 734 total people become newly homeless each year, representing 82 fewer people and a 10% reduction from the baseline.

**Goal Narrative**

This outcome goal seeks to decrease the number of persons who become newly homeless each year in the Vallejo/Solano County CoC by 10% between 2022 – 2025. This goal takes into account that there was a 27% increase in persons becoming newly homeless between CY2019 and CY2020 and a 32% decrease in persons becoming newly homeless between CY2020 and CY2021 – with an overall decrease of 14% between CY2019 to CY2021. The community projects an increase in people becoming newly homeless due to the ending of eviction moratoria and COVID-19 rental assistance and has therefore set a goal to continue the trend of decreasing the number of persons who become newly homeless at a slower rate than what was seen between CY2019 to CY2021.

<b>Baseline Data</b>	<b>Change in # of People</b>	<b>Change as % of Baseline</b>	<b>Target Annual Estimate of # of people who become newly homeless each year</b>
816	82	10%	734

**Decrease/Increase in # of People**  
Decrease



## **Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Based on 2021 baseline data, persons identifying as Black or African American made up 43% of people experiencing homelessness for the first time, as compared with 40.5% in 2020.

The data also shows that households with at least 1 adult and 1 child (families) make up 23% of those experiencing homelessness for the first time, a reduction of 19 percentage points from 2020 data, which indicated that families made up 42% of those experiencing homelessness for the first time. While this is a positive trend, the community will continue to focus on further decreasing the rates of newly homeless families. This data, along with community priorities, indicate a continuing need to target homelessness prevention efforts to persons identifying as Black or African American and to families with children.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Based on 2021 baseline data, persons identifying as Black or African American made up 43% of people experiencing homelessness for the first time, as compared with 40.5% in 2020.

The data also shows that households with at least 1 adult and 1 child (families) make up 23% of those experiencing homelessness for the first time, a reduction of 19 percentage points from 2020 data, which indicated that families made up 42% of those experiencing homelessness for the first time. While this is a positive trend, the community will continue to focus on further decreasing the rates of newly homeless families. This data, along with community priorities, indicate a continuing need to target homelessness prevention efforts to persons identifying as Black or African American and to families with children.

### **3. Increasing the number of people exiting homelessness into permanent housing.**

### **3. Increasing the number of people exiting homelessness into permanent housing.**

#### **Goal Statement**

By the end of the performance period, HDIS data for the Vallejo/Solano County CoC will show 423 total people exiting homelessness into permanent housing annually, representing 141 more people and a 50% increase from the baseline.

#### **Goal Narrative**

This outcome goal seeks to increase the number of people exiting homelessness into permanent housing in the Vallejo/Solano County CoC to the pre-COVID number of 423 exits in CY2020. While this represents an increase of 50% from the CY2021 baseline, it is noted that there was a large decrease in exits to permanent housing between CY2020 and CY2021, primarily due to the impact of COVID. The decrease may also be partially due to data quality issues as HDIS data pulled internally shows 354 exits to permanent housing whereas baseline data provided by the State shows 282 exits to permanent housing. Projections for new housing resources in Solano, including 180 new units of PSH coming online between 2022 – 2025, as well as new funding to address homelessness and housing will support meeting this goal by 2025.

<b>Baseline Data</b>	<b>Change in # of People</b>	<b>Change as % of Baseline</b>	<b>Target Annual Estimate of # of people exiting homelessness into permanent</b>
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**Decrease/Increase in # of People**

Increase

**Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

According to Cal ICH baseline data, people who identify as Native Hawaiian or other Pacific Islanders continue to make up less than 1% of the total number of individuals exiting homelessness into permanent housing destinations, whereas they were 1.7% of those accessing services and 5% of those experiencing homelessness. In addition, people who identify as multiple races made up 6.7% of the total number of individuals exiting homelessness into permanent housing destinations, whereas they were 8% of those accessing services and 15% of those experiencing unsheltered homelessness. Furthermore, the community continues to focus on connecting persons experiencing significant mental illness with permanent housing, noting that the percentage exiting homelessness into permanent housing destinations increased from 12% to 25% of the total number of individuals exiting homelessness into permanent housing between the 2020 and 2021 baseline data, while they continue to represent 21% of those accessing services and, according to the 2020 PIT count, 26.5% of those experiencing homelessness.

**Describe the trackable data goal(s) related to this Outcome Goal:**

In committing to reduce the number of persons who experience homelessness for the first time by June 30, 2025, Solano County and the CAP Solano JPA will target the expansion of housing related financial assistance, including rental assistance, as well as the continued development of affordable housing stock, toward populations who are disproportionately exiting homelessness into permanent housing through including agencies, staff and people with lived experience representing communities that are underserved and disproportionately impacted in efforts to increase the number of people who identify as Native Hawaiians or other Pacific Islanders, multiple races, and people experiencing significant mental illness who exit into permanent housing destinations by at least 1% (to 2% for people identifying as Native Hawaiians or other Pacific Islanders; 7.7% for people identifying as multiple races; and 26% for people experiencing significant mental illness).

**4. Reducing the length of time persons remain homeless.****4. Reducing the length of time persons remain homeless.****Goal Statement**

By the end of the performance period, HDIS data for the Vallejo/Solano County CoC will show 104 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 18 fewer days and a 15% reduction from the baseline.

**Goal Narrative**

This goal seeks to reduce the average length of time persons remain homeless in the Vallejo/Solano County CoC by an average of 15% between 2022 – 2025. This goal takes into account that the length of time persons remain homeless decreased by 5% (6 days) between CY2019 and CY2021 and seeks to continue that annual trend, decreasing the length of time homeless by 18 days between 2022 – 2025. Other factors that this goal takes into account include the availability and affordability of housing and the

length of time it take to find housing once a housing voucher/assistance is obtained.

<b>Baseline Data</b>	<b>Change in # of Days</b>	<b>Change as % of Baseline</b>	<b>Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs</b>
122	18	15%	104

**Decrease/Increase in # of Days**

Decrease

## **Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

According to 2021 Cal ICH baseline data, the average length of time that households with at least one adult and one child experiences homelessness in Solano County is 142 days, 16% higher than the average length of time homeless of 122 days. While this has decreased from 158 days and 23% higher than the average in 2020, it is still relatively higher than other populations. In addition, parenting youth experienced a longer length of time homelessness in 2021, whose average length of time homeless was 169 days and 39% longer than the overall average. Furthermore, while it is encouraging to see in 2021 data that households fleeing Domestic Violence experienced a much shorter length of time homeless, reducing from 157 days in 2020 data to 77 days in 2021, given that household fleeing Domestic Violence often include children, the community is continuing to focus on this population. Both data and community feedback confirm that there is a high need for permanent housing that is appropriate for households with children, and especially for parenting youth, as well as households fleeing Domestic Violence. Furthermore, research shows that the longer the amount of time children spend homeless, the deeper the effect on their development, health, and academic progress.

**Describe the trackable data goal(s) related to this Outcome Goal:**

In committing to reduce the average length of time persons experience homelessness in Solano County by June 30, 2025, Solano County and the JPA will target outreach services to connect households who have at least one adult and one child (families), in particular parenting youth households and households fleeing Domestic Violence, with permanent housing, reducing the amount of time that these populations remain homeless by 15%, to 120 days for families, 144 days for parenting youth, and 65 days for households fleeing Domestic Violence. This will be done through connecting households with children with permanent housing (PH) placements through rapid re-housing (RRH) and permanent supportive housing (PSH). Outreach activities will focus on connecting households with children and parenting youth to housing as rapidly as possible, in coordination with childcare programs, family and youth serving programs, and providers of Domestic Violence services.

## **5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.**

## 5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

### Goal Statement

By the end of the performance period, HDIS data for the Vallejo/Solano County CoC will show 3% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing 23 fewer people and a 40% reduction from the baseline of 5%.

### Goal Narrative

This outcome goal projects a decrease in the number of persons returning to homelessness within 2 years after exiting to permanent housing to 3% by 2025. Although this is a 3 percentage-point decrease from the HHAP-3 goal of 6%, it is in alignment with the 3 percentage-point decrease seen from CY2020 to CY2021. This goal also takes into account planned increases in housing retention and stability support, including countywide diversion and prevention protocols, housing related financial assistance, and systemwide landlord engagement strategies.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
5%	2%	40%	3%

### Decrease/Increase in # of People

Decrease

## Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

People who identify as Black or African American have historically had higher rates of returns to homelessness within 12 months after being placed in permanent housing through RRH or PSH in Solano County. 2020 HDIS data indicates that the rate of return to homelessness within 12 months after exiting to permanent housing for this population was 54.5% from RRH and 50% from PSH in 2020, an increase from 36.6% from RRH and 43.8% from PSH in 2019.\* In addition, according to Cal ICH baseline data, people who identify as Black or African American and those who identify as multiple races have a higher rate of returns to homelessness within 6 months of exiting to permanent housing destinations that the average – 7% for Black or African American and 9% for multiple races versus and average rate of 5% for all persons in 2021. These high rates of returns to homelessness may be due to stereotypes and assumptions held by property owners/landlords, limited knowledge of fair housing laws, and lack of access to prevention resources and support services.

\*Note: HDIS dashboards no longer appear to include "Returns to Homelessness" data that was previously in the "Racial Disparities in Exits and Returns" dashboard. As such, there is no updated data for 2021.

### Describe the trackable data goal(s) related to this Outcome Goal:

In committing to reduce the number of persons who return to homelessness after exiting to permanent housing by June 30, 2025, the number of people who identify as Black or African American and multiple races who return to homelessness within 6 months of exiting homelessness to permanent housing will decrease by at least 2% through identifying reasons for the high rate of returns to homelessness among people who identify as Black or African American and as multiple races with the Solano REAL Team and

agencies serving these populations and expanding countywide prevention and diversion, risk mitigation and financial assistance to maintain housing. People who identify as Black or African American and as multiple races, and people with lived experience of homelessness, will also be included in strengthening housing stability support/staffing, developing systemwide landlord education and engagement, and expanding linkages to community support services.

## 6. Increasing successful placements from street outreach.

## 6. Increasing successful placements from street outreach.

### Goal Statement

By the end of the performance period, HDIS data for the Vallejo/Solano County CoC will show 25 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 25 more people and a 100% increase from the baseline.

### Goal Narrative

Cal ICH baseline data shows 0 people served in street outreach projects who exit to successful placements for CY 2020 and CY2021, which we believe is due to data entry/quality issues among street outreach programs. APR data for street outreach programs shows 18 exits to positive housing destinations out of 31 leavers in CY2021. Yet, since this data point only counts people served in street outreach projects if they have a contact with a homeless current living situation recorded during the year and it appears that current living situation data is no complete in HMIS for these projects. It is projected that through increasing the capacity and supports for housing focused Street Outreach and providing HMIS training and support to current Street Outreach, HMIS data quality will improve and future baseline data will indicate correct data for this measure. In addition, plans to enhance connections between Street Outreach and Coordinated Entry will increase successful exits.

<b>Baseline Data</b>	<b>Change in # of People</b>	<b>Change as % of Baseline</b>	<b>Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.</b>
0	25	100%	25

**Decrease/Increase in # of People**  
Increase

## Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

According to the 2019 unsheltered PIT for Solano, 18% of the population experiencing homelessness were unaccompanied youth aged 18-24 years old (Transitional Age Youth/TAY) and of those 84% were unsheltered.\* In addition, youth identifying as Black or African American were far overrepresented when compared to the Solano County general population: 46% of youth experiencing homelessness identified as Black or African American compared to 14% of the general population. Furthermore, according to FY2021 program APRs, 46.5% of the population served through Street Outreach were TAY, 43% identified as Black or African American, and 25% identified as Hispanic/Latino/a/x.

\*Note: As of the writing of this application, the full 2022 PIT report for the Vallejo/Solano County CoC has

not been released.

**Describe the trackable data goal(s) related to this Outcome Goal:**

In committing to increase the number of successful placements from street outreach by June 30, 2025, the number of persons who are unaccompanied youth aged 18-24 years old (TAY), identify as Black or African American or as Hispanic/Latino/a/x who exit from street outreach into emergency shelter, safe haven, transitional housing, or permanent housing destinations will increase to 10% of their unsheltered population (i.e. if the unsheltered TAY population is 170, the number of successful TAY placements from street outreach will be 17, or 10% of 170), through targeted street outreach that includes peer outreach workers and provides connections to the Coordinated Entry System and successful housing placements.

## **Table 5: Strategies to Achieve Outcome Goals**

### **Strategy 1**

**Type of Strategy**

Strategic uses of other sources of funding

**Description**

Braid and leverage funding sources, including, but not limited to, CalAIM, Housing and Homelessness Incentive Program, Behavioral Health Bridge Housing, Homekey, Mental Health Services Act, Emergency Solutions Grants, HUD CoC, American Rescue Plan Act, California Department of Social Services programs, California Emergency Solutions and Housing, Community Development Block Grant, Community Services Block Grant, and other Federal, State and local funding to support meeting outcome goals through funding additional low-barrier interim shelter, permanent supportive housing and other affordable and deeply affordable housing, rental assistance opportunities, outreach and services focused on connections to permanent housing, countywide diversion and prevention protocols, housing related financial assistance, systemwide landlord engagement strategies, and improvements to the HMIS and Coordinated Entry systems.

**Timeframe**

7/1/2021 - 6/30/2025

**Entities with Lead Responsibilities**

CAP Solano JPA; Solano County Health and Human Services; City housing agencies; Partnership Health Plan; Public housing agencies

**Measurable Targets**

Update Solano County holistic funding plan that identifies sources of homelessness and housing funding and strategic uses of funds to support HHAP and Strategic Plan goals.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

### **Strategy 2**

**Type of Strategy**

Increasing investments into, or otherwise scaling up, specific interventions or program types

**Description**

Increase investments into low-barrier regional Navigation Centers with housing focused support services, connections to the Coordinated Entry System and permanent housing from street outreach and interim shelter, rapid rehousing and housing related financial assistance, systemwide landlord engagement strategies, housing support staff within permanent supportive housing, and improvements to the HMIS and Coordinated Entry systems.

**Timeframe**

7/1/2021 - 6/30/2025

**Entities with Lead Responsibilities**

CAP Solano JPA; Solano County Health and Human Services; City housing agencies; Partnership Health Plan

**Measurable Targets**

Invest in the development and operations of at least one new low-barrier emergency shelter or regional Navigation Center with an estimated 125 beds; housing focused staffing for interim shelter, street outreach, and CES; additional rapid rehousing and housing related financial assistance; systemwide landlord engagement strategies; housing support staff within permanent supportive housing; and improvements to the HMIS and Coordinated Entry systems.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

**Strategy 3****Type of Strategy**

Improving access to supportive services and/or physical health and behavioral health services

**Description**

Expand housing program linkages to support services, including childcare assistance, transportation assistance, job skills, access to healthy food, and access to behavioral and physical healthcare; diversify supportive services options for seniors and people on disability, including those living in affordable housing properties; and expand wraparound services, including behavioral health support, within permanent supportive housing.

**Timeframe**

7/1/2021 - 6/30/2025

**Entities with Lead Responsibilities**

CAP Solano JPA, Coordinated Entry System Lead Agency, Solano County Health & Social Services, Housing First Solano CoC, affordable housing developers, service providers

### **Measurable Targets**

Add housing-focused case management staff within interim shelter, housing programs and coordinated entry system. Partner with childcare providers to provide dedicated spots for clients experiencing homelessness. Partner with Solano Workforce Development Board to connect participants to job skills and employment opportunities. Explore partnerships with Solano Transportation Authority, Metropolitan Transportation Commission to provide subsidized or free shuttle services.

### **Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

## **Strategy 4**

### **Type of Strategy**

Expanding and strengthening cross-system partnerships and/or collaborative planning

### **Description**

Expand and strengthen partnerships between the CAP Solano JPA, County of Solano Health & Social Services (behavioral health department; employment & eligibility services), Partnership Health Program (managed care), criminal legal system partners (law enforcement, court system, county jails, and probation department), Solano Workforce Development Board, Solano First 5, Head Start, Solano County Office of Education, Solano Transportation Authority and the Metropolitan Transportation Commission, among others to support strategic planning and coordination of services targeted toward those experiencing or at-risk of experiencing homelessness.

### **Timeframe**

7/1/2021 - 6/30/2025

### **Entities with Lead Responsibilities**

CAP Solano JPA, Solano County Health & Social Services; Housing First Solano CoC

### **Measurable Targets**

Establish Memoranda of Understanding (MOUs) and/or other formal agreements with detailed commitments that focus on coordinating and integrating interim and permanent housing resources (both capital and rental subsidies), supportive services, and outreach and engagement strategies to enhance person-centered and effective homelessness response system outcomes with Partnership Health Plan, Solano County Health & Social Services, Solano County Probation Department, local law enforcement and jails, Solano Workforce Development Board, Solano First 5, Childstart Inc. (Head Start), Solano County Office of Education, and the Solano Transportation Authority, among others.

### **Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.



3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

## Strategy 5

### Type of Strategy

Improving data quality, data systems, and/or data analyses to better inform decision-making

### Description

Improve HMIS and HDIS data quality through improved data management systems, training and support for staff responsible for data input, and regular data analysis reports to better inform decision-making around strategic planning and investments, outcome goals and strategies to address homelessness.

### Timeframe

7/1/2021 - 6/30/2025

### Entities with Lead Responsibilities

CAP Solano JPA; Pathways Community Network Institute; Housing First Solano CoC

### Measurable Targets

Transition to new HMIS system administrator, Pathways Community Network Institute, implement regular training and support for program staff, and implement new HMIS software.

### Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

## Strategy 6

### Type of Strategy

Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements

### Description

Streamline Coordinated Entry System processes to ensure that housing resources are being effectively matched to people based on need so that the right housing interventions are being targeted to the right people at the right time.

Expand outreach and engagement in connection with the coordinated entry system by increasing staff capacity to conduct street outreach, needs assessment, diversion screening/problem solving, and

housing navigation.

Develop systemwide landlord engagement strategies, including engaging with property owners and landlords to increase availability of housing units (both public and private) for people seeking to exit homelessness.

**Timeframe**

7/1/2021 - 6/30/2025

**Entities with Lead Responsibilities**

CAP Solano JPA, Coordinated Entry System Lead Agency, Housing First Solano CoC

**Measurable Targets**

Develop a CES prioritization scheme that considers vulnerabilities from a racial equity lens and in relation to the experiences of families with minor children, youth and single adults.

Train and support Street Outreach staff to conduct needs assessment, diversion screening/problem solving, and housing navigation.

Develop systemwide landlord engagement plan that includes increasing staffing with housing/real estate experience and improving staff capacity to provide countywide housing location, landlord engagement, and housing search support.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

**Strategy 7**

**Type of Strategy**

Expanding and strengthening partnerships with people with lived expertise

**Description**

Strengthen the role of the Housing First Solano Lived Experience Committee (LEC) within policy and decision-making regarding homeless and housing services, including participation on the Housing First Solano CoC Board, input into to CAP Solano JPA decision making, participation on review and rank panels for homeless and housing funding, and engagement within community needs assessments and action planning processes.

Employ peer support support specialists within Solano County Behavioral Health programs.

**Timeframe**

7/1/2021 - 6/30/2025

**Entities with Lead Responsibilities**

CAP Solano JPA, Solano County Health & Social Services; Housing First Solano CoC and Lived Experience Committee

**Measurable Targets**

Lived Experience Committee members will have a regular agenda item on Housing First Solano CoC Board and General Membership meeting agendas and at least one LEC member will participate in CAP Solano JPA review and rank panels for funding. Solano County Behavioral Health programs will hire at least 2 peer support specialists with lived experience of homelessness.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

**Strategy 8**

**Type of Strategy**

Reaching underserved and historically marginalized communities and populations

**Description**

Collaborate with the Solano Racial Equity Action Lab (REAL) Team to collectively identify and implement goals and strategies to ensure racial and gender equity in service delivery and access to housing and services.

**Timeframe**

7/1/2021 - 6/30/2025

**Entities with Lead Responsibilities**

CAP Solano JPA, Solano County Health & Social Services; Housing First Solano CoC; Solano REAL Team

**Measurable Targets**

Work with the REAL Team to meet their work plan goals to:

- Create an action plan to guide the decision-making process of the CoC Board and CAP Solano JPA and Solano County over the next three to five years.
- Identify and obtain funding to address racial disparities within the homeless and housing services system
- Provide at least two training sessions for the homelessness service provider community on landlord engagement techniques (including racial equity concerns/lived experiences) and fair housing laws for racial equity.
- Facilitate education and outreach to local landlords/property owners that break down racial biases and increase equitable access to permanent housing.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent

housing.

6. Increasing successful placements from street outreach

7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

*Click + **Add Strategy** above to add additional strategies as needed.*

## Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

### Question 1

**[50220.8(b)(3)(D)]** My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

**Q1**

Yes

### Question 2

**[50220.8(b)(3)(D)]** My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

**Public agencies (governmental entities)**

Yes

**Private sector partners (philanthropy, local businesses, CBOs, etc.)**

Yes

**Service providers (direct service providers, outreach, shelter providers, etc.)**

Yes

**Local governing boards**

Yes

**People with lived experience**

Yes

**Other**

No

**a. Please describe your most notable coordination and collaborative processes with these entities.**

The County of Solano's determination of how HHAP-4 funds will be used was informed by the current implementation plan for the Neighbors Helping Neighbors - Five-Year Regional Strategic Plan to Respond to Homelessness in Solano County, the most recent CSBG Community Needs Assessment and Action Plan, community input provided for the HHAP-3 application and, specifically for the HHAP-4 application, community feedback at the Housing First Solano Continuum of Care Board Meeting held on November 16, 2022. The community feedback provided at the HFS CoC Board Meeting was the most specific and notable coordination and collaboration process with all of the entities listed above. Following a presentation on the HHAP-4 application, including an overview of landscape analysis data, previous rounds of HHAP funding allocations, Cal ICH recommended uses of funding, and proposed outcome goals and strategies, there was open discussion and feedback gathered via a jamboard from both HFS CoC Board Members and members of the public on HHAP-4 funding priorities for both the County and the CAP Solano JPA allocations. Participants in this meeting included multiple members of the Solano Lived Experience Committee (LEC) and the Solano Racial Equity Action Lab (REAL) Team, and representatives of street outreach, emergency shelter, transitional housing, PSH, and RRH service providers, faith-based providers, the Coordinated Entry System, City jurisdictions, the California Homeless Youth Project, the Solano

County Office of Education, Solano County Health and Human Services, and the CAP Solano JPA. The feedback from this meeting served as a primary source of information, along with previous strategic planning processes and the HHAP-4 landscape analysis, to determine the use of HHAP-4 funds.

### Question 3

**[50220.8(b)(3)(B) and 50220.8(b)(3)(E)]** My jurisdiction (e.g., City, County, CoC) is partnering or plans to use any round of HHAP funding to increase partnership with:

**People with lived experience**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Justice entities**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Workforce system**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Services for older adults**

Yes

**Is this partnership formal or informal?**

Informal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Services for people with disabilities**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Child welfare system**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Education system**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Local Homeless Coordinated Entry System**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current



**Do HHAP Funds Support This Partnership?**

Yes

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**Other (please specify)**

No

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**a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)**

The County of Solano has used its HHAP-1 allocation to develop a formal contract with a service agency that will be operating an Adult Residential Facility (ARF) and providing mental health treatment services to individuals experiencing homelessness and justice involvement. The program will employ Peer Support staff who have lived experience of homelessness. Law enforcement, the local court system, and the County jails are included as eligible referral sources.

Solano County Health and Social Services (H&SS) – Behavioral Health Division expects to use HHAP-2, HHAP-3 and HHAP-4 dollars (blended with HHIP and MHSA funds) to enable a formal contract with a Community Based Organization which will provide support services to people in the community with disabilities who are experiencing homelessness. The plan entails having a contractor employ best practice models to reduce homelessness by engaging in street outreach, Housing Navigation, Landlord Engagement, scattered site housing, and rental subsidy.

**Question 4**

**[50220.8(b)(3)(B) and 50220.8(b)(3)(E)]** My jurisdiction (e.g., City, County, CoC) is strengthening its partnership, strategies, and resources across:

**Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])**

Yes

**Physical and behavioral health care systems and resources**

Yes

**Public health system and resources**

Yes

**a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.**

Solano County’s Health and Social Services (H&SS) Department has an established partnership with the local managed care plan, Partnership HealthPlan of California (PHP), and currently has a draft MOU with PHP to collaboratively implement a Home and Community Based service plan. This agreement is the basis

for H&SS and PHP to jointly develop a HHIP spending plan, reviewed by our local continuum of care and the CAP Solano JPA, and aimed at connecting members with needed housing services. This was also evident through the coordination and implementation of No Place Like Home grants, which are supporting the Fair Haven Commons housing development, which will provide 72 affordable apartment homes for families and individuals, where 44 of those units are permanent supportive housing for those who are homeless and have mental health needs (34 funded through No Place Like Home and 10 funded through Whole Person Care). In addition to these projects, the County has worked with PHP regularly to coordinate substance abuse services, healthcare resources for non-congregate shelter clients, and services for clients with mild to moderate managed care needs.

## Question 5

**[50220.8(b)(3)(F)]** Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

**[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:**

Disaggregating administrative data for use in decision making processes

Ensuring those with lived experience have a role in program design, strategy development, and oversight

Developing workgroups and hosting training related to advancing equity

Other, please describe:

### **Other response:**

Other actions that The County of Solano will take to ensure equitable access to housing and services for populations who are underserved and/or disproportionately impacted by homelessness, as identified in the HHAP-4 equity-focused Outcome Goals include:

- Targeted outreach,
- Direct connections to emergency shelter and housing,
- Culturally appropriate services, including staff and peer outreach workers,
- Targeted homelessness prevention and diversion,
- Coordinated, targeted and flexible housing related financial assistance,
- Development of affordable housing stock, targeted to disproportionately served populations,
- An in-depth Racial Disparity Assessment (in coordination with the Solano REAL Team),
- Housing stability support/staffing,
- Systemwide landlord education and engagement,
- Linkages to community support services,
- Connections to the Coordinated Entry System and successful housing placements.

### **a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.**

The Solano County Behavioral Health Division (SCBH) advances health equity and focuses on reducing disparities for historically underserved communities through specific culturally responsive strategies to improve the system of care, annual updates to the department's Diversity and Equity Plan, provision of diversity, equity, and inclusion trainings, participation in the Interdisciplinary Collaboration and Cultural Transformation Model (ICCTM) Mental Health Services Act (MHSA) Innovation Plan, and connecting clients with specific resources for underserved communities. The SCBH Community Integration Services (CIS) includes homeless outreach and housing programming. Consumer engagement is a core component of outreach efforts which includes engaging individuals who are unhoused using the Housing First best practice approach which focuses on meeting basic needs such as housing, food, etc. before attending to engagement in behavioral health or employment services. SCBH started a Street Medicine Team with a psychiatrist, nurse, and clinician to find and engage people in mental health treatment, medications, and

follow up supports where they live. In addition to clinical staff, SCBH funds two Patient Benefit's Specialists who assist individuals in applying for Medi-Cal and other government assistance programs.

Other activities that are focused on building knowledge and capacity to ensure racial and gender equity in service delivery, housing placements, and housing retention and changes to ensure equitable access to housing and services include:

- providing training on Racism and Advancing Racial Equity to CoC members via the Solano County Behavioral Health Equity Collaborative;
- development and distribution of the TRUeCare Roadmap in print and interactive web-based versions to provide information for community members about the availability of services in their preferred language;
- outreach and community education activities through the Homeless Outreach Team, focused on underserved and marginalized communities including the LGBTQ+ and African American communities; county-operated Latino and AA/PI outreach; and homeless outreach. All the aforementioned efforts are focused on stigma reduction, education and increasing early access to treatment; and
- support for service providers to ensure that they provide culturally and linguistically accessible services, hire staff who are representative of the population served, and analyze programmatic data in relation to racial equity.

In addition to the activities described above, outcome goals and strategies that the County of Solano has identified as part of the HHAP-4 Homeless Action Plan, and that align with the Neighbors Helping Neighbors - Five-Year Regional Strategic Plan to Respond to Homelessness in Solano County current implementation plan, that are targeted toward underserved and disproportionately impacted populations include:

- outreach focusing on directly connecting disproportionately impacted populations (Black or African American, Native Hawaiian or other Pacific Islander, Latin(o)(a)(x), and Transition Age Youth) to emergency shelter and housing options;
- homelessness prevention and diversion efforts targeted toward people identifying as Black or African American, including flexible housing related funds such as rental and utility assistance, deposit assistance, etc.;
- targeting the expansion of housing related financial assistance, including rental assistance as well as the continued development of affordable housing stock, toward populations who are disproportionately exiting homelessness to permanent housing (Black or African American);
- targeted outreach services to connect disproportionately impacted households (families, including parenting transition-age youth (TAY), and households fleeing Domestic Violence) with permanent housing placements as rapidly as possible, through focusing on outreach to households via childcare and youth serving programs, providers of Domestic Violence services, and other providers that serve specific populations;
- expanding countywide prevention and diversion, strengthening housing stability support/staffing, developing systemwide landlord education and engagement, expanding linkages to community support services, and expanding risk mitigation and financial assistance to maintain housing with a focus on preventing returns to homelessness from disproportionately impacted populations (Black or African American); and
- increase the number of successful placements from street outreach among disproportionately impacted populations (TAY, Black or African American, and Latin(o)(a)(x)) through targeted street outreach that provides connections to the Coordinated Entry System and successful housing placements.

## Question 6

**[50220.8(b)(3)(G)]** My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

### **Physical and behavioral health care systems and managed care plan organizations**

Yes, formal partnering

**Public health system**

Yes, formal partnering

**Criminal legal system and system for supporting re-entry from incarceration**

Yes, formal partnering

**Child welfare system**

Yes, formal partnering

**Affordable housing funders and providers**

Yes, formal partnering

**Income support programs**

Yes, formal partnering

**Education system**

Yes, informal partnering

**Workforce and employment systems**

Yes, formal partnering

**Other (please specify)**

No

**a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings**

The County of Solano has been awarded funding from Proposition 47, which will be used in conjunction with HHAP dollars, to divert individuals with justice involvement from homelessness. Services include a 16-bed augmented board and care for individuals with justice involvement to stabilize their mental health conditions and reintegrate into the community; a 1.0 FTE housing navigator who will coordinate community-based housing placements for individuals with mental health conditions and justice involvement; and respite beds for individuals with justice involvement and substance abuse to be able to focus on recovery and housing stability.

The County of Solano has also focused the use of HHAP funds on leveraging investments in the development of Permanent Supportive Housing from the CA State No Place Like Home program and Partnership Health Plan. HHAP Round 2 funds were allocated toward Mental Health Specialists to provide supportive services for formerly homeless residents with mental health and substance use (MHSU) challenges in a new housing complex located in Fairfield and funded through NPLH and Whole Person Care – offering a total of 44-units (34 NPLH and 10 WPC) specifically for tenants with MHSU challenges. HHAP Round 3 and 4 funds will be allocated toward additional supportive services staff in the same housing complex as well as another one being developed in Vallejo with 23 units for MHSU residents, housing navigation and locator support to secure additional PSH units for new MHSU residents and move-on support for MHSU residents to move from higher cost placements and open up PSH units for others with higher needs. Thus, through braiding and leveraging funding for these programs, the County expects to provide avenues for homeless individuals to exit to housing from institutional settings such as recovery, mental health care, hospitals and jail.

Other County of Solano programs that support the prevention of exits from an institutional setting to homelessness include:

- Housing supports for children, youth, adults and older adults living with serious mental illness and their families, funded by the CA Mental Health Services Act (MHSA). Including homeless outreach and intensive services; jail release re-entry program; transitional housing; interim shelter; and PSH in

collaboration with Shelter, Inc., Caminar, and Bay Area Community Services (BACS).

- Homelessness prevention funding through the CalWorks Housing Support Program (HSP) and Bringing Families Home (BFH) Program for families with children, Home Safe for seniors and adults with disabilities served by or in the intake process for Adult Protective Services (APS) who are experiencing homelessness; and the Housing and Disabilities Advocacy Program (HDAP) for people experiencing homelessness who are likely eligible for disability benefits; and,
- Respite beds for behavioral health clients coming out of crisis services.

## Question 7

**[50220.8(b)(3)(H)]** Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

**(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.**

The County of Solano provides many opportunities for workforce training for all staff around skill sets to maximize engagement and service delivery to clients. The training topics include diversity and equity, motivational interviewing, and harm reduction for County staff as well as County contractors. The County of Solano will make this training available Countywide to help remove barriers to contracting with culturally specific service providers. The County has also facilitated the recruitment of Peer Support providers and provided opportunities for training for people with lived experience to obtain Peer Support credentials. The County of Solano will continue to support the Peer Development program. In addition, through the Racial Equity Action Lab (REAL) team, the group has discussed and conducted outreach to culturally specific organizations and provided technical assistance to those organizations to assist them in applying for various funding opportunities. The County will work with the JPA and REAL team to ensure that outreach, training and TA continues so that culturally specific providers are able to have the same access to funding opportunities. As a member of the JPA, the County also supports new providers and CoC applicants with a CoC 101 training to help introduce the providers to the local homeless system of care and the HUD CoC NOFO process. Finally, the County will work with the JPA to ensure adequate resources are available to help support capacity building for existing providers to administer culturally specific services, including multi-lingual materials and providing translation services, etc.

**(II) Strengthening the data quality of the recipient's Homeless Management Information System.**

The CAP Solano JPA recently hired a new Homeless Management Information System (HMIS) Administrator, Pathways Community Network Institute. As part of the HMIS transition process, special training is being provided to the Coordinated Entry System Managers, with additional collaboration with the Veterans Coordinated Entry System Manager, to ensure that the most up-to-date data is available in HMIS. The next step for system improvements will be the migration from Wellsky HMIS to Clarity HMIS. This change will allow for more efficient tracking and reporting of those at risk or experiencing homelessness. The improved system reporting and trackability will allow for the Coordinated Entry System to readily identify a resident for services, and for local service providers to better understand the needs of their participants. In addition, the new HMIS system and subsequent staff training will strengthen and improve overall data quality throughout the system.

**(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.**

The County of Solano works collaboratively with the CAP Solano JPA, jurisdictional and other partners to pool and align housing and services funding. Ongoing quantifiable system improvements that are in progress due to increased capacity for pooling and aligning funding include additional funding for the Coordinated Entry System that supports CES management and administration, including new access and outreach/in-reach points throughout the County to ensure full and equal access, expanded landlord

engagement, incentives and risk mitigation funds, capacity building for CoC providers, HMIS training and technical assistance support for providers, funding for annual Point-in-Time counts and regional strategic plan implementation. Furthermore, the County of Solano has aligned all their HHAP funding allocations with funding through the No Place Like Home and Whole Person Cares programs to support permanent housing solutions for persons with significant mental health challenges. This strategy leverages partnerships built through COVID/Project Roomkey responses, strategic planning processes, and coordination with the JPA to support community-wide goals identified in the Regional Strategic Plan.

**(IV) Improving homeless point-in-time counts.**

The County of Solano Health and Social Services staff have increased their involvement in the annual Point-in-Time count over the past few years. H&SS staff participated on a PIT planning committee with the JPA and Simtech Solutions, the agency contracted to coordinate the count through their Counting Us mobile app, for the 2021 and 2022 counts (although the 2021 unsheltered count was cancelled due to COVID). County involvement has assisted with creating expanded and more diverse outreach teams and the County of Solano Behavioral Health staff were the primary group responsible for counting in the largest, most dense encampments in the County. Looking forward at specific and quantifiable improvements that can be made to the PIT count process, County staff participated in collaborative debriefing following the PIT counts in order to document lessons learned for future counts.

In future counts, there will be a more robust youth outreach effort in advance of the count, more robust outreach to families before and after to ensure that homeless families are captured in the count using McKinney-Vento liaisons, school resources, and the CalWorks Housing Support Program as part of a planning team for that effort. In addition, in advance of the count consideration will be given about how to ensure the role of law enforcement in the count is complementary and can be used when needed for safety, but is not a deterrent for participation and does not impact the validity or accuracy of the count. Future counts will also seek to increase awareness of the count and volunteer participation through expanded and advanced marketing and outreach and direct training for volunteers (in person when possible). Other ideas that emerged from the debriefing that will be explored for future counts include pulling sheltered counts directly from HMIS, creating a live-action map for PIT volunteers that shows areas that have been verified as counted, and expanding coordination with people with lived experience/peers to participate in the count as “hosts” for other volunteers and do pre- &/or post-count surveys.

**(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.**

The County of Solano is part of a collaborative Memorandum of Understanding (MOU) with all other jurisdictional members of the JPA (the Cities) and Resource Connect Solano, the County's Coordinated Entry System (CES) operator, focused on improving the delivery of housing and services to people experiencing homelessness or at risk of homelessness in a fair and equitable manner for all populations. Through this MOU, the County supports strengthening the CES system's progress toward eliminating racial bias and improving youth-specific access through monthly case conferencing meetings, outreach efforts, and active participation in the Solano REAL Team. The County of Solano Behavioral Health and Employment and Eligibility divisions participate in CES case conferencing and the CoC CES Standing Committee and contribute to planning related to eliminating racial bias in the system. The County of Solano Homeless Outreach Partnership and Engagement (HOPE) Team is an integral part of ensuring full and equal access to CES through outreach to unhoused individuals throughout the County.

Moving forward, the County of Solano will continue to participate in and support community-wide efforts to impact specific and quantifiable improvements in relation to the CES and the specific needs of youth experiencing homelessness. This includes participation in RCS and CoC processes to re-assess the VI-SPDAT prioritization tool with a racial equity lens to help eliminate any bias and underrepresentation in access to services. Other changes that will improve youth participation and help to eliminate bias include

ensuring consumer feedback is received through the Lived Experience Committee (LEC) and through consumer client surveys and reconfiguring the CES process in terms of how it identifies and prioritizes people/households for housing/services.

In addition, the Solano County Office of Education is leading efforts with youth service providers and youth peers to convene a CoC Youth Advisory Board (YAB) that will inform future activities to ensure that the coordinated entry process is accessible and aligns with the specific needs of youth experiencing homelessness. A YAB committee is currently meeting on a monthly basis, which includes the CES Manager, a member of the LEC, who is also a youth peer mentor, and the Solano County H&SS Mental Health Services Manager.

## Question 8

**\*Responses to these questions are for informational purposes only.**

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

### **Information, Guidance, and Technical Assistance**

Technical assistance related to achieving outcome goals

Technical assistance on implementing performance-based contracting

Trainings on topics of equity

### **Alignment of Resources and Programs**

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

### **Untitled**

It would be helpful for the County of Solano if Cal ICH and other State Agencies prioritize technical assistance to jurisdictions to plan around the braiding of funding to align resources and programs and support strategic regional partnerships and collaborations.

# Part IV. Funding Plan Strategic Intent Narrative

## Question 1

### Eligible Use 1

#### Eligible Use Category Intended to be Supported with HHAP-4

1. Rapid rehousing

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)**  
18.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**  
3.00%

#### Activities to be Supported with HHAP-4

Rental assistance for expanded housing opportunities through landlord engagement via navigators.

#### How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

The provision of rental assistance through landlord engagement via Housing Navigators will support meeting outcome goals 1b - reducing the number of persons experiencing homelessness on a daily basis; 3 – increasing the number of people exiting homelessness to permanent housing; 4 – reducing the length of time persons remain homeless; and 6 – increasing successful placements from street outreach. Permanent housing placements for people experiencing homelessness who are unsheltered and/or have mental health and substance use challenges (MHSU) in Solano County was identified in the Neighbors Helping Neighbors - Five-Year Regional Strategic Plan to Respond to Homelessness in Solano County and the engagement of property owners and landlords to increase the availability of housing units is a strategy that the community is current focusing on implementing. Through supporting housing navigation staff who are skilled in landlord engagement and armed with funding for housing subsidies, persons who are experiencing homelessness will be connected with sustainable permanent housing more rapidly.

#### How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The decision to invest in rental assistance for expanded housing opportunities through landlord engagement via navigators was informed by the funding analysis of planned uses of other state, local, and/or federal funding sources which indicates that there is a need to leverage previous rounds of HHAP funding and other rental assistance funding to support system-wide landlord engagement and rental assistance, with a focus on permanent housing placements for people experiencing homelessness who are unsheltered and/or have mental health and substance use challenges (MHSU).

### Eligible Use 2

#### Eligible Use Category Intended to be Supported with HHAP-4

4. Services coordination

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)**  
64.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**  
5.00%



**Activities to be Supported with HHAP-4**

Housing support staff for No Place Like Home supportive services per MOU- 2 NPLH developments, total of 57 NPLH and 10 WPC units.

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?**

Housing support staff for participants in NPLH units will support meeting outcome goals 1a – reducing the number of persons experiencing homelessness through increasing access to services; and 5 – reducing the number of persons who return to homelessness after exiting to permanent housing. The need for housing retention support for persons with MHSU has been identified in the Regional Strategic Plan, as well as in the CSBG Community Needs Assessment and Action Plan, HHAP community feedback processes and planning processes with Partnership Health Plan for CalAIM and HHIP. Housing support staff for NPLH units will address this need through connecting residents to services and reducing returns to homelessness.

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?**

The decision to invest in housing support staff for residents in No Place Like Home developments was informed by the funding analysis of planned uses of other state, local, and/or federal funding sources, which indicates that there is a need for supportive services staff for housing retention and to leverage previous rounds of HHAP funding and the NPLH and Whole Person Care funding for development of these units.

**Eligible Use 3**

**Eligible Use Category Intended to be Supported with HHAP-4**

5. Systems support

**Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)**

11.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**

2.00%

**Activities to be Supported with HHAP-4**

Housing navigation staff to locate and expand PSH.

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?**

Housing Navigators, who are also armed with rental assistance funds and landlord engagement skills, will support meeting outcome goals 1b - reducing the number of persons experiencing homelessness on a daily basis; 3 – increasing the number of people exiting homelessness to permanent housing; 4 – reducing the length of time persons remain homeless; and 6 – increasing successful placements from street outreach. The housing navigation staff will both support permanent supportive housing (PSH) placements for people experiencing homelessness who are unsheltered and/or have mental health and substance use challenges (MHSU) in Solano County, and the identification of units that residents in PSH may move to when they are able to move on to non-supportive housing, thus opening up those PSH units for others with higher needs. This was identified as a need in the Regional Strategic Plan as well as in the CSBG Community Needs Assessment and Action Plan, HHAP community feedback processes and planning processes with Partnership Health Plan for CalAIM and HHIP. Housing Navigation staff who are skilled in locating and expanding connections to PSH and non-supportive permanent housing, who are also skilled in landlord engagement and armed with funding for housing subsidies, will connect persons

who are experiencing homelessness to sustainable permanent supportive housing more rapidly and support movement out of PSH for those who are able to sustain housing without on-site supportive services.

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?**

The decision to invest in housing navigation staff to locate and expand PSH was informed by the funding analysis of planned uses of other state, local, and/or federal funding sources, which indicates that there is a need for housing navigation staff to support permanent supportive housing (PSH) placements for people experiencing homelessness who are unsheltered and/or have mental health and substance use challenges (MHSU) and connections to non-supportive housing for those who are ready to move-on in Solano County. This funding will also leverage previous rounds of HHAP funding, and funding that supports the Coordinated Entry System, as housing navigation staff will work in coordination with CES.

## **Eligible Use 4**

**Eligible Use Category Intended to be Supported with HHAP-4**

10. Administrative (up to 7%)

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)**

7.00%

**Activities to be Supported with HHAP-4**

Administration of HHAP-4 funds.

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?**

Administrative funds will support the indirect and administrative costs connected with the provision of rental assistance, landlord engagement, housing navigation staff, housing support staff, HMIS data, and collaboration with CES.

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?**

The decision to invest in administrative costs was informed by the funding analysis of planned uses of other state, local, and/or federal funding sources, which indicates that there is a need for administrative support in order to implement the HHAP-4 allocations.

## **Question 2**

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

**Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):**

The County of Solano, Health and Social Services Department – Behavioral Health Division intends to secure a contract with a qualified Community Based Organization (contractor) to develop, implement and administer an array of innovative programs to meet the needs of those in the community who are experiencing homelessness and a Behavioral Health condition. Funding for this contract will be blended

across multiple sources, including HHAP Rounds 2, 3 and 4 as well as HHIP and MHSA. The contractor will foster a collaborative working relationship with community shelters, coordinated entry, the Housing First CoC partners, and others to promote rapid rehousing, employment, financial literacy, health education and activities, as well as other rehabilitative opportunities for the homeless. Services will be strengths-based, person-centered, safe, effective, timely and equitable, supported by friends, family, and the community; with an emphasis on promoting whole health, wellness and recovery. Coordination of service care will be an integral part of service delivery which includes providing education and support to beneficiaries/family members as well as consulting with community partners including but not limited to: other behavioral health service providers; physical care providers; schools (if appropriate); etc.

The County of Solano's investment of HHAP Round 4 resources and implementation of the activities to be supported will help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness through providing rental assistance through landlord engagement by Housing Navigators, housing support staff to support housing retention in NPLH permanent supportive housing units, and housing navigation and locator support to secure additional PSH units for new residents with mental health and substance use challenges (MHSU) and move-on support for MHSU residents to move from higher cost placements and open up PSH units for others with higher needs. This will help to drive progress toward the outcome goals and equity goals to reduce the number of persons experiencing homelessness through increasing access to services (1a); reduce the number of persons experiencing homelessness on a daily basis (1b), increase the number of people exiting homelessness to permanent housing (3), and reduce the length of time persons remain homeless (4), and increase successful placements from street outreach (6) through connecting people experiencing homelessness with permanent housing more rapidly; and reduce the number of persons who return to homelessness after exiting to permanent housing (5) through supporting housing retention in NPLH units.

**Help address racial inequities and other inequities in the jurisdiction's homelessness response system:**

The County of Solano's investment of HHAP-4 resources and implementation of the activities to be supported will help address racial and other inequities in our homelessness response system through engaging landlords and providing information about fair housing practices to support non-discriminatory housing practices and identify housing resources, supporting housing retention, and connections to PSH and exits from PSH to non-supportive housing resources for underserved and disproportionately impacted populations.

**Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:**

The County of Solano's investment of HHAP-4 resources and implementation of the activities to be supported are aligned with health and behavioral health care strategies and resources, with the investments intentionally supporting housing and services for persons with mental health and substance use challenges via the County Health and Social Services Department – Behavioral Health Division. The investments are also intentionally in alignment with the plans for CalAIM and HHIP with the local Medi-Cal managed care plan, Partnership Health Plan – aligning with the proposed HHIP investment plan for data sharing, coordination of housing programs, housing navigation services, linkages to housing units, medical staff and support for street outreach teams, RRH financial resources, and housing retention support to fill gaps between what the County can provide and the needs of persons experiencing homelessness who are receiving Medi-Cal.

**Support increased exits to permanent housing among people experiencing homelessness:**

The County of Solano's investment of HHAP-4 resources and implementation of the activities to be supported will increase exits to permanent housing among people experiencing homelessness through providing rental assistance, housing navigation, landlord engagement, and connections to permanent housing, focusing on persons experiencing homelessness who have mental health and substance use

challenges.

# Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

**Table 1. Landscape Analysis of Needs and Demographics**

	People Experiencing Homelessness	Source and Date Timeframe of Data
<b>Population and Living Situations</b>		
<b>TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS</b>	1179	HUD 2022 PIT Count*
# of People Who are <b>Sheltered</b> (ES, TH, SH)	259	HUD 2022 PIT Count*
# of People Who are <b>Unsheltered</b>	920	HUD 2022 PIT Count*
<b>Household Composition</b>		
# of Households <b>without Children</b>	970 HH/1081 Persons	HUD 2022 PIT Count*
# of Households with <b>At Least 1 Adult &amp; 1 Child</b>	28 HH/91 Persons	HUD 2022 PIT Count*
# of Households with <b>Only Children</b>	7 HH/7 Persons	HUD 2022 PIT Count*
<b>Sub-Populations and Other Characteristics</b>		
# of Adults Who are Experiencing <b>Chronic Homelessness</b>	195	HUD 2022 PIT Count*
# of Adults Who are Experiencing <b>Significant Mental Illness</b>	158	HUD 2022 PIT Count*
# of Adults Who are Experiencing <b>Substance Abuse</b> Disorders	100	HUD 2022 PIT Count*
# of Adults Who are <b>Veterans</b>	34	HUD 2022 PIT Count*
# of Adults with <b>HIV/AIDS</b>	7	HUD 2022 PIT Count*
# of Adults Who are <b>Survivors of Domestic Violence</b>	51	HUD 2022 PIT Count*
# of <b>Unaccompanied Youth (under 25)</b>	66	HUD 2022 PIT Count*
# of <b>Parenting Youth (under 25)</b>	6	HUD 2022 PIT Count*
# of People Who are <b>Children of Parenting Youth</b>	7	HUD 2022 PIT Count*
<b>Gender Demographics</b>		
# of <b>Women/Girls</b>	387	HUD 2022 PIT Count*
# of <b>Men/Boys</b>	771	HUD 2022 PIT Count*
# of People Who are <b>Transgender</b>	1	HUD 2022 PIT Count*
# of People Who are <b>Gender Non-Conforming</b>	10	HUD 2022 PIT Count*
<b>Ethnicity and Race Demographics</b>		
# of People Who are <b>Hispanic/Latino</b>	219	HUD 2022 PIT Count*
# of People Who are <b>Non-Hispanic/Non-Latino</b>	960	HUD 2022 PIT Count*
# of People Who are <b>Black or African American</b>	392	HUD 2022 PIT Count*
# of People Who are <b>Asian</b>	13	HUD 2022 PIT Count*
# of People Who are <b>American Indian or Alaska Native</b>	20	HUD 2022 PIT Count*
# of People Who are <b>Native Hawaiian or Other Pacific Islander</b>	59	HUD 2022 PIT Count*
# of People Who are <b>White</b>	604	HUD 2022 PIT Count*
# of People Who are <b>Multiple Races</b>	91	HUD 2022 PIT Count*

\* Note: Form HDX submission; 2022 PIT Count has yet to be certified by HUD

*\*If data is not available, please input N/A in the cell and explain why the data is not available below:*

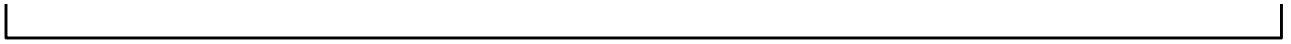


Table 2. Landscape Analysis of People Being Served									
	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other Services Only (SO)	Source(s) and Timeframe of Data
<b>Household Composition</b>									
# of Households without Children	190	479	181	424	141	241	541	163	7/1/21 - 6/30/22 HMIS Data
# of Households with At Least 1 Adult & 1 Child	0	212	42	49	74	410	383	1449	7/1/21 - 6/30/22 HMIS Data
# of Households with Only Children	0	0	2	2	0	5	114	17	7/1/21 - 6/30/22 HMIS Data
<b>Sub-Populations and Other Characteristics</b>									
# of Adults Who are Experiencing Chronic Homelessness	60	199	29	186	18	21	52	147	7/1/21 - 6/30/22 HMIS Data
# of Adults Who are Experiencing Significant Mental Illness	96	193	84	272	60	92	74	187	7/1/21 - 6/30/22 HMIS Data
# of Adults Who are Experiencing Substance Abuse Disorders	35	105	79	152	9	6	40	68	7/1/21 - 6/30/22 HMIS Data
# of Adults Who are Veterans	129	163	31	53	10	57	4	16	7/1/21 - 6/30/22 HMIS Data
# of Adults with HIV/AIDS	1	5	3	4	0	1	0	1	7/1/21 - 6/30/22 HMIS Data
# of Adults Who are Survivors of Domestic Violence	28	85	37	125	28	41	34	74	7/1/21 - 6/30/22 HMIS Data
# of Unaccompanied Youth (under 25)	0	23	23	34	13	23	359	108	7/1/21 - 6/30/22 HMIS Data
# of Parenting Youth (under 25)	0	7	1	1	3	5	3	68	7/1/21 - 6/30/22 HMIS Data
# of People Who are Children of Parenting Youth	0	12	1	2	3	9	2	88	7/1/21 - 6/30/22 HMIS Data
<b>Gender Demographics</b>									
# of Women/Girls	42	275	70	200	246	387	275	1006	7/1/21 - 6/30/22 HMIS Data
# of Men/Boys	148	409	155	271	152	271	251	623	7/1/21 - 6/30/22 HMIS Data
# of People Who are Transgender	0	4	0	3	0	0	0	1	7/1/21 - 6/30/22 HMIS Data
# of People Who are Gender Non-Conforming	0	2	0	1	0	0	7	0	7/1/21 - 6/30/22 HMIS Data
<b>Ethnicity and Race Demographics</b>									
# of People Who are Hispanic/Latino	20	103	52	69	84	140	133	374	7/1/21 - 6/30/22 HMIS Data
# of People Who are Non-Hispanic/Non-Latino	158	583	172	402	313	516	334	1210	7/1/21 - 6/30/22 HMIS Data
# of People Who are Black or African American	82	331	82	171	232	364	233	831	7/1/21 - 6/30/22 HMIS Data
# of People Who are Asian	3	16	1	15	6	17	11	15	7/1/21 - 6/30/22 HMIS Data
# of People Who are American Indian or Alaska Native	5	8	7	5	15	17	10	4	7/1/21 - 6/30/22 HMIS Data
# of People Who are Native Hawaiian or Other Pacific Islander	6	10	5	7	10	21	8	26	7/1/21 - 6/30/22 HMIS Data
# of People Who are White	79	254	89	223	112	191	114	464	7/1/21 - 6/30/22 HMIS Data
# of People Who are Multiple Races	6	64	38	46	22	42	23	243	7/1/21 - 6/30/22 HMIS Data

*\*If data is not available, please input N/A in the cell and explain why the data is not available below:*  
Please note that all Diversion numbers are also reflected in the Prevention numbers. All clients counted in the Diversion column is also counted in the Prevention column.



Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program (choose one and add up down options)	Fiscal Year (select all that apply)	Total Amount Invested into Homelessness Interventions	# of Vouchers (if applicable)	Funding Source*	Intervent on Types Supported with Funding (select all that apply)	Brief Description of Program and Services Provided	Populations Served (please select the appropriate population(s))					
Other (enter funding source under dotted line)	FY 2021-2022	\$8,815,000: FY 2021-2022 - \$250,000 FY 2022-2023 - \$600,000 FY 2023-2024 - \$4,090,000 FY 2024-2025 - \$3,875,000	n/a	Federal Agency	Rental Assistance/Rapid Rehousing	Assistance with applications for California's COVID-19 Rent Relief Program (\$250,000); Affordable housing (\$8,315,000); and education and counseling related to tenant/landlord rights and responsibilities; homelessness prevention; pre-foreclosure assistance; and fast-track homebuyer education (\$250,000)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023	n/a	People Exp Chronic Homelessness		Veterans				Parenting Youth			
	FY 2023-2024	n/a	People Exp Severe Mental Illness		People Exp HIV/ AIDS				Children of Parenting Youth			
American Rescue Plan Act (ARPA) - Solano County	FY 2024-2025	n/a	n/a	Administrative Activities				People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)		
Other (enter funding source under dotted line)	FY 2021-2022	\$2,400,000 FY 2022 - 2023 \$400,000 FY 2023-2024 \$2,000,000	n/a	Federal Agency	Interim Housing/Congregate Shelter/ Permanent Supportive Housing	California COVID-19 Rent Relief Program providing case management, employment coaching, job placement, and basic needs assistance for people experiencing homelessness (\$400,000)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023		n/a		People Exp Chronic Homelessness				Veterans	Parenting Youth		
	FY 2023-2024		n/a		People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth		
American Rescue Plan Act (ARPA) - City of Vallejo	FY 2024-2025	n/a	n/a	Administrative Activities				People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)		
Bringing Families Home (BFH) - via CDS\$	FY 2021-2022	\$1,049,438 FY 2021 - 2022 \$524,719 FY 2022 - 2023 \$524,719 FY 2024-2025	n/a	State Agency	Rental Assistance/Rapid Rehousing	BFH offers financial assistance and housing-related wrap-around supportive services, including but not limited to: rental assistance, housing navigation, case management, security deposits, utility payments, moving costs, hotel and motel vouchers, legal services, and credit repair.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023		n/a		People Exp Chronic Homelessness				Veterans	Parenting Youth		
	FY 2023-2024		n/a		People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth		
	FY 2024-2025		n/a		People Exp Substance Abuse Disorders				Unaccompanied Youth	Other (please enter here)		
California COVID-19 Rent Relief Program - via HCD	FY 2021-2022	FY 2021-2022 \$73,728,688	n/a	State Agency	Rental Assistance/Rapid Rehousing	Emergency rental assistance payments for rent and/or utility arrears due to COVID-19 - 6,496 households served with an average of \$11,435 in assistance.(CA COVID-19 Rent Relief Program Dashboard: <a href="https://housing.ca.gov/covid19/dashboard.html">https://housing.ca.gov/covid19/dashboard.html</a> )	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
			People Exp Chronic Homelessness		Veterans				Parenting Youth			
			People Exp Severe Mental Illness		People Exp HIV/ AIDS				Children of Parenting Youth			
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here); Households at Risk of Homelessness		
Other (enter funding source under dotted line)	FY 2021-2022	\$1,059,907 (2020 - 2023) FY 2020-21 \$392,140 FY 2021-22 \$322,680 FY 2022-23 \$145,087	n/a	State Agency	Non-Congregate Shelter/ Interim Housing	California Emergency Solutions and Housing (CESH) funds to support TH-RRH program with Probation Department (\$87,828); Rapid Rehousing (\$292,178); and Permanent Supportive Housing (\$689,901)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023		n/a		People Exp Chronic Homelessness				Veterans	Parenting Youth		
	FY 2023-2024		n/a		People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth		
California Emergency Solutions and Housing (CESH)	FY 2024-2025	n/a	n/a	Administrative Activities				People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)		
CalWORKs Housing Support Program (HSP) - via CDS\$	FY 2021-2022	\$3,054,522 FY 2021 - 2022 \$1,527,261 FY 2022 - 2023 \$6,527,261	n/a	State Agency	Rental Assistance/Rapid Rehousing	CalWORKs HSP fosters housing stability for families experiencing homelessness in the CalWORKs program with Rapid Rehousing subsidies: rental assistance, utilities assistance, temporary housing support, housing focused case management, and housing navigation, and other direct assistance.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023		n/a		x People Exp Chronic Homelessness				x Veterans	x Parenting Youth		
	FY 2023-2024		n/a		x People Exp Severe Mental Illness				x People Exp HIV/ AIDS	x Children of Parenting Youth		
	FY 2024-2025		n/a		x People Exp Substance Abuse Disorders				Unaccompanied Youth	x Other (Families)		
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	\$4,856,834 FY 2021 - 2022 \$2,417,877 FY 2022 - 2023 \$2,438,967	n/a	Federal Agency	Systems Support Activities	CDBG funding for City of Fairfield (\$81,996 2021-22; \$846,496 - 2022-23); City of Vacaville (\$504,923 2020-21; \$541,748 2021-22); City of Vallejo (\$1,050,938 2021-22; \$1,090,713 2022-23) (homeless specific)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023		n/a		People Exp Chronic Homelessness				Veterans	Parenting Youth		
	FY 2023-2024		n/a		People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth		
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)		
Community Development Block Grant - CV (CDBG-CV) - via HUD	FY 2021-2022	\$3,563,543 FY 2021 - 2022 \$1,490,757 FY 2022 - 2023 \$2,072,786	n/a	Federal Agency	Systems Support Activities	CDBG-CV funding for City of Fairfield (\$507,084 CDBG-CV1); \$691,599 CDBG-CV3); City of Vacaville (\$297,029 CDBG-CV1); \$524,257 CDBG-CV3); City of Vallejo (\$618,244 CDBG-CV1; \$856,930 CDBG-CV3) 2022-23); and Suisun City (\$68,400 for 2 shelter beds)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023		n/a		People Exp Chronic Homelessness				Veterans	Parenting Youth		
	FY 2023-2024		n/a		People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth		
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)		
Local General Fund	FY 2021-2022	\$205,200 FY 2021 - 2022 \$68,400 FY 2022 - 2023 \$68,400 FY 2023 - 2024 \$68,400	n/a	Local Agency	Non-Congregate Shelter/ Interim Housing	\$68,400 from Suisun City General fund to support 2 shelter beds annually	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023		n/a		People Exp Chronic Homelessness				Veterans	Parenting Youth		
	FY 2023-2024		n/a		People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth		
Suisun City General Fund	FY 2024-2025	n/a	n/a	Non-Congregate Shelter/ Interim Housing				People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)		
								TARGETED POPULATIONS (please "x" all that apply)				

Local General Fund	FY 2022-2023	\$4,000,000 FY 2021 - 2022 \$2,000,000 FY 2022 - 2023 \$2,000,000	n/a	Local Agency	Rental Assistance/Rapid Rehousing Diversion and Homelessness Prevention Outreach and Engagement	Solano County Community Investment Fund via First 5 Solano County - \$3,700,000 per	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	X	People Exp Chronic Homelessness	Veterans	X	Parenting Youth
					X				People Exp Severe Mental Illness	People Exp HIV/ AIDS	X	Children of Parenting Youth	
Solano County Community Investment Fund									X	People Exp Substance Abuse Disorders	Unaccompanied Youth	X	Other (Families)
Other (enter funding source under dotted line)	FY 2021-2022		n/a	State Agency	Rental Assistance/Rapid Rehousing	Community Services Block Grant (CSBG) - FY2021-22 \$427,533 + FY2022-23 \$395,290; Rent, deposit, utility cost and furnishing assistance (\$116,890); HMS licenses (\$34,592); JPA Staff and Consultants (\$622,341); and Fiscal Administrator (\$40,000).	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)				
	FY 2022-2023	\$822,833 FY2021-22 \$427,533 FY2022-23 \$395,290	n/a		X				People Exp Chronic Homelessness	Veterans		Parenting Youth	
Community Services Block Grant (CSBG)									X	People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
									X	People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022		n/a	State Agency	Rental Assistance/Rapid Rehousing	Community Services Block Grant - CARES (CSBG-CV) - Rapid Rehousing rental assistance and case management (\$494,830); Project Roomkey Shelter (\$40,370); Fiscal Administrator (\$43,028)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)				
	FY 2022-2023	\$578,228 FY 2021 - 2022 \$469,085 FY 2022 - 2023 \$109,143	n/a		X				People Exp Chronic Homelessness	Veterans		Parenting Youth	
Community Services Block Grant - CARES (CSBG-CV)									X	People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
									X	People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)
Continuum of Care Program (CoC) - via HUD	FY 2021-2022		n/a	Federal Agency	Rental Assistance/Rapid Rehousing	Permanent Supportive Housing (\$2,420,192), Rapid Rehousing (\$92,293), Coordinated Entry (\$912,996), and Planning (\$131,041)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)				
	FY 2022-2023	\$4,456,522 FY 2021-2022 \$1,492,387	n/a		X				People Exp Chronic Homelessness	Veterans		Parenting Youth	
	FY 2023-2024	\$1,518,186 FY2022-23 \$1,518,186 FY2023-23 \$1,445,949	n/a		Systems Support Activities	*Note: Includes projected award amount for 2023-2024 based on Tier 1 + planning grant amount of \$1,445,949			X	People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
					Administrative Activities				X	People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022		n/a	State Agency	Non-Congregate Shelter/ Interim Housing	County Medical Services Program (CMSP) COVID-19 Emergency Response Grant (\$700,000) and Solano County Public Health EIC funds (\$80,000) for isolation/quarantine rooms and services for unsheltered and precariously housed individuals at high risk for COVID-19.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)				
		\$780,000 FY 2021 - 2022							People Exp Chronic Homelessness	Veterans		Parenting Youth	
County Medical Services Program (CMSP)										People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
										People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022		n/a	State Agency	Permanent Supportive and Service-Enriched	Financing Authority (CHFA) - Community Services Infrastructure Grant Program funding for board and case program to provide, to equal 32 beds for persons with significant mental health challenges, 16 beds for persons who are justice involved, & 16 beds for persons experiencing homelessness. Funding	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)				
		\$6,301,108 FY 2021 - 2022							People Exp Chronic Homelessness	Veterans		Parenting Youth	
California Health Facilities Financing Authority (CHFA)										People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
										People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)
Emergency Housing Vouchers (EHVs) via HUD	FY 2021-2022	\$940,000 FY 2021-2022 - \$235,000 FY 2022-2023 - \$235,000 FY 2023-2024 - \$235,000 FY 2024-2025 - \$235,000	31.00	Federal Agency	Rental Assistance/Rapid Rehousing	31 Emergency Housing Vouchers provided through the City of Vacaville Public Housing Authority; Estimate annual dollar value of \$235,000 based on leased vouchers	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)				
	FY 2022-2023								People Exp Chronic Homelessness	Veterans		Parenting Youth	
	FY 2023-2024									People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
	FY 2024-2025									People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)
Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022		n/a	State Agency	Non-Congregate Shelter/ Interim Housing	Project Roomkey non-congregate shelter (\$715,000) and administration (\$39,700) (ESG CV-1)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)				
		\$754,700 FY 2021 - 2022							X	People Exp Chronic Homelessness	X	Veterans	
					Administrative Activities				X	People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
									X	People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)
Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022		n/a	State Agency	Non-Congregate Shelter/ Interim Housing	Emergency Shelter (\$1,409,576 + \$355,000 - City of Fairfield ES J), Project Roomkey non-congregate shelter (\$1,977,524) and administration (\$12,900) (ESG-CV 2)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)				
	FY 2022-2023	\$3,855,000 FY 2020-2021 \$1,061,475 FY 2021-2022 \$2,753,860 FY 2022-2023 \$39,465	n/a						X	People Exp Chronic Homelessness	X	Veterans	
					Administrative Activities				X	People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
									X	People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)
Emergency Solutions Grants (ESG) - via HCD	FY 2022-2023	\$121,321 FY 2022-2023	n/a	State Agency	Rental Assistance/Rapid Rehousing	Rapid Rehousing, Street Outreach, Prevention, HMS, ESG Balance of State 2021 NOFA	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)				
									X	People Exp Chronic Homelessness	Veterans		Parenting Youth
					Diversion and Homelessness Prevention				X	People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
					Outreach and Engagement				X	People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)

Emergency Solutions Grants (ESG) - via HUD	FY 2021-2022		n/a	State Agency	Diversion and Homelessness Prevention Rental Assistance/Rapid Rehousing Systems Support Activities	Shelter, Inc. Prevention, RRH and HMIS (2/28/20 NOFA)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)					
		FY2021-2022 \$113,142							People Exp Chronic Homelessness	Veterans	Parenting Youth			
									People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth			
									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)			
Family Unification Program Vouchers (FUP) - via HUD	FY 2021-2022		50.00	State Agency	Permanent Supportive and Service-Enriched	City of Vacaville Family Unification Program Vouchers (FUP); Annual estimated dollar value of \$115,000 based on leased vouchers	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)					
	FY 2022-2023	FY 2021-2022 \$115,000 FY 2022-2023 \$115,000 FY 2023-2024 \$115,000 FY 2024-2025 \$115,000	50.00						X	People Exp Chronic Homelessness	X	Veterans	Parenting Youth	
	FY 2023-2024		50.00						X	People Exp Severe Mental Illness	X	People Exp HIV/ AIDS	Children of Parenting Youth	
	FY 2024-2025		50.00						X	People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)	
Homekey (via HUD)	FY 2021-2022		n/a	State Agency	Permanent Supportive and Service-Enriched	City of Vallejo Round 2 Homekey Award: Capital Award (\$11,621,864), Operating Award (\$470,000) for 48 units of new modular PSH	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)					
	FY 2022-2023	\$12,091,864 FY2022-2023 \$5,810,933 FY2023-2024 \$6,280,933	n/a						X	People Exp Chronic Homelessness	X	Veterans	Parenting Youth	
	FY 2023-2024		n/a						X	People Exp Severe Mental Illness	X	People Exp HIV/ AIDS	Children of Parenting Youth	
	FY 2024-2025		n/a						X	People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)	
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022		n/a	State Agency	Non-Congregate Shelter/ Interim Housing Outreach and Engagement Systems Support Activities Administrative Activities	CAP Solano JPA HHAP-1: Emergency Shelter expansion (\$1,000,000); Project Roomkey (\$84,705); Youth outreach (\$108,475); Strategic Planning (\$53,897); HRM (\$53,897); Administration (\$94,910); [HHAP-1]	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)					
	FY 2022-2023	\$1,355,884 FY2021-2022 \$207,344 FY2022-23 \$1,148,540	n/a						X	People Exp Chronic Homelessness	X	Veterans	X	Parenting Youth
	FY 2023-2024		n/a						X	People Exp Severe Mental Illness	X	People Exp HIV/ AIDS	X	Children of Parenting Youth
	FY 2024-2025		n/a						X	People Exp Substance Abuse Disorders	X	Unaccompanied Youth	Other (please enter here)	
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022		n/a	State Agency	Permanent Supportive and Service-Enriched Administrative Activities	Solano County HHAP-1: 16 Beds of PSH for seriously mentally ill homeless individuals, including 2 beds for homeless youth (\$1,148,200.46 PSH Construction; \$87,929.06 Administration); [HHAP-1]		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)					
	FY 2022-2023	\$1,256,129.54 FY2021-2022 \$628,064.77 FY2022-2023 \$628,064.77	n/a						X	People Exp Chronic Homelessness		Veterans	Parenting Youth	
			n/a						X	People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth	
			n/a						People Exp Substance Abuse Disorders	X	Unaccompanied Youth	Other (please enter here)		
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2022-2023		n/a	State Agency	Non-Congregate Shelter/ Interim Housing Outreach and Engagement Systems Support Activities Administrative Activities	CAP Solano JPA HHAP-2: New Homeless Navigation Center/Emergency Shelter (\$513,245); Youth Street Outreach (\$51,325); Strategic Homelessness Planning & Infrastructure development for CES & HMIS (\$32,077); Administrative costs (\$44,908); [HHAP-2]	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)					
	FY 2023-2024	\$441,555 FY 2021-2022 \$128,310 FY 2022-2023 \$117,674 FY 2023-2024 \$395,569	n/a						X	People Exp Chronic Homelessness	X	Veterans	X	Parenting Youth
	FY 2024-2025		n/a						X	People Exp Severe Mental Illness	X	People Exp HIV/ AIDS	X	Children of Parenting Youth
			n/a						People Exp Substance Abuse Disorders	X	Unaccompanied Youth	Other (please enter here)		
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2023-2024		n/a	State Agency	Permanent Supportive and Service-Enriched Administrative Activities	Solano County HHAP-2: Services Coordination in NPLH PSH, including youth (\$534,036 Services in PSH; \$45,939 Youth services in PSH; \$40,195 Administration); [HHAP-2]		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)					
	FY 2024-2025	\$574,231 FY 2021-2022 \$8,039 FY 2022-2023 \$8,039 FY 2023-2024 \$186,051 FY 2024-2025 \$186,051 FY 2025-2026 \$186,051	n/a						X	People Exp Chronic Homelessness		Veterans	Parenting Youth	
			n/a						X	People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth	
			n/a						People Exp Substance Abuse Disorders	X	Unaccompanied Youth	Other (please enter here)		
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022		n/a	State Agency	Interim Housing/Congregate/Non- Outreach and Engagement Rental Assistance/Rapid Rehousing Systems Support Activities	CAP Solano JPA HHAP-3: New Homeless Navigation Center/Emergency Shelter (\$500,295,921); Street Outreach (\$185,000); Youth RRH (\$86,134.60); Youth Services Coordination (\$86,134.60); Systems Support (\$344,538.39); Prevention & Diversion (\$400,000); Administration (\$120,588.44); [HHAP-3]	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)					
	FY 2022-2023	\$1,722,691.95 FY 2021-2022 \$25,000 FY 2022-2023 \$42,691.95 FY 2023-2024 \$485,000 FY 2024-2025 \$485,000 FY 2025-2026 \$485,000	n/a						X	People Exp Chronic Homelessness	X	Veterans	X	Parenting Youth
	FY 2023-2024		n/a						X	People Exp Severe Mental Illness	X	People Exp HIV/ AIDS	X	Children of Parenting Youth
	FY 2024-2025		n/a						X	People Exp Substance Abuse Disorders	X	Unaccompanied Youth	Other (please enter here)	
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2023-2024		n/a	State Agency	Permanent Supportive and Service-Enriched Rental Assistance/Rapid Rehousing Systems Support Activities Administrative Activities	Solano County HHAP-3: Services Coordination in NPLH PSH, including youth (\$949,869.68 Services in PSH; \$83,700 Youth services in PSH); RRH (\$244,296.61 + \$42,000 youth Systems Support (\$138,290.32 + \$37,200 youth); Administration(\$112,549.20) [HHAP-3]		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)					
	FY 2024-2025	\$1,607,845.81 FY 2023-2024 \$560,000.01 FY 2024-2025 \$525,000 FY 2025-2026 \$522,845.80	n/a						X	People Exp Chronic Homelessness		Veterans	Parenting Youth	
			n/a						X	People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth	
			n/a						People Exp Substance Abuse Disorders	X	Unaccompanied Youth	Other (please enter here)		
HOME Program - via HUD	FY 2021-2022		n/a	Federal Agency	Rental Assistance/Rapid Rehousing	2021 City of Vallejo HOME funding to fund a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or homeownership, or provide direct rental assistance to low-	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)					
	FY 2021-2022	\$610,864							People Exp Chronic Homelessness		Veterans	Parenting Youth		
									People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth		

						income individuals or families.			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
HOME - American Rescue Plan Program (HOME-ARP) - via HUD	FY 2021-2022	FY 2021-2022 \$2,213,940	n/a	Federal Agency	Rental Assistance/Rapid Rehousing	2021 City of Vallejo HOME-ARP funding to fund a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or homeownership, or provide direct rental assistance to low-income individuals or families.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	People Exp Chronic Homelessness		Veterans		Parenting Youth						
	People Exp Severe Mental Illness		People Exp HIV/AIDS		Children of Parenting Youth						
Home Safe - via CDSS	FY 2021-2022 FY 2022-2023 FY 2023-2024 FY 2024-2025	\$1,408,344 FY 2021 - 2022 \$704,172 FY 2022 - 2023 \$704,172 FY 2023 - 2024 \$704,172	n/a n/a n/a n/a	State Agency	Rental Assistance/Rapid Rehousing Diversion and Homelessness Prevention Systems Support Activities Administrative Activities	Housing supports, case management, rental assistance, and housing location services for seniors and adults with disabilities served by or in the intake process for Adult Protective Services (APS) who are experiencing homelessness.		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2021-2022	\$2,302,396 FY 2021 - 2022 \$1,151,198 FY 2022 - 2023 \$1,151,198	n/a	State Agency	Rental Assistance/Rapid Rehousing Diversion and Homelessness Prevention Systems Support Activities Administrative Activities	Advocacy for disability benefits and housing supports through: outreach, case management, disability advocacy, and housing assistance for people experiencing homelessness who are likely eligible for disability benefits.		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023		People Exp Chronic Homelessness		Veterans		Parenting Youth				
	FY 2023-2024		People Exp Severe Mental Illness		People Exp HIV/AIDS		Children of Parenting Youth				
	FY 2024-2025		People Exp Substance Abuse Disorders		Unaccompanied Youth		Other (please enter here)				
Housing and Homelessness Incentives Program - via DHCS	FY 2022-2023	\$12,483,527 FY 2022-2023 \$624,176 FY 2023-2024 \$4,993,411 FY 2024-2025 \$6,865,940	n/a	State Agency	Outreach and Engagement Permanent Supportive and Service-Enriched Rental Assistance/Rapid Rehousing Systems Support Activities	Diversion and Homelessness Prevention Administrative Activities	Projected Salano County HHP allocation to support street outreach, service coordination and housing navigators, rental assistance, homelessness prevention and diversion, construction or leasing of affordable housing, stock, data sharing and administrative costs.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2023-2024		People Exp Chronic Homelessness		Veterans	Parenting Youth					
	FY 2024-2025		People Exp Severe Mental Illness		People Exp HIV/AIDS	Children of Parenting Youth					
Housing and Homelessness Incentives Program - via DHCS	FY 2022-2023	\$12,483,527 FY 2022-2023 \$624,176 FY 2023-2024 \$4,993,411 FY 2024-2025 \$6,865,940	n/a	State Agency	Outreach and Engagement Permanent Supportive and Service-Enriched Rental Assistance/Rapid Rehousing Systems Support Activities	Diversion and Homelessness Prevention Administrative Activities	Projected CAP Salano JPA HHP allocation to support street outreach, service coordination and housing linkages, RRH/rental assistance, homelessness prevention and diversion, HMIS system improvements, PIT count, CES coordination, and administrative costs.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2023-2024		People Exp Chronic Homelessness		Veterans	Parenting Youth					
	FY 2024-2025		People Exp Severe Mental Illness		People Exp HIV/AIDS	Children of Parenting Youth					
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	FY 2021-2022	\$100,000 FY 2021-2021 \$25,000 FY 2022-2023 \$25,000 FY 2023-2024 \$25,000 FY 2024-2025 \$25,000	5.00	Federal Agency	Permanent Supportive and Service-Enriched		City of Fairfield HUD-VASH vouchers; estimated annual dollar value \$25,000.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023		People Exp Chronic Homelessness		Veterans	Parenting Youth					
	FY 2023-2024		People Exp Severe Mental Illness		People Exp HIV/AIDS	Children of Parenting Youth					
	FY 2024-2025		People Exp Substance Abuse Disorders		Unaccompanied Youth	Other					
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	FY 2021-2022	\$800,000 FY 2021-2021 \$200,000 FY 2022-2023 \$200,000 FY 2023-2024 \$200,000 FY 2024-2025 \$200,000	41.00	Federal Agency	Permanent Supportive and Service-Enriched		City of Vacaville HUD-VASH vouchers; annual estimated value of \$200,000 based on leased vouchers.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023		People Exp Chronic Homelessness		Veterans	Parenting Youth					
	FY 2023-2024		People Exp Severe Mental Illness		People Exp HIV/AIDS	Children of Parenting Youth					
	FY 2024-2025		People Exp Substance Abuse Disorders		Unaccompanied Youth	Other					
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	FY 2021-2022	\$1,804,244 FY 2021-2021 \$451,066 FY 2022-2023 \$451,066 FY 2023-2024 \$451,066 FY 2024-2025 \$451,066	81.00	Federal Agency	Permanent Supportive and Service-Enriched		City of Vallejo HUD-VASH vouchers; estimated annual dollar value for January - December 2021 was \$451,066.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023		People Exp Chronic Homelessness		Veterans	Parenting Youth					
	FY 2023-2024		People Exp Severe Mental Illness		People Exp HIV/AIDS	Children of Parenting Youth					
	FY 2024-2025		People Exp Substance Abuse Disorders		Unaccompanied Youth	Other					
Other (enter funding source under dotted line)	FY 2022-2023	FY 2022-2023 \$66,847	n/a	State Agency	Outreach and Engagement			ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
Projects for Assistance in Transition for Homelessness (PATH)						Projects for Assistance in Transition for Homelessness (PATH) formula grant from State DHCS to support service delivery to individuals with a serious mental illness or co-occurring substance use disorder who are homeless or are at imminent risk of becoming homeless. PATH funding supports 0.6 FTE MH specialists who work on		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
Multifamily Housing Program (MHP) - via HCD	FY 2021-2022 FY 2022-2023	\$11,339,194 FY 2021 - 2022	n/a n/a	State Agency	Permanent Supportive and Service-Enriched		Petaluma Ecumenical Properties - Pony Express Senior Housing; 60-unit apartment complex for low income senior	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
									People Exp Chronic Homelessness	Veterans	Parenting Youth

		\$5,669,597 FY 2022 - 2023 \$5,669,597					veterans with 15 units set-aside for PSH for seniors experiencing homelessness and referred by CES.			<b>HOMELESSNESS</b>	People Exp <b>Severe Mental Illness</b>	People Exp <b>HIV/AIDS</b>	Children of Parenting Youth		
											People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	x Other (Seniors)		
No Place Like Home (NPLH) - via HCD	FY 2021-2022		n/a	State Agency	Permanent Supportive and Service-Enriched		NPLH Round 1 - Mid-Pan Housing - Fair Haven Commons: 35 NPLH units dedicated for clients with mental health illnesses.			<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>	TARGETED POPULATIONS (please "x" all that apply)				
	FY 2022-2023	\$4,737,303 FY 2021 - 2022 \$2,368,652 FY 2022 - 2023 \$2,368,651	n/a									People Exp <b>Chronic Homelessness</b>	Veterans	Parenting Youth	
											x	People Exp <b>Severe Mental Illness</b>	People Exp <b>HIV/AIDS</b>	Children of Parenting Youth	
											People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	Other (please enter here)		
No Place Like Home (NPLH) - via HCD	FY 2021-2022		n/a	State Agency	Permanent Supportive and Service-Enriched		NPLH Round 2 - Eden Housing - Sacramento Street Apartments: 23 NPLH units dedicated for clients with mental health illnesses.			<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>	TARGETED POPULATIONS (please "x" all that apply)				
	FY 2022-2023	\$4,056,211 FY 2021 - 2022 \$3,028,106 FY 2022 - 2023 \$3,028,105	n/a									People Exp <b>Chronic Homelessness</b>	Veterans	Parenting Youth	
											x	People Exp <b>Severe Mental Illness</b>	People Exp <b>HIV/AIDS</b>	Children of Parenting Youth	
											People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	Other (please enter here)		
Other (enter funding source under dotted line)	FY 2021-2022		n/a	Private Funder(s)	Rental Assistance/Rapid Rehousing Permanent Supportive and Service-Enriched Systems Support Activities Administrative Activities		Partnership Health Plan Grant - 9/2018 - 12/2022 Amount remaining as of 3/2022			<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>	TARGETED POPULATIONS (please "x" all that apply)				
		FY 2021-2022 \$3,920,626										People Exp <b>Chronic Homelessness</b>	Veterans	Parenting Youth	
											x	People Exp <b>Severe Mental Illness</b>	People Exp <b>HIV/AIDS</b>	Children of Parenting Youth	
											People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	Other (please enter here)		
Project Roomkey and Rehousing - via CDS	FY 2021-2022		n/a	State Agency	Non-Congregate Shelter/ Interim Housing		Vallejo Project Roomkey (\$1,207,457); Fairfield Project Roomkey (\$100,000)			<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>	TARGETED POPULATIONS (please "x" all that apply)				
		FY 2021 - 2-22 \$1,307,457										x	People Exp <b>Chronic Homelessness</b>	x Veterans	Parenting Youth
											x	People Exp <b>Severe Mental Illness</b>	x People Exp <b>HIV/AIDS</b>	Children of Parenting Youth	
											People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	Other (please enter here)		
Other (enter funding source under dotted line)	FY 2021-2022		n/a	Local Agency	Systems Support Activities		Solano County and Cities - Coordinated Entry System staffing and operations and Landlord Incentive and Support Fund.			<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>	TARGETED POPULATIONS (please "x" all that apply)				
	FY 2022-2023	\$994,657 FY 2021-2022 \$321,805 FY 2022-2023 \$331,454 FY 2023-2024 \$341,396	n/a									People Exp <b>Chronic Homelessness</b>	Veterans	Parenting Youth	
	FY 2023-2024		n/a									People Exp <b>Severe Mental Illness</b>	People Exp <b>HIV/AIDS</b>	Children of Parenting Youth	
Solano County and Cities											People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	Other (please enter here)		
Other (enter funding source under dotted line)	FY 2021-2022		n/a	State Agency	Permanent Supportive and Service-Enriched		California Department of Health Care Services (DHCS) Whole Person Care Pilot program for the cost of long-term or short-term housing for Medi-Cal beneficiaries who are mentally ill and are experiencing homeless, or at-risk of homelessness. 10 units funded by WPC to leverage No Place Like Home (NPLH) funding for 34 units for a total of 44 units for residents with			<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>	TARGETED POPULATIONS (please "x" all that apply)				
	FY 2022-2023	\$1,403,828 FY 2021 - 2022 \$801,914 FY 2022 - 2023 \$801,914	n/a									People Exp <b>Chronic Homelessness</b>	Veterans	Parenting Youth	
	FY 2023-2024		n/a									People Exp <b>Severe Mental Illness</b>	People Exp <b>HIV/AIDS</b>	Children of Parenting Youth	
California Department of Health Care Services (DHCS) Whole Person Care	FY 2024-2025		n/a								People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	Other (please enter here)		

<b>Color Code:</b>
Solano County
CAP Solano JPA
Cities or Other Funding

**Table 4. Outcome Goals**

<b>Outcome Goal #1a: Reducing the number of persons experiencing homelessness.</b>			
<b>Goal Statement:</b> By the end of the performance period, HDIS data for the <b>Vallejo/Solano County CoC</b> will show <b>1,735</b> total people accessing services who are experiencing homelessness annually, representing <b>227 more</b> people and a <b>15% increase</b> from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].</i>			
<b>Goal Narrative:</b> This outcome goal seeks to increase the number of people who are experiencing homelessness who access services in the Vallejo/Solano County CoC by 15%, matching the outcome goal set for the previous period of CY2021 - CY2024 in the HHAP-3 application. This goal takes into account that the number of persons accessing services decreased by <b>9%</b> from CY2019 to CY2021, although there was a spike in people accessing services between CY2019 to CY2020 with a 21% increase (349 people) and then a 25% decrease between CY2020 to CY2021. The goal also takes into account projected plans for increasing low-barrier interim shelter and transitional housing within the County by approximately 137 beds, permanent supportive housing by an estimated 130-180 units, and a ratio of people becoming newly homeless to exits to permanent housing of 3:1.			
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
1,508	227	15%	1,735
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>		<b>Describe the trackable data goal(s) related to this Outcome Goal:</b> <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
The most recent U.S. Census data (2016-2020) estimates that persons who identify as Black or African American represent 14.8% of the general population of Solano County, whereas 2022 Point-in-Time (PIT) data indicates that 33.2% of people experiencing homelessness are Black or African American, a rate that is more than 2x higher than their representation in the general population. In addition, according to Cal ICH baseline data, persons who identify as Black or African American made up 41% of the population accessing homelessness services. While these rates have decreased by 3.8 and 5 percentage points respectively since 2020, they continue to indicate that persons who identify as Black or African American are experiencing higher rates of homelessness than the general population and are accessing services at a comparatively higher rate than other populations. The most recent U.S. Census data (2016-2020) estimates that persons who identify as Native Hawaiian or other Pacific Islander represent 1% of the general population of Solano County, whereas 2022 PIT data indicates that 5% of people experiencing homelessness are Native Hawaiian or other Pacific Islander, a rate that is 5x higher than their representation in the general population. In addition, according to Cal ICH baseline data, persons who identify as Native Hawaiian or other Pacific Islander made up 1.7% of the population accessing homelessness services. This data indicates that persons who identify as Native Hawaiian or other Pacific Islander are experiencing higher rates of homelessness than the general population and are		In committing to increasing access to services for all persons experiencing homelessness in Solano County, targeted outreach will focus on directly connecting persons who are disproportionately impacted - in particular people who identify as Black or African American and as Native Hawaiian or other Pacific Islander - to emergency shelter and housing options. Agencies, staff, and peer outreach workers from the Black or African American and Native Hawaiian or Asian Pacific Islander community will be key to providing culturally appropriate outreach services. As a result of improved outreach and connections, data will show that the number of persons who identify as Black or African American and Native Hawaiian or other Asian Pacific Islanders accessing emergency shelter and housing options increases by at least 20% in relation to the baseline (124 people who identify as Black or African American and 5 people who identify as Native Hawaiian or other Pacific Islander) by June 30, 2025.	

<b>Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis.</b>			
<b>Goal Statement:</b> By the end of the performance period, data for the <b>Vallejo/Solano County CoC</b> will show <b>850</b> total people experiencing unsheltered homelessness daily, representing <b>70 fewer</b> people and a <b>8% reduction</b> from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
<b>Goal Narrative:</b> This outcome goal seeks to decrease the number of persons experiencing unsheltered homelessness on a daily basis in the Vallejo/Solano County CoC by 8%. This goal takes into consideration that there was an increase in the number of persons experiencing unsheltered homelessness in the Vallejo/Solano County CoC of 2%, from 917 in the 2017 PIT to 932 in the 2019 PIT, and a decrease of 1.2% between the 2019 and 2022 PIT. While these trends indicate that unsheltered homelessness is beginning to decrease slightly, taking into consideration the large influx of one-time funding that is supporting creation of additional interim shelter, affordable and deeply affordable housing, and outreach and services focused on connections to permanent housing, this goal seeks to decrease unsheltered homelessness at a faster rate than previous trends indicate.			
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
920	70	8%	850
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>		<b>Describe the trackable data goal(s) related to this Outcome Goal:</b> <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
According to 2019/20* Point-in-Time Count and HMIS data, people identifying as Black or African American, Latin(a)(o)(x)/Hispanic, and Transitional Age Youth (TAY) have the highest rates of unsheltered homelessness. People who identified as Black or African American made up 36% of those experiencing unsheltered homelessness and of the total Black or African American population experiencing homelessness (428), 78% (334) were unsheltered; people who identified as Latin(a)(o)(x)/Hispanic made up 13% of those experiencing unsheltered homelessness and of the total Latin(a)(o)(x)/Hispanic population experiencing homelessness (187), 65% (122) were unsheltered; and TAY made up 18% of those experiencing unsheltered homelessness and of the total TAY population experiencing homelessness (209), 81% (170) were unsheltered.		In committing to reducing the number of persons experiencing unsheltered homelessness by June 30, 2025, Solano County commits to decreasing the number of persons experiencing unsheltered homelessness who identify as Black or African American, Latin(a)(o)(x)/Hispanic, and TAY by 3% (10 people who identify as Black or African American; 4 people who identify as Latin(a)(o)(x)/Hispanic; and 5 TAY) through street outreach that is targeted to these populations and that includes agencies, staff and peer outreach workers who provide culturally appropriate outreach services with strengthened	

<b>Outcome Goal #2: Reducing the number of persons who become newly homeless.</b>			
<b>Goal Statement:</b> By the end of the performance period, HDIS data for the <b>Vallejo/Solano County CoC</b> will show <b>734</b> total people become newly homeless each year, representing <b>82 fewer</b> people and a <b>10% reduction</b> from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
<b>Goal Narrative:</b> This outcome goal seeks to decrease the number of persons who become newly homeless each year in the Vallejo/Solano County CoC by 10% between 2022 – 2025. This goal takes into account that there was a 27% increase in persons becoming newly homeless between CY2019 and CY2020 and a 32% decrease in persons becoming newly homeless between CY2020 and CY2021 – with an overall decrease of 14% between CY2019 to CY2021. The community projects an increase in people becoming newly homeless due to the ending of eviction moratoria and COVID-19 rental assistance and has therefore set a goal to continue the trend of decreasing the number of persons who become newly homeless at a slower rate than what was seen between CY2019 to CY2021.			
		<b>Outcome Goals July 1, 2022 - June 30, 2025</b>	

<b>Baseline Data:</b>			
Annual Estimate of # of people who become newly homeless each year	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
816	82	10%	734
<b>Describe Your Related Goals for</b>			
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>		<b>Describe the trackable data goal(s) related to this Outcome Goal:</b>	
Based on 2021 baseline data, persons identifying as Black or African American made up 43% of people experiencing homelessness for the first time, as compared with 40.5% in 2020.  The data also shows that households with at least 1 adult and 1 child (families) make up 23% of those experiencing homelessness for the first time, a reduction of 19 percentage points from 2020 data, which indicated that families made up 42% of those experiencing homelessness for the first time. While this is a positive trend, the community will continue to focus on further decreasing the rates of newly homeless families. This data, along with community priorities, indicate a continuing need to target homelessness prevention efforts to persons identifying as Black or African American and to families with children.		Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.  In committing to reduce the number of persons who become homeless for the first time by June 30, 2025, the number of persons identifying as Black or African American and households with at least one adult and one child who become homeless for the first time will continue to reduce by at least 3% each through targeted homelessness prevention and diversion efforts that include agencies, staff, and people with lived experience who represent Black or African American communities and households with at least one adult and one child, including coordination among anti-eviction/displacement, rental subsidy, homelessness prevention, diversion, and rapid-rehousing programs in the region to provide flexible housing related funds such as rental and utility assistance, deposit assistance, etc.	

**Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.**

**Goal Statement:**  
By the end of the performance period, HDIS data for the **Vallejo/Solano County CoC** will show **423** total people exiting homelessness into permanent housing annually, representing **141 more** people and a **50% increase** from the baseline.  
  
*\*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].\**

**Goal Narrative:**  
This outcome goal seeks to increase the number of people exiting homelessness into permanent housing in the Vallejo/Solano County CoC to the pre-COVID number of 423 exits in CY2020. While this represents an increase of 50% from the CY2021 baseline, it is noted that there was a large decrease in exits to permanent housing between CY2020 and CY2021, primarily due to the impact of COVID. The decrease may also be partially due to data quality issues as HDIS data pulled internally shows 354 exits to permanent housing whereas baseline data provided by the State shows 282 exits to permanent housing. Projections for new housing resources in Solano, including 180 new units of PSH coming online between 2022 – 2025, as well as new funding to address homelessness and housing will support meeting this goal by 2025.

<b>Baseline Data:</b>		<b>Outcome Goals July 1, 2022 - June 30, 2025</b>	
Annual Estimate of # of people exiting homelessness into permanent housing	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
282	141	50%	423

<b>Describe Your Related Goals for</b>			
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>		<b>Describe the trackable data goal(s) related to this Outcome Goal:</b>	
According to Cal ICH baseline data, people who identify as Native Hawaiian or other Pacific Islanders continue to make up less than 1% of the total number of individuals exiting homelessness into permanent housing destinations, whereas they were 1.7% of those accessing services and 5% of those experiencing homelessness. In addition, people who identify as multiple races made up 6.7% of the total number of individuals exiting homelessness into permanent housing destinations, whereas they were 8% of those accessing services and 15% of those experiencing unsheltered homelessness. Furthermore, the community continues to focus on connecting persons experiencing significant mental illness with permanent housing, noting that the percentage exiting homelessness into permanent housing destinations increased from 12% to 25% of the total number of individuals exiting homelessness into permanent housing between the 2020 and 2021 baseline data, while they continue to represent 21% of those accessing services and, according to the 2020 PIT count, 26.5% of those experiencing homelessness.		Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.  In committing to reduce the number of persons who experience homelessness for the first time by June 30, 2025, Solano County and the CAP Solano JPA will target the expansion of housing related financial assistance, including rental assistance, as well as the continued development of affordable housing stock, toward populations who are disproportionately exiting homelessness into permanent housing through including agencies, staff and people with lived experience representing communities that are underserved and disproportionately impacted in efforts to increase the number of people who identify as Native Hawaiians or other Pacific Islanders, multiple races, and people experiencing significant mental illness who exit into permanent housing destinations by at least 1% (to 2% for people identifying as Native Hawaiians or other Pacific Islanders; 7.7% for people	

**Outcome Goal #4. Reducing the length of time persons remain homeless.**

**Goal Statement:**  
By the end of the performance period, HDIS data for the **Vallejo/Solano County CoC** will show **104** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **18 fewer** days and a **15% reduction** from the baseline.  
  
*\*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].\**

**Goal Narrative:**  
This goal seeks to reduce the average length of time persons remain homeless in the Vallejo/Solano County CoC by an average of 15% between 2022 – 2025. This goal takes into account that the length of time persons remain homeless decreased by 5% (6 days) between CY2019 and CY2021 and seeks to continue that annual trend, decreasing the length of time homeless by 18 days between 2022 – 2025. Other factors that this goal takes into account include the availability and affordability of housing and the length of time it take to find housing once a housing voucher/assistance is obtained.

<b>Baseline Data:</b>		<b>Outcome Goals July 1, 2022 - June 30, 2025</b>	
Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Change in # of People	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move in for persons enrolled in rapid rehousing and permanent housing programs
122	18 days	15%	104

<b>Describe Your Related Goals for</b>			
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>		<b>Describe the trackable data goal(s) related to this Outcome Goal:</b>	
According to 2021 Cal ICH baseline data, the average length of time that households with at least one adult and one child experiences homelessness in Solano County is 142 days, 16% higher than the average length of time homeless of 122 days. While this has decreased from 158 days and 23% higher than the average in 2020, it is still relatively higher than other populations. In addition, parenting youth experienced a longer length of time homelessness in 2021, whose average length of time homeless was 169 days and 39% longer than the overall average. Furthermore, while it is encouraging to see in 2021 data that households fleeing Domestic Violence experienced a much shorter length of time homeless, reducing from 157 days in 2020 data to 77 days in 2021, given that household fleeing Domestic Violence often include children, the community is continuing to focus on this population. Both data and community feedback confirm that there is a high need for permanent housing that is appropriate for households with children, and especially for parenting youth, as well as households fleeing Domestic Violence. Furthermore, research shows that the longer the amount of time children spend homeless, the deeper the effect on their development, health, and academic progress.		Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.  In committing to reduce the average length of time persons experience homelessness in Solano County by June 30, 2025, Solano County and the JPA will target outreach services to connect households who have at least one adult and one child (families), in particular parenting youth households and households fleeing Domestic Violence, with permanent housing, reducing the amount of time that these populations remain homeless by 15%, to 120 days for families, 144 days for parenting youth, and 65 days for households fleeing Domestic Violence. This will be done through connecting households with children with permanent housing (PH) placements through rapid re-housing (RRH) and permanent supportive housing (PSH). Outreach activities will focus on connecting households with children and parenting youth to housing as rapidly as possible, in coordination with childcare programs, family and youth serving programs, and providers of Domestic	

**Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.**

**Goal Statement:**

By the end of the performance period, HDIS data for the **Vallejo/Solano County CoC** will show **3%** of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing **23 fewer** people and a **2% reduction** from the baseline.

*\*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

**Goal Narrative:**

This outcome goal projects a decrease in the number of persons returning to homelessness within 2 years after exiting to permanent housing to 3% by 2025. Although this is a 3 percentage-point decrease from the HHAP-3 goal of 6%, it is in alignment with the 3 percentage-point decrease seen from CY2020 to CY2021. This goal also takes into account planned increases in housing retention and stability support, including countywide diversion and prevention protocols, housing related financial assistance, and systemwide landlord engagement strategies.

Baseline Data: % of people who return to homelessness within 6 months after having exited homelessness to permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
5%	2%	40%	3%

**Describe Your Related Goals for**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

**Describe the trackable data goal(s) related to this Outcome Goal:**

*Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*

People who identify as Black or African American have historically had higher rates of returns to homelessness within 12 months after being placed in permanent housing through RRH or PSH in Solano County. 2020 HDIS data indicates that the rate of return to homelessness within 12 months after exiting to permanent housing for this population was 54.5% from RRH and 50% from PSH in 2020, an increase from 36.6% from RRH and 43.8% from PSH in 2019.\* In addition, according to Cal ICH baseline data, people who identify as Black or African American and those who identify as multiple races have a higher rate of returns to homelessness within 6 months of exiting to permanent housing destinations that the average – 7% for Black or African American and 9% for multiple races versus an average rate of 5% for all persons in 2021. These high rates of returns to homelessness may be due to stereotypes and assumptions held by property owners/landlords, limited knowledge of fair housing laws, and lack of access to prevention resources and support services.

\*Note: HDIS dashboards no longer appear to include "Returns to Homelessness" data that was previously in the "Racial Disparities in Exits and Returns" dashboard. As such, there is no updated data for 2021.

In committing to reduce the number of persons who return to homelessness after exiting to permanent housing by June 30, 2025, the number of people who identify as Black or African American and multiple races who return to homelessness within 6 months of exiting homelessness to permanent housing will decrease by at least 2% through identifying reasons for the high rate of returns to homelessness among people who identify as Black or African American and as multiple races with the Solano REAL Team and agencies serving these populations and expanding countywide prevention and diversion, risk mitigation and financial assistance to maintain housing. People who identify as Black or African American and as multiple races, and people with lived experience of homelessness, will also be included in strengthening housing stability support/staffing, developing systemwide landlord education and engagement, and expanding linkages to community support.

**Outcome Goal #6. Increasing successful placements from street outreach.****Goal Statement:**

By the end of the performance period, HDIS data for the **Vallejo/Solano County CoC** will show **25** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **25 more** people and a **100% increase** from the baseline.

*\*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

**Goal Narrative:**

Cal ICH baseline data shows 0 people served in street outreach projects who exit to successful placements for CY 2020 and CY2021, which we believe is due to data entry/quality issues among street outreach programs. APR data for street outreach programs shows 18 exits to positive housing destinations out of 31 leavers in CY2021. Yet, since this data point only counts people served in street outreach projects if they have a contact with a homeless current living situation recorded during the year and it appears that current living situation data is no complete in HMIS for these projects. It is projected that through increasing the capacity and supports for housing focused Street Outreach and providing HMIS training and support to current Street Outreach, HMIS data quality will improve and future baseline data will indicate correct data for this measure. In addition, plans to enhance connections between Street Outreach and Coordinated Entry will increase successful exits.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
0	25	100%	25

**Describe Your Related Goals for**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

**Describe the trackable data goal(s) related to this Outcome Goal:**

*Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*

According to the 2019 unsheltered PIT for Solano, 18% of the population experiencing homelessness were unaccompanied youth aged 18-24 years old (Transitional Age Youth/TAY) and of those 84% were unsheltered.\* In addition, youth identifying as Black or African American were far overrepresented when compared to the Solano County general population: 46% of youth experiencing homelessness identified as Black or African American compared to 14% of the general population. Furthermore, according to FY2021 program APRs, 46.5% of the population served through Street Outreach were TAY, 43% identified as Black or African American, and 25% identified as Hispanic/Latino/a/x.

\*Note: As of the writing of this application, the full 2022 PIT report for the Vallejo/Solano County CoC has not been released.

In committing to increase the number of successful placements from street outreach by June 30, 2025, the number of persons who are unaccompanied youth aged 18-24 years old (TAY), identify as Black or African American or as Hispanic/Latino/a/x who exit from street outreach into emergency shelter, safe haven, transitional housing, or permanent housing destinations will increase to 10% of their unsheltered population (i.e. if the unsheltered TAY population is 170, the number of successful TAY placements from street outreach will be 17, or 10% of 170), through targeted street outreach that includes peer outreach workers and provides connections to the Coordinated Entry System and successful housing placements.



**Table 5. Strategies to Achieve Outcome Goals**

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Strategic uses of other sources of funding</b></p> <p><b>Description</b>                      Braid and leverage funding sources, including, but not limited to, CalAIM, Housing and Homelessness Incentive Program, Behavioral Health Bridge Housing, Homekey, Mental Health Services Act, Emergency Solutions Grants, HUD CoC, American Rescue Plan Act, California Department of Social Services programs, California Emergency Solutions and Housing, Community Development Block Grant, Community Services Block Grant, and other Federal, State and local funding to support meeting outcome goals through funding additional low-barrier interim shelter, permanent supportive housing and other affordable and deeply affordable housing, rental assistance opportunities, outreach and services focused on connections to permanent housing, countywide diversion and prevention protocols, housing related financial assistance, systemwide landlord engagement strategies, and improvements to the HMIS and Coordinated Entry systems.</p> <p><b>Timeframe</b>                      7/1/2021 - 6/30/2025</p> <p><b>Entities with Lead Responsibilities</b>                      CAP Solano JPA; Solano County Health and Human Services; City housing agencies; Partnership Health Plan; Public housing agencies</p> <p><b>Measurable Targets</b>                      Update Solano County holistic funding plan that identifies sources of homelessness and housing funding and strategic uses of funds to support HHAP and Strategic Plan goals.</p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Increasing investments into, or otherwise scaling up, specific interventions or program types</b></p> <p><b>Description</b></p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p>

Increase investments into low-barrier regional Navigation Centers with housing focused support services, connections to the Coordinated Entry System and permanent housing from street outreach and interim shelter, rapid rehousing and housing related financial assistance, systemwide landlord engagement strategies, housing support staff within permanent supportive housing, and improvements to the HMIS and Coordinated Entry systems.

**Timeframe**

7/1/2021 - 6/30/2025

**Entities with Lead Responsibilities**

CAP Solano JPA; Solano County Health and Human Services; City housing agencies; Partnership Health Plan

**Measurable Targets**

Invest in the development and operations of at least one new low-barrier emergency shelter or regional Navigation Center with an estimated 125 beds; housing focused staffing for interim shelter, street outreach, and CES; additional rapid rehousing and housing related financial assistance; systemwide landlord engagement strategies; housing support staff within permanent supportive housing; and improvements to the HMIS and Coordinated Entry systems.

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
<b>Improving access to supportive services and/or physical health and behavioral health services</b>	
<b>Description</b>	
Expand housing program linkages to support services, including childcare assistance, transportation assistance, job skills, access to healthy food, and access to behavioral and physical healthcare; diversify supportive services options for seniors and people on disability, including those living in affordable housing properties; and expand wraparound services, including behavioral health support, within permanent supportive housing.	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</li> <li><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</li> <li><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</li> <li><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</li> <li><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</li> <li><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</li> </ul>
<b>Timeframe</b>	
7/1/2021 - 6/30/2025	
<b>Entities with Lead Responsibilities</b>	
CAP Solano JPA, Coordinated Entry System Lead Agency, Solano County Health & Social Services, Housing First Solano CoC, affordable housing developers, service providers	
<b>Measurable Targets</b>	

Add housing-focused case management staff within interim shelter, housing programs and coordinated entry system. Partner with childcare providers to provide dedicated spots for clients experiencing homelessness. Partner with Solano Workforce Development Board to connect participants to job skills and employment opportunities. Explore partnerships with Solano Transportation Authority, Metropolitan Transportation Commission to provide subsidized or free

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
<b>Expanding and strengthening cross-system partnerships and/or collaborative planning</b>	
<b>Description</b>	
Expand and strengthen partnerships between the CAP Solano JPA, County of Solano Health & Social Services (behavioral health department; employment & eligibility services), Partnership Health Program (managed care), criminal legal system partners (law enforcement, court system, county jails, and probation department), Solano Workforce Development Board, Solano First 5, Head Start, Solano County Office of Education, Solano Transportation Authority and the Metropolitan Transportation Commission, among others to support strategic planning and coordination of services targeted toward those experiencing or at-risk of experiencing homelessness	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.  <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.  <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.  <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.  <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.  <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.  <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
<b>Timeframe</b>	
7/1/2021 - 6/30/2025	
<b>Entities with Lead Responsibilities</b>	
CAP Solano JPA, Solano County Health & Social Services; Housing First Solano CoC	
<b>Measurable Targets</b>	
Establish Memoranda of Understanding (MOUs) and/or other formal agreements with detailed commitments that focus on coordinating and integrating interim and permanent housing resources (both capital and rental subsidies), supportive services, and outreach and engagement strategies to enhance person-centered and effective homelessness response system outcomes with Partnership Health Plan, Solano County Health & Social Services, Solano County Probation Department, local law enforcement and jails, Solano Workforce Development Board, Solano First 5, Childstart Inc. (Head Start), Solano County Office of Education, and the Solano Transportation Authority, among others.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.

<b>Improving data quality, data systems, and/or data analyses to better inform decision-making</b>	
<b>Description</b> Improve HMIS and HDIS data quality through improved data management systems, training and support for staff responsible for data input, and regular data analysis reports to better inform decision-making around strategic planning and investments, outcome goals and strategies to address homelessness.	<input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.  <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
<b>Timeframe</b> 7/1/2021 - 6/30/2025	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
<b>Entities with Lead Responsibilities</b> CAP Solano JPA; Pathways Community Network Institute; Housing First Solano CoC	<input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.  <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.
<b>Measurable Targets</b> Transition to new HMIS system administrator, Pathways Community Network Institute, implement regular training and support for program staff, and implement new HMIS software.	<input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

<b>Strategy</b>	<b>Performance Measure to Be Impacted (Check all that apply)</b>
<b>Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements</b> <b>Description</b> Streamline Coordinated Entry System processes to ensure that housing resources are being effectively matched to people based on need so that the right housing interventions are being targeted to the right people at the right time. Expand outreach and engagement in connection with the coordinated entry system by increasing staff capacity to conduct street outreach, needs assessment, diversion screening/problem solving, and housing navigation. Develop systemwide landlord engagement strategies, including engaging with property owners and landlords to increase availability of housing units (both public and private) for people seeking to exit homelessness.	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.  <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
<b>Timeframe</b>	

7/1/2021 - 6/30/2025

**Entities with Lead Responsibilities**

CAP Solano JPA, Coordinated Entry System Lead Agency, Housing First Solano CoC

**Measurable Targets**

Develop a CES prioritization scheme that considers vulnerabilities from a racial equity lens and in relation to the experiences of families with minor children, youth and single adults.  
Train and support Street Outreach staff to conduct needs assessment, diversion screening/problem solving, and housing navigation.  
Develop systemwide landlord engagement plan that includes increasing staffing with housing/real estate experience and improving staff capacity to provide countywide housing location, landlord engagement, and housing search support.

- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

**Strategy**

**Expanding and strengthening partnerships with people with lived expertise**

**Description**

Strengthen the role of the Housing First Solano Lived Experience Committee (LEC) within policy and decision-making regarding homeless and housing services, including participation on the Housing First Solano CoC Board, input into to CAP Solano JPA decision making, participation on review and rank panels for homeless and housing funding, and engagement within community needs assessments and action planning processes.  
Employ peer support support specialists within Solano County Behavioral Health programs.

**Timeframe**

7/1/2021 - 6/30/2025

**Entities with Lead Responsibilities**

CAP Solano JPA, Solano County Health & Social Services; Housing First Solano CoC and Lived Experience Committee

**Measurable Targets**

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

**Performance Measure to Be Impacted  
(Check all that apply)**

Lived Experience Committee members will have a regular agenda item on Housing First Solano CoC Board and General Membership meeting agendas and at least one LEC member will participate in CAP Solano JPA review and rank panels for funding.  
 Solano County Behavioral Health programs will hire at least 2 peer support

to permanent housing.

6. Increasing successful placements from street outreach.

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Reaching underserved and historically marginalized communities and populations</b></p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p>
<p><b>Description</b></p>	
<p>Collaborate with the Solano Racial Equity Action Lab (REAL) Team to collectively identify and implement goals and strategies to ensure racial and gender equity in service delivery and access to housing and services.</p>	
<p><b>Timeframe</b></p>	
<p>7/1/2021 - 6/30/2025</p>	
<p><b>Entities with Lead Responsibilities</b></p>	
<p>CAP Solano JPA, Solano County Health &amp; Social Services; Housing First Solano CoC; Solano REAL Team</p>	
<p><b>Measurable Targets</b></p>	
<p>Work with the REAL Team to meet their work plan goals to:</p> <ul style="list-style-type: none"> <li>•Create an action plan to guide the decision-making process of the CoC Board and CAP Solano JPA and Solano County over the next three to five years.</li> <li>•Identify and obtain funding to address racial disparities within the homeless and housing services system</li> <li>•Provide at least two training sessions for the homelessness service provider community on landlord engagement techniques (including racial equity concerns/lived experiences) and fair housing laws for racial equity.</li> <li>•Facilitate education and outreach to local landlords/property owners that break down racial biases and increase equitable access to permanent housing.</li> </ul>	

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.



Table 6. Funding Plan on Strategic Intent

E g b e Use Category intended to be Supported with HHAP 4	Approximate % of TOTAL HHAP 4 ALLOCATION to be based on this E g b e Use (%)	Approximate % of TOTAL HHAP 4 ALLOCATION to be used under this E g b e Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP 4	How is this a strategic use of HHAP 4 resources that addresses needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis Narrative)?
1. Rapid rehousing	18%	3%	Rental assistance for expanded housing opportunities through landlord engagement via navigators.	The provision of rental assistance through landlord engagement via Housing Navigators will support meeting outcome goals 1b - reducing the number of persons experiencing homelessness on a daily basis; 3 - increasing the number of people exiting homelessness to permanent housing; 4 - reducing the length of time persons remain homeless; and 6 - increasing successful placements from street outreach. Permanent housing placements for people experiencing homelessness who are unsheltered and/or have mental health and substance use challenges (MHSU) in Solano County was identified in the Neighbors Helping Neighbors - Five-Year Regional Strategic Plan to Respond to Homelessness in Solano County and the engagement of property owners and landlords to increase the availability of housing units is a strategy that the community is currently focusing on implementing. Through supporting housing navigation staff who are skilled in landlord engagement and armed with funding for housing subsidies, persons who are experiencing homelessness will be connected with sustainable permanent housing more rapidly.	The decision to invest in rental assistance for expanded housing opportunities through landlord engagement via navigators was informed by the funding analysis of planned uses of other state, local, and/or federal funding sources which indicates that there is a need to leverage previous rounds of HHAP funding and other rental assistance funding to support system-wide landlord engagement and rental assistance, with a focus on permanent housing placements for people experiencing homelessness who are unsheltered and/or have mental health and substance use challenges (MHSU).
4. Services coordination	64%	5%	Housing support staff for No Place Like Home supportive services per MOU: 2 NPLH developments, total of 57 NPLH and 10 WPC units.	Housing support staff for participants in NPLH units will support meeting outcome goals 1a - reducing the number of persons experiencing homelessness through increasing access to services; and 5 - reducing the number of persons who return to homelessness after exiting to permanent housing. The need for housing retention support for persons with MHSU has been identified in the Regional Strategic Plan, as well as in the CSBG Community Needs Assessment and Action Plan, HHAP community feedback processes and planning processes with Partnership Health Plan for CoAIM and HHP. Housing support staff for NPLH units will address this need through connecting residents to services and reducing returns to homelessness.	The decision to invest in housing support staff for residents in No Place Like Home developments was informed by the funding analysis of planned uses of other state, local, and/or federal funding sources, which indicates that there is a need for supportive services staff for housing retention and to leverage previous rounds of HHAP funding and the NPLH and Whole Person Care funding for development of these units.
5. Systems support	11%	2%	Housing navigation staff to locate and expand PSH.	Housing Navigators, who are also armed with rental assistance funds and landlord engagement skills, will support meeting outcome goals 1b - reducing the number of persons experiencing homelessness on a daily basis; 3 - increasing the number of people exiting homelessness to permanent housing; 4 - reducing the length of time persons remain homeless; and 6 - increasing successful placements from street outreach. The housing navigation staff will both support permanent supportive housing (PSH) placements for people experiencing homelessness who are unsheltered and/or have mental health and substance use challenges (MHSU) in Solano County, and the identification of units that residents in PSH may move to when they are able to move on to non-supportive housing, thus opening up those PSH units for others with higher needs. This was identified as a need in the Regional Strategic Plan as well as in the CSBG Community Needs Assessment and Action Plan, HHAP community feedback processes and planning processes with Partnership Health Plan for CoAIM and HHP. Housing Navigation staff who are skilled in locating and expanding connections to PSH and non-supportive permanent housing, who are also skilled in landlord engagement and armed with funding for housing subsidies, will connect persons who are experiencing homelessness to sustainable permanent supportive housing more rapidly and support movement out of PSH for those who are able to sustain housing without on-site supportive services.	The decision to invest in housing navigation staff to locate and expand PSH was informed by the funding analysis of planned uses of other state, local, and/or federal funding sources, which indicates that there is a need for housing navigation staff to support permanent supportive housing (PSH) placements for people experiencing homelessness who are unsheltered and/or have mental health and substance use challenges (MHSU) and connections to non-supportive housing for those who are ready to move on in Solano County. This funding will also leverage previous rounds of HHAP funding, and funding that supports the Coordinated Entry System, as housing navigation staff will work in coordination with CES.
10. Administrative (up to 7%)	7%		Administration of HHAP-4 funds.	Administrative funds will support the indirect and administrative costs connected with the provision of rental assistance, landlord engagement, housing navigation staff, housing support staff, HMIS data, and collaboration with CES.	The decision to invest in administrative costs was informed by the funding analysis of planned uses of other state, local, and/or federal funding sources, which indicates that there is a need for administrative support in order to implement the HHAP-4 allocations.
<b>Total:</b>	<b>100%</b>	<b>10%</b>			



**Table 7. Demonstrated Need**

**Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.**

<b>Demonstrated Need</b>	
# of available shelter beds	
# of people experiencing unsheltered homelessness in the homeless point-in-time count	
Shelter vacancy rate (%) in the summer months	
Shelter vacancy rate (%) in the winter months	
% of exits from emergency shelters to permanent housing solutions	
Describe plan to connect residents to permanent housing.	