



## California Interagency Council on Homelessness

# Homeless Housing, Assistance and Prevention Round 4 Application

## Application Information

**Application Due Date: 11/29/2022**

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

## Application Submission for HHAP-4 Funding

Using the [HHAP-4 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.
5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

## **How to Navigate this Form**

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.
- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.
- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

**I have reviewed the HHAP-4 statute, FAQs, and application template documents**

Yes

**I am a representative from an eligible CoC, Large City, and/or County**

Yes

## Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

### Eligible Applicant(s) and Individual or Joint Designation

Joint

This application represents the joint application for HHAP-4 funding on behalf of the following eligible applicant jurisdictions:

## Joint Applicants Selection

### Eligible Jurisdiction 1

#### Eligible Applicant Name

El Dorado County

### Eligible Jurisdiction 2

#### Eligible Applicant Name

CA-525 El Dorado County CoC

*Click + Add Eligible Jurisdiction above to add additional joint applicants as needed.*

## Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

### Administrative Entity

County of El Dorado, Health and Human Services Agency Public Housing Authority

### Contact Person

Alyson McMillan

### Title

Program Manager

### Contact Person Phone Number

(530) 295-6931

### Contact Person Email

alyson.mcmillan@edcgov.us

### \*Agreement to Participate in HDIS and HMIS

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

## Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

### **HHAP-4 Data Tables**

Final FA Amendments \_TbIs 1-7 Final HHAP 4 data\_tables 02.27.23.xlsx

### **Governing Body Meeting Agenda or Minutes**

Certified Minute Order + Apprd Master Report 11.15.22.pdf

### **Optional Supporting Documents**

## **Part I. Landscape Analysis of Needs, Demographics, and Funding**

**Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**

Yes

**Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**

Yes

**Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.**

Yes

## Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the [HHAP-4 Data Tables](#) into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

### Table 4: Outcome Goals

**Name of CoC**

CA-525 El Dorado County CoC

#### 1a. Reducing the number of persons experiencing homelessness.

**Goal Statement**

By the end of the performance period, HDIS data for the [El Dorado Opportunity Knocks CoC] will show [428] total people accessing services who are experiencing homelessness annually, representing [60] [more] people and a [16%] [increase] from the baseline.

**Goal Narrative**

El Dorado County and CoC, following the strategic plan, are collaborating to maximize services within the region, including adding a 60-bed navigation center and increasing street outreach. This will increase access to services, variety of services providing more options for persons based on their individual needs, and more pathways out of homelessness. Utilizing this strategy, the combined jurisdictions will increase the number of persons served resulting in more positive housing exits.

<b>Baseline Data</b>	<b>Change in # of People</b>	<b>Change as % of Baseline</b>	<b>Target Annual Estimate of # of people accessing services who are experiencing homelessness</b>
368	60	16%	428

**Decrease/Increase in # of People**

Increase

**Optional Comments**

### Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Homelessness in El Dorado County disproportionately affects Black, Indigenous, and people of color (BIPOC) populations at a significantly higher rate than is represented in the general Census population. According to the general Census, El Dorado County's population is 1% Black & African American, however there are 3.1% of persons experiencing homelessness are Black or African American. Similarly, American Indian or Alaska Natives comprise only 1.3% of the general population but comprise 2.5% of the homeless population and 8% of the highest vulnerability unsheltered population. However, when evaluating racial disparity in access to services, the 2022 HMIS data suggests that for the most part, services are being utilized by all races equitably. For example, Black or African Americans make up 4% of persons experiencing homelessness and 3% of persons accessing programs. Native Americans compose 3% of all persons experiencing homelessness and 3% of persons accessing programs. Goal: The County & CoC

are focused on reducing the disparities of homeless Black or African American and American Indian or Alaska Natives individuals by the addition of the following services: a) Increase homeless services and intake data points to reach more individuals, including minority populations and capture data more closely; b) Develop In-County 60-bed Navigation Center/Emergency Shelter; c) Provide Wraparound services and Case Management at the Shelter; d) Add Coordinated Entry Access Points in underserved or marginalized communities; e) Increase CoC Board representation, and cultural competency for BIPOC, LGBTQ+, Transitional Age Youth (TAY), youth, and persons with Lived Experiences; f) Increased targeted outreach and prevention and diversion activities; g) Focus on minority populations that reflected a higher representation in unsheltered population in the 2022 PIT Count than El Dorado County Census population and h) increase referrals to services for populations with ongoing population-level and services level discrepancies.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Track Homeless Management Information System (HMIS) data including the By Name List and the total number of persons referred to and accessing services throughout the County/CoC region. This will be verified by biennial Point-in-Time (PIT) Count numbers and tracking the decrease in the total number of people experiencing homelessness.

**1b. Reducing the number of persons experiencing homelessness on a daily basis**

**Goal Statement**

By the end of the performance period, data for the [El Dorado Opportunity Knocks CoC] will show [597] total people experiencing unsheltered homelessness daily, representing [81] [fewer] people and a [12%] [reduction] from the baseline.

**Goal Narrative**

CA-525 is one of 4 CoC regions in the state of California without a year-round emergency shelter. Using HHAP 3 and 4 funding, a navigation center is anticipated to open January 2023. The plans include both a temporary shelter, which will be opened rapidly and include 60-beds, and for construction on a permanent shelter to begin by December 2023. This facility will rapidly increase the number of shelter beds in the community, with a short-term outcome of reducing the total number of persons experiencing unsheltered homelessness and providing wrap-around navigation services finding positive housing exits as a long-term solution for reducing the total number of persons experiencing homelessness in the community.

<b>Baseline Data</b>	<b>Change in # of People</b>	<b>Change as % of Baseline</b>	<b>Target Daily Estimate of # of people experiencing unsheltered homelessness</b>
678	81	12%	597

**Decrease/Increase in # of People**

Decrease

**Optional Comments**

**Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

There is currently no year-round, low-barrier emergency shelter in El Dorado County available to the

general population. As such, unsheltered homeless individuals of all races and ethnicities are underserved. Of the total homeless unsheltered count included in 2022 PIT Count, 3.5 of the homeless individuals identified as Black or African American which is three times that of the general population at 1%. Three percent (2.5%) identified as American Indian or Alaska Native, which was higher than the general population at 1.3%. This data suggests there are twice as many American Indian or Alaska Natives in the homeless system of care compared to the general population in the County, but more than six times more at the highest level of need (a score of more than 10 on the Vulnerability Index - Service Prioritization Decision Assistance (VI-SPADT) Tool) for unsheltered homeless populations.

Goal: The County intends to focus on the homeless population as a whole, by building a 60-bed Navigation Center/Emergency Shelter, which will include the provision of wraparound services and case management at the site. Additional increased Coordinated Entry Access Points in underserved and marginalized communities are being added to reach populations that may not have utilized services prior. With the increased services and data points, the County will reach more individuals, including these minority populations. In addition, the County and CoC will capture data with increased intakes.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Utilize HMIS data and PIT data for tracking the changes in the number of people experiencing unsheltered homelessness. We will analyze PIT and HMIS data to track trends in disparity by race and ethnicity, track exits to different housing types, and track the entry of persons into the newly developed 60-bed Navigation Shelter project type data in HMIS.

**2. Reducing the number of persons who become newly homeless.**

**2. Reducing the number of persons who become newly homeless.**

**Goal Statement**

By the end of the performance period, HDIS data for the [El Dorado Opportunity Knocks] will show [201] total people become newly homeless each year, representing [22] [fewer] people and a [10%] [reduction] from the baseline.

**Goal Narrative**

The CoC and County combined jurisdictions continually strive to improve partnerships with El Dorado County Health and Human Services Agency (HHS) Adult Protective Services and El Dorado County Probation Department to enact new prevention/diversion activities. Additionally, HHS Housing and Homeless Services partners with HHS's Social Service programs (CalWORKs, Adult Protective Services, and Child Protective Services) and the El Dorado County Office of Education to identify households at risk of homelessness or experiencing housing instability to expand current programs. A focus is placed on developing and providing prevention/diversion programs to identified at-risk clients. The County and the CoC also evaluates homeless intake assessments for first-time homelessness to ensure equity is in place, and in order for the County and contracted providers to analyze data to determine if racial disparities exist in these programs. Community partnerships that strive to identify individuals at risk of homelessness is a key component of reducing the newly homeless population.

<b>Baseline Data</b>	<b>Change in # of People</b>	<b>Change as % of Baseline</b>	<b>Target Annual Estimate of # of people who become newly homeless each year</b>
223	22	10%	201

**Decrease/Increase in # of People**  
Decrease



### **Optional Comments**

El Dorado County is frequently home to wildfires, which has now become an annual occurrence. At this time, the community cannot predict future homelessness due to destruction of homes to natural disaster.

## **Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

The Point-in-Time (PIT) Count data collected in El Dorado County (County) in February 2022 showed that 28% of all survey participants were experiencing homelessness for the first time. However, the community's Coordinated Entry's homelessness intake assessment, the Vulnerability Index - Service Prioritization Decision Assistance Tool (VI-SPDAT), collects information to determine chronic homeless measures but does not target first-time homelessness. Therefore, assistance is needed on identifying data sources for households experiencing homelessness for the first time. As improved data collection efforts are underway, this data may be shown more cohesively in the County's Homeless Management Information System (HMIS) as the integration of Assembly Bill (AB) 977 continues, which mandates all housing and homeless programs to enter data into HMIS. As much of the prevention and diversion work being done in the County is through the HHSA CalWORKs programs, which limits support to families, service gaps have been identified as there are fewer programs in place that provide prevention/diversion services to households without minor children. As a result, adult-only households (without dependents) are an underserved population for diversion and prevention services. To reduce this number, the County and CoC have identified a new partnership using prevention/diversion funding to stop homelessness before it begins. The program will receive referrals through Coordinated Entry for eligible households and provide short-term homeless-prevention rental-assistance. Currently, Coordinated Entry is not receiving referrals from households who are at risk, and not at imminent risk of homelessness, so using these new referrals, household data will be analyzed to ensure racial, ethnic, age and other equity data measures are maintained.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Track HMIS data for prevention and diversion programs including new HMIS programs integrated through the passage of AB-977, which mandates all housing and homeless programs to record data in HMIS. The County and CoC will also utilize Point-in-Time Count data to track the total number of people experiencing first-time homelessness.

### **3. Increasing the number of people exiting homelessness into permanent housing.**

### **3. Increasing the number of people exiting homelessness into permanent housing.**

#### **Goal Statement**

By the end of the performance period, HDIS data for the [El Dorado Opportunity Knocks CoC] will show [106] total people exiting homelessness into permanent housing annually, representing [20] [ more] people and a [23% increase] from the baseline.

#### **Goal Narrative**

To increase the awards of housing subsidies including the prioritization of issuing Emergency Housing Vouchers, Veteran's Affairs Supportive Housing Vouchers for Veterans, Housing Choice Vouchers, and Tenant Rental Based Assistance, which currently provides rental subsidies for up to 10 households for 2

years. Public Housing Authority Vouchers are client choice, and those who are exiting homelessness are eligible for additional services through a partnership with a local non-profit homeless provider who operates a Homekey Permanent Housing unit with 57 beds. El Dorado County is also in the process of finalizing a contract with an experienced permanent housing provider for the provisions of Shared Housing and Rapid Rehousing.

<b>Baseline Data</b>	<b>Change in # of People</b>	<b>Change as % of Baseline</b>	<b>Target Annual Estimate of # of people exiting homelessness into permanent housing</b>
86	20	23%	106

**Decrease/Increase in # of People**  
Increase

**Optional Comments**

## **Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

The County of El Dorado and the CoC prioritize placement into housing based on Dynamic Prioritization and VI-SPDAT scoring, as placement is prioritized for households with the highest needs based on VI-SPDAT scores. New prioritization tools are being evaluated as the VI-SPDAT is known to have inherent biases. In the current housing programs, there are no racial/ethnic/age/ or sex discrepancies apparent in the analysis of who are being served. In thorough evaluations however, in those who have been on the by-name list for 12-months or longer, there is a slightly higher number of persons who are Black/African American which make up 4% while representing 3.1% of the total Homeless populations, as of now El Dorado County and the CoC do not have data that establishes any known disparities in the delivery of homeless services including rates of successful permanent housing placements and/or housing retention rates.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Utilize HMIS data to a) Measure the changes in the number of Permanent Housing units and households served; and b) Track the number of people exiting homelessness into permanent housing. In addition, the County will track the issuance of VASH vouchers and EHV's through referral in Coordinated Entry and through the issuance of housing/rental assistance through the County Public Housing Authority.

### **4. Reducing the length of time persons remain homeless.**

### **4. Reducing the length of time persons remain homeless.**

**Goal Statement**

By the end of the performance period, HDIS data for the [El Dorado Opportunity Knocks CoC] will show [105] days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing [24] [fewer] days and a [19%] [reduction] from the baseline.

**Goal Narrative**

The Combined El Dorado Jurisdictions will have a new 60-bed Navigation Center open in January 2023

and will have a correlating Street Outreach program targetting encampments and other populations which may not otherwise access services (Including Coordinated Entry). This structure sets up a pathway for persons from unsheltered homelessness with limited supports and resources, to Street Outreach including case management to an Emergency Shelter with Navigation/Rehousing Services. Through this pathway, the number of days in each intervention will be decreased, by no less than an average of 9 days.

<b>Baseline Data</b>	<b>Change in # of Days</b>	<b>Change as % of Baseline</b>	<b>Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs</b>
129	24	19%	105

**Decrease/Increase in # of Days**  
Decrease

**Optional Comments**

## **Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Individuals experiencing homelessness with mental health or severe mental health diagnosis often experience setbacks as they work towards moving into permanent stable housing including accessing necessary medications, maintaining documentation (birth certificate, state-issued IDs, Social Security card), advocating with landlords and experiencing discrimination by landlords. According to the 2022 PIT Count, this group is disproportionately impacted, making up 15% of all those who participated in the survey.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Decrease the length of time homeless individuals remain homeless by June 30, 2025, by 7%. Track HMIS data for the average number of days that individuals experience homelessness while enrolled in housing and homeless programs.

**5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.**

**5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.**

**Goal Statement**

By the end of the performance period, HDIS data for the [E Dorado Opportunity Knocks CoC] will show [10%] of people return to homelessness within 2 years after having exited homelessness to permanent

housing, representing [2] [fewer] people and a [3%] [reduction] from the baseline.

**Goal Narrative**

To reduce returns to homelessness, County/CoC designated Rapid Rehousing providers will provide rental support lasting longer than 6 months and aftercare Case Management services to individuals to maintain stabilization post intervention. Additionally, the CoC and County Homelessness Services have partnered with the El Dorado County Public Housing Authority to maximize the effective use of Emergency Housing Vouchers so that persons who are permanently housed can utilize this funding source for rent support through 9/30/2030 and can receive additional supportive services to maintain their housing situation.

<b>Baseline Data</b>	<b>Change in % of People</b>	<b>Change as % of Baseline</b>	<b>Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing</b>
13%	3%	23%	10%

**Decrease/Increase in # of People**

Decrease

**Optional Comments**

**Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness**

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Ending returns to homelessness is a priority in El Dorado County. While HDIS data identified 25 individuals who exited to permanent housing (PH) and returned to homelessness in 2021, local HMIS data identified only 10 housed in permanent housing since 2019 returned to homelessness. Half (5) of the 10 individuals had high vulnerability scores, four (4) were chronically homeless, and all received a Rapid Rehousing (RRH) intervention with the provision of RRH support for an average of 6 months. RRH had been a 3–6-month intervention targeting households with a vulnerability score of 3-7 on the VI-SPDAT. In 2018, the local CoC implemented a Dynamic Prioritization model to respond to the number of individuals experiencing homelessness with high vulnerability and the lack of appropriate interventions, allowing for persons with higher vulnerability scores to be placed into housing first interventions more quickly. Initially, these short-term RRH interventions did not evolve to meet the changing clientele as RRH providers maintained a short-term lighter-touch service provision though working with lower-acuity clients. In 2020, the CoC extended RRH to 12 months to improve housing outcomes. In addition, using County awarded Emergency Housing Vouchers, up to 70 households will be moved into housing for up to 9 years (as currently HUD funded) of rental support, which will significantly increase housing support and reduce the number of households returning to homelessness. The HMIS data analyzed did not reflect any disproportionately impacted subpopulations and/or reflect underserved populations.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Decrease the percentage of individuals returning to homelessness after exiting homelessness to permanent housing from 13% to 10% by June 30, 2025. To track this goal, the County and EDOK COC will analyze Coordinated Entry Services (CES) data from the By-Names-List and HMIS data to measure the percent of individuals who return to homelessness, as well as track returns to homeless from the Homeless Data Integration System (HDIS) to be more informed.

**6. Increasing successful placements from street outreach.**

## 6. Increasing successful placements from street outreach.

### Goal Statement

By the end of the performance period, HDIS data for the [El Dorado Opportunity Knocks CoC] will show [16] total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing [8] [ more] people and a [100%] [increase] from the baseline.

### Goal Narrative

The El Dorado County Emergency Shelter/Navigation Center scheduled to open in January of 2023 will increase emergency shelter bed capacity by 60 beds in the community. Simultaneously, the County and the CoC will increase street outreach to unsheltered populations to expand access to care and placement opportunities into the newly developed shelter. Through these matched efforts, the goal is to increase the number of individuals exiting street outreach to accessing shelter beds, but also to expand and enhance programs that facilitate individuals transitioning to community-based, independent living arrangements.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
8	8	100%	16

### Decrease/Increase in # of People

Increase

### Optional Comments

## Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

**Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

As a whole, unsheltered individuals are underserved in El Dorado County, as there are no emergency shelters open to the general public. To address this problem, the County of El Dorado and the local CoC set aside funding for an in-County Navigation Center/Emergency Shelter which will house 60 individuals in a congregate setting. This project is prioritized for the HHAP-4 allocation. The County of El Dorado (County) Board of Supervisors declared an Emergency Shelter Declaration in April 2022 to ensure that the County can quickly develop this Navigation Center/Shelter to include wrap-around services, on-site intake, and operations, with the goal of early 2023 for the shelter to be operational. The County and CoC plan to add Street Outreach programs to increase intakes for placement into the newly developed shelter. Additionally, the County Health and Human Services Agency (HHS) and the CoC have partnered with Medi-Cal Managed Care Providers (MCPs) to increase health street outreach to Medi-Cal members through the California Department of Social Services (CDSS) Housing and Homelessness Incentive Program (HHIP) to expand and enhance programs that facilitate individuals transitioning to community-based, independent living arrangements.

**Describe the trackable data goal(s) related to this Outcome Goal:**

Increase the number of unsheltered individuals served from 8 to 16 by June 30, 2025. The County and EDOK CoC will track the number of persons exited from street outreach projects in HMIS to measure this

goal.

## Table 5: Strategies to Achieve Outcome Goals

### Strategy 1

#### Type of Strategy

Increasing investments into, or otherwise scaling up, specific interventions or program types

#### Description

The County of El Dorado (County) and El Dorado Opportunity Knocks (EDOK) Continuum of Care (CoC) Community Plan to End Homelessness (Action Plan) prioritizes "Increasing Access to Homeless Emergency Response Services". To achieve this goal, the County is developing a temporary emergency shelter set to open in January 2023 which will serve until the opening of a permanent year-round, housing-focused Navigation Center/Emergency Shelter (ES) anticipated to open in Winter 2024/2025. These shelters will be open to the general population, both with the expected capacity to shelter 60 individuals. With this development, the County will significantly improve shelter capacity to support individuals exiting homelessness. These ES will be open around the clock and be staffed with qualified Housing and Homelessness Case Managers and have County Behavioral Health staff on-site 8 hours per week to provide emergency resources, connections to mental health services, and supportive housing. Wrap-around services will be provided at the Navigation Center to connect clients to needed services.

#### Timeframe

3/31/22 - 3/31/25 - Actions: Implementation Plan - The County Board of Supervisors have identified and approved an In-County site upon which to develop the general population Navigation Center/Emergency Shelter. The County of El Dorado and the CoC plan to utilize a combination of State and Federal awarded funds to support this major project currently underway. HHAP-4 funding, if awarded, will be prioritized for the operations of this Emergency Shelter. The County has contracted with an experienced homeless service and case management Contractor to provide on-site management and case management at the shelter, who is currently hiring staff to operate the facility, with a projected start date of January 2023. (This provider was identified in a competitive solicitation conducted by the County of El Dorado in early 2022.)

#### Entities with Lead Responsibilities

HHSA Housing and Homeless Services in coordination with County of El Dorado Facilities, County contracted Navigation Center Project Manager, Navigation Center Site Management, and Case Management providers.

#### Measurable Targets

Increase emergency shelter capacity in the County's homeless system of care by creating 60 new shelter beds with a path to provide immediate shelter to individuals referred through Coordinated Entry. A measurable target will be the County's progress made in reducing unsheltered homelessness in El Dorado County by 10%.

#### Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
6. Increasing successful placements from street outreach

### Strategy 2

#### Type of Strategy

Expanding and strengthening cross-system partnerships and/or collaborative planning

### **Description**

The County of El Dorado and CoC Community Action Plan prioritizes "Partnering Across El Dorado County to Build Collective Solutions". To achieve this goal and to reduce the number of people experiencing homelessness, the CoC and County are creating and implementing coordinated, system-wide prevention and diversion screening and problem-solving protocols. These tools will be designed to help people at risk of homelessness remain housed collaboratively across the County, target at-risk households, and increase access to individuals who are underserved and/or under-represented in the homeless population in El Dorado County.

### **Timeframe**

3/31/22 - 3/31/25 - Actions: The County and CoC have established committees and identified leads and entities involved to create and implement prevention and diversion plans focused on increased crisis response outreach county-wide. The expansion of County outreach and diversion services will be a collaborative approach between County agencies (such as County public safety, child welfare, mental and behavioral health services, and the homeless system of care) and County partners.

### **Entities with Lead Responsibilities**

County Coordinated Entry System, County HHSA Housing and Homeless Services, County Child Welfare, HHSA Adult Protective Services and CalWORKs, Probation and County Jail, and the El Dorado Office of Education in collaboration with the EDOK CoC.

### **Measurable Targets**

Increasing the number of homeless households served by prevention and diversion services will allow the County and CoC to increase the number of individuals accessing services by 10%.

### **Performance Measure(s) to Be Impacted (Check all that apply)**

2. Reducing the number of persons who become homeless for the first time.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

## **Strategy 3**

### **Type of Strategy**

Strengthening the quality or performance of housing and/or services programs

### **Description**

The Action Plan identifies "Increasing Access to Housing for All El Dorado County Residents" as a necessary priority/goal. To help achieve this goal, the County of El Dorado, the Public Housing Authority, and the CoC, in partnership with community providers and County Partners, have enacted a plan to increase the number of people exiting homelessness into permanent housing. Actions to be Taken: Prioritize the placement of any individuals housed at the County of El Dorado's temporary Emergency Shelter (ES) site into permanent housing through the efforts of HHSA Housing and Homeless Services and County Partners. Once the newly developed Navigation Center/ Emergency Shelter is operable, the County's contracted Rapid Rehousing and Shared Housing provider will prioritize working with clients placed in this shelter, to connect those clients to permanent housing. In addition, HHSA's Housing and Homeless Services (HHS) program, through a partnership with El Dorado County Public Housing

Authority (PHA), will increase subsidized housing voucher utilization, including implementing a homeless preference for vouchers. HHSA Community Services has partnered with the County's Planning and Building Department to establish a Memorandum of Understanding for the pass-through of awarded HOME Program Tenant Based Rental Assistance (TBRA), and HHSA will issue a Request for Proposal to solicit providers to accept Project Based Vouchers (PBV). Lastly, the PHA has utilized Emergency Housing Vouchers (EHV) and partnered with a Homekey permanent housing site in the County to place 15 of the most vulnerable persons in permanent housing with supports with the addition of financial assistance. Taking all of these steps will increase the use of housing subsidies to drive permanent placements.

**Timeframe**

3/31/22 - 3/31/25

**Entities with Lead Responsibilities**

HHSA Housing and Homeless Services, County Public Housing Authority, in coordination with the County of El Dorado's contracted housing and homeless service providers (Navigation Center Case Management, Coordinated Entry Services & Rapid Rehousing Providers).

**Measurable Targets**

Increased number of persons who utilize housing subsidies, including Home TBRA, EHV's, Housing Choice and VASH vouchers, and Homekey units available for permanent housing. All efforts will lead to the goal of increased homeless placement into permanent housing to target the goal of 10%. The County and CoC will utilize data in HMIS to track progress towards this goal.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

**Strategy 4**

**Type of Strategy**

Improving access to supportive services and/or physical health and behavioral health services

**Description**

The County of El Dorado (County) and CoC's Community Plan to End Homelessness prioritizes "Increasing Access to Homeless Emergency Response Services". In order to achieve this goal, the County, CoC, Coordinated Entry Contractor, and County PHA serving as the HMIS Lead, are training several partner groups to increase access to Coordinated Entry intake and/or annual assessment services by providing additional intake points throughout the community. This will ensure each household is able to get accurate and appropriate services based on their needs (including mental, emotional, and physical needs). These services will be offered by a variety of service providers county-wide and will be tailored by provider groups. This includes conducting client intakes at the soon-to-be operable County Emergency Shelter, and in underserved and marginalized communities. In doing so, the County and CoC will reach more individuals, including minority populations, and will also be able to capture data more



closely.

### **Timeframe**

3/31/22 - 3/31/25 - Actions: The CoC and County will increase intake access points for Coordinated Entry Services and other homeless and housing services.

### **Entities with Lead Responsibilities**

HHSA Housing and Homeless Services, the Community Provider contracted for Coordinated Entry Services, CoC Coordinated Entry 'Assessor' Providers- including Transitional Age Youth providers, and the County's contracted Navigation Center Site Manager/Case Manager Provider.

### **Measurable Targets**

The County and CoC will measure increases in the number of intakes performed through local organizations, and/or an increase in the number of annual assessments conducted in the County's Coordinated Entry within 395 days of a client's prior assessment.

### **Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

## **Strategy 5**

### **Type of Strategy**

Reaching underserved and historically marginalized communities and populations

### **Description**

The County of El Dorado and CoC Local Homeless Action Plan identified a strategy of "Stopping Homelessness Before It Begins". This strategy focuses on expanded outreach in addition to expanded diversion and prevention services. El Dorado County's Housing and Homeless Services program will partner with the CoC, Law Enforcement's Homeless Outreach Team (HOT), medical, and behavioral health providers to expand Street Outreach. This outreach will target unsheltered households and encampments, and in-reach to households accessing services, and will expand community-based targeted outreach to those who are under-represented and those who are not accessing services. Actions: The CoC and County will work with the Street Outreach contracted provider, CoC Coordinated Entry provider, Navigation Center Case Management provider and Medi-Cal Managed Care Organizations to develop plans to increase successful placements from street outreach to include providing in-reach with service providers and targeted outreach to underserved or under-represented groups.

### **Timeframe**

3/31/22 - 3/31/25

### **Entities with Lead Responsibilities**

HHSA Housing and Homelessness Services, Street Outreach Contracted Provider, CoC Coordinated Entry Contracted Provider, Navigation Center Site Manager/Case Manager Provider, and Medi-Cal Managed Care Organizations.

### **Measurable Targets**

The related goal is to increase the number of households served by prevention and diversion services by

100%, so 22 more are served. The County and CoC will track the increase in outreach operations in the County's homeless system of care and the number of people enrolled in street outreach programs. Also, the County and CoC will track the number of Intakes and/or annual assessments performed through Coordinated Entry.

**Performance Measure(s) to Be Impacted (Check all that apply)**

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

*Click + Add Strategy above to add additional strategies as needed.*

## Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

### Question 1

**[50220.8(b)(3)(D)]** My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

**Q1**

Yes

### Question 2

**[50220.8(b)(3)(D)]** My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

**Public agencies (governmental entities)**

Yes

**Private sector partners (philanthropy, local businesses, CBOs, etc.)**

Yes

**Service providers (direct service providers, outreach, shelter providers, etc.)**

Yes

**Local governing boards**

Yes

**People with lived experience**

Yes

**Other**

Yes

**Other response**

Law enforcement

**a. Please describe your most notable coordination and collaborative processes with these entities.**

The County of El Dorado (County) Health and Human Services Agency (HHS) Housing and Homelessness Services Program (HHSP) (which includes Homelessness Services and the Public Housing Authority) in conjunction with the El Dorado Opportunity Knocks Continuum of Care (EDOK CoC), recognizes that regional coordination, communication, collaboration, and community engagement are vital to the success of and support for the work of preventing and ending homelessness in El Dorado County. The County and the EDOK CoC have agreed to regional coordination and partnership on all funding and program elements related to the HHAP grant program, and have committed to joint applications for HHAP rounds 3 and 4. On February 11, 2020, June 8, 2021, and November 16, 2021, the El Dorado County Board of Supervisors formally designated HHS as the Administrative Entity (AE) for the EDOK CoC's

participation in the Homeless Housing, Assistance and Prevention (HHAP) program, and authorized HHSAs to submit applications on behalf of the County and the CoC for the HHAP Program Rounds 1, 2 and 3, respectively. More recently, on November 15, 2022, the El Dorado County Board of Supervisors authorized HHSAs to continue to serve as the AE for the EDOK CoC and to submit a joint application on behalf of the County and the CoC.

The EDOK CoC serves the entire geographic service area of El Dorado County, including unincorporated areas and the two city jurisdictions: South Lake Tahoe and Placerville. The EDOK CoC provides centralized county-wide coordination of services and stakeholders, including various government staff and elected officials from the County and both cities, and works in close partnership with Marshall and Barton Hospitals, law enforcement agencies including the South Lake Tahoe Police Department and the County of El Dorado Sheriff's Office (that oversees/conducts a Homeless Outreach Team (HOT) program), El Dorado County Probation, community-based nonprofit housing and homelessness service providers, and with people experiencing homelessness or with recently lived expertise.

Addressing homelessness within the region requires complex multi-pronged approaches involving the collaboration of multiple stakeholders. Through these coordinated efforts over the past 3 years, the County and the EDOK CoC, along with multiple county and city partners, developed a 5-year regional strategic plan titled "Collectively Building: A Community Plan to Prevent and End Homelessness in El Dorado County" (Collectively Building). The decision to develop this Community Plan was jointly made by the County, EDOK CoC, CoC member organizations, and local jurisdictions who realize a regional approach is critical to effecting immediate and long-term change to homelessness in the community. Collectively Building is the foundation used in El Dorado County on which all Homelessness strategies are built. This is a collective guideline to enhance collaboration across sectors to achieve outcome goals set by the community. Outcome goals and measurements for HHAP-4 were taken directly from this process and are reflective of these community-wide goals.

The collection of information and feedback, development of a plan, and setting and outlining of goals and strategies, required collective actions between providers and agencies, jurisdictions, and individuals and families in the community, regardless of housing status. Participants and agencies involved in the development of the strategic plan included: Persons with current or past lived experience of Homelessness, County HHSAs, CoC Board Members, County Probation, County Sheriff's Office, County Community Economic Development, County PHA, City of Placerville, City of South Lake Tahoe, Barton Hospital, Marshall Hospital, Tahoe Coalition for the Homeless, Only Kindness, The Center for Violence-Free Relationships, Live Violence Free, Nomadic Shelter, Bella Real Estate, Church of Jesus Christ LDS, Citrus Heights Veterans Assistance, Community Haven, El Dorado Community Foundation, El Dorado Community Health Center, El Dorado County Democratic Party, El Dorado County Office of Education, Elder Options, El Dorado Progressives, Green Valley Community Church, Job's Shelters of the Sierra, Just Serve, National Alliance on Mental Illness, New Morning Youth and Family Services, Placerville Union School District, Tahoe Youth and Family Services, Lilliput, Whole Person Learning, Upper Room, the Lighted Candle, Victory Village, Volunteers of America, and US Bank. In addition, an analysis of available data, research, and an evaluation of the local homeless system of care was included.

The purpose of creating the strategic plan was to identify specific, key priorities needed to move the needle on homelessness in El Dorado County and to build a roadmap for implementing those changes. The primary goals of the planning process were to:

- Establish achievable common goals that align with state and federal strategic plans relating to homelessness.
- Build and enhance partnerships.
- Guide all parties in a common direction.
- Determine funding needs and identify potential resources and strategies; and
- Develop overall and annual metrics to track progress.

Throughout the strategic plan's development, a commitment was expressed by the County and Cities' (South Lake Tahoe and Placerville) government jurisdictions, the EDOK CoC, and the many community partners involved in creating the plan that, increasing regional coordination was paramount to ensure that services and efforts within the area are not duplicated and are greatly supplemented by one another. A benefit of the strategic plan development process was the collective priority vocalized by all participants to implement effective system-wide strategies that guide all partners and investments towards a single goal: preventing and ending homelessness in the County.

This strategic plan was presented to the community at both the County and EDOK CoC public Board meetings in February 2022, and this strategic plan was formally adopted by the EDOK CoC Board on May 6, 2022. Both presentations of the strategic plan received not only support from both governing boards but also garnered community support.

EDOK CoC hosts quarterly community meetings, at which local government partners and housing and homeless service agencies attend. The EDOK CoC has designated additional committees that meet as needed, to accomplish certain tasks. Committees generally consist of some EDOK CoC Board members, EDOK CoC general members, and other volunteers. The EDOK CoC currently has the following committees:

- CES and HMIS Committee, which meets at least quarterly to support and improve Coordinated Entry processes, client referrals, and data management and collection.
- Point-In-Time (PIT) Committee, which meets weekly from September to February to coordinate the annual Sheltered, and Biennial Unsheltered PIT count.
- Performance and Evaluation Committee, which meets as needed to develop performance targets for the community providers and reviews the policies and scoring tools for the annual HUD EDOK CoC competition; and
- Governance Committee, which meets biweekly when the EDOK CoC Governing Documents need to be updated.

In line with the County and EDOK CoC's 5-year regional strategic plan, ongoing community meetings are utilized to ensure that each year's implementation plans are developed, monitored, and achieved. During these regular meetings, overlapping jurisdictions and the EDOK CoC coordinated efforts collectively evaluated how to best utilize state and federal funding and other resources and monitor the progress of the outcome goals specified in the homeless action plan provided in the HHAP-4 application. The additional collaboration will be ongoing between the EDOK CoC and the County to make decisions on how best to prioritize and braid state and federal funding, including HHAP-4 funding, to directly impact homelessness within the community and to continue strategic planning to build a strong foundation upon which the community can build.

### Question 3

**[50220.8(b)(3)(B) and 50220.8(b)(3)(E)]** My jurisdiction (e.g., City, County, CoC) is partnering or plans to use any round of HHAP funding to increase partnership with:

**People with lived experience**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Planned

**Do HHAP Funds Support This Partnership?**

No

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**Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Justice entities**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Workforce system**

Yes

**Is this partnership formal or informal?**

Informal partnering

**Is this partnership current or planned?**

Planned

**Do HHAP Funds Support This Partnership?**

Yes

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**Services for older adults**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Services for people with disabilities**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

Yes

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**Child welfare system**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

No

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**Education system**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

No

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**Local Homeless Coordinated Entry System**

Yes

**Is this partnership formal or informal?**

Formal partnering

**Is this partnership current or planned?**

Current

**Do HHAP Funds Support This Partnership?**

No

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**Other (please specify)**

No



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**a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)**

The County's and EDOK CoC's overall mission as determined in the 5-year strategic plan is, "To collaboratively identify and address social vulnerabilities, reduce inflow, increase prevention, and build a robust emergency response system to accomplish the functional end of homelessness in El Dorado County." This strategy focuses intensely on enhancing current relationships, bringing in new stakeholders, building new partnerships across sectors, and implementing strategies that will develop internal and external partnerships. In alignment with the strategic plan's mission and included in the County and EDOK CoC HHAP-4 local action plan commitments, the following committees, partnerships, and funding plans are underway:

1. On September 20, 2022, the County of El Dorado Board of Supervisors approved a 60-Bed temporary Navigation Center/Emergency Shelter site and directed County staff to take the necessary steps to open the site as soon as possible. Currently, HHSa is taking steps for the Navigation Center/Emergency Shelter to be operational in January 2023.
  - The Site will have Food Service- 3 meals per day in collaboration with the Upper Room Dining Hall, Showers/Restrooms. Shelter clients will have direct access to wrap-around services to include mental health, substance abuse, connections to apply for government benefits, housing navigation, and case management available on site.
2. Board also approved a site for a permanent Navigation Center/Emergency Shelter and directed County staff to proceed with the pre-development phase of its construction. These projects are the largest County and EDOK CoC joint investments to date aimed at reducing homelessness.
  - The Permanent site will have the services mentioned above but will include additional services including kennels for animals and additional storage for personal belongings.
3. Through a competitive solicitation conducted in 2022, the County identified a qualified provider that is now contracted to provide 24/7 Navigation Center operations, on-site case management, and wrap-around services. Additionally, the County Behavioral Health Division will be performing intakes at the shelter 8 hours per week, to refer eligible clients to mental health and substance abuse treatment.
4. In September 2021 El Dorado County combined the Homelessness Services team and the Public Housing Authority under a single manager in Community Services to form the Housing and Homelessness Services Unit. This team represents a continuum of services for the unhoused, the precariously housed, and those who are supportively housed. This team works with a variety of stakeholders to provide housing resources.
5. Street Outreach is a collaborative effort conducted in El Dorado County, which includes outreach piloted by the County Front Door Coordinated Entry System, El Dorado County Sheriff's Department, Placerville and South Lake Tahoe Police Departments, HHSa HHSP, and both local hospitals (Marshall and Barton), and smaller faith-based and community-based nonprofit organizations and is expanding to include Medi-Cal Managed Care Plans (MCPs) in 2023.
6. The EDOK CoC and the County have prioritized implementing emergency housing solutions for households experiencing homelessness as quickly as possible. EDOK CoC and the County have partnered to leverage County PHA to increase awarded operating subsidy housing vouchers, including 30 Veteran Affairs Supportive Housing (VASH) vouchers 70 Emergency Housing Vouchers (EHVs), and 10 Mainstream Vouchers. HHSa PHA plans to add a Homeless Prioritization to awarded housing vouchers in

the 2022 Homeless Strategic Plan. The mutual goal is to pair these vouchers with homeless individuals and families, in alignment with the strategic plan mission to ensure regional support and coordination occur with cities, hospitals, and EDOK CoC agencies.

7. The primary intervention for Prevention/Diversion is through CalWORKs Housing Support Programs (which is specific to eligible households with dependents). As a result, adult-only households are an underserved population in El Dorado County. To address this issue, HHSA HHSP, EDOK CoC, and the established CES committee will evaluate intake assessments for first-time homelessness, equity, and referrals. Additionally, the County will be working collaboratively with the criminal legal system, (including the juvenile legal system), child welfare (including foster care), and hospital systems to coordinate discharge planning within these jurisdictions to ensure that individuals are not discharged into homelessness. Lead members have been assigned to this goal and the group has identified the next steps to coordinate existing CES assessment tools to best serve these populations.

8. In the current housing crisis, safe and affordable housing is out of reach for many El Dorado County residents, especially those with the fewest resources, including older adults and individuals with disabling conditions. The County and EDOK CoC plan to invest in new permanent housing interventions such as shared housing or master leasing, in addition to providing landlord engagement and housing navigation services. The expectation is that these services will offer immediate support and expertise to help reduce the homeless population counts in the County over the next 3 years by expanding permanent housing placements.

9. The creation of the 5-year strategic homeless plan involved people who are currently experiencing homelessness and those who have lived experience, who are experts in the issue and have first-hand knowledge of what is needed to solve the problem. Persons with lived experience of homelessness have a role/position within the EDOK CoC Board, and the EDOK CoC is focused on ensuring individuals with lived experience are active participants included in all EDOK CoC levels of planning and decision-making meetings.

Lastly, the County in partnership with the EDOK CoC is focused on expanding relationships county-wide, to include and generate more coordination among the various programs that service households either at risk of or experiencing homelessness. Among those partnerships that have been established thus far with the related housing solutions being offered are:

- PHA offers 30 Veterans Affairs Supportive Housing (VASH) vouchers for Veterans Affairs Supportive Housing (VASH) vouchers for Veterans
- The HHSA CalWORKs program offers 33 subsidies for families with children who are eligible for services.
- The County Probation Department operates a Rapid Rehousing program for people re-entering from the criminal justice system and recently opened a 6-bed transitional home to help justice-involved individuals experiencing homelessness or at risk of homelessness.
- El Dorado County Behavioral Health operates 12 Permanent Supportive Housing Beds for those with mental health disabilities under the Mental Health Services Act (MHSA).
- Mother Teresa Maternity Home, a community-based non-profit, operates 6 beds for pregnant adults (18 and up) or emancipated minors in a drug and alcohol-free program, provides support through pregnancy, and connects residents with medical care, mental health counseling, sobriety support, and other opportunities.
- Live Violence Free, a community-based non-profit, operates 25 transitional housing beds for

survivors of

domestic violence and their children: and

- The Center for Violence-Free Relationships, a community-based non-profit, manages 18 emergency shelter beds for domestic violence survivors.

## Question 4

**[50220.8(b)(3)(B) and 50220.8(b)(3)(E)]** My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

**Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])**

Yes

**Physical and behavioral health care systems and resources**

Yes

**Public health system and resources**

Yes

Other (please explain)

**Public health system and resources response**

Internal HHSA combines Public Health, Behavioral Health, and Human Services.

**a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.**

According to the 2022 PIT Count, 15% (77) of all those who participated in the survey reported having a Mental/Behavioral Health Diagnosis; 20% (102) reported a chronic health issue, and 22% (112) reported a physical disability. The County and EDOK CoC's efforts to reach these vulnerable individuals, a partnership has been formed with Anthem Blue Cross, California Health and Wellness, and Kaiser Permanente, 3 local Managed Care Providers (MCPs) that participate in the state's Medi-Cal health program. These MCPs have submitted a Letter of Intent to the California Department of Health Care Services (DHCS) applying to the Housing and Homeless Incentive Program (HHIP), which is a voluntary Medi-Cal MCP Incentive Program. The HHIP allows MCPs to earn incentive funds for building capacity and partnerships to connect members to needed housing services, integrating with local homeless operations to reduce and prevent homelessness. Both MCPs will work in collaboration with the County, EDOK CoC, local governments, County Behavioral Health program, and other stakeholders to create a Local Homeless Plan (LHP) to align with HHAP-4 priorities. This partnership provides the County HHSA a new resource across Medi-Cal healthcare and homeless programs to increase coordination and collaboration between the MCPs and to better support Medi-Cal- eligible homeless members in the County. Discussions are underway that if these MCPs are awarded, HHIP funding can be used as complementary funding between the County of El Dorado HHSA and awarded MHPs to expand county-wide housing navigation, street outreach, and enhanced care management services through California Advancing and Innovating Medi-Cal (CalAIM) program. The EDOK CoC will schedule ongoing meetings with these MCP partners to further collaborate on the HHIP application process, and if funds are awarded, to jointly decide on how to leverage awarded Medi-Cal funds towards housing services/resources for homelessness prevention and diversion programs.

## Question 5

**[50220.8(b)(3)(F)]** Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

**[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:**

Disaggregating administrative data for use in decision making processes

Modifying procurement processes

Ensuring those with lived experience have a role in program design, strategy development, and oversight

Developing workgroups and hosting training related to advancing equity

**a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.**

The County and EDOK CoC examined the EDOK CoC Outcomes by Race and Ethnicity data (compiling 2022 PIT Count data and information provided through the Simtech Solutions, Inc, and HMIS Annual Performance Report (APR) to determine if racial or ethnic disparities exist in the delivery of homeless services. While the data shows some racial disparities, the actual count size is very small and does not demonstrate clear racial or ethnic disparities in the delivery of services, housing placement, and housing retention outcomes for homeless individuals, it is difficult to determine whether these disparities are nominal/statistical or actual. The 2022 HMIS data suggests that for the most part, services are being utilized by all races equally. For example, Black/African Americans make up 4% of persons experiencing homelessness and 3% of sheltered persons. American Indians/Alaska Natives compose 3% of all persons experiencing homelessness and 3% of sheltered persons. However, the Census Data reflects the general population of El Dorado County is only 1% Black and African American and the 2022 PIT Count data reflects that 3.1% of people are Black and African American experiencing homelessness. This data suggests that for Black and African American people, the percentage of people in the homeless population is 3 times that of the general population. Conversely, according to our 2020 Housing Inventory Count (HIC) sheltered PIT Count, this same demographic represented 8.7% of the sheltered homeless population in El Dorado County programs. Similarly, American Indian or Alaska Natives comprise only 1.3% of the general population but comprise 2.5% of the homeless population, and American Indian or Alaskan Natives represent 8% of the high-needs clients on the by-name list. This data suggests that 2 times as many American Indian or Alaska Natives are in the homeless system of care compared to the general population in the County, but often their experience of homelessness is more complex and leads to higher acuity needs. Moving forward, with the implementation of Assembly Bill 977 beginning January 1, 2023, the various County program providing housing and homeless services will be required to enter data on the individuals and families it serves into its local HMIS. Therefore, due to this mandate, the County and EDOK CoC will have more comprehensive data to assess and analyze from County programs involved in the Homelessness Systems of Care.

As a strategy to reduce the number of homeless Black/African American and American Indian/Alaskan natives, the County and EDOK CoC will conduct focus groups, featuring persons of these racial groups with lived experiences, to learn more about the causes and experiences of these disparities and, identify the appropriate interventions. Depending on the causes possible solutions may include:

- Training outreach staff on cultural competency.
- Engagement of involving more Black/African American and American Indian/Alaskan Native representation in the EDOK CoC.
- Requiring service providers to participate in cultural competency training.
- Performing focused outreach to these specific populations.

The EDOK CoC is adding more people of diverse experiences, races, and ethnicities, including Black/African American and Alaskan/American Indians to CoC leadership positions including board spots

or positions in various committees. The EDOK CoC strives to ensure all interventions are culturally appropriate by making sure all who directly affected have a voice are by including these populations in decision-making. Recently the EDOK CoC welcomed an African American non-profit Agency Director who also has lived experience, to join the EDOK CoC. By incorporating diverse cultures and perspectives into decision-making roles, the EDOK CoC Board will include diverse voices, and guide the Board to more informed decisions. The EDOK CoC intends to continue the incorporation of representation from individuals who have experienced homelessness and/or represent a disproportionately impacted population in the data.

The County also intends to ensure racial and gender equity in service delivery by building more robust homeless and housing services. Planned service additions currently underway include 60-bed, Housing-First compliant Navigation Center/Emergency Shelter mentioned throughout this narrative, which will be open 24/7 and include on-site wraparound services and case management services, provided by an experienced non-profit provider at the site. The on-site Navigation Center subcontractor is one of the largest providers of social services in the region, operating more than 40 programs including housing, employment services, substance abuse, and recovery services to families, individuals, veterans, seniors, and youth. The County and EDOK CoC also intend to increase Coordinated Entry Access Points in underserved and marginalized communities to reach populations that may not have utilized services prior. Additionally, the County and EDOK CoC have agreed to invest state and federal funds to provide a Safe Parking site. The 2022 PIT Count showed a significantly large portion (34.6%) of the unsheltered homeless population to have recently slept in a vehicle, boat, or RV; therefore, a Safe Parking site will provide a Coordinated Entry Access Point for this unsheltered group. Furthermore, through the procurement process for homelessness services, the County requires Respondents/Proposers to submit plans for addressing racial disparities as a requirement in seeking funding, regardless of the eligible activity area. The County began taking these steps in 2021 to ensure that any solicitation issued for homeless services included a provision requiring providers to implement plans for addressing racial disparity data. In addition, organizations receiving funding for homelessness services must examine racial disparity data as a part of their service provision.

## Question 6

**[50220.8(b)(3)(G)]** My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

### **Physical and behavioral health care systems and managed care plan organizations**

Yes, formal partnering  
Other (please explain)

### **Other response**

County is working with HHIP and inpatient hospital systems to establish collaborations as a primary goal utilizing lessons learned from PRK.

### **Public health system**

Yes, formal partnering  
Other (please explain)

### **Other response**

Multiple HHSA Divisions work collaboratively and share resources to prevent exists to homelessness.

### **Criminal legal system and system for supporting re-entry from incarceration**

Yes, formal partnering

**Child welfare system**

Yes, formal partnering

**Affordable housing funders and providers**

Yes, formal partnering

**Income support programs**

Yes, informal partnering

Other (please explain)

**Other response**

Multiple HHSA Divisions work collaboratively and share resources to prevent exists to homelessness.

**Education system**

Yes, informal partnering

Other (please explain)

**Other response**

CoC Chair is McKinney-Vento liaison through the County Office of Education.

**Workforce and employment systems**

Yes, informal partnering

Other (please explain)

**Other response**

Multiple HHSA Divisions work collaboratively and share resources to prevent exists to homelessness.

**Other (please specify)**

No

**a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings**

Among the many priorities highlighted in the County’s and EDOK CoC’s 5-year strategic plan, is “developing stronger partnerships between service providers and other systems that discharge clients into homelessness, such as hospitals, foster care system, and the criminal legal system to prevent homelessness for those exiting from these institutions” was established as a crucial step in addressing homelessness. A top area of focus is on building and strengthening a cohesive system for connecting those who are exiting institutions to services and housing options in the County. This strategy will seek to enhance partnerships within these systems, but also to implement measures and protocols that prevent homelessness from those exiting institutional settings.

EDOK CoC, County HHSP, and medical service providers are currently collaborating with Medi-Cal Managed Care Plans (MCPs) through CalAIM and Housing and Homelessness Incentive Program (HHIP) to establish Medical Respite for persons at risk for or experiencing homelessness, and other discharge care programs. While this is critical to the outcome goals of HHAP funding, these funding sources were prioritized due to their unique utilization opportunities.

In response to other system exits to homelessness, the County and EDOK CoC developed strategies and actions to “Bolster the Emergency Response System” community-wide and enacted county-wide homelessness prevention goals. As a first step in achieving this goal, the County of El Dorado looked

inwardly to establish and/or increase partnerships agency-wide, including HHS Housing and Homelessness Services, Public Housing Authority, CalWORKs, Adult Protective Services, Child Protective Services, County Office of Probation, Homeless Service Agencies, and the El Dorado County Office of Education. These partnerships serve to proactively identify households at risk of or experiencing homelessness and to expand Prevention and Diversion programs. Within these agencies/programs, a committee has been established to evaluate intake assessments for first-time homelessness, equity, and referrals.

The system of care is working in collaboration with the Public Housing Authority, exploring the use of special voucher types for use with these populations. Currently, the Public Housing Authority has awarded 10 Mainstream Vouchers. Mainstream vouchers prioritize non-elderly persons with disabilities who either are at high risk of placement into an institutionalized setting or are exiting from an institutional setting and are experiencing homelessness or have previously experienced homelessness. HUD defines an institutionalized setting as one that includes “: (1) congregate settings populated exclusively or primarily with individuals with disabilities; (2) congregate settings characterized by regimentation in daily activities, lack of privacy or autonomy, policies limiting visitors, or limits on individuals’ ability to engage freely in community activities and to manage their own activities of daily living; or (3) settings that provide for daytime activities primarily with other individuals with disabilities.” In this prioritization, Mainstream vouchers are used to target those who may be in a long-term care facility, or a justice-involved environment.

Furthermore, in support of the County’s and EDOK CoC’s strategy to bolster emergency response county-wide, emergency response committees have been formed, partnering programs/agencies identified, and lead members appointed to contribute and/or take the lead in implementing the following action steps to achieve this strategic goal.

- 1) Expand access to safe, low-barrier temporary housing options in El Dorado County with the key actions prioritized:
  - a) Priority 1 is to establish a permanent year-round, low-barrier housing-focused Navigation Center with county-wide coverage and adequate capacity that uses evidence-based practices to support households exiting homelessness, minimize barriers to prevent people from participating, and be open around the clock to provide resources, services, and connections to housing.
  - b) HHS also procured through multiple competitive solicitations conducted in 2021 and 2022, qualified rapid rehousing (RRH), shared housing (SH), and housing navigation service providers to be utilized in conjunction with County PHA-awarded housing subsidy vouchers to provide permanent housing solutions. Contracts for these housing services are currently underway and/or are finalized and pending the El Dorado County Board of Supervisor’s approval.

In alignment with the County’s and EDOK CoC’s mission to bolster emergency response, on April 19, 2022, the County of El Dorado Board of Supervisors adopted Resolution 061-2022, which declared El Dorado County in a state of “shelter crisis”. The primary purpose of the declaration is to facilitate public agencies in quickly providing emergency housing to unsheltered individuals in public facilities. The need for the shelter crisis declaration was due to the number of unsheltered homeless individuals (480 per the 2019 PIT Count). The crisis was exacerbated following the Caldor Fire devastation that started in El Dorado County on August 14, 2021, and burned until fully contained on October 21, 2021. The Caldor wildfire destroyed over 782 homes and damaged 81 homes, resulting in hundreds of residents losing their homes. The shelter crisis declaration has assisted the County’s efforts to streamline the establishment and operation of alternative housing for persons experiencing homelessness in public facilities. This declaration also allows the County to establish emergency housing or homeless shelters as defined by Section 8698 et seq. of the

Government Code to mean "a facility with overnight sleeping accommodations, the primary purpose of which is to provide temporary shelter for the homeless" in an expedited process.

With the adoption of this shelter crisis Resolution, on September 20, 2022, the County Board of Supervisors approved the most appropriate temporary and permanent emergency shelter/Navigation Center sites for the area, climate, and community shelter needs, with an anticipated opening of the temporary Navigation Center in January 2023. The County's Agreement for Services with Volunteers of America Northern California & Northern Nevada procured through a competitive Request for Qualifications in February 2022, ensures a uniquely qualified contractor will be on-site to provide case management and wrap-around services at the shelter site once operational. The development of the permanent Navigation Center site is proceeding, intending to have it operational in January 2024.

To fund this major project, HHSa intends to utilize awarded HHAP funding (rounds 1, 2, and 3), coupled with awarded ESG-CV and CDBG-CV funding, and HHAP-4 funding if awarded, for the development, construction, acquisition, and service provision for this development. The Action Plan lead partners and community contributors serving on the Navigation Center development team include:

- HHSa Director
- County of El Dorado Board of Supervisors
- City of Placerville
- County of El Dorado Facilities and Planning and Building Departments
- Volunteers of America (non-profit to provide onsite services/case management at the shelter)
- HHSa Behavioral Health
- County of El Dorado Public Housing Authority (for housing vouchers for permanent housing subsidies and homelessness service outreach)

2) EDOK CoC and the County of El Dorado will establish and coordinate with Emergency Response System (ERS) providers to expand homelessness response services. The actions steps that have been developed are:

- Identify which ERS providers can be good partners in preventing and responding to homelessness.
- EDOK CoC and HHSa HHSP will train identified first responders on housing and homeless interventions to make sure they are aware of homelessness prevention services, CES, and how to refer clients.
- EDOK CoC and HHSa HHSP will conduct ongoing meetings and provide training with ERS providers to maintain competency and consistency in collaborative relationships.

The Action Plan lead partners and community contributors for the ERS project team include:

- Tahoe Coalition for the Homeless (CES Provider) Agency Director
- CES Committee
- Upper Room Dining Hall Executive Director
- El Dorado County Behavioral Health
- Volunteers of America (non-profit)
- HHSa Housing and Homelessness Services Program
- EDOK CoC Board of Directors

3) EDOK CoC and the County will collaborate with 2-1-1 essential community services programs to help connect people to CES and homelessness prevention and diversion services, including rental assistance, eviction defense advocates, supportive services, and housing locator services. The actions steps that have been developed in support of this goal are to:

- Update the El Dorado 2-1-1 Resource Guide with the most current information about available prevention and housing-related services, including resources for subpopulations (transition-age youth, people living with physical and mental disabilities, domestic violence survivors, etc.)



- Create and implement a plan for ongoing updates to the 2-1-1 Resource Guide and ensure an updated Resource Guide is available through a variety of mediums.
- Promote utilizing 2-1-1 through the telephone, web, social media, and mobile applications.
- Implement ongoing cross-training and collaboration between 2-1-1 and homeless services providers.

The Action Plan lead partners and community contributors for the prevention and diversion service committee include:

- Tahoe Coalition for the Homeless (CES Provider)
- CES Committee
- Upper Room Dining Hall (non-profit)
- El Dorado County Behavioral Health
- Volunteers of America (non-profit)
- HHS Housing and Homeless Services Program
- EDOK CoC Board of Directors

4) The EDOK CoC and the County will create and implement coordinated, system-wide prevention and diversion screening and problem-solving protocols to help people at high risk of homelessness remain housed. HHS HHSP, County contracted CES provider, and the EDOK CoC will provide ongoing education and training to include the below actions to enhance community wide-prevention and diversion protocols:

- Train all providers on prevention and diversion screening and problem-solving protocols, problem-solving techniques, and motivational interviewing. Include staff from all access and outreach teams in training opportunities.
- Educate clients, providers, and landlords on tenants' rights, fair housing, and reasonable accommodations.
- Inform providers and partners on how to connect clients to legal services for eviction defense and mediation when necessary. If adequate services are not available, develop or fund additional legal services.

The Action Plan lead, partners and community contributors tasked with the diversion screening and problem-solving protocol project include:

- Tahoe Coalition for the Homeless (CES Provider)
- CES Committee
- HHS Housing and Homelessness Services Program
- EDOK CoC Board of Directors

5) EDOK CoC and the County will lead the charge to identify and allocate flexible funding and other resources for prevention and diversion and eviction prevention and designate agencies to disburse those funds to eligible clients. The actions steps that have been developed in support of this goal are to:

- Assess and inventory all available prevention resources county-wide and strengthen coordination across partners to maximize efficient use of funding.
- Make flexible funding and other prevention resources available for both one-time and short-term, recurring financial assistance to solve acute housing crises and emergencies to support homeless and at-risk households.
- ESG, ESG-CV, and HHAP funding has been identified as current funding to support this action, and maximize these funding awards for these services.

The Action Plan lead, partners and community contributors tasked with funding prioritization include:

- HHSA Housing and Homelessness Services Program
- EDOK CoC Board of Directors
- HHSA Director

6) EDOK CoC and the County will identify subpopulations in need of prevention services and align resources accordingly. The actions steps that have been developed in support of this goal are to:

- Analyze HMIS data for patterns among first-time homeless families and individuals and create a plan to

address the most common reasons for first-time homelessness.

- Develop a process to work with the El Dorado County Office of Education McKinney- Vento Program

Liaison to ensure early identification of families facing housing instability.

- Collaborate with agencies and partners (e.g., local colleges, El Dorado County of Office of Education, and

HHSA Child Welfare) to identify transition-age youth, including youth aging out of foster care who are experiencing or at risk of homelessness, and County Probation/Jail for identifying exits from the criminal

justice system.

- Survey the housing needs of senior residents aging in place to ensure physical and mental well-being and

housing stability. Consider funding options for those identified as at risk of losing their housing where

a

small monthly subsidy would eliminate the risk.

The Action Plan lead, partners and community contributors tasked with prevention services review and enhancement include:

- HHSA Housing and Homelessness Services Program staff
- EDOK CoC Board of Directors
- Marshall Medical Health Foundation
- Barton Health Foundation
- El Dorado County Office of Education
- Only Kindness (non-profit)
- El Dorado County Behavioral Health
- County Probation

7) EDOK CoC and the County will coordinate discharge planning with the following systems: the criminal legal system, (including the juvenile legal system), child welfare (including foster care), and hospital systems to ensure that individuals are not discharged into homelessness. Steps that are underway to support these efforts are:

- Examine the processes that currently exist between the CES and the systems discharging individuals in

need of housing and services.

- Work with the HMIS Lead to ensure that HMIS can track discharge referrals.

- Create new discharge protocols based on the collective work with the discharging systems.

- Train and collaborate with the staff of discharging institutions and the CES Subcontractor on the new

discharge protocols.

- Meet regularly with discharging institutions and the CES Subcontractor to evaluate processes and successes or challenges.

- Conduct ongoing evaluations of the effectiveness of the system.

The Action Plan lead, partners and community contributors tasked with homelessness diversion and

discharge planning include:

- HHSA Housing and Homelessness Services Program
- EDOK CoC Board of Directors
- Marshall Medical Health Foundation
- Barton Health Foundation
- El Dorado County Office of Education
- Only Kindness (non-profit)
- El Dorado County Behavioral Health
- County Probation

8) EDOK CoC and the County will spearhead the creation of additional resources and housing for people discharged from institutions through the following steps:

- Evaluate existing resources for populations served by the discharging institutions, including case management, educational resources, job training, life skills, housing, subsidies, etc.
- Ensure that providers are aware of these resources; regularly update relevant resource guides.
- Identify gaps in housing and resources for those discharged from institutions.
- Identify and collectively help secure funding to fill the gaps in resources, including:
  - a. Work with hospitals to increase medical respite beds for recently discharged and medically fragile individuals.
  - b. Coordinate with the local Medi-Cal managed care plan/s to utilize resources through the new Medi-Cal CalAIM program that leverages Medi-Cal resources to address housing instability.
  - c. Explore bridge housing approaches for youth aging out of the foster care system in a multi-bedroom home shared housing and/or host homes approach as well as ensuring adequate crisis shelter opportunities exist for youth.
  - d. Develop transitional housing opportunities to help stabilize households, including connections to employment and mainstream benefits, for individuals who are involved in the criminal legal system and are re-entering the community.
  - e. Make connections to permanent housing opportunities with associated supportive services for the relevant populations.

The Action Plan lead, partners, and community contributors tasked with assessing and expanding homelessness resources and housing for people discharged from institutions:

- HHSA Housing and Homelessness Services Program
- EDOK CoC Board of Directors
- Marshall Medical Health Foundation
- Barton Health Foundation
- El Dorado County Office of Education
- Only Kindness (non-profit)
- El Dorado County Behavioral Health
- County Probation
- The Upper Room (non-profit)
- County Public Housing Authority

9) The EDOK CoC and the County will work collectively in partnership with community providers and County partners to ensure that housing and homelessness programs can provide robust case management for discharged populations from discharge to housing placement, through aftercare, until housing stability is achieved. The actions designed to tackle this goal are as follows:

- Increase the number of people exiting homelessness into Permanent Housing using PHA awarded Housing Vouchers and Shared Housing Strategies.
- Increase focus on Street Outreach to increase referrals to programs.
- Increase Intakes and data points in the County.

- Promote placements into Emergency Shelters and Housing destinations community-wide.
- Partner with Medi-Cal Managed Providers to expand health-focused street outreach in El Dorado County.

The Action Plan lead, partners and community contributors tasked with case management and housing stability programs include:

- HHSa Housing and Homelessness Services Program
- EDOK CoC Board of Directors
- Marshall Medical Health Foundation
- Barton Health Foundation
- El Dorado County Office of Education
- Only Kindness (non-profit)
- El Dorado County Behavioral Health
- County Probation
- Volunteers of America
- Rapid Rehousing Contracted Provider

## Question 7

**[50220.8(b)(3)(H)]** Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

**(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.**

El Dorado County and EDOK CoC partners provide and emphasize continued focus on improving culturally responsive services to people experiencing homelessness through a variety of methods, including providing clients access to either; trained staff that are bilingual for Spanish speaking participants (which is the largest non-English speaking population), or to resources that may be necessary to translate documents into Spanish or other languages. The County contracts with LanguageLine® for County staff that may need interpreting services in other languages when serving clients that don't speak English or Spanish. To address any communication needs of Deaf or hard-of-hearing persons, teletypewriter (TTY) machines are available for use by participants and staff.

A variety of cultural competency and service delivery technique trainings are provided in the County of El Dorado through HHSa, and have been made available to the EDOK CoC, which include the following: Bridges Out of Poverty, LGBTQ cultural competency, older adults/senior cultural competency, native values attitudes and behaviors, Latino outreach, national culturally and linguistically appropriate services standards training (NCLASS), patient rights, the role of spiritual and faith communities in recovery, veteran services cultural competence, patient's rights: peer culture and peer perspective and racial/ethnic and cultural issues in the mental health system, mental health care for American Indians and Alaska natives, Asian Americans and Pacific Islanders, and Hispanic Americans, housing-first programs, fair housing and equal access, trauma-informed care, progressive engagement, motivational interviewing techniques, and more. Many of the described cultural competency trainings are offered during the last 30 minutes of each quarterly EDOK CoC meeting to ensure ongoing education and training around cultural and linguistic competency regarding the community members served through the Continuum of Care.

The EDOK CoC is currently recruiting Board Members for the following populations to ensure that high-level decision-making processes involve diverse experiences including persons of different races, ages, lived experiences, and cultures. The intent is to increase the involvement of underrepresented populations in places where decisions are made, such as on the EDOK CoC Board, to have more voices in the process of evaluating and establishing guidelines for equitable access to housing and services.

- LGBTQ+ (Lesbian, Gay, Bisexual, Transgender, Queer/Questioning)
- BIPOC (Black, Indigenous, and People of Color)
- TAY (Transitional Age Youth)
- Tribal representative
- Homeless/formerly homeless

**(II) Strengthening the data quality of the recipient's Homeless Management Information System.**

The El Dorado County Homeless Management Information System (HMIS) is a collaborative project of EDOK CoC, which enables the Community to:

- Develop more reliable information on homelessness in the County.
- Allow homeless service providers to avoid duplication of services while ensuring that clients obtain the help they need from as many of the available resources as possible; and
- Streamline systems so that homeless individuals and families have improved access to services.

The EDOK CoC has established a strong foundation for coordinated partnerships between providers throughout the EDOK CoC area. The EDOK CoC provides centralized county-wide leadership and coordination for the homeless system of care. In February 2021m EDOK CoC designated HHSA Housing and Homelessness Services Programs to serve as the lead operator to administer the HMIS System. HMIS is the shared database used in the County to collect client-level data and data on the provision of housing and services to homeless individuals and families and persons at imminent risk of homelessness. All County and CoC contracted housing and homeless providers are required to ensure that data on all persons served is entered into HMIS in the area in which those persons and activities are located, per HUD's standards on participation, data collection, and reporting under a local HMIS.

The County's Coordinated Entry System (CES) is the system by which families get connected to Housing and Shelter Resources, to ensure that all people experiencing a housing crisis have fair and equal access and are quickly identified, assessed, and prioritized for, referred, and connected to housing and assistance based on their strengths and needs. In El Dorado County, HMIS is used in conjunction with the CES to maximize accountability and organization.

Each person participates in a variety of intake and assessment surveys when they first interact with the CoC's homeless system of care and/or are referred to a new program. These intakes and assessments provide important information about each person and household. In addition, as a person starts working with a program, information about their progress and updated assessments are stored in HMIS as well.

Because of the fluid nature of homelessness, data about people experiencing homelessness is ever-changing. El Dorado County and the EDOK CoC are consistently working to improve data collection through HMIS and comparing it to other data sources such as the annual PIT count. The EDOK CoC seeks to enhance agency collaboration, service delivery, and data collection capabilities through HMIS. Increasing the accuracy of information is an ongoing mission to appropriately guide the development of programs and policies to meet the needs of the homeless population. To further encourage collaboration and build the capacity of the local service providers, the EDOK CoC conducts regular training about homelessness, HMIS, Housing First, and best practices. The EDOK CoC also strives to bring transparency by providing regular reports on Coordinated Entry data, HMIS data management, and EDOK CoC funding and administration. The HMIS lead agency and Coordinated Entry Lead Agency- the agency doing the most data entry, meet monthly to collaborate on data clean-up, data integrity, and data analysis goals. The HMIS Lead also meets with the HMIS vendor Technical Team monthly to provide feedback or suggest changes to user experience to enhance ease of use for service providers.

The EDOK CoC's HMIS Committee meets at least quarterly to support and improve Coordinated Entry processes, client referrals, and data management and collection. HHSA, as the HMIS System Administrator, schedules at minimum four (4) sessions per year for HMIS training and maintains written

records of attendance and any user who has not completed the training within each calendar year. Failure to complete the minimum required training within the appropriate timeframe will result in a suspension of access to the HMIS system until such training is completed to ensure compliance, proper user training, and a thorough understanding of client privacy protection policies.

The long-term vision for HMIS includes system-level integration, increased capacity for providing integrated services at the client level and expanded service availability and accessibility in key areas. The EDOK CoC currently uses CSN v.5.0 proprietary software from Bell Data Systems, Inc. HMIS is actively maintained by staff from HHSA as their role in acting as the HMIS Lead Agency.

**(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.**

The County in collaboration with the EDOK CoC is committed to building a more robust homeless and housing system of care and has multiple investments and planned expansion of services underway. A top priority identified in Collectively Building, the 5-year strategic plan, and echoed in the HHAP 4 local action plan outcome goal related to reducing unsheltered homelessness in El Dorado County by 12% (81 less), the County and EDOK CoC prioritized increasing their capacity to add more shelter bed options. Increasing shelter beds will remove most requirements/obstacles for entry into the program so that households are more likely to go indoors to connect to services rather than stay on the street. As mentioned throughout this narrative, the County's largest homelessness reduction investment planned to date is the development of a permanent Emergency Shelter/Navigation Center, with the pre-development phase underway. The addition of this year-round low-barrier 60-bed shelter will close a major gap in El Dorado County's current homeless services. The increase of 60 shelter beds with direct access to client services will re-balance El Dorado's system of care and provide an immediate response to reduce the unsheltered homeless population. The jurisdiction, including the City of Placerville, the County of El Dorado and the EDOK CoC has combined several million dollars in state and federal funding for the construction and multi-year operations of the shelter. As a result of an RFQ conducted in 2022, the County identified a qualified provider to offer 24/7 Navigation Center operations and case management on-site, including the provision of a Shelter Director, Intake/HMIS Coordinator, Outreach Lead, 3 Case Managers, and supportive staff.

In addition, as identified in the HHAP-4 local homelessness action plan, the County and EDOK CoC will improve their partnership with the County PHA to increase the issuance of awarded EHV and VASH operating subsidies in conjunction to stabilize permanent housing placements. Utilizing Emergency Housing Vouchers, EDOK CoC is working with providers, including local Homekey operators to provide specialized housing support to those most vulnerable homeless participants exiting into permanent housing. HHSA is also in the process of developing a competitive RFP to solicit landlords, property owners, and developers to participate in the County PHA Project-Based Voucher (PBV) Program, as a tool to increase affordable housing units in the County. The distribution of these vouchers should allow the Housing Authority to create 30 project-based units which will remain a consistent resource for vulnerable homeless households to obtain and retain long-term housing. The County PHA intends on reopening the housing subsidy waitlist over the next 6 months, in addition, HHSA has established a Memorandum of Understanding (MOU) with the County Planning and Building Department (PABD) for the pass-through of HOME Tenant-Based Rental Assistance (TBRA) in the amount of \$350,000, awarded to the PABD by the Department of Housing and Community Development (HCD). TBRA operating subsidies will be utilized in the County to provide rental assistance to low-income households for up to 2 years. The PABD has also expressed an intent to reallocate some first-time homebuyer mortgage assistance funds under the HOME Program, also administered by HCD, for additional TBRA funding to be passed through to HHSA. If more TBRA funding is granted through this request, the County can serve more households beyond the 10 households that are estimated to be served with existing TBRA.

The County partnered with Mercy Housing California, as a Development Sponsor, in 2019 and again in 2020, to apply for two rounds of the No Place Like Home (NPLH) Program, administered by HCD. Mercy Housing California has been awarded a 50-year loan for \$3,395,283 through this program, and the expectation is that Mercy Housing will develop permanent supportive housing (PSH) for persons who are

experiencing homelessness, chronic homelessness, or who are at risk of chronic homelessness and in need of mental health services. Mercy Housing has committed to developing 10 low-income affordable PSH units targeting the special needs population in the County through the NPLH program, only available by referral from the County CES for those clients with mental health necessities as part of this project. As a commitment by the County and as a condition of the award, the County will make mental health supportive services available to each project's NPLH tenants for at least 20 years and will coordinate the provision of or referral to other services (including, but not limited to, substance use services) per the County's relevant supportive services plan. The EDOK CoC utilizes the HUD-approved Vulnerability Index-Service Prioritization Decision Assistance Tool (VI-SPDAT) to determine vulnerability and program appropriateness. Individuals that have a VI-SPDAT score which indicates highly vulnerable (a score of 8+) will be considered for referral to the NPLH units. The individuals must also meet the eligibility criteria for the Full-Service Partnership (FSP) program within HHSA Behavioral Health. These two intake steps will ensure that the individual is identified as highly vulnerable through the Coordinated Entry System and eligible to receive Specialty Mental Health Services through HHSA Behavioral Health programs. Referrals may occur from HHSA Behavioral Health to the CES intake process. The Land for this project has been zoned for multi-family housing and is in the pre-development process. Health and Human Services does not have the purview to have this site re-zoned for interim shelter but is utilizing other county-owned property for shelter sites and is in pre-development of a board-approved Permanent Navigation Center on a County-owned lot.

El Dorado County and El Dorado Opportunity Knocks Continuum of Care will use available ESG-CV, CDBG-CV, and CDSS Project Roomkey and Rehousing, coupled with HHAP Rounds 1, 2, 3 and 4 funding in support of these identified goals in preventing homelessness, to include providing temporary shelter when necessary, diverting clients from emergency shelter, and developing new permanent supportive housing. As new funding opportunities continue to be analyzed and targeted, the County and EDOK CoC intend to continue to provide expanded services and believe that heavily investing in the Emergency Shelter will open more doors to receive future funding as the County will be more equipped to provide high-quality outcomes but will have more providers capable to serve our homeless residents. Overall, the enactment of these many carefully developed priority action items will promote more stable operations, allow staff to accumulate expertise, and increase the likelihood that the Navigation Center development will lead to the County and the EDOK CoC to acquire more permanent sources of ongoing funding. Through these planned efforts the County and EDOK CoC feels confident that they can achieve their goal of increasing the number of people exiting homeless into permanent housing by 23%, thereby resulting in 20 more people being housed from now until June 30, 2025.

#### **(IV) Improving homeless point-in-time counts.**

With the enhanced service provisions detailed throughout this narration, combined with the County's commitment to continue to work closely with the EDOK CoC and partnering agencies within the jurisdiction, better communications and collaborations will ensue which will result in improved homelessness PIT Count processes. As the implementation of AB977 requires collaboration between all homeless and housing programs to enter data in HMIS, the County and EDOK CoC will be better aligned to assess and analyze data from programs entering information in HMIS, to target more at-risk households, and to identify barriers to access for underserved and/or underrepresented unsheltered populations. The collaborative efforts underway by all parties involved in the strategic plan development have expanded and/or created new partnerships and improved communications agency-wide within the various County programs that offer housing and homelessness services. In addition, the County is also currently processing an Agreement for Services with Applied Survey Research for Biannual PIT Count services starting in 2023 and continuing through 2025. Further, through the various committees formed and meetings underway, many have expressed an interest to be more involved in the PIT Counts, and a larger big picture focused on reducing homelessness in El Dorado County has been realized. Due to the broad community engagement that occurred during the development of the 5-year strategic plan to end homelessness, there continues to be an increase in participation by community and county partners in HMIS and equity trainings. It is through these increased trainings and collaborations that the County and

partners will be more equipped to evaluate PIT Count results and HMIS data to better develop strategies to reduce homelessness county-wide.

**(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.**

The County and EDOK CoC plan to strengthen coordinated entry systems to eliminate racial bias through ongoing and new evidence-based practices and equity-based trainings for contracted providers. Additionally, the County plans to increase homeless services and intake data points to reach more individuals county-wide, including minority populations, youth populations, and potentially under-served populations. Data from the 2022 El Dorado County PIT Count suggests that BIPOC populations are represented at a higher rate than the El Dorado County Census. As a tool to better reach minority populations with a higher representation in unsheltered populations, the County and EDOK CoC plan to add Coordinated Entry Access Points- called 'Front Doors' through service providers actively engaged and trusted in underserved or marginalized communities. In doing so, the County will capture data more closely and determine if inequities exist. Examples of this include County Contractor New Morning Youth and Family Services, which provides bilingual services and has trusted relationships with households with Hispanic ethnicities, and the in-County 60-bed Navigation Center which will increase access to serve more households and develop a more realistic picture of the unsheltered population.

As described prior, the EDOK CoC Board has identified the need for more diverse Board representation and is seeking BIPOC, LGBTQ+, TAY, Youth, and persons with Lived Experiences to ensure that the voices of these minority populations are included in the decision-making processes. In addition, the EDOK CoC and County intend to add more cultural competency training for community providers and are taking steps to evaluate intake assessments for first-time homelessness, equity, and referrals.

While much of the homeless population in El Dorado County are adults over 25 years old, the population of young adults experiencing homelessness has grown considerably since 2015. In 2015, there were only 17 people between the ages of 18 and 24 years old who were homeless. By 2017, the youth homeless population had grown 94% (from 17 to 33 young adults). Two years later, that percentage had grown 176% (from 33 to 91 young adults). There has been a 435% increase in youth experiencing homelessness between 2015 and 2019, and the 2022 PIT indicated that 19% of the unsheltered population were youth. Homeless Youth are defined as 'an unaccompanied homeless individual, age 18 through 24 years, including individuals not older than age 24 who are parents.'

The County contracts with Tahoe Youth & Family Services (TYFS), a youth-servicing non-profit organization, that is experienced at providing homeless prevention and diversion and Rapid Rehousing to youth at risk of or facing homelessness. This Agreement has been funded from the HHAP Youth Set-Aside and HEAP funding. TYFS provides Transitional Housing services to actively support Homeless Youth, as referred by the Continuum of Care (EDOK CoC) Coordinated Entry System, from EDOK CoC providers including but not limited to: Only Kindness Inc., Health and Human Services Agency, Tahoe Coalition for the Homeless, and New Morning Youth and Family Services. TYFS also provides rapid rehousing and rental assistance, homelessness prevention and shelter diversion, and outreach and coordination for services as identified herein to actively support homeless youth. Homeless youth include unaccompanied youth and homeless young adults including unaccompanied youth who are pregnant or parenting in South Lake Tahoe. Eligible youth as referred by the EDOK CoC Coordinated Entry system with the highest VI-SPDAT scores, from TYFS or New Morning's Shelters, street outreach, TYFS drop-in center, the Tahoe Coalition for the Homeless office, El Dorado County Health and Human Services Agency and other EDOK CoC partners.

The County, if awarded HHAP-4 funding, plans to expand these contracts with the HHAP-4 youth set aside to allow for continued Transitional Housing for Homeless Youth services to be uniquely tailored to the



needs of homeless youth, including youth-appropriate counseling, education, and social activities.

## Question 8

**\*Responses to these questions are for informational purposes only.**

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

### **Information, Guidance, and Technical Assistance**

Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners

### **Alignment of Resources and Programs**

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

### **Untitled**

The priority should be on consistent funding, and/or long-term multi-year funding to allow for planning for long-term sustainable interventions. The data from HDIS is incredibly helpful and data analysis from the state provides insight and value that may not be achievable on the local level

# Part IV. Funding Plan Strategic Intent Narrative

## Question 1

### Eligible Use 1

#### Eligible Use Category Intended to be Supported with HHAP-4

8. Interim sheltering (new and existing)

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)**

35.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**

3.00%

#### Activities to be Supported with HHAP-4

County is developing a Navigation Center with 60 emergency shelter beds. Service provision including case management and intakes) to be provided on site. Operations management will be provided at the Navigation Center by a County contracted provider. Of this budget, 3% is reserved for interim sheltering of unaccompanied youth (set-aside) for individuals ages 12-24

#### How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

El Dorado is one of 4 CoC regions in the State of California without a year-round low-barrier shelter. This funding, which is allowed for "newly developed" shelter will allow for the region to create a new 60-bed shelter site to reduce unsheltered homelessness and improve access to supportive services.

#### How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Not all funding sources can be used for the development of shelter projects. HHAP 4 was held in high regard when compared with other funding for this purpose.

## Table 7. Demonstrated Need

#### # of available shelter beds

137

#### # of people experiencing unsheltered homelessness in the homeless point-in-time count

438

#### Shelter vacancy rate (%) in the summer months

22.00%

#### Shelter vacancy rate

**(%) in the winter months**  
21.00%

**% of exits from emergency shelters to permanent housing solutions**  
38.36%

**Describe plan to connect residents to permanent housing.**

Once the newly developed Navigation Center/ Emergency Shelter is operable, the County's contracted Rapid Rehousing and Shared Housing provider will prioritize working with clients placed in this shelter, to connect those clients to permanent housing. In addition, HHSA's Housing and Homeless Services (HHS) program, through a partnership with El Dorado County Public Housing Authority (PHA), will increase subsidized housing voucher utilization, including implementing a homeless preference for vouchers. HHSA PHA has partnered with the County's Planning and Building Department to establish a Memorandum of Understanding for the pass-through of awarded HOME Program Tenant Based Rental Assistance (TBRA), and HHSA will issue a Request for Proposal to solicit providers to accept Project Based Vouchers (PBV). Lastly, the PHA will utilize Emergency Housing Vouchers (EHV) and partner with a Homekey permanent housing site in the County. Taking all of these steps will increase the use of housing subsidies to drive permanent placements.

The proposed permanent Navigation Center will be low-barrier, Housing First, and open year-round to the general population. An Emergency Shelter component is included in the Navigation Center, as the facility will be equipped with sixty (60) shelter beds, dining hall with food served (3 meals per day), showers/restrooms, and an animal kennel. Shelter clients will have direct access to wrap-around services to include mental health, substance abuse, connections to apply for government benefits, housing navigation, and case management available on site. The County and EDOK CoC prioritized the use of awarded funding (including Community Development Block Grant CARES Act (CDBG-CV) funding, Emergency Solutions Grant-Coronavirus (ESG-CV), and HHAP rounds 1, 2, and 3 funding), coupled with HHAP-4 if awarded, and future funding opportunities to build and operate this shelter. This 60-bed Navigation Center is critical towards the County and EDOK CoC making large strides at ending homelessness, as it will allow the County to provide immediate shelter and direct services to more individuals in the homeless system of care. Through a competitive solicitation conducted in 2022, the County identified a qualified provider that is now contracted to provide 24/7 Navigation Center operations, on-site case management and wrap-around services. Additionally, the County Behavioral Health Division will be performing intakes at the shelter 8 hours per week, to refer eligible clients to mental health and substance abuse treatment.

**Eligible Use 2**

**Eligible Use Category Intended to be Supported with HHAP-4**

7. Prevention and diversion

**Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)**  
10.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**  
7.00%

**Activities to be Supported with HHAP-4**

Of this budget, 7%, will be budgeted for Youth set-aside required by HHAP guidelines – Prevention/Diversion services will be offered by County contracted provided to serve youth, ages 18-24,

who are experiencing or at risk of homelessness, for outreach, intensive support services, housing navigation, landlord negotiations, rental assistance, and service coordination.

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?**

As the community focuses on reducing the number of persons experiencing unsheltered homelessness per night, part of the equation is preventing new homelessness. Currently, the cost of new leases is extremely high, while maintaining housing stability and/or leasing in place is a much more stable option due to AB 1482 protections and housing shortages. Focusing on keeping people housed will address this need.

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?**

Prevention and Diversion funds were limited after the introduction of the Emergency Rental Assistance Program/Housing is Key. Now, following the conclusion of Housing is Key and the lifting of the Eviction Moratorium it is anticipated that those who are precariously housed will sharply increase.

### **Eligible Use 3**

**Eligible Use Category Intended to be Supported with HHAP-4**

5. Systems support

**Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)**

8.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**

**Activities to be Supported with HHAP-4**

Funding will be utilized to pay for system of care infrastructure including HMIS, and other necessary improvements for building of regional partnerships and delivery system.

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?**

Building partnerships and coordinating services is a key to maintaining a robust system of care. Funding will be utilized for ongoing upgrades to HMIS to address the increased needs from an expanded system through AB 977 and increased service providership.

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?**

HHIP Funding is set to pay for the initial transition and year 1 of an upgraded HMIS system. Beyond year one additional funding sources need to be identified.

### **Eligible Use 4**

**Eligible Use Category Intended to be Supported with HHAP-4**

10. Administrative (up to 7%)

**Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)**

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**

7.00%

**Activities to be Supported with HHAP-4**

Inclusive of technical assistance, contract support, and HHAP related activities.

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?**

Will support the administrative functions, such as grant reporting, fiscal team activities, and other.

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?**

**Eligible Use 5**

**Eligible Use Category Intended to be Supported with HHAP-4**

3. Street outreach

**Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)**

15.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**

**Activities to be Supported with HHAP-4**

Outreach to connect persons to services, including Safe Parking, and the New Navigation Center .

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?**

Street outreach will connect persons experiencing unsheltered homelessness to services, including the new Navigation Center, Safe Parking, and the Services Coordination team listed below.

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?**

HHIP funding is to be braided with HHAP 4 to create a robust Street Outreach intervention team including wound care medical staff, and those with expertise in Homelessness. This group will work primarily in encampments providing services and information about other interventions including sheltering and housing options.

**Eligible Use 6**

**Eligible Use Category Intended to be Supported with HHAP-4**

4. Services coordination

**Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)**

25.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**

**Activities to be Supported with HHAP-4**

Provide funding for staffing to assist in care management- including access to support services and

housing programs.

**How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?**

Housing Navigation and connection to Employment, Education, Behavioral Health, and other services to promote housing stability. This team will work with persons prior to housing and provide aftercare to promote stability once housed.

**How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?**

This is a new intervention type for the community and will work in collaboration with existing County of El Dorado Health and Human Services departments- including CalWORKs, Eligibility, etc. As well as other community partners to act as a navigator.

## Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

**Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):**

At this time the total allocation for the CoC and the County remains unknown, therefore the feasibility of implementing all planned interventions and execution of the anticipated outcomes is still to be determined. The County and CoC, however have determined top priorities based on achievable goals, stakeholder feedback, and baseline data. The Point-in-Time (PIT) Count data collected in El Dorado County (County) in February 2022 showed that 28% of all survey participants were experiencing homelessness for the first time. However, the community's Coordinated Entry's homelessness intake assessment, the Vulnerability Index - Service Prioritization Decision Assistance Tool (VI-SPDAT), collects information to determine chronic homeless measures but does not target first-time homelessness. Therefore, assistance is needed on identifying data sources for households experiencing homelessness for the first time. As improved data collection efforts are underway, this data may be shown more cohesively in the County's Homeless Management Information System (HMIS) as the integration of Assembly Bill (AB) 977 continues, which mandates all housing and homeless programs to enter data into HMIS. As much of the prevention and diversion work being done in the County is through the HHSA CalWORKs programs, which limits support to families, service gaps have been identified as there are fewer programs in place that provide prevention/diversion services to households without minor children. As a result, adult-only households (without dependents) are an underserved population for diversion and prevention services. To reduce this number, the County and CoC have identified a new partnership using prevention/diversion funding to stop homelessness before it begins. The program will receive referrals through Coordinated Entry for eligible households and provide short-term homeless-prevention rental-assistance. Currently, Coordinated Entry is not receiving referrals from households who are at risk, and not at imminent risk of homelessness, so using these new referrals, household data will be analyzed to ensure racial, ethnic, age and other equity data measures are maintained

Youth experiencing homelessness has drastically increased in the County since 2015. To address this, the County plans to expand contracts with the HHAP-4 youth set aside to allow for continued Transitional Housing for Homeless Youth services to be uniquely tailored to the needs of homeless youth, including youth-appropriate counseling, education, and social activities.

**Help address racial inequities and other inequities in the jurisdiction's homelessness response system:**

As a strategy to reduce the number of homeless Black/African American and American Indian/Alaskan natives, the County and EDOK CoC will conduct focus groups, featuring persons of these racial groups with lived experiences, to learn more about the causes and experiences of these disparities and, identify the appropriate interventions. Depending on the causes possible solutions may include:

- Training outreach staff on cultural competency.
- Engagement of involving more Black/African American and American Indian/Alaskan Native representation in the EDOK CoC.
- Requiring service providers to participate in cultural competency training.
- Performing focused outreach to these specific populations.

The County also intends to ensure racial and gender equity in service delivery by building more robust homeless and housing services. Planned service additions currently underway include 60-bed, Housing-First compliant Navigation Center/Emergency Shelter mentioned throughout this narrative, which will be open 24/7 and include on-site wraparound services and case management services, provided by an experienced non-profit provider at the site.

**Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:**

Through the County and EDOK CoC's efforts to reach vulnerable individuals, a partnership has been formed with Anthem Blue Cross, California Health and Wellness, and Kaiser Permanente, 3 local Managed Care Providers (MCPs) that participate in the state's Medi-Cal health program. These MCPs have submitted a Letter of Intent to the California Department of Health Care Services (DHCS) applying to the Housing and Homeless Incentive Program (HHIP), which is a voluntary Medi-Cal MCP Incentive Program. The HHIP allows MCPs to earn incentive funds for building capacity and partnerships to connect members to needed housing services, integrating with local homeless operations to reduce and prevent homelessness. Both MCPs will work in collaboration with the County, EDOK CoC, local governments, County Behavioral Health program, and other stakeholders to create a Local Homeless Plan (LHP) to align with HHAP-4 priorities. This partnership provides the County HHSa a new resource across Medi-Cal healthcare and homeless programs to increase coordination and collaboration between the MCPs and to better support Medi-Cal- eligible homeless members in the County. Discussions are underway that if these MCPs are awarded, HHIP funding can be used as complementary funding between the County of El Dorado HHSa and awarded MCPs to expand county-wide housing navigation, street outreach, and enhanced care management services through California Advancing and Innovating Medi-Cal (CalAIM) program. The EDOK CoC will schedule ongoing meetings with these MCP partners to further collaborate on the HHIP application process, and if funds are awarded, to jointly decide on how to leverage awarded Medi-Cal funds towards housing services/resources for homelessness prevention and diversion programs.

**Support increased exits to permanent housing among people experiencing homelessness:**

The County's and EDOK CoC's planned investments currently underway include expanding access to safe, low-barrier temporary housing options in El Dorado County with the key actions prioritized:

1. Priority 1 is to establish a permanent year-round, low-barrier housing-focused Navigation Center with  
county-wide coverage and adequate capacity that uses evidence-based practices to support households exiting homelessness, minimize barriers to prevent people from participating, and be open around the clock to provide resources, services, and connections to housing. A contracted qualified provider will offer  
24/7 Navigation Center operations and case management on-site, including the provision of a Shelter Director, Intake/HMIS Coordinator, Outreach Lead, 3 Case Managers, and supportive staff.
2. HHSa also procured through multiple competitive solicitations conducted in 2021 and 2022, qualified  
rapid rehousing (RRH), shared housing (SH), and housing navigation service providers to be utilized in

conjunction with County PHA-awarded housing subsidy vouchers to provide permanent housing solutions. Contracts for these housing services are currently underway and/or are finalized and pending

the El Dorado County Board of Supervisor's approval.

3. EDOK CoC is working with providers, including local Homekey operators to provide specialized housing

support to those most vulnerable homeless participants exiting into permanent housing. HHSA is also in

the process of developing a competitive RFP to solicit landlords, property owners, and developers to participate in the County PHA Project-Based Voucher (PBV) Program, as a tool to increase affordable housing units in the County. The distribution of these vouchers should allow the Housing Authority to create 30 project-based units which will remain a consistent resource for vulnerable homeless households to obtain and retain long-term housing.



# Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

**Table 1. Landscape Analysis of Needs and Demographics**

	People Experiencing Homelessness	Source and Date Timeframe of Data
<b>Population and Living Situations</b>		
<b>TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS</b>	808	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are <b>Sheltered</b> (ES, TH, SH)	130	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are <b>Unsheltered</b>	678	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
<b>Household Composition</b>		
# of Households <b>without Children</b>	692	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of Households with <b>At Least 1 Adult &amp; 1 Child</b>	7	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of Households with <b>Only Children</b>	69	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
<b>Sub Populations and Other Characteristics</b>		
# of Adults Who are Experiencing <b>Chronic Homelessness</b>	111	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of Adults Who are Experiencing <b>Significant Mental Illness</b>	199	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of Adults Who are Experiencing <b>Substance Abuse</b> Disorders	74	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of Adults Who are <b>Veterans</b>	114	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of Adults with <b>HIV/AIDS</b>	3	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of Adults Who are <b>Survivors of Domestic Violence</b>	79	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of <b>Unaccompanied Youth (under 25)</b>	114	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of <b>Parenting Youth (under 25)</b>	1	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are <b>Children of Parenting Youth</b>	4	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
<b>Gender Demographics**</b>		
# of <b>Women/Girls</b>	345	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of <b>Men/Boys</b>	452	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are <b>Transgender</b>	11	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are <b>Gender Non-Conforming</b>	0	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are <b>Questioning</b>	9	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
<b>Ethnicity and Race Demographics</b>		
# of People Who are <b>Hispanic/Latino</b>	103	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are <b>Non-Hispanic/Non-Latino</b>	696	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are <b>Black or African American</b>	29	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are <b>Asian</b>	5	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are <b>American Indian or Alaska Native</b>	21	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are <b>Native Hawaiian or Other Pacific Islander</b>	5	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022

# of People Who are <b>White</b>	707	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are <b>Multiple Races</b>	31	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: (Identify) EDCFY Mental Health Services Only, EDCOC Emergency Shelter, OK Accredited Disability Representative, OK OK Inletina Case Management, OK OK Non HUD Funded Housing and/or Services, OK Susie's House	Sources and Timeframe of RRH	Source and Timeframe of Data of All Other
<b>Household Composition</b>										
# of Households <b>without Children</b>	40	28	18	72	4	4	9	136	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of Households with <b>At Least 1 Adult &amp; 1 Child</b>	1	127	0	0	0	0	0	0	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of Households with <b>Only Children</b>	0	0	2	29	12	12	0	1	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
<b>Sub-Populations and Other Characteristics *</b>										
# of Adults Who are Experiencing <b>Chronic Homelessness</b>	23	7	1	11	0	0	5	30	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of Adults Who are Experiencing <b>Significant Mental Illness</b>	17	11	6	16	5	5	9	37	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of Adults Who are Experiencing <b>Substance Abuse Disorders</b>	9	5	2	13	11	11	0	8	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of Adults Who are <b>Veterans</b>	5	11	0	3	2	2	0	98	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of Adults with <b>HIV/AIDS</b>	1	0	0	0	0	0	1	0	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of Adults Who are <b>Survivors of Domestic Violence</b>	6	0	0	0	0	0	3	5	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of <b>Unaccompanied Youth (under 25)</b>	0	0	2	25	13	13	0	3	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of <b>Parenting Youth (under 25)</b>	0	27	0	0	0	0	0	0	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are <b>Children of Parenting Youth</b>	0	29	0	0	0	0	0	1	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
<b>Gender Demographics</b>										

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify] EDCFY Mental Health Services Only, EDCOCE Dorado CoC, MMC Quarantine Shelter, OK Accredited Disability Representative, OK OK Inletna Case Management, OK OK Non HUD Funded Housing and/or Services, OK Susie's House	Sources and Timeframe of RRH	Source and Timeframe of Data of All Other
# of Women/Girls	15	237	6	29	4	4	7	37	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of Men/Boys	24	16	16	39	12	12	2	109	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are Transgender	1	0	0	5	0	0	0	1	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are Gender Non-Conforming	0	0	0	0	0	0	0	0	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
<b>Ethnicity and Race Demographics</b>										
# of People Who are Hispanic/Latino	4	38	5	13	8	8	1	9	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are Non-Hispanic/Non-Latino	37	243	17	74	8	8	8	9	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are Black or African American	0	26	2	4	0	0	0	2	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are Asian	0	0	1	0	0	0	0	0	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are American Indian or Alaska Native	1	2	0	2	0	0	0	4	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are Native Hawaiian or Other Pacific Islander	0	1	1	0	0	0	0	0	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are White	39	291	17	75	16	16	8	125	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022
# of People Who are Multiple Races	1	17	1	5	0	0	1	4	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022, CalWORKs CoSASWS System CY 2019, and SELF-SUFFICIENCY REPORT 10-24-22	BELL DATA HMIS APR REPORT FOR DATE OF 2-23-2022

\* For Substance Abuse, and Significant Mental Illness, these data points are self-reported needs during the 'client enters project' portion of data collection and tied specifically to projects. However, during the VI-SPDAT Coordinated Intake surveys, 47 individuals self-reported that Substance Abuse either lead to the loss of housing, or would significantly impact their ability to maintain housing and 112 individuals self-reported difficulties related to obtaining or maintaining housing due to mental health, developmental disabilities, or Traumatic Brain Injury (TBI).

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(see cell that apply)</i>	Total Amount Invested into Homelessness Interventions	# of Vouchers <i>(if applicable)</i>	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please x the appropriate population[s])</i>
Emergency Solutions Grants (ESG) - via HCD	FY 2022-2023	\$ 1,242,266.00	n/a	State Agency	Administrative Activities	Utilize ESG-CV funds for rent, security and food at County 60 beds Emergency Shelter NCS. Utilize funds for 2022 PIT Count. Utilize funds for Rapid Rehousing and Rental Assistance to provide housing solutions to County Clients.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>  TARGETED POPULATIONS <i>(please "x" all that apply)</i> People Exp <b>Chronic Homelessness</b> Veterans Parenting Youth People Exp <b>Severe Mental Illness</b> People Exp <b>HIV/ AIDS</b> Children of Parenting Youth People Exp <b>Substance Abuse Disorders</b> Unaccompanied Youth Other <i>(please enter here)</i>
	FY 2023-2024	\$ 634,496.40	n/a		Interim Housing/Congregate/Non-Congregate Shelter		
		\$ -			Rental Assistance/Rapid Rehousing		
		\$ -			Outreach and Engagement		
Community Development Block Grant - CV (CDBG-CV) - via HCD	FY 2022-2023	\$ 500,000.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Utilize CDBG-CV funds to build a structure to provide year round Emergency Shelter and/or serve as Navigation Center with Emergency Shelter for County residents facing homelessness.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>  TARGETED POPULATIONS <i>(please "x" all that apply)</i> People Exp <b>Chronic Homelessness</b> Veterans Parenting Youth People Exp <b>Severe Mental Illness</b> People Exp <b>HIV/ AIDS</b> Children of Parenting Youth People Exp <b>Substance Abuse Disorders</b> Unaccompanied Youth Other <i>(please enter here)</i>
	FY 2023-2024	\$ 1,751,257.00	n/a		Administrative Activities		
		\$ -					
		\$ -					
Continuum of Care Program (CoC) - via HUD	FY 2022-2023	\$ 11,435.00	n/a	Federal Agency	Administrative Activities	Planning Grant - used by County CoC developing a communitywide or region-wide process developing a Continuum of Care system for homeless.	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>  TARGETED POPULATIONS <i>(please "x" all that apply)</i> People Exp <b>Chronic Homelessness</b> Veterans Parenting Youth People Exp <b>Severe Mental Illness</b> People Exp <b>HIV/ AIDS</b> Children of Parenting Youth People Exp <b>Substance Abuse Disorders</b> Unaccompanied Youth Other <i>(please enter here)</i>
		\$ -	n/a				
		\$ -					
		\$ -					
Continuum of Care Program (CoC) - via HUD	FY 2023-2024	\$ 7,362.75	n/a	Federal Agency	Systems Support Activities	HMIS - HHSA is the lead HMIS Agency	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>  TARGETED POPULATIONS <i>(please "x" all that apply)</i> People Exp <b>Chronic Homelessness</b> Veterans Parenting Youth People Exp <b>Severe Mental Illness</b> People Exp <b>HIV/ AIDS</b> Children of Parenting Youth People Exp <b>Substance Abuse Disorders</b> Unaccompanied Youth Other <i>(please enter here)</i>
	FY 2024-2025	\$ 9,817.00	n/a				
		\$ -					
		\$ -					
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2022-2023	\$ 1,000,000.00	n/a	State Agency	Systems Support Activities	Outreach and Engagement	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>  TARGETED POPULATIONS <i>(please "x" all that apply)</i> People Exp <b>Chronic Homelessness</b> Veterans Parenting Youth People Exp <b>Severe Mental Illness</b> People Exp <b>HIV/ AIDS</b> Children of Parenting Youth People Exp <b>Substance Abuse Disorders</b> Unaccompanied Youth Other <i>(please enter here)</i>
	FY 2023-2024	\$ 1,038,611.14	n/a		Administrative Activities		
		\$ -			Rental Assistance/Rapid Rehousing		
		\$ -			Diversion and Homelessness Prevention		

\* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(see cell that apply)</i>	Total Amount Invested into Homelessness Interventions	# of Vouchers <i>(if applicable)</i>	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please x the appropriate population[s])</i>
Project Roomkey and Rehousing - via CDS	FY 2022-2023	\$ 106,514.47	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Utilize Project Room Key (PRK) funds for rent, security, or food at emergency shelter sites in El Dorado County - 1 PRK in County East Slope now closed and 1 PRK in West Slope of County - housed vulnerable individuals facing homelessness to help protect from COVID 19	<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>  TARGETED POPULATIONS <i>(please "x" all that apply)</i> People Exp <b>Chronic Homelessness</b> Veterans Parenting Youth People Exp <b>Severe Mental Illness</b> People Exp <b>HIV/ AIDS</b> Children of Parenting Youth People Exp <b>Substance Abuse Disorders</b> Unaccompanied Youth Other <i>(please enter here)</i>
		\$ -	n/a		Administrative Activities		
		\$ -					
		\$ -					
	FY 2022-2023	No set amount based on per unit cost and fair market rents.	10 VASH Vouchers		Rental Assistance/Rapid Rehousing	Diversion and Homelessness Prevention	TARGETED POPULATIONS <i>(please "x" all that apply)</i>

HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	FY 2023-2024	No set amount based on per unit cost and fair market rents.	10 VASH Vouchers	State Agency			County Public Housing Authority operates under federal guidelines from the U.S. Department of Housing and Urban Development (HUD) to provide a rental subsidy assistance program to Veterans	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness	x	Veterans	Parenting Youth
	FY 2024-2025	No set amount based on per unit cost and fair market rents.	10 VASH Vouchers						People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth
		\$ -							People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2022-2023	\$ 208,412.67	n/a	State Agency	Administrative Activities	Interim Housing/Congregate/Non-Congregate Shelter	County Self-Sufficiency division will expend HDAP funds on serving people who are chronically homeless, homeless, or at risk of homelessness and are likely eligible for disability benefits. Services provided will include interim housing, rental assistance, housing navigation, case management, security deposits, utility payments, moving costs, legal services, and credit repair.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2023-2024	\$ 208,412.67	n/a		Diversion and Homelessness Prevention				People Exp Chronic Homelessness		Veterans	Parenting Youth
	FY 2024-2025	\$ 208,412.67	n/a		Rental Assistance/Rapid Rehousing				People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth
		\$ -							People Exp Substance Abuse Disorders		Unaccompanied Youth	x Other (serving people who are chronically homeless, homeless, or at risk of homelessness and are likely eligible for disability benefits)
Home Safe - via CDSS	FY 2022-2023	\$ 100,000.00	n/a	State Agency	Administrative Activities	Diversion and Homelessness Prevention	Utilize HHAP for housing risk screening and assessments, emergency shelter, rapid rehousing, and supportive housing with services offered to elder and dependent adults who experience abuse, neglect, or exploitation and otherwise meet the eligibility criteria for adult protective services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2023-2024	\$ 294,567.00	n/a		Interim Housing/Congregate/Non-Congregate Shelter				People Exp Chronic Homelessness		Veterans	Parenting Youth
		\$ -			Rental Assistance/Rapid Rehousing				People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth
		\$ -			Permanent Supportive and Service-Enriched Housing				People Exp Substance Abuse Disorders		Unaccompanied Youth	x Other (Seniors & adults with disabilities, that are experiencing or at risk of homelessness, served by Adult Protective Services)
Emergency Housing Vouchers (EHVs) - via HUD	FY 2022-2023	\$ 731,352.00	70 EHVs	State Agency	Rental Assistance/Rapid Rehousing		County Public Housing Authority operates under federal guidelines from the U.S. Department of Housing and Urban Development (HUD) to provide a rental subsidy assistance program. 70 EHVs for homeless individuals.	x ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2023-2024	Unknown, based on inflation and per unit cost rate			Diversion and Homelessness Prevention				People Exp Chronic Homelessness		Veterans	Parenting Youth
		\$ -							People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth
		\$ -							People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(see etc al that apply)</i>	Total Amount Invested into Homelessness Interventions	# of Vouchers <i>(if applicable)</i>	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please x the appropriate population[s])</i>				
Bringing Families Home (BFH) - via CDSS	FY 2022-2023	\$ 50,000.00	n/a	State Agency	Administrative Activities	The BFH program will be a new implementation for County's Child Welfare Services. Utilize BFH to provide housing-related case management, housing navigation, rental assistance, and housing stabilization services, to help stabilize families at-risk of homelessness intended to help prevent entry into the child welfare system	TARGETED POPULATIONS (please "x" all that apply)				
	FY 2023-2024	\$ 118,047.00	n/a		Diversion and Homelessness Prevention			People Exp Chronic Homelessness		Veterans	x Parenting Youth
	FY 2024-2025	\$ 118,047.00	n/a		Rental Assistance/Rapid Rehousing			People Exp Severe Mental Illness		People Exp HIV/ AIDS	x Children of Parenting Youth
		\$ -					People Exp Substance Abuse Disorders	x	Unaccompanied Youth	Other (please enter here)	
Other (enter funding source under dotted line)	FY 2022-2023	\$ 409,427.00	n/a	State Agency	Administrative Activities	County funds Social Worker Personnel with PLHA to provide direct services. Also, County has an MOU with County Planning and Building to utilize some of this funding to provide low interest rate financing to the low	TARGETED POPULATIONS (please "x" all that apply)				
	FY 2023-2024	\$ 800,000.00	n/a		Diversion and Homelessness Prevention			People Exp Chronic Homelessness		Veterans	Parenting Youth

		\$ -			Rental Assistance/Rapid Rehousing		rate gap financing to eligible low income homebuyers (this latter funding has not been spent and is under re-evaluation)	x	HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
Permanent Local Housing Allocation (PLHA)		\$ -								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Other (enter funding source under dotted line)	FY 2022-2023	\$ 32,000.00	n/a	State Agency	Administrative Activities		Funds housing navigator and housing for County Child Welfare Agency for foster care young adult		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
			n/a		Diversion and Homelessness Prevention					People Exp Chronic Homelessness	Veterans	x	Parenting Youth
		\$ -			Rental Assistance/Rapid Rehousing					People Exp Severe Mental Illness	People Exp HIV/ AIDS	x	Children of Parenting Youth
Transitional Housing Program (THP), Round 3		\$ -								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Other (enter funding source under dotted line)	FY 2022-2023	\$ 26,855.00	n/a	State Agency	Administrative Activities		Funds housing navigators and housing County Child Welfare Agency for foster care young adults		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
			n/a		Diversion and Homelessness Prevention					People Exp Chronic Homelessness	Veterans	x	Parenting Youth
		\$ -			Rental Assistance/Rapid Rehousing					People Exp Severe Mental Illness	People Exp HIV/ AIDS	x	Children of Parenting Youth
Housing Navigators Program (HNP) Round 2		\$ -								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Other (enter funding source under dotted line)	FY 2022-2023	\$ -	n/a	State Agency	Administrative Activities		Coordinated Entry Services Staffing		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
			n/a		Diversion and Homelessness Prevention					People Exp Chronic Homelessness	Veterans		Parenting Youth
		\$ -			Interim Housing/Congregate/Non-Congregate Shelter					People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
California Emergency Solutions and Housing (CESH) 2018		\$ -			Systems Support Activities					People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	# of Vouchers <i>(if applicable)</i>	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please "x" the appropriate population[s])</i>		
Other (enter funding source under dotted line)	FY 2022-2023	\$ 54,456.00	n/a	State Agency	Administrative Activities	Coordinated Entry Services Staffing	ALL PEOPLE EXPERIENCING HOMELESSNESS x People Exp Chronic Homelessness x People Exp Severe Mental Illness x People Exp Substance Abuse Disorders		
	FY 2023-2024	\$ 108,912.00	n/a		Systems Support Activities				TARGETED POPULATIONS (please "x" all that apply) Veterans x Parenting Youth People Exp HIV/ AIDS x Children of Parenting Youth Unaccompanied Youth Other (please enter here)
		\$ -							
California Emergency Solutions and Housing (CESH) 2019		\$ -							
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2022-2023	\$ 1,787,672.00	n/a	State Agency	Administrative Activities	Fosters housing stability for families experiencing or at-risk of homelessness in the CalWORKs program.	ALL PEOPLE EXPERIENCING HOMELESSNESS People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders		
			n/a		Diversion and Homelessness Prevention				TARGETED POPULATIONS (please "x" all that apply) Veterans Parenting Youth People Exp HIV/ AIDS Children of Parenting Youth Unaccompanied Youth x Other (Families with at least 1 Child or Pregnant Females)
					Rental Assistance/Rapid Rehousing				
					Permanent Supportive and Service-Enriched Housing				
No Place Like Home (NPLH) - via HCD	FY 2022-2023	\$ 852,827.33	n/a	State Agency	Permanent Supportive and Service-Enriched Housing	County applied jointly with Development Sponsor, Mercy Housing, to develop supportive housing in County - 20 year Agreement (this project has not yet not started)	ALL PEOPLE EXPERIENCING HOMELESSNESS x People Exp Chronic Homelessness x People Exp Severe Mental Illness People Exp Substance Abuse Disorders		
	FY 2023-2024	\$ 852,827.33	n/a						TARGETED POPULATIONS (please "x" all that apply) Veterans Parenting Youth People Exp HIV/ AIDS Children of Parenting Youth Unaccompanied Youth Other (please enter here)
	FY 2024-2025	\$ 852,827.33							
Other (enter funding source under dotted line)	FY 2022-2023	\$ 115,500.00	Up to 18 Tenant Based Rental Assistance Vouchers	State Agency	Rental Assistance/Rapid Rehousing	County MOU between Health and Human Services and Planning and Building for TBRA funding to assist with rent for up to 18 months for households at risk of homelessness.	ALL PEOPLE EXPERIENCING HOMELESSNESS People Exp Chronic Homelessness People Exp Severe Mental Illness		
	FY 2023-2024	\$ 234,500.00			Diversion and Homelessness Prevention				TARGETED POPULATIONS (please "x" all that apply) Veterans Parenting Youth People Exp HIV/ AIDS Children of Parenting Youth



HOME Investment Partnerships Program - Tenant Based Rental Assistance (HOME- TBRA) - via HCD									People Exp <b>Substance Abuse Disorders</b>	Unaccompanied Youth	<input checked="" type="checkbox"/>	Other (First time homeless, prevention diversion.)
								<b>ALL PEOPLE EXPERIENCING HOMELESSNESS</b>	<b>TARGETED POPULATIONS (please "X" all that apply)</b>			
							People Exp <b>Chronic Homelessness</b>		Veterans		Parenting Youth	
		\$ -					People Exp <b>Severe Mental Illness</b>		People Exp <b>HIV/ AIDS</b>		Children of Parenting Youth	
		\$ -					People Exp <b>Substance Abuse Disorders</b>		Unaccompanied Youth		Other (please enter here)	

Table 4. Outcome Goals

**Outcome Goal #1a: Reducing the number of persons experiencing homelessness.**

**Goal Statement:**

By the end of the performance period, HDIS data for the [El Dorado Opportunity Knocks CoC] will show [428] total people accessing services who are experiencing homelessness annually, representing [60] [more] people and a [16%] [increase] from the baseline.

**Goal Narrative:** El Dorado County and CoC, following the strategic plan, are collaborating to maximize services within the region, including adding a 60-bed navigation center and increasing street outreach. This will increase access to services, variety of services providing more options for persons based on their individual needs, and more pathways out of homelessness. Utilizing this strategy, the combined jurisdictions will increase the number of persons served resulting in more positive housing exits.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
368	60	16%	428

**Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

Homelessness in El Dorado County disproportionately affects Black, Indigenous, and people of color (BIPOC) populations at a significantly higher rate than is represented in the general Census population. According to the general Census, El Dorado County's population is 1% Black & African American, however there are 3.1% of persons experiencing homelessness are Black or African American. Similarly, American Indian or Alaska Natives comprise only 1.3% of the general population but comprise 2.5% of the homeless population and 8% of the highest vulnerability unsheltered population. However, when evaluating racial disparity in access to services, the 2022 HMIS data suggests that for the most part, services are being utilized by all races equitably. For example, Black or African Americans make up 4% of persons experiencing homelessness and 3% of persons accessing programs. Native Americans compose 3% of all persons experiencing homelessness and 3% of persons accessing programs. Goal: The County & CoC are focused on reducing the disparities of homeless Black or African American and American Indian or Alaska Natives individuals by the addition of the following services: a) Increase homeless services and intake data points to reach more individuals, including minority populations and capture data more closely; b) Develop In-County 60-bed Navigation Center/Emergency Shelter; c) Provide Wraparound services and Case Management at the Shelter; d) Add Coordinated Entry Access Points in underserved or marginalized communities; e) Increase CoC Board representation, and cultural competency for BIPOC, LGBTQ+. Transitional Age Youth (TAY), youth, and persons with Lived Experiences; f) Increased targeted outreach and prevention and diversion activities; g) Focus on minority populations that reflected a higher representation in unsheltered population in the 2022 PIT Count than El Dorado County Census population and h) increase referrals to services for populations with ongoing population-level and services level discrepancies.

**Describe the trackable data goal(s) related to this Outcome Goal:**  
*Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*

Track Homeless Management Information System (HMIS) data including the By Name List and the total number of persons referred to and accessing services throughout the County/CoC region. This will be verified by biennial Point-in-Time (PIT) Count numbers and tracking the decrease in the total number of people experiencing homelessness.

Table 4. Outcome Goals

**Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.**

**Goal Statement:**

By the end of the performance period, data for the [El Dorado Opportunity Knocks CoC] will show [597] total people experiencing unsheltered homelessness daily, representing [81] [fewer] people and a [12%] [reduction] from the baseline.

**Goal Narrative:** CA 525 is one of 4 CoC regions in the state of California without a year-round emergency shelter. Using HHAP 3 and 4 funding, a navigation center is anticipated to open January 2023. The plans include both a temporary shelter, which will be opened rapidly and include 60-beds, and for construction on a permanent shelter to begin by December 2023. This facility will rapidly increase the number of shelter beds in the community, with a short-term outcome of reducing the total number of persons experiencing unsheltered homelessness, and providing wrap-around navigation services finding positive housing exits as a long-term solution for reducing the total number of persons experiencing homelessness in the community.

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
678	81	12%	597

**Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

There is currently no year-round, low-barrier emergency shelter in El Dorado County available to the general population. As such, unsheltered homeless individuals of all races and ethnicities are underserved. Of the total homeless unsheltered count included in 2022 PIT Count, 3.5 of the homeless individuals identified as Black or African-American which is three times that of the general population at 1%. Three percent (2.5%) identified as American Indian or Alaska Native, which was higher than the general population at 1.3%. This data suggests there are twice as many American Indian or Alaska Natives in the homeless system of care compared to the general population in the County, but more than six times more at the highest level of need (a score of more than 10 on the Vulnerability Index - Service Prioritization Decision Assistance (VI-SPADT) Tool) for unsheltered homeless populations.

Goal: The County intends to focus on the homeless population as a whole, by building a 60-bed Navigation Center/Emergency Shelter, which will include the provision of wraparound services and case management at the site. Additional increased Coordinated Entry Access Points in underserved and marginalized communities are being added to reach populations that may not have utilized services prior. With the increased services and data points, the County will reach more individuals, including these minority populations. In addition, the County and CoC will capture data with increased intakes.

**Describe the trackable data goal(s) related to this Outcome Goal:**  
*Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*

Utilize HMIS data and PIT data for tracking the changes in the number of people experiencing unsheltered homelessness. We will analyze PIT and HMIS data to track trends in disparity by race and ethnicity, track exits to different housing types, and track the entry of persons into the newly developed 60-bed Navigation Shelter project type data in HMIS.

**Outcome Goal #2. Reducing the number of persons who become newly homeless.**

**Table 4. Outcome Goals**

**Goal Statement:**

By the end of the performance period, HDIS data for the **[El Dorado Opportunity Knocks]** will show **[201]** total people become newly homeless each year, representing **[22] [fewer]** people and a **[10%] [reduction]** from the baseline.

**Goal Narrative:** The CoC and County combined jurisdictions continually strive to improve partnerships with El Dorado County Health and Human Services Agency (HHS) Adult Protective Services and El Dorado County Probation Department to enact new prevention/diversion activities. Additionally, HHS Housing and Homeless Services partners with HHS's Social Service programs (CalWORKs, Adult Protective Services, and Child Protective Services) and the El Dorado County Office of Education to identify households at risk of homelessness or experiencing housing instability to expand current programs. A focus is placed on developing and providing prevention/diversion programs to identified at-risk clients. The County and the CoC also evaluates homeless intake assessments for first-time homelessness to ensure equity is in place, and in order for the County and contracted providers to analyze data to determine if racial disparities exist in these programs. Community partnerships that strive to identify individuals at risk of homelessness is a key component of reducing the newly homeless population.

Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
223	22	10%	201

**Describe Your Related Goals for**

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
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The Point-in-Time (PIT) Count data collected in El Dorado County (County) in February 2022 showed that 28% of all survey participants were experiencing homelessness for the first time. However, the community's Coordinated Entry's homelessness intake assessment, the Vulnerability Index - Service Prioritization Decision Assistance Tool (VI-SPDAT), collects information to determine chronic homeless measures but does not target first-time homelessness. Therefore, assistance is needed on identifying data sources for households experiencing homelessness for the first time. As improved data collection efforts are underway, this data may be shown more cohesively in the County's Homeless Management Information System (HMIS) as the integration of Assembly Bill (AB) 977 continues, which mandates all housing and homeless programs to enter data into HMIS. As much of the prevention and diversion work being done in the County is through the HHS CalWORKs programs, which limits support to families, service gaps have been identified as there are fewer programs in place that provide prevention/diversion services to households without minor children. As a result, adult-only households (without dependents) are an underserved population for diversion and prevention services. To reduce this number, the County and CoC have identified a new partnership using prevention/diversion funding to stop homelessness before it begins. The program will receive referrals through Coordinated Entry for eligible households and provide short-term homeless-prevention rental-assistance. Currently, Coordinated Entry is not receiving referrals from households who are at risk, and not at imminent risk of homelessness, so using these new referrals, household data will be analyzed to ensure racial, ethnic, age and other equity data measures are maintained.

Track HMIS data for prevention and diversion programs including new HMIS programs integrated through the passage of AB-977, which mandates all housing and homeless programs to record data in HMIS. The County and CoC will also utilize Point-in-Time Count data to track the total number of people experiencing first-time homelessness.

Table 4. Outcome Goals

**Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.**

**Goal Statement:**

By the end of the performance period, HDIS data for the **[El Dorado Opportunity Knocks CoC]** will show **[106]** total people exiting homelessness into permanent housing annually, representing **[20] [ more]** people and a **[23% increase]** from the baseline.

**Goal Narrative:** To increase the awards of housing subsidies including the prioritization of issuing Emergency Housing Vouchers, Veteran's Affairs Supportive Housing Vouchers for Veterans, Housing Choice Vouchers, and Tenant Rental Based Assistance, which currently provides rental subsidies for up to 10 households for 2 years. Public Housing Authority Vouchers are client choice, and those who are exiting homelessness are eligible for additional services through a partnership with a local non-profit homeless provider who operates a Homekey Permanent Housing unit with 57 beds. El Dorado County is also in the process of finalizing a contract with an experienced permanent housing provider for the provisions of Shared Housing and Rapid Rehousing.

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
86	20 more people	23%	106

**Describe Your Related Goals for**

**Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**

The County of El Dorado and the CoC prioritize placement into housing based on Dynamic Prioritization and VI-SPDAT scoring, as placement is prioritized for households with the highest needs based on VI-SPDAT scores. New prioritization tools are being evaluated as the VI-SPDAT is known to have inherent biases. In the current housing programs, there are no racial/ethnic/age/ or sex discrepancies apparent in the analysis of who are being served. In thorough evaluations however, in those who have been on the by-name list for 12-months or longer, there is a slightly higher number of persons who are Black/African American which make up 4% while representing 3.1% of the total Homeless populations, as of now El Dorado County and the CoC do not have data that establishes any known disparities in the delivery of homeless services including rates of successful permanent housing placements and/or housing retention rates.

**Describe the trackable data goal(s) related to this Outcome Goal:**

*Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*

Utilize HMIS data to: a) Measure the changes in the number of Permanent Housing units and households served; and b) Track the number of people exiting homelessness into permanent housing. In addition, the County will track the issuance of VASH vouchers and EHV's through referral in Coordinated Entry and through the issuance of housing/rental assistance through the County Public Housing Authority.

**Outcome Goal #4. Reducing the length of time persons remain homeless.**

**Goal Statement:**

By the end of the performance period, HDIS data for the **[El Dorado Opportunity Knocks CoC]** will show **[105]** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **[24] [fewer]** days and a **[19%] [reduction]** from the baseline.

**Goal Narrative:** The Combined El Dorado Jurisdictions will have a new 60-bed Navigation Center open in January 2023, and will have a correlating Street Outreach program targeting encampments and other populations which may not otherwise access services (Including Coordinated Entry). This structure sets up a pathway for persons from unsheltered homelessness with limited supports and resources, to Street Outreach including case management to an Emergency Shelter with Navigation/Rehousing Services. Through this pathway, the number of days in each intervention will be decreased, by no less than an average of 9 days.

Outcome Goals July 1, 2022 - June 30, 2025

**Table 4. Outcome Goals**

<b>Baseline Data:</b> Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing
129	24 fewer days	19%	105

**Describe Your Related Goals for**

<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>	<b>Describe the trackable data goal(s) related to this Outcome Goal:</b> <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
Individuals experiencing homelessness with mental health or severe mental health diagnosis often experience setbacks as they work towards moving into permanent stable housing including accessing necessary medications, maintaining documentation (birth certificate, state-issued IDs, Social Security card), advocating with landlords and experiencing discrimination by landlords. According to the 2022 PIT Count, this group is disproportionately impacted, making up 15% of all those who participated in the survey.	Decrease the length of time homeless individuals remain homeless by June 30, 2025 by 7%. Track HMIS data for the average number of days that individuals experience homelessness while enrolled in housing and homeless programs.

**Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.**

**Goal Statement:**  
 By the end of the performance period, HDIS data for the [E Dorado Opportunity Knocks CoC] will show [10%] of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing [2] [fewer] people and a [3%] [reduction] from the baseline.

**Goal Narrative:** To reduce returns to homelessness, County/CoC designated Rapid Rehousing providers will provide rental support lasting longer than 6 months and aftercare Case Management services to individuals to maintain stabilization post intervention. Additionally, the CoC and County Homelessness Services have partnered with the El Dorado County Public Housing Authority to maximize the effective use of Emergency Housing Vouchers so that persons who are permanently housed can utilize this funding source for rent support through 9/30/2030 and can receive additional supportive services to maintain their housing situation.

<b>Outcome Goals July 1, 2022 - June 30, 2025</b>			
<b>Baseline Data:</b> % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
13%	3% reduction	23% reduction	10%

**Describe Your Related Goals for**

<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>	<b>Describe the trackable data goal(s) related to this Outcome Goal:</b> <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>

**Table 4. Outcome Goals**

Ending returns to homelessness is a priority in El Dorado County. While HDIS data identified 25 individuals who exited to permanent housing (PH) and returned to homelessness in 2021, local HMIS data identified only 10 housed in permanent housing since 2019 returned to homelessness. Half (5) of the 10 individuals had high vulnerability scores, four (4) were chronically homeless, and all received a Rapid Rehousing (RRH) intervention with the provision of RRH support for an average of 6 months. RRH had been a 3-6 month intervention targeting households with a vulnerability score of 3-7 on the VI-SPDAT. In 2018, the local CoC implemented a Dynamic Prioritization model to respond to the number of individuals experiencing homelessness with high vulnerability and the lack of appropriate interventions, allowing for persons with higher vulnerability scores to be placed into housing first interventions more quickly. Initially, these short-term RRH interventions did not evolve to meet the changing clientele as RRH providers maintained a short-term lighter-touch service provision though working with lower-acuity clients. In 2020, the CoC extended RRH to 12 months to improve housing outcomes. In addition, using County awarded Emergency Housing Vouchers, up to 70 households will be moved into housing for up to 9 years (as currently HUD funded) of rental support, which will significantly increase housing support and reduce the number of households returning to homelessness. The HMIS data analyzed did not reflect any disproportionately impacted subpopulations and/or reflect underserved populations.

Decrease the percentage of individuals returning to homelessness after exiting homelessness to permanent housing from 13% to 10% by June 30, 2025. To track this goal, the County and EDOK COC will analyze Coordinated Entry Services (CES) data from the By-Names-List and HMIS data to measure the percent of individuals who return to homelessness, as well as track returns to homeless from the Homeless Data Integration System (HDIS) to be more informed.

**Outcome Goal #6. Increasing successful placements from street outreach.**

**Goal Statement:**  
By the end of the performance period, HDIS data for the **[El Dorado Opportunity Knocks CoC]** will show **[16]** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **[8] [ more]** people and a **[100%] [increase]** from the baseline.

**Goal Narrative:** The El Dorado County Emergency Shelter/Navigation Center scheduled to open in January of 2023 will increase emergency shelter bed capacity by 60 beds in the community. Simultaneously, the County and the CoC will increase street outreach to unsheltered populations to expand access to care and placement opportunities into the newly developed shelter. Through these matched efforts, the goal is to increase the number of individuals exiting street outreach to accessing shelter beds, but also to expand and enhance programs that facilitate individuals transitioning to community-based, independent living arrangements.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
8	8 more	100%	16

**Describe Your Related Goals for**

**Table 4. Outcome Goals**

<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>	<b>Describe the trackable data goal(s) related to this Outcome Goal:</b> <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
<p>As a whole, unsheltered individuals are underserved in El Dorado County, as there are no emergency shelters open to the general public. To address this problem, the County of El Dorado and the local CoC set aside funding for an in-County Navigation Center/Emergency Shelter which will house 60 individuals in a congregate setting. This project is prioritized for the HHAP-4 allocation. The County of El Dorado (County) Board of Supervisors declared an Emergency Shelter Declaration in April 2022 to ensure that the County can quickly develop this Navigation Center/Shelter to include wrap-around services, on-site intake, and operations, with the goal of early 2023 for the shelter to be operational. The County and CoC plan to add Street Outreach programs to increase intakes for placement into the newly developed shelter. Additionally, the County Health and Human Services Agency (HHSA) and the CoC have partnered with MediCal Managed Care Providers (MCPs) to increase health street outreach to MediCal members through the California Department of Social Services (CDSS) Housing and Homelessness Incentive Program (HHIP) to expand and enhance programs that facilitate individuals transitioning to community-based, independent living arrangements.</p>	<p>Increase the number of unsheltered individuals served from 8 to 16 by June 30, 2025. The County and EDOK CoC will track the number of persons exited from street outreach projects in HMIS to measure this goal.</p>



**Table 5. Strategies to Achieve Outcome Goals**

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Increasing investments into, or otherwise scaling up, specific interventions or program types</b></p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p><b>Description</b></p>	
<p>The County of El Dorado (County) and El Dorado Opportunity Knocks (EDOK) Continuum of Care (CoC) Community Plan to End Homelessness (Action Plan) prioritizes "Increasing Access to Homeless Emergency Response Services". To achieve this goal, the County is developing a temporary emergency shelter set to open in January 2023 which will serve until the opening of a permanent year-round, housing-focused Navigation Center/Emergency Shelter (ES) anticipated to open in Winter 2024/2025. These shelters will be open to the general population, both with the expected capacity to shelter 60 individuals. With this development, the County will significantly improve shelter capacity to support individuals exiting homelessness. These ES will be open around the clock, and be staffed with qualified Housing and Homelessness Case Managers and have County Behavioral Health staff on-site 8 hours per week to provide emergency resources, connections to mental health services, and supportive housing. Wrap-around services will be provided at the Navigation Center to connect clients to needed services.</p>	
<p><b>Timeframe</b></p>	
<p>3/31/22 - 3/31/25 - Actions: Implementation Plan - The County Board of Supervisors have identified and approved an In-County site upon which to develop the general population Navigation Center/Emergency Shelter. The County of El Dorado and the CoC plan to utilize a combination of State and Federal awarded funds to support this major project currently underway. HHAP-4 funding, if awarded, will be prioritized for the operations of this Emergency Shelter. The County has contracted with an experienced homeless service and case management Contractor to provide on-site management and case management at the shelter, who is currently hiring staff to operate the facility, with a projected start date of January 2023. (This provider was identified in a competitive solicitation conducted by the County of El Dorado in early 2022.)</p>	
<p><b>Entities with Lead Responsibilities</b></p>	
<p>HHSA Housing and Homeless Services in coordination with County of El Dorado Facilities, County contracted Navigation Center Project Manager, Navigation Center Site Management, and Case Management providers.</p>	
<p><b>Measurable Targets</b></p>	
<p>Increase emergency shelter capacity in the County's homeless system of care by creating 60 new shelter beds with a path to provide immediate shelter to individuals referred through Coordinated Entry. A measurable target will be the County's progress made in reducing unsheltered homelessness in El Dorado County by 10%.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Expanding and strengthening cross-system partnerships and/or collaborative planning</b></p>	
<p><b>Description</b></p>	

**Table 5. Strategies to Achieve Outcome Goals**

The County of El Dorado and CoC Community Action Plan prioritizes "Partnering Across El Dorado County to Build Collective Solutions". To achieve this goal and to reduce the number of people experiencing homelessness, the CoC and County are creating and implementing coordinated, system-wide prevention and diversion screening and problem-solving protocols. These tools will be designed to help people at risk of homelessness remain housed collaboratively across the County, target at-risk households, and increase access to individuals who are underserved and/or under-represented in the homeless population in El Dorado County.

**Timeframe**

3/31/22 - 3/31/25 - Actions: The County and CoC have established committees and identified leads and entities involved to create and implement prevention and diversion plans focused on increased crisis response outreach county-wide. The expansion of County outreach and diversion services will be a collaborative approach between County agencies (such as County public safety, child welfare, mental and behavioral health services, and the homeless system of care) and County partners.

**Entities with Lead Responsibilities**

County Coordinated Entry System, County HHSA Housing and Homeless Services, County Child Welfare, HHSA Adult Protective Services and CalWORKS, Probation and County Jail, and the El Dorado Office of Education in collaboration with the EDOK CoC.

**Measurable Targets**

Increasing the number of homeless households served by prevention and diversion services will allow the County and CoC to increase the number of individuals accessing services by 10%.

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Strengthening the quality or performance of housing and/or services programs	
Description	

**Table 5. Strategies to Achieve Outcome Goals**

The Action Plan identifies "Increasing Access to Housing for All El Dorado County Residents" as a necessary priority/goal. To help achieve this goal, the County of El Dorado, the Public Housing Authority, and the CoC, in partnership with community providers and County Partners, have enacted a plan to increase the number of people exiting homelessness into permanent housing. Actions to be Taken: Prioritize the placement of any individuals housed at the County of El Dorado's temporary Emergency Shelter (ES) site into permanent housing through the efforts of HHSA Housing and Homeless Services and County Partners. Once the newly developed Navigation Center/ Emergency Shelter is operable, the County's contracted Rapid Rehousing and Shared Housing provider will prioritize working with clients placed in this shelter, to connect those clients to permanent housing. In addition, HHSA's Housing and Homeless Services (HHS) program, through a partnership with El Dorado County Public Housing Authority (PHA), will increase subsidized housing voucher utilization, including implementing a homeless preference for vouchers. HHSA Community Services has partnered with the County's Planning and Building Department to establish a Memorandum of Understanding for the pass-through of awarded HOME Program Tenant Based Rental Assistance (TBRA), and HHSA will issue a Request for Proposal to solicit providers to accept Project Based Vouchers (PBV). Lastly, the PHA has utilized Emergency Housing Vouchers (EHV) and partnered with a Homekey permanent housing site in the County to place 15 of the most vulnerable persons in permanent housing with supports with the addition of financial assistance. Taking all of these steps will increase the use of housing subsidies to drive permanent placements.

**Timeframe**

3/31/22 - 3/31/25

**Entities with Lead Responsibilities**

HHSA Housing and Homeless Services, County Public Housing Authority, in coordination with the County of El Dorado's contracted housing and homeless service providers (Navigation Center Case Management, Coordinated Entry Services & Rapid Rehousing Providers).

**Measurable Targets**

Increased number of persons who utilize housing subsidies, including Home TBRA, EHV's, Housing Choice and VASH vouchers, and Homekey units available for permanent housing. All efforts will lead to the goal of increased homeless placement into permanent housing to target the goal of 10%. The County and CoC will utilize data in HMIS to track progress towards this goal.

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Improving access to supportive services and/or physical health and behavioral health services	
Description	

**Table 5. Strategies to Achieve Outcome Goals**

The County of El Dorado (County) and CoC's Community Plan to End Homelessness prioritizes "Increasing Access to Homeless Emergency Response Services". In order to achieve this goal, the County, CoC, Coordinated Entry Contractor, and County PHA serving as the HMIS Lead, are training several partner groups to increase access to Coordinated Entry intake and/or annual assessment services by providing additional intake points throughout the community. This will ensure each household is able to get accurate and appropriate services based on their needs (including mental, emotional, and physical needs). These services will be offered by a variety of service providers county-wide and will be tailored by provider groups. This includes conducting client intakes at the soon-to-be operable County Emergency Shelter, and in underserved and marginalized communities. In doing so, the County and CoC will reach more individuals, including minority populations, and will also be able to capture data more closely.

**Timeframe**

3/31/22 - 3/31/25 - Actions: The CoC and County will increase intake access points for Coordinated Entry Services and other homeless and housing services.

**Entities with Lead Responsibilities**

HHSA Housing and Homeless Services, the Community Provider contracted for Coordinated Entry Services, CoC Coordinated Entry 'Assessor' Providers including Transitional Age Youth providers, and the County's contracted Navigation Center Site Manager/Case Manager Provider.

**Measurable Targets**

The County and CoC will measure increases in the number of intakes performed through local organizations, and/or an increase in the number of annual assessments conducted in the County's Coordinated Entry within 395 days of a client's prior assessment.

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
<b>Reaching underserved and historically marginalized communities and populations</b>	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</li> <li><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</li> <li><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</li> <li><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</li> <li><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</li> </ul>
<b>Description</b>	
<p>The County of El Dorado and CoC Local Homeless Action Plan identified a strategy of "Stopping Homelessness Before It Begins". This strategy focuses on expanded outreach in addition to expanded diversion and prevention services. El Dorado County's Housing and Homeless Services program will partner with the CoC, Law Enforcement's Homeless Outreach Team (HOT), medical, and behavioral health providers to expand Street Outreach. This outreach will target unsheltered households and encampments, and in-reach to households accessing services, and will expand community-based targeted outreach to those who are under-represented and those who are not accessing services. Actions: The CoC and County will work with the Street Outreach contracted provider, CoC Coordinated Entry provider, Navigation Center Case Management provider and MediCal Managed Care Organizations to develop plans to increase successful placements from street outreach to include providing in-reach with service providers and targeted outreach to under served or under-represented groups.</p>	
<b>Timeframe</b>	

**Table 5. Strategies to Achieve Outcome Goals**

3/31/22 - 3/31/25

**Entities with Lead Responsibilities**

HHSa Housing and Homelessness Services, Street Outreach Contracted Provider, CoC Coordinated Entry Contracted Provider, Navigation Center Site Manager/Case Manager Provider, and MediCal Managed Care Organizations.

**Measurable Targets**

The related goal is to increase the number of households served by prevention and diversion services by 100%, so 22 more are served. The County and CoC will track the increase in outreach operations in the County's homeless system of care and the number of people enrolled in street outreach programs. Also, the County and CoC will track the number of Intakes and/or annual assessments performed through Coordinated Entry.

6. Increasing successful placements from street outreach.

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 6. Funding Plan Strategic Intent

Eligible Use Category Intended to be Supported with HHAP 4	Approximate % of TOTAL HHAP 4 ALLOCATION to be used on this Eligible Use (%)	Approximate % of TOTAL HHAP 4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP 4	How is this a strategic use of HHAP 4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
8. Interim sheltering (new and existing)	35%	3%	County is developing a Navigation Center with 60 emergency shelter beds. Service provision including case management and intakes) to be provided on site. Operations management will be provided at the Navigation Center by a County contracted provider. Of this budget, 3% is reserved for interim sheltering of unaccompanied youth (set-aside) for individuals ages 12-24.	El Dorado is one of 4 CoC regions in the State of California without a year-round low-barrier shelter. This funding, which is allowed for "newly developed" shelter will allow for the region to create a new 60-bed shelter site to reduce unsheltered homelessness, and improve access to supportive services.	Not all funding sources can be used for the development of shelter projects. HHAP 4 was held in high regard when compared with other funding for this purpose.
7. Prevention and diversion	10%	7%	Of this budget, 7%, will be budgeted for Youth set-aside required by HHAP guidelines – Prevention/Diversion services will be offered by County contracted provided to serve youth, ages 18-24, who are experiencing or at risk of homelessness, for outreach, intensive support services, housing navigation, landlord negotiations, rental assistance, and service coordination.	As the community focuses on reducing the number of persons experiencing unsheltered homelessness per night, part of the equation is preventing new homelessness. Currently, the cost of new leases is extremely high, while maintaining housing stability and/or leasing in place is a much more stable option due to AB 1482 protections and housing shortages. Focusing on keeping people housed will address this need.	Prevention and Diversion funds were limited after the introduction of the Emergency Rental Assistance Program/Housing is Key. Now, following the conclusion of Housing is Key and the lifting of the Eviction Moratorium it is anticipated that those who are precariously housed will sharply increase.
5. Systems support	8%		Funding will be utilized to pay for system of care infrastructure including HMIS, and other necessary improvements for building of regional partnerships and delivery system.	Building partnerships and coordinating services is a key to maintaining a robust system of care. Funding will be utilized for ongoing upgrades to HMIS to address the increased needs from an expanded system through AB 977 and increased service providership.	HHIP Funding is set to pay for the initial transition and year 1 of an upgraded HMIS system. Beyond year one additional funding sources need to be identified.
10. Administrative (up to 7%)	7%		7% maximum permitted by HHAP guidelines, inclusive of technical assistance, contract support, and HHAP related activities	Will support the administrative functions, such as grant reporting, fiscal team activities, and other	
3. Street outreach	15%		Outreach to connect persons to services, including Safe Parking, and the New Navigation Center	Street outreach will connect persons experiencing unsheltered homelessness to services, including the new Navigation Center, Safe Parking, and the Services Coordination team listed below.	HHIP funding is to be braided with HHAP 4 to create a robust Street Outreach intervention team including wound care medical staff, and those with expertise in Homelessness. This group will work primarily in encampments providing services and information about other interventions including sheltering and housing options.
4. Services coordination	25%		Services Coordination- Provide funding for staffing to assist in care management- including access to support services and housing programs.	Housing Navigation and connection to Employment, Education, Behavioral Health, and other services to promote housing stability. This team will work with persons prior to housing and provide aftercare to promote stability once housed.	This is a new intervention type for the community and will work in collaboration with existing County of El Dorado Health and Human Services departments- including CalWORKS, Eligibility, etc. As well as other community partners to act as a navigator.
<b>Total:</b>	<b>100%</b>	<b>10%</b>			

**Table 7. Demonstrated Need**

**Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.**

<b>Demonstrated Need</b>	
<b># of available shelter beds</b>	137 Winter/97 Summer
<b># of people experiencing unsheltered homelessness in the homeless point-in-time count</b>	438*
<b>Shelter vacancy rate (%) in the summer months</b>	22%
<b>Shelter vacancy rate (%) in the winter months</b>	21%
<b>% of exits from emergency shelters to permanent housing solutions</b>	38.36%
<b>Describe plan to connect residents to permanent housing.</b>	
<p>Once the newly developed Navigation Center/ Emergency Shelter is operable, the County's contracted Rapid Rehousing and Shared Housing provider will prioritize working with clients placed in this shelter, to connect those clients to permanent housing. In addition, HHSA's Housing and Homeless Services (HHS) program, through a partnership with El Dorado County Public Housing Authority (PHA), will increase subsidized housing voucher utilization, including implementing a homeless preference for vouchers. HHSA PHA has partnered with the County's Planning and Building Department to establish a Memorandum of Understanding for the pass-through of awarded HOME Program Tenant Based Rental Assistance (TBRA), and HHSA will issue a Request for Proposal to solicit providers to accept Project Based Vouchers (PBV). Lastly, the PHA will utilize Emergency Housing Vouchers (EHV) and partner with a Homekey permanent housing site in the County. Taking all of these steps will increase the use of housing subsidies to drive permanent placements.</p> <p>The proposed permanent Navigation Center will be low-barrier, Housing First, and open year-round to the adult general population. An Emergency Shelter component is included in the Navigation Center, as the facility will be equipped with sixty (60) shelter beds, dining hall with food served (3 meals per day), showers/restrooms, and an animal kennel. Shelter clients will have direct access to wrap-around services to include mental health, substance abuse, connections to apply for government benefits, housing navigation, and case management available on site. The County and EDOK CoC prioritized the use of awarded funding (including Community Development Block Grant CARES Act (CDBG-CV) funding, Emergency Solutions Grant-Coronavirus (ESG-CV), and HHAP rounds 1, 2, and 3 funding), coupled with HHAP-4 if awarded, and future funding opportunities to build and operate this shelter. This 60-bed Navigation Center is critical towards the County and EDOK CoC making large strides at ending homelessness, as it will allow the County to provide immediate shelter and direct services to more individuals in the homeless system of care. Through a competitive solicitation conducted in 2022, the County identified a qualified provider that is now contracted to provide 24/7 Navigation Center operations, on-site case management and wrap-around services. Additionally, the County Behavioral Health Division will be performing intakes at the shelter 8 hours per week, to refer eligible clients to mental health and substance abuse treatment.</p>	
<p>*This # of unsheltered homeless persons is from the PIT conducted in February of 2022. The count occurred during a major winter storm with temperatures below zero. Based on these conditions, persons were more likely to seek shelter from family, friends, faith-based organizations, and 24-hour businesses leading to reduced count numbers. We entered it here per the instructions, however, it differs from the # of unsheltered homeless persons in Table 1. The source for the Table 1. data is the HMIS APR Report exported for the same date which is a more accurate representation of the number of persons experiencing unsheltered homelessness.</p>	