Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)

- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and

- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the **[HHAP-4 Local Homelessness Action Plan & Application Template](#)** as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding**: the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.

2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.

3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are NOT required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.

5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.

- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.

- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.

- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.

- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.

- **Certification**: In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents
Yes

I am a representative from an eligible CoC, Large City, and/or County
Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation
Joint

This application represents the joint application for HHAP-4 funding on behalf of the following eligible applicant jurisdictions:

Joint Applicants Selection

Eligible Jurisdiction 1

Eligible Applicant Name
CA-509 Mendocino County CoC

Eligible Jurisdiction 2

Eligible Applicant Name
Mendocino County

*Click **+ Add Eligible Jurisdiction** above to add additional joint applicants as needed.*

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity
Mendocino County Social Services

Contact Person
Veronica Wilson

Title
Program Administrator

Contact Person Phone Number
(707) 468-7071

Contact Person Email
wilsonv@mendocinocounty.org

*Agreement to Participate in HDIS and HMIS

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables
Mendocino HHAP-4 Data Tables - Amendment 3.xlsx

Governing Body Meeting Agenda or Minutes
MCHSCoC Special Board Meeting Agenda Packet 11.28.22.pdf

Optional Supporting Documents
StrategicPlanREV.9.19.22.docx

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the HHAP-4 Data Tables into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC
CA-509 Mendocino County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement
By the end of the performance period, HDIS data for the Mendocino County Homeless Services Continuum of Care (CA-509) will show 950 total people accessing services who are experiencing homelessness annually, representing 319 less people and a 25% increase from the baseline.

Goal Narrative
The data from this timeframe is reflective of the community's changed needs caused by the COVID-19 pandemic. The baseline data is a drastic increase as compared to previous years and we aim to reduce the number of people experiencing homelessness in our CoC.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
1,269	319	-25%	950

Decrease/Increase in # of People
Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
The CoC Racial Equity Analysis Tool shows that in 2020, people who are American Indian or Alaska Native represent only 4% of the Total Population in Mendocino County, while the 2020 Point in TIme Count shows American Indian or Alaska Native represents 18% of people who were identified as experiencing homeless in Mendocino County. Local Tribes and Tribal Entities have shared that people who are American Indian or Alaska Native are often missed by or excluded from surveys such as U.S. Census and PIT Counts, causing the subpopulation to be highly underrepresented in both the general and homeless populations. We will target increased outreach in collaboration with Tribal Governments and Councils to better identify and engage with American Indian or Alaska Native persons who are experiencing homelessness.

Describe the trackable data goal(s) related to this Outcome Goal:
Our strategy will create an initial increase in the number of people experiencing homelessness, which will

reduce over-time as we increase our services and improve our systems to be more inclusive and equitable. Our goal is to reduce the number of people who are American Indian or Alaska Native and experiencing homelessness from 145 to 77, a decrease of 68 (53%). We will track progress made on this goal through the number of people who are American Indian or Alaska Native by June 30, 2025 as identified in the annual CoC APR Report in HMIS and in the 2024 Stella P Data by All Project Types and All Household Types.

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement
By the end of the performance period, data for the Mendocino County Homeless Services Continuum of Care (CA-509) will show 420 total people experiencing unsheltered homelessness daily, representing 140 fewer people and a 25% reduction from the baseline.

Goal Narrative
We aim to reduce the number of people experiencing homelessness onm a daily basis by 25%

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
560	140	-25%	420

Decrease/Increase in # of People
Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
The 2022 PIT Count showed that of the 560 people experiencing homelessness on a daily basis in Mendocino County, 73 identify as American Indian or Alaska Native. This is 6% of the 560 persons in Mendocino County who experienced homelessness on a daily basis, and is close to the 4% of our County's overall population reported by the 2020 U.S. Census. However, 2021 baseline data shows that persons who identify as American Indian or Alaska Native represented 23% of the 1,269 total persons served. Additionally, Local Tribes and Tribal Entities have shared that people who are American Indian or Alaska Native are often missed by or excluded from surveys such as U.S. Census and PIT Counts, causing the subpopulation to be highly underrepresented in both the general and homeless populations. As such, we will continue to focus on this subpopulation to gather data consistently and intentionally to ascertain a better understanding of our Tribal Communities. Our goal is to reduce the number of people who identify as Native American or Native Alaskan from 73 to 48 by June 30, 2025, which is a decrease of 25 (-66%), as measured by the CA-509 Mendocino County 2025 Stella P Data for All Project Types and All Household Types.

Describe the trackable data goal(s) related to this Outcome Goal:
We will track progress on this goal by using data from the CA-509 Mendocino County 2025 Stella P Data for All Project Types and All Household Types.

2. Reducing the number of persons who become newly homeless.

Goal Statement
By the end of the performance period, HDIS data for the Mendocino County Homeless Services Continuum of Care (CA-509) will show 370 total people become newly homeless each year, representing 400 fewer people and a 52% reduction from the baseline.

Goal Narrative
The COVID-19 Pandemic brought many people experiencing homelessness to seek out services who had not previously engaged. We saw a 200% increase in the number of people experiencing homelessness for the first time as compared to previous years. Our goal is to create a 52% reduction in the number of people who become homeless for the first time by 2025.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
770	400	-52%	370

Decrease/Increase in # of People
Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Baseline Data for Mendocino County as provided by Cal ICH shows that the number of households with at least one adult and one child that became homeless for the first increased from 63 in 2018 to 264 in 2021. This is m,ore than a 400% increase in the number of families with children who became homeless for the first time. Services Providers in Mendocino County have seen this steep increase begin earlier than baseline data covers, and as such, in 2018, the Community Development Commission of Mendocino County applied jointly with the Mendocino County Child Welfare Services to the Family Unification Program (FUP) offered by HUD. FUP provides rental assistance for parents who were in reunification with their children detailed by the Child Welfare System. Additionally, Mendocino County Social Services has been awarded a Cal ICH Family Homelessness Challenge Grant and is committed to a scope of work that involves a strong prevention component.

Describe the trackable data goal(s) related to this Outcome Goal:
Baseline Data for Mendocino County as provided by Cal ICH shows that the number of households with at least one adult and one child that became homeless for the first increased from 63 in 2018 to 264 in 2021. This is m,ore than a 400% increase in the number of families with children who became homeless for the first time. Services Providers in Mendocino County have seen.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement
By the end of the performance period, HDIS data for the Mendocino County Homeless Services Continuum of Care (CA-509) will show 286 total people exiting homelessness into permanent housing annually, representing 116 more people and a 68% increase from the baseline.

Goal Narrative
Retained target goal of 286 exits to permanent housing identified in HHAP-3 application. HHAP-3 Baseline data showed 186 exits to permanent housing in 2020, which drastically increased to 266 in 2021, which is 80 more people and a 28% increase.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
170	116	68%	286

Decrease/Increase in # of People
Increase

Optional Comments
Goal #3 revised for Amendment 1 on 01/27/23 by Veronica Wilson

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
As described in Goal 1a, the CoC Racial Equity Analysis Tool shows that people who are American Indian or Alaska Native represent only 4% of the Total Population in Mendocino County per the 2020 U.S. Census, while American Indian or Alaska Native represents 18% of people who were identified as experiencing homeless in Mendocino County in 2021. In 2018, only 11 of 112 (9.8%) people who exited to permanent housing identified as American Indian or Alaska Native. In 2021, 27 of 170 (15.8%) people who exited to permanent housing identified as American Indian or Alaska Native, which is only an increase of 6%, while the overall system increased by over 34%. Our goal is to increase the number of people who exit to permanent housing and identify as Native American or Alaska Native from 27 to 60 by June 30, 2025 (222% increase).

Describe the trackable data goal(s) related to this Outcome Goal:
We will track progress made on this goal using the number of people who are American Indian or Alaska Native identified in the annual CoC APR Report in HMIS and 2025 Stella P Data by All Project Types and All Household Types.

4. Reducing the length of time persons remain homeless.

Goal Statement
By the end of the performance period, HDIS data for the Mendocino County Homeless Services Continuum of Care (CA-509) will show 98 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 26 fewer people and a 21% reduction from the baseline.

Goal Narrative
We aim to reduce the length of time persons remain homeless to pre-pandemic rates.

Baseline Data	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
124	-26	-21%	98

Decrease/Increase in # of Days
Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Baseline data shows that the subpopulation that remains homeless the longest are households with at least one adult and one child. They experienced homelessness for an average of 109 days in 2018 to 149 in 2021, which is a 37% increase. Our goal is to reduce the average number of days families with minor children remain homeless from 109 to 90 by June 30, 2025 (-35%) as measured by the annual CoC APR Report in HMIS and the 2025 Stella P Demographic Data for Households with at least one adult and one child in All Housing Types.

Describe the trackable data goal(s) related to this Outcome Goal:
We will track progress made on this goal by tracking the average number of days families with minor children experience homelessness through the annual CoC APR Report in HMIS and the 2025 Stella P Demographic Data for Households with at least one adult and one child in All Housing Types.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent

housing.

Goal Statement
By the end of the performance period, HDIS data for the Mendocino County Homeless Services Continuum of Care (CA-509) will show 3% of people return to homelessness after having exited homelessness to permanent housing from Street Outreach, Services Only, Day Shelter, Coordinated Entry, or "Other" project types, representing 1 fewer people and a 1% reduction from the baseline.

Goal Narrative
Out of 173 people who exited in 2021, 7 returned within 6 months, which is a 4% return rate. We aim to reduce the number of people exited from Street Outreach, Services Only, Day Shelter, Coordinated Entry, or "Other" project types who return to homelessness from 7 to 6, which is a decrease from 4% to 3%.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness wihtin 2 years after having exited homelessness to permanent housing
4%	-1%	25%	3%

Decrease/Increase in # of People
Decrease

Optional Comments
Goal #5 revised for Amendment 1 on 01/27/23 by Veronica Wilson
Goal #5 revised for Amendment 2 on 03/24/23 by Veronica Wilson

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Baseline data shows that the percentage of Veterans who returned to homelessness as 13% in 2021, more than triple that of the overall population of 4%. Our goal is to reduce the percentage of Veterans who return to homelessness from 13% to 5% by June 30, 2025 as measured by the annual CoC APR Report in HMIS and the 2025 Stella P Demographic Data for Veteran Households in All Housing Types.

Describe the trackable data goal(s) related to this Outcome Goal:
We will track progress on this goal using the annual CoC APR Report in HMIS and the 2025 Stella P Demographic Data for Veteran Households in All Housing Types.

6. Increasing successful placements from street outreach.

6. Increasing successful placements from street outreach.

Goal Statement
By the end of the performance period, HDIS data for the Mendocino County Homeless Services Continuum of Care (CA-509) will show 50 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 50 more people and a 5000% increase from the baseline.

Goal Narrative
2021 was the first year we had a Street Outreach Project in HMIS and we believe the low number of exits to interim housing interventions from unsheltered situations was not appropriately represented. We have

and will continue to improve our SO HMIS data collection, which will result in higher numbers of successful exits.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
0	50	5,000%	50

Decrease/Increase in # of People
Increase

Optional Comments
Goal #6 revised for Amendment 1 on 01/27/23 by Veronica Wilson
Goal #6 revised for Amendment 2 on 03/24/23 by Veronica Wilson

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
As we have limited baseline data on Street Outreach Projects, we instead looked at data for people who accessed services and people who were experiencing unsheltered homelessness to identify populations that are underserved. Baseline data shows that the number of Unaccompanied Youth ages 18-24 who experienced unsheltered homelessness increased from 13 in 2018 to 65 in 2020, which is a 400% increase. In addition, the number of Unaccompanied Youth ages 18-24 who accessed housing services decreased from 56 in 2018 and 2019 to 39 in 2020, which is an -87% decrease. The increase in the number of Unaccompanied Youth experiencing unsheltered homelessness resulted from multiple changes and improvements in both our service system and in our PIT Count Methodology. However, the steep decrease in the number of Unaccompanied Youth who accessed services is a second clue that this subpopulation is being served less often and provides further support that they are more easily identifiable when experiencing unsheltered homelessness. As such, our Street Outreach service providers will prioritize identifying Unaccompanied Youth and connecting them with housing resources.

Describe the trackable data goal(s) related to this Outcome Goal:
Our goal is successfully place 25 Unaccompanied Youth ages 18-24 who are experiencing unsheltered homelessness year from Street Outreach Projects to interim or permanent housing by June 30, 2025 as measured by the annual CoC APR Report in HMIS and the 2025 Stella P Demographic Data for All Household Types in All Housing Types.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy
Improving access to supportive services and/or
physical health and behavioral health services

Description
We will increase our outreach to populations and geographies that have previously had little to no engagement with our CoC to better identify persons experiencing homelessness in areas currently

unrepresented, with a focus on Tribal Nations

Timeframe
Complete by June 30, 2025

Entities with Lead Responsibilities
Mendocino County Social Services (HMIS Lead Agency / CoC Collaborative Applicant) and Community Development Commission (Coordinated Entry Lead Agency)

Measurable Targets
Reduce the number of people experiencing unsheltered homelessness as measured by the PIT Count

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
4. Reducing the length of time persons remain homeless.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 2

Type of Strategy
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements

Description
We will examine the lengths of time between CES entry to CES housing referral and between CES housing referral to housing placement. Once identified, we will identify strategies to lessen these time frames, which will result in a higher rate of housing placement in less time

Timeframe
Complete by June 30, 2025

Entities with Lead Responsibilities
Community Development Commission (CES Lead Agency) and Coordinated Entry/Discharge Planning Committee

Measurable Targets
Coordinated Entry System (CES) Annual Performance Report (APR) data on the length of time from screening to referral and referral to housing placement

Performance Measure(s) to Be Impacted (Check all that apply)
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 3

Type of Strategy
Strategic uses of other sources of funding

Description
Improve utilization rates and housing placement time frames of the FUP Voucher Program through the utilization of the Family Homelessness Challenge Grant and Bringing Families Home CA State DSS Funding

Timeframe
Complete by June 30, 2025

Entities with Lead Responsibilities
Mendocino County Social Services (Child Welfare Services) and Community Development Commission (PHA)

Measurable Targets
Decrease utilization rates and housing placement time frames as measured by the CES APR from HMIS for FUP

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 4

Type of Strategy
Increasing investments into, or otherwise scaling
up, specific interventions or program types

Description
Implement the HHAP Funded Housing Flex Fund that will offer Homeless Prevention and Diversion funding and services to reduce the number of people who become homeless for the first time

Timeframe
Complete by June 30, 2025

Entities with Lead Responsibilities
Mendocino County Social Services and Mendocino County Continuum of Care as HHAP Grantees

Measurable Targets
HMIS Data from newly created Housing Flex Fund on the number of people who were provided Homeless Prevention and/or Diversion services and did not enter the homeless system, and the demographics of persons served

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
7. Focused on equity goals related to underserved populations and populations disproportionately

impacted by homelessness.

Strategy 5

Type of Strategy
Building the capacity of homelessness response
system to utilize resources, implement best
practices, and/or achieve outcomes

Description
Implement new Street Outreach Projects using ESG-CV and HHAP funding to identify persons
experiencing unsheltered homelessness, record data in HMIS, and assist persons with accessing, as well
as coordinate with the newly created Tribal Street Outreach projects.

Timeframe
Complete by June 30, 2025

Entities with Lead Responsibilities
Mendocino County Social Services and Mendocino County Homeless Services Continuum of Care

Measurable Targets
System Performance Measure (SPM) Report data on Measure #6

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately
impacted by homelessness.

*Click **+ Add Strategy** above to add additional strategies as needed.*

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1
Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)
Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)
Yes

Service providers (direct service providers, outreach, shelter providers, etc.)
Yes

Local governing boards
Yes

People with lived experience
Yes

Other
No

a. Please describe your most notable coordination and collaborative processes with these entities.

During monthly CoC Board and Membership Meetings, ongoing feedback is gathered from members of the board and members of the public on what the CoC's funding priorities should be. This meeting brings together representatives from all the entities mentioned above in one place. It has provided a safe and accessible space to coordinate the use of CoC-related funding and collaborate to implement new or improved interventions for households experiencing literal homelessness or are fleeing or attempting to flee Domestic Violence, Dating Violence, Sexual Assault, or Stalking that assist with access to permanent housing. This group has empowered the CoC Board Chair and Vice Chair to collaborate with Mendocino Count Social Services Leadership pertaining to the development and ongoing improvements to the Strategic Plan to Address Homelessness in Mendocino County and more recently to collaboratively plan local use of HHAP Rounds 1 & 2 funding. The County agreed to use its HHAP Rounds 1 & 2 funds to support Rental Assistance/Rapid Rehousing, Street Outreach, and Prevention and Shelter Diversion. With this understanding, the CoC agreed to use its HHAP Rounds 1 & 2 funding to support existing Congregate

and Non-Congregate Emergency Shelter projects. Both entities agreed not to use HHAP Rounds 1 & 2 funding to support System Support or Delivery of Permanent Housing and instead fully fund these activities using HHAP Rounds 3 & 4.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use **any round** of HHAP funding to increase partnership with:

People with lived experience
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
Yes

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Justice entities
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
No

Workforce system
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
Yes

Services for older adults
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Services for people with disabilities
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
No

Child welfare system
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Education system
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
Yes

Local Homeless Coordinated Entry System
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Other (please specify)
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Other response
Public Housing Authority

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a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)
The Mendocino County Homeless Services Continuum of Care's most notable partnership is demonstrated through an MOU for the Emergency Housing Voucher (EHV) Program with the Community Development Commission of Mendocino County, our only Public Housing Authority (PHA), and Project Sanctuary, our largest Victim Service Provider. The MOU states that the PHA can only serve persons who have been referred through the CoC's CES or directly from the Victim Service Provider. This collaboration has facilitated the expansion of collaboration with the PHA for other projects, such as the Housing Choice Voucher. These new collaborations have led to a decrease in the length of time people remain homeless by fostering stronger relationships between PHA staff and Housing Case Managers/Navigators. For the first time, the PHA has recently expressed interest in implementing a Moving On Strategy for their CoC Program-funded Permanent Supportive Housing Tenant-based Rental Assistance Project, which the CoC has been requesting from the PHA for over a decade.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])
Yes
Other (please explain)

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP]
Data Sharing Agreement is in process

Physical and behavioral health care systems and resources
Yes

Public health system and resources
Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.
The State of CA has recently established the Housing and Homeless Incentive Program (HHIP) offered to Managed Care Providers (MCP), in addition to the CalAIM Enhanced Care Management (ECM). Under these two new projects, the CoC and County of Mendocino have begun coordinating with our MCP Partnership Healthplan of CA (PHC) on how services are funded to cover as many service gaps and address unmet needs in our unhoused population as possible. PHC and the County of Mendocino are negotiating a Data Sharing Agreement that will allow PCH to identify which of their patients are accessing homeless-related services documented in HMIS, and allow housing case managers/navigators to identify which of their clients have health insurance through PHC, who is able to provide more expansive and impactful assistance.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:
Disaggregating administrative data for use in decision making processes
Modifying procurement processes
Ensuring those with lived experience have a role in program design, strategy development, and oversight
Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.
Multiple Tribal Nations in Mendocino County received an ESG-CV Tribal Award, which are the Manchester Bay/Point Arena Band of Pomo Indians, the Sherwood Band of Pomo Indians, and Northern Circle Indian Housing Authority (NCIHA) received funds to serve the Redwood Valley Little River Band of Pomo Indians, Guidiville Indian Rancheria, and the Hopland Band of Pomo Indians. All ESG projects are required to use HMIS, so the CoC's first introduction to the Tribal Nations was when they requested access to HMIS and to have their projects created in our HMIS. Additionally, CA HCD provided the Tribal Nations with technical assistance, which included coordinating the introduction of the Tribal Nations to the CoC and its HMIS Lead Agency. CoC Staff were approached by these TA Providers about building relationships and partnerships with the Tribal Nations, which the CoC excitedly accepted. The Manchester Bay/Point Arena Band of Pomo Indians has engaged in the 2023 Point in Time Count planning process, NCIHA has signed an MOU with the Public Housing Authority to become a case managing agency for the CoC Program-funded Permanent Supportive Housing project. The CoC will continue this coordination and collaboration with our neighboring local Tribal Nations to ensure access to CoC housing and services are available to all

their Tribal Members who are experiencing or at risk of homelessness.

Additionally, the jurisdiction will engage with persons with lived experience of homelessness to have a role in program design, strategy development, and oversight. As previous attempts to engage persons as uncompensated volunteers were unsuccessful, the jurisdiction will establish a reimbursement process for persons with lived experience of homelessness for their time spent engaged in activities aimed to inform improvements in program design, strategy development, and oversight.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations
Yes, formal partnering

Public health system
Yes, informal partnering

Criminal legal system and system for supporting re-entry from incarceration
Yes, informal partnering

Child welfare system
Yes, formal partnering
Yes, informal partnering
Yes, leveraging funding

Affordable housing funders and providers
Yes, formal partnering
Yes, informal partnering
Yes, leveraging funding

Income support programs
Yes, informal partnering
Yes, leveraging funding

Education system
Yes, informal partnering

Workforce and employment systems
Yes, informal partnering

Other (please specify)
No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings
The jurisdiction will expand its existing collaboration efforts with the Mendocino County Sheriff's Department regarding its discharge policy for persons who were experiencing homelessness prior to

entering the County Jail and persons who will be discharged into street-level homelessness. The goal of this collaboration is to establish a discharge policy that identifies processes to connect inmates who were experiencing are at risk of homelessness and does not permit inmates to be discharged to street-level homelessness. The CoC Shelter and Solutions Committee has been engaged for the past several years with County Jail staff regarding several issues which include services provided to inmates who were experiencing homelessness at the time of entry, inmates facing charges pertaining to camping ordinance violations or other homeless-related "crimes," and the County Jail's discharge policy. The Mendocino County Jail has moved its standard inmate release time from 5 am to 7 am, which has greatly reduced the number of inmates who are discharged to street-level homelessness as homeless service providers are available to assist the inmate upon release. This assistance could not be provided when inmates were discharged at the earlier time.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.
Mendocino County and MCHSCoC are committed to researching and disseminating information to service providers about high-quality training opportunities, including Critical Time Intervention (CTI), the Shared Housing model, and training specific to culturally responsive approaches to homelessness. If necessary, HHAP funding can and will be used for the training costs of MCDSS staff, MCHSCoC members, and service providers for specific regional or national training.

We also recognize an unfortunately high turnover rate amongst the direct service staff at our service provider organizations, which leads to a continual need to provide ongoing training on both core competencies and specific and timely topics. Internally, the MCDSS HMIS Lead Agency Staff provide continuing, hands-on training on the use of our HMIS system.

Throughout the timeline of HHAP-4, we intend to support – financially, if necessary – at least five high-quality training topics, open to all service providers in our jurisdiction, that are related to best practices in addressing homelessness. At least two of these trainings will include a core element of cultural awareness and responsiveness.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.
HHAP funds will be used in the Fiscal Year 2023-24 to provide continuing funding to the vendor selected as the Coordinated Entry System List Manager that will be identified through a Request for Proposals that is currently open, which will initially be funded by the California Emergency Solutions and Housing (CESH) Program. Traditionally, HMIS Lead Staff assist HMIS Project Staff with improving their data quality by collaborating with Agency Administrators that have been identified by Agency. However, the Coordinated Entry System data is input into HMIS by multiple agencies and there is no established CES List Manager who is to serve as the point of contact regarding data quality and data completeness issues with CES data recorded in the HMIS. As such, the HMIS Lead Staff have done their best to undertake this work but have not been able to keep up with the demands as the Coordinated Entry System is the largest source of data in the Mendocino HMIS. Establishing and retaining a CES List Manager is an integral component necessary to facilitate data quality improvements.

In addition to data quality improvements to the CES, Mendocino County Social Services received a HUD HMIS Capacity Building Grant in 2019, which has funded many HMIS improvements in the past three years. The HMIS Lead Agency provides monthly HMIS end-user trainings and conducts additional targeted

training as needed as demonstrated by existing data quality and upon request. The HMIS Lead Agency has also established a dedicated email for HMIS-related needs, an HMIS user help desk, monthly office hours sessions, and facilitates cross-training for long-term HMIS users. The grant allowed for major improvements to the now complete and HUD-compliant HMIS Policies and Procedures, which were reflected in an update to the CoC's Governance Charter. Each month, projects receive a data completeness report that identifies missing data in existing HMIS entries and exits. HUD HMIS Technical Assistance is actively facilitating the development of a Data Quality Management Plan (DQMP) that will facilitate improvements in the data quality of HMIS data and assign responsibility for various data improvement tasks previously assumed to be the role of the HMIS Lead Agency.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.
The HHAP application process has created new opportunities for understanding and aligning a wide variety of funding streams related to homelessness. Because the MCHSCoC Collaborative Applicant and HMIS Lead Agency are embedded within MCDSS, our staff has unique and easy access to information and influence on all County-related funding sources related to homelessness, including CalWORKs Housing Support Program, Bringing Families Home, HDAP, Home Safe, and the Project Roomkey Rehousing allocation. To that end, the County and CoC intend to facilitate regularly scheduled meetings between MCDSS and MCHSCoC staff to regularly review and plan methods of braiding and complementing funding sources into a system that is rationale and well-understood.

(IV) Improving homeless point-in-time counts.
HHAP Round 4 funds will be used to purchase a subscription renewal for the Counting Us! Mobile Application that MCHSCoC used for the 2024 Point-in-Time (PIT) Count and Housing Inventory Count (HIC). The use of this application for the 2022 PIT Count allowed data to be collected in real-time and has provided a plethora of additional data not available through the previous practice of gathering data using paper surveys was used. Additional data includes geo-tagging that captures the exact location of each survey interaction that shows where people experiencing homelessness are concentrated; increased demographic information facilitated by Mobile Application prompts; and improved data on vehicles and structures that led to improved extrapolation techniques and data confidence.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.
MCHSCoC is actively working on identifying and implementing changes to the CES to strengthen the system to eliminate racial bias and has identified the need to meet the unique needs of Youth experiencing homelessness. Before the beginning of the COVID-19 pandemic, the MCHSCoC CES' prioritization consisted solely of the Vulnerability Index - Service Prioritization Decision Assistance Tool (VI-SPDAT) and included no other factors. When the COVID-19 pandemic began, it was clear the most vulnerable population experiencing homelessness were persons with pre-existing health conditions that put them at high risk of medical complications or even death if they were to contract COVID-19. MCHSCoC issued a temporary CES Prioritization policy that changed the CES Prioritization from the VI-SPDAT score to the number of COVID-19 risk factors identified by the Centers for Disease Control household members who had been previously or recently diagnosed with.

Under the temporary CES prioritization, the CoC saw a large shift in the households that were being prioritized as compared to households prioritized using only the VI-SPDAT. Between 2019 and 2021, there was over a 400% increase in Native Hawaiian or Pacific Islander-headed households, a 200% increase in Black, African American, or African-headed households, and a 25% increase in Hispanic/Latin(a)(o)(x) headed households. Research conducted on the VI-SPDAT has shown the tool was not designed for universal use by all homeless populations and as such outcomes are disparate against minorities, especially Black, African American, or African-headed households, and favor White-headed households.

However, there was a slight decrease in the number of American Indian, Alaska Native, or Indigenous-headed households. Our baseline data show that American Indian, Alaska Native, or Indigenous-headed households experiencing homelessness is the second largest racial population identified, and the decrease is an area MCHSCoC is actively working to address.

Mendocino County Youth Project (MCYP) is a Youth Alliance organization that operates a Runaway Homeless Youth (RHY) project that offers emergency and day shelter services, transitional housing, and homeless street outreach. MCYP has been awarded Emergency Solutions Grant CARES Act funding to operate a Rapid Re-Housing (RRH) Program targeted to unaccompanied and parenting youth ages 18-24. As part of this process, MCYP RRH staff are being trained to conduct Coordinated Entry System screenings and referrals. This will greatly improve the accessibility of the CES to youth as they will be able to seamlessly receive a spectrum of assistance that will support them from the moment they seek services, to placement and stabilization in permanent housing. HHAP funds will be used to continue the RRH project and CES screenings conducted by MCYP when ESG-CV funds are exhausted.

Question 8

*Responses to these questions are for informational purposes only.

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance
Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners
Technical assistance related to goal setting in underserved/disproportionately impacted populationsins
Technical assistance related to achieving outcome goals
Technical assistance on implementing performance-based contracting
Trainings on topics of equity

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled
Please align HHAP with ESG, it is not effective to manage their use in silos

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligibe Use 1

Eligible Use Category Intended to be Supported with HHAP-4
2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
20.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
2.00%

Activities to be Supported with HHAP-4
Provision of Permanent Housing Retention Support using the evidence-based practice of Critical Time Intervention. Services will include housing stability case management as well as mediation and legal services for the participant in landlord/tenant matters.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
There are limited providers of permanent housing retention support in our system, and as such we have seen providers become overloaded with large case loads, participants experience more instability and lose their housing due to lack of support, and persons identified from our CES BNL cannot be located due to unavailability of providers and lack of trust in the system.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
The only source of funding for Permanent Housing Retention Support on our Landscape Analysis Part 1 is the CoC's HHAP Round 1 award. We plan to use HHAP Round 4 funding in addition to HHAP Round 1 to provide funding for staffing to provide case management and permanent housing retention support.

Eligibe Use 2

Eligible Use Category Intended to be Supported with HHAP-4
3. Street outreach

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
20.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
2.00%

Activities to be Supported with HHAP-4
Provide ongoing funding for Homeless Outreach Teams (HOTeams) established under previous HHAP funding rounds and ESG-CV. Services provided will include engagement, case management, emergency health services, transportation, and HMIS-related expenses.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
The goal to make homelessness brief and one-time identifies Homeless Street Outreach Teams as the

primary method to reduce street-level homelessness. Homeless Outreach is still needed in remote areas of our County and the business community is asking for the expansion of HOTeams as they have been effective where implemented

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
The only source of funding for Homeless Street Outreach on our Landscape Analysis Part 1 are the CoC and County's HHAP Round 1 award and ESG-CV. We plan to use HHAP Round 4 funding in addition to HHAP Round 1 to provide funding to support established HOTeams as well as implement new teams in underserved or unserved areas.

Eligibe Use 3

Eligible Use Category Intended to be Supported with HHAP-4
4. Services coordination

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
15.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
1.50%

Activities to be Supported with HHAP-4
Provision of Coordinated Entry System (CES) screenings, housing stability case management that will consist of assessing, arranging, coordinating, and monitoring the delivery of individualized services to facilitate housing stability for persons experiencing homelessness or fleeing or attempting to flee Domestic Violence, Dating Violence, Sexual Assault, or Stalking.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
The Strategic Plan to Address Homelessness in Mendocino County identifies multiple strategies to improve the homeless service delivery system that are actionable through improvements to the CES. We have three established CES Front Door screening locations and none of them receive funding to provide this service. As such, they are unable to provide ongoing supportive services necessary for sucessful housing placements. This is a large gap also identified by the CoC's CES Committee, which has recommended providing resources to fill service gaps in our homeless service delivery system.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
Funding listed in the Landscape Analysis Part 1 that are identified for CES use are to fund improvements to the CES, not to operate the system or complete screening appointments. There are no funding sources listed to fund direct participant engagement or assistance specifically for the CES. HHAP Round 4 funding will be used for CES services coordination as there are no dedicated sources of funding for direct client assistance.

Eligibe Use 4

Eligible Use Category Intended to be Supported with HHAP-4
5. Systems support

Approximate % of TOTAL HHAP-4 ALLOCATION   **Approximate % of TOTAL HHAP-4 ALLOCATION**

to be sed on this Eligible Use(%)
5.00%

to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.50%

Activities to be Supported with HHAP-4
Initial, ongoing, and expansive training in Critical Time Intervention and Shared Housing for all providers of permanent housing retention support and/or wraparound services.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
The Strategic Plan to Address Homelessness in Mendocino County's goal to improve community and policymaker engagement around homelessness calls for use of promising and evidence-based practices to highlight successful strategies that can be used in our community. Mendocino Coast Hospitality Center piloted a Critical Time Intervention project that was highly successful in assisting formerly homeless households to successfully retain permanent housing and contributed to reducing the returns to homelessness in 2 years to 2%, the lowest rate our community has ever seen. Shared Housing is an evidence-based model that has been recommended by the National Alliance to End Homelessness, Homebase, HUD, CA Dept of HCD, and many other entities and groups. Both models would give service providers the knowledge and skills necessary to source housing through a variety of methods, as well as support households who have been placed into permanent housing.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
There are no funding sources identified in the Landscape Analysis Part 1 that include training and staff development as eligible expenses. As such, HHAP Round 4 funds were identified to fill this gap in service provider support and education.

Eligibe Use 5

Eligible Use Category Intended to be Supported with HHAP-4
7. Prevention and diversion

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
20.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
2.00%

Activities to be Supported with HHAP-4
Provision of homeless prevention case management services and financial assistance, diversion services to assist persons at risk of homelessness to identify housing resources outside of the homeless service delivery system.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
The Strategic Plan to Address Homelessness in Mendocino County's goal to make homelessness rare identifies homeless prevention and diversion services as essential components of the homelessness response system, necessary to reduce the number of people who become homeless for the first time and to minimize the trauma experienced by children while unhoused in an effort to effectively reduce the number of Adverse Childhood Experiences (ACEs) that have been proven to negatively impact the child when they reach adulthood.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Sources of funding in the Landscape Analysis Part I identifies the following funding sources that may be used for Homelessness Prevention and Diversion are: HHAP, COVID-19 Relief fund that has been exhausted, HDAP that can only serve persons who are disabled and have no income, BFH that only serves child welfare system-involved families, NCIHA's Homeowners Assistance fund that can only be used for Tribal Nations members, CalAIM ECM and Community Supports that are not coordinated with the CoC and are unclear if funds will be used for this activity type and HHIP that has not yet been planned. Due to these limitations or restrictions, no Homeless Prevention and Diversion services are available to the general population of persons experiencing homelessness and HHAP-4 funds will be used to fill this funding gap.

Eligibe Use 6

Eligible Use Category Intended to be Supported with HHAP-4
8. Interim sheltering (new and existing)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
13.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
1.30%

Activities to be Supported with HHAP-4
Operation of new and existing congregate and non-congregate emergency shelters

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
All of our Point in Time Count reports demonstrate that there are not enough shelter beds to provide assistance to all persons experiencing unsheltered homelessness in Mendocino County. Despite high utilization rates in both summer and winter months, the number of unsheltered persons demonstrates a high need for emergency shelter and interim housing interventions.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
Funding identified in our Landscape Analysis Part 1 that may be used for congregate shelter, non-congregate shelter, and other interim housing interventions do not cover the full financial need of these programs. Additionally, funds are needed to establish a low-barrier shelter project to serve families with minor children.

Table 7. Demonstrated Need

# of available shelter beds
181

# of people experiencing unsheltered homelessness in the homeless point-in-time

count
560

Shelter vacancy rate (%) in the summer months
11.00%

Shelter vacancy rate (%) in the winter months
14.00%

% of exits from emergency shelters to permanent housing solutions
17.00%

Describe plan to connect residents to permanent housing.
All Emergency Shelter in the Mendocino County CoC homeless services delivery system will have staff conducting Coordinated Entry screenings to connect shelter guests with permanent housing projects. These staff will also provide housing stability case management services to assist shelter guests with obtaining documentation required by all housing projects or landlords, such as government-issued Photo ID. Additionally, HHAP funds will be used to support the landlord liaison position created at the local Public Housing Authority once ESG-CV funds are exhausted or expired. The landlord liaison is building connections with landlords and housing case managers/navigators to facilitate the increased use of rapid rehousing funds to move shelter guests into permanent housing.

Eligibe Use 7

Eligible Use Category Intended to be Supported with HHAP-4
10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
7.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.70%

Activities to be Supported with HHAP-4
Administrative support necessary to manage, oversee and coordinate funding, services, and expenses

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Funding is necessary to operationalize the abovementioned interventions, promote equity and inclusion, comply with regulatory requirements for reporting, contracting, and implementation of services, and engage with the community for public comment and feedback on planned services.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
No other funding source listed on our Landscape Analysis Part 1 allows the use of funds to support

HHAP-4 grant administration. Funds are required in order to operationalize and monitor services.

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):
We will drive progress toward the achievement of our goals for underserved populations experiencing homelessness and populations disproportionally impacted by homelessness through investments in many activities. One such activity is using system support funding to provide staff development for homeless service providers to learn new, evidence-based practices to better serve all populations, which will be implemented with the support of HHAP operating subsidies. Another example is investing in new and existing Street Outreach projects to ensure we are reaching the unsheltered population, which is often the most difficult population to regularly engage with and assist. We will invest in Services Coordination to ensure we can continue serving persons engaged through street outreach and interim housing interventions.

To ensure underserved populations have access to this opportunity, we will engage new nontraditional partners, Tribal Nations, and partners in remote or rural areas. Once these new partners are operating new services through the homelessness response system, we will facilitate collaboration between these and existing partners to identify local populations disproportionately impacted by homelessness and ways to best serve them.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:
To help address racial inequities, we will ensure public notice of procurement opportunities to access funding for activities to be supported with HHAP-4 funds will be shared with nontraditional partners, Tribal Nations, and partners in remote or rural areas in an effort to engage more diverse populations that are often found in unincorporated regions on the jurisdiction. CoC and County staff will conduct outreach to said partners prior to the release of procurement opportunities to ensure they understand the purpose of the procurement process, ways funds can assist the persons they serve, how to respond to access funds, and other general questions new partners may have.

Additionally, we will invest in Cultural Sensitivity and Awareness training for staff working directly with persons within the homelessness response system to help them better understand, identify, and address racial and other inequities in the services they provide. As Mendocino County has 11 Tribal Nations within the jurisdiction, 10 of which are Federally Recognized, there is a larger concentration of persons who identify as Native American/Alaskan Native than most other jurisdictions. As such, Native American/Alaskan Native is often our most disproportionately served racial population, which is why we are targeting our efforts to address inequities within our homelessness response system to Tribal Partners and partners in highly remote locations.

We will determine if our efforts facilitated a reduction in the length of time Black, Indigenous, and People of Color (BIPOC) households experience homelessness and increase the rates of BIPOC households attaining permanent housing, which are currently disproportionately low as compared to their white, non-Hispanic counterparts.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:
Mendocino County Social Services is the HHAP Administrative Entity for the Mendocino County Homeless

Services Continuum of Care. The Social Services Director and CoC Staff have been in close communication with the local Medi-Cal Managed Care Provider, Partnership HealthPlan of CA (PHC). They are actively coordinating how HHIP and CalAIM Enhanced Care Management and Community Support resources can be used to fill service gaps in the local homelessness response system. Mendocino County Behavioral Health and Recovery Services (BHRS) is also involved in collaboration with PHC to ensure that behavioral health care strategies and resources are targeted to persons experiencing homelessness and account for the special care the unhoused population needs in behavioral health care. BHRS is a member of the local CoC Governing Board, and their representative provides updates on their collaboration and gathers feedback provided by members of the CoC and the public. The Social Services Director is including addressing the healthcare needs of persons experiencing homelessness through the abovementioned collaboration and coordination with PHC.

Support increased exits to permanent housing among people experiencing homelessness:
Our HHAP-4 investments will support increased exits to permanent housing by funding staff positions to provide ongoing support beyond the initial screening of persons experiencing homelessness for the Coordinated Entry System (CES) and placed on the CES By Name List (BNL). Currently, when a person experiencing homelessness contacts a CES Front Door location, staff complete the screening and enter it into HMIS, which then adds the person to the BNL that is generated using an HMIS report. Operators of Permanent Housing projects then identify new participants from this report in priority order set by the CoC CES Committee. Persons placed on the CES BNL often have no contact with homelessness system providers until they are selected by a permanent housing project, which can vary from a few days to several months. Many times people experiencing homelessness do not have regular methods of communication and relocate when better opportunities become available. Due to the lack of engagement, permanent housing providers are unable to locate persons on the BNL or the persons are not document-ready and valuable time that should have been spent searching for housing units is instead spent requesting identification or similar documents. By providing staff who will assist persons after they have been screened for CES to gather essential documentation and connect with interim housing opportunities, we will reduce the length of time persons experience homelessness and increase the likelihood that persons will successfully attain permanent housing.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics		
	People Experiencing Homelessness	**Source and Date Timeframe of Data**
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	830	2022 Point in Time Count
# of People Who are **Sheltered** (ES, TH, SH)	270	2022 Point in Time Count
# of People Who are **Unsheltered**	560	2022 Point in Time Count
Household Composition		
# of Households **without Children**	679	2022 Point in Time Count
# of Households with **At Least 1 Adult & 1 Child**	38	2022 Point in Time Count
# of Households with **Only Children**	6	2022 Point in Time Count
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing **Chronic Homelessness**	177	2022 Point in Time Count
# of Adults Who are Experiencing **Significant Mental Illness**	80	2022 Point in Time Count
# of Adults Who are Experiencing **Substance Abuse** Disorders	42	2022 Point in Time Count
# of Adults Who are **Veterans**	19	2022 Point in Time Count
# of Adults with **HIV/AIDS**	1	2022 Point in Time Count
# of Adults Who are **Survivors of Domestic Violence**	36	2022 Point in Time Count
# of **Unaccompanied Youth (under 25)**	45	2022 Point in Time Count
# of **Parenting Youth (under 25)**	2	2022 Point in Time Count
# of People Who are **Children of Parenting Youth**	1	2022 Point in Time Count
Gender Demographics		
# of **Women/Girls**	265	2022 Point in Time Count
# of **Men/Boys**	525	2022 Point in Time Count
# of People Who are **Transgender**	16	2022 Point in Time Count
# of People Who are **Gender Non-Conforming**	24	2022 Point in Time Count
Ethnicity and Race Demographics		
# of People Who are **Hispanic/Latino**	127	2022 Point in Time Count
# of People Who are **Non-Hispanic/Non-Latino**	703	2022 Point in Time Count
# of People Who are **Black or African American**	19	2022 Point in Time Count
# of People Who are **Asian**	7	2022 Point in Time Count
# of People Who are **American Indian or Alaska Native**	73	2022 Point in Time Count
# of People Who are **Native Hawaiian or Other Pacific Islander**	7	2022 Point in Time Count
# of People Who are **White**	697	2022 Point in Time Count
# of People Who are **Multiple Races**	27	2022 Point in Time Count

If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 2. Landscape Analysis of People Being Served									
	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households **without Children**	295	101	24	528	8	25	137		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of Households with **At Least 1 Adult & 1 Child**	28	73	19	211	2	4	13		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of Households with **Only Children**	0	0	0	2	0	0	1		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing **Chronic Homelessness**	109	84	22	333	0	6	104		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of Adults Who are Experiencing **Significant Mental Illness**	214	95	34	301	2	14	98		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of Adults Who are Experiencing **Substance Abuse** Disorders	141	48	23	239	0	9	58		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of Adults Who are **Veterans**	81	33	2	35	1	2	6		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of Adults with **HIV/AIDS**	5	1	0	6	0	0	0		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of Adults Who are **Survivors of Domestic Violence**	102	87	20	243	3	6	76		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of **Unaccompanied Youth (under 25)**	5	8	0	36	0	0	7		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of **Parenting Youth (under 25)**	2	6	0	4	0	0	0		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of People Who are **Children of Parenting Youth**	1	6	0	4	0	0	0		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
Gender Demographics									
# of **Women/Girls**	152	106	59	338	2	22	93		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of **Men/Boys**	202	93	30	398	8	16	93		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of People Who are **Transgender**	2	0	0	0	0	0	0		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of People Who are **Gender Non-Conforming**	0	0	0	0	0	0	0		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
Ethnicity and Race Demographics									
# of People Who are **Hispanic/Latino**	30	28	15	174	0	12	39		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of People Who are **Non-Hispanic/Non-Latino**	326	69	74	562	10	26	124		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of People Who are **Black or African American**	5	5	0	17	0	1	5		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of People Who are **Asian**	0	0	0	5	0	0	0		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of People Who are **American Indian or Alaska Native**	20	11	28	87	0	1	16		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of People Who are **Native Hawaiian or Other Pacific Islander**	3	2	0	4	0	0	1		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of People Who are **White**	313	140	54	555	8	34	146		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21
# of People Who are **Multiple Races**	14	11	7	56	2	2	13		Stella 10/01/20-9/30/21; CoC HMIS Data 10/01/20-09/30/21

If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program (choose from drop down options)	Fiscal Year (select all that apply)	Total Amount Invested into Homelessness Interventions	# of Vouchers (if applicable)	Funding Source*	Intervention Types Supported with Funding (select all that apply)	Brief Description of Programming and Services Provided	Populations Served (please x the appropriate population[s])
Homekey (via HCD)	FY 2021-2022	$ 8,019,500.00	n/a	State Agency	Permanent Supportive and Service-Enriched Housing; Administrative Activities	State funds were used to purchase a motel and convert it to SRO housing for persons experiencing or at risk of homelessness. Enrichment services are provided on site by dedicated case management staff	**TARGETED POPULATIONS** (please "x" all that apply) — People Exp **Chronic Homelessness**; Veterans [X]; Parenting Youth [X]; People Exp **Severe Mental Illness** [X]; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders** [X]; Unaccompanied Youth; Other: Seniors, Persons with Complex Medical Issues, Persons at risk of complications from COVID-19 [X]. **ALL PEOPLE EXPERIENCING HOMELESSNESS**
	FY 2022-2023	$ 1,000,000.00	n/a				
	FY 2023-2024	$ 500,000.00	n/a				
Received by County of Mendocino	FY 2024-2025	$ 150,000.00	n/a				
California COVID-19 Rent Relief Program - via HCD	FY 2021-2022	$ 2,105,000.00	n/a	State Agency	Rental Assistance/Rapid Rehousing; Diversion and Homelessness Prevention	Emergency Rental Assistance for Tribal Members who are risk of homelessness in some way related to the Coronavirus Pandemic	[X] **ALL PEOPLE EXPERIENCING HOMELESSNESS** — **TARGETED POPULATIONS** (please "x" all that apply): People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other (please enter here)
	FY 2022-2023	$ 1,000,000.00	n/a				
	FY 2023-2024	Zero	n/a				
Received by Northern Circle Indian Housing Authority	FY 2024-2025	Zero	n/a				
Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022	$ 5,013,823.00	n/a	State Agency	Administrative Activities; Interim Housing/Congregate/Non-Congregate Shelter; Rental Assistance/Rapid Rehousing; Outreach and Engagement	Funding is used to provide Emergency Shelter, Rapid Rehousing Services, Street Outreach, HMIS related expenses and staffing, and Local Grant Administration	[X] **ALL PEOPLE EXPERIENCING HOMELESSNESS** — **TARGETED POPULATIONS** (please "x" all that apply): People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other (please enter here)
	FY 2022-2023	$ 250,000.00	n/a				
	FY 2023-2024	$ 200,000.00	n/a				
Received by County of Mendocino	FY 2024-2025	Zero	n/a				
Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022	$ 4,029,113.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter; Outreach and Engagement	Funding is used to provide Emergency Shelter, Rapid Rehousing Services, Street Outreach, HMIS related expenses and staffing, and Local Grant Administration	[X] **ALL PEOPLE EXPERIENCING HOMELESSNESS** — **TARGETED POPULATIONS** (please "x" all that apply): People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other (please enter here)
	FY 2022-2023	$ 1,000,000.00	n/a				
	FY 2023-2024	$ 500,000.00	n/a				
Received by Northern Circle Indian Housing Authority	FY 2024-2025	Zero	n/a				
Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022	$ 477,302.50	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter; Outreach and Engagement	Funding is used to provide Emergency Shelter, Rapid Rehousing Services, Street Outreach, HMIS related expenses and staffing, and Local Grant Administration	[X] **ALL PEOPLE EXPERIENCING HOMELESSNESS** — **TARGETED POPULATIONS** (please "x" all that apply): People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other (please enter here)
	FY 2022-2023	$ 450,000.00	n/a				
	FY 2023-2024	$ 50,000.00	n/a				
Received by Mancester Bay/Point Arena Band of Pomo Indians	FY 2024-2025	Zero	n/a				
Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022	$ 177,500.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter; Outreach and Engagement	Funding is used to provide Emergency Shelter, Rapid Rehousing Services, Street Outreach, HMIS related expenses and staffing, and Local Grant Administration	[X] **ALL PEOPLE EXPERIENCING HOMELESSNESS** — **TARGETED POPULATIONS** (please "x" all that apply): People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other (please enter here)
	FY 2022-2023	$ 350,000.00	n/a				
	FY 2023-2024	$ 50,000.00	n/a				
Received by Sherwood Valley Band of Pomo Indians	FY 2024-2025	Zero	n/a				
Emergency Solutions Grants (ESG) - via HCD	FY 2021-2022	$ 290,178.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter; Rental Assistance/Rapid Rehousing	Funding is used to provide Emergency Shelter and Rapid Rehousing Services	[X] **ALL PEOPLE EXPERIENCING HOMELESSNESS** — **TARGETED POPULATIONS** (please "x" all that apply): People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other (please enter here)
	FY 2022-2023	$ 290,178.00	n/a				
	FY 2023-2024	$ 290,178.00	n/a				
Received by Redwood Community Services	FY 2024-2025	$ 290,178.00	n/a				
	FY 2021-2022	$ 1,069,157.00	n/a		Systems Support Activities		**TARGETED POPULATIONS** (please "x" all that apply)

Table 3. Landscape Analysis of State, Federal and Local Funding								
Funding Program *(choose from drop down options)*	**Fiscal Year** *(select all that apply)*	**Total Amount Invested into Homelessness Interventions**	**# of Vouchers** *(if applicable)*	**Funding Source***	**Intervention Types Supported with Funding** *(select all that apply)*		**Brief Description of Programming and Services Provided**	**Populations Served** *(please x the appropriate population[s])*
Community Development Block Grant - CV (CDBG-CV) - via HCD / Received by County of Mendocino	FY 2022-2023 / FY 2023-2024 / FY 2024-2025	Zero / Zero / Zero	n/a / n/a / n/a	State Agency	Administrative Activities		Funding was used to support the Project Homekey Project to pay for renovation costs the Project Homekey funding was unable to cover	**ALL PEOPLE EXPERIENCING HOMELESSNESS**; People Exp Chronic Homelessness [X]; Veterans [X]; Parenting Youth; People Exp Severe Mental Illness [X]; People Exp HIV/AIDS; Children of Parenting Youth; People Exp Substance Abuse Disorders [X]; Unaccompanied Youth; Other: Seniors, Persons with Complex Medical Issues, Persons at risk of complications from COVID-19 [X]
Community Development Block Grant (CDBG) - via HCD / Received by Northern Circle Indian Housing Authority	FY 2021-2022 / FY 2022-2023 / FY 2023-2024 / FY 2024-2025	$ 1,105,000.00 / $ 1,000,000.00 / $ 500,000.00 / $ 500,000.00	n/a / n/a / n/a / n/a	State Agency	Rental Assistance/Rapid Rehousing; Permanent Supportive and Service-Enriched Housing		Funding was used to support the Project Homekey Project to pay for renovation costs the Project Homekey funding was unable to cover	**ALL PEOPLE EXPERIENCING HOMELESSNESS**; TARGETED POPULATIONS *(please "x" all that apply)*; People Exp Chronic Homelessness; Veterans; Parenting Youth; People Exp Severe Mental Illness; People Exp HIV/AIDS; Children of Parenting Youth; People Exp Substance Abuse Disorders; Unaccompanied Youth; Other: Tribal Members who are Seniors, Persons with Complex Medical Issues, Persons at risk of complications from COVID-19 [X]
No Place Like Home (NPLH) - via HCD / Received by County of Mendocino	FY 2021-2022 / FY 2022-2023 / FY 2023-2024 / FY 2024-2025	$ 3,689,080.00 / $ 2,000,000.00 / $ 1,000,000.00 / $ 500,000.00	n/a / n/a / n/a / n/a	State Agency	Permanent Supportive and Service-Enriched Housing		Funding is used to construct and provide permanent supportive housing for persons experiencing homelessness that have a severe mental or emotional illness. Rent is calculated at 30% of the households adjusted income. Onsite behavioral health services are offered at all sites	**ALL PEOPLE EXPERIENCING HOMELESSNESS**; TARGETED POPULATIONS *(please "x" all that apply)*; People Exp Chronic Homelessness; Veterans; Parenting Youth; People Exp Severe Mental Illness [X]; People Exp HIV/AIDS; Children of Parenting Youth; People Exp Substance Abuse Disorders; Unaccompanied Youth; Other *(please enter here)*
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH / Received by County of Mendocino	FY 2021-2022 / FY 2022-2023 / FY 2023-2024 / FY 2024-2025	$ 416,111.33 / $ 416,111.33 / $ 416,111.33 / Zero	n/a / n/a / n/a / n/a	State Agency	Systems Support Activities; Administrative Activities; Interim Housing/Congregate/Non-Congregate Shelter; Rental Assistance/Rapid Rehousing	Permanent Supportive and Service-Enriched Housing; Diversion and Homelessness Prevention; Outreach and Engagement	Funding will be used to support ongoing operation of Emergency Shelters, Rapid Rehousing Services, Landlord Liaison services, and system improvements	[X] **ALL PEOPLE EXPERIENCING HOMELESSNESS**; TARGETED POPULATIONS *(please "x" all that apply)*; People Exp Chronic Homelessness; Veterans; Parenting Youth; People Exp Severe Mental Illness; People Exp HIV/AIDS; Children of Parenting Youth; People Exp Substance Abuse Disorders; Unaccompanied Youth; Other *(please enter here)*
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH / Received by Mendocino CoC	FY 2021-2022 / FY 2022-2023 / FY 2023-2024 / FY 2024-2025	$ 454,220.50 / $ 454,220.50 / $ 454,220.50 / $ 454,220.50	n/a / n/a / n/a / n/a	State Agency	Outreach and Engagement; Rental Assistance/Rapid Rehousing; Diversion and Homelessness Prevention; Administrative Activities		Funding will be used to support ongoing operation of Emergency Shelters, Rapid Rehousing Services, Landlord Liaison services, and system improvements	[X] **ALL PEOPLE EXPERIENCING HOMELESSNESS**; TARGETED POPULATIONS *(please "x" all that apply)*; People Exp Chronic Homelessness; Veterans; Parenting Youth; People Exp Severe Mental Illness; People Exp HIV/AIDS; Children of Parenting Youth; People Exp Substance Abuse Disorders; Unaccompanied Youth; Other *(please enter here)*
Project Roomkey and Rehousing - via CDSS / Received by County of Mendocino	FY 2021-2022 / FY 2022-2023 / FY 2023-2024 / FY 2024-2025	$ 789,175.00 / Zero / Zero / Zero	n/a / n/a / n/a / n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter		Funding is used to provide non-congregate shelter to persons at risk of complications from the Coronavirus and rapid rehousing assistance for participants	**ALL PEOPLE EXPERIENCING HOMELESSNESS**; TARGETED POPULATIONS *(please "x" all that apply)*; People Exp Chronic Homelessness; Veterans; Parenting Youth; People Exp Severe Mental Illness; People Exp HIV/AIDS; Children of Parenting Youth; People Exp Substance Abuse Disorders; Unaccompanied Youth; Other: Persons at risk of complications from COVID-19 [X]
Project Roomkey and Rehousing - via CDSS	FY 2021-2022 / FY 2022-2023 / FY 2023-2024	$ 375,000.00 / Zero / Zero	n/a / n/a / n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter		Funding is used to provide non-congregate shelter to persons at risk of complications from the Coronavirus and rapid rehousing	**ALL PEOPLE EXPERIENCING HOMELESSNESS**; TARGETED POPULATIONS *(please "x" all that apply)*; People Exp Chronic Homelessness; Veterans; Parenting Youth; People Exp Severe Mental Illness; People Exp HIV/AIDS; Children of Parenting Youth

Table 3. Landscape Analysis of State, Federal and Local Funding											

Funding Program (choose from drop down options)	Fiscal Year (select all that apply)	Total Amount Invested into Homelessness Interventions	# of Vouchers (if applicable)	Funding Source*	Intervention Types Supported with Funding (select all that apply)	Brief Description of Programming and Services Provided	Populations Served (please x the appropriate population[s])				
Received by Northern Circle Indian Housing Authority	FY 2024-2025	Zero	n/a			assistance for participants		People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X	Other: Tribal Members at risk of complications from COVID-19
FEMA Public Assistance Program Category B - via FEMA	FY 2021-2022	$ 1,598,621.00	n/a	Federal Agency	Interim Housing/Congregate/Non-Congregate Shelter	Funds are used for non-congregate shelter for persons who have been exposed to or tested positive for COVID-19 and are unable to self-isolate on their own	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	Zero	n/a					People Exp **Chronic Homelessness**	Veterans		Parenting Youth
	FY 2023-2024	Zero	n/a					People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**		Children of Parenting Youth
Received by County of Mendocino	FY 2024-2025	Zero	n/a					People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X	Other: Persons at risk of complications from COVID-19
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2021-2022	$ 1,112,068.00	n/a	State Agency	Rental Assistance/Rapid Rehousing	Provides housing-related supports to eligible families experiencing homelessness in the CalWORKs program	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 2,131,034.00	n/a		Interim Housing/Congregate/Non-Congregate Shelter			People Exp **Chronic Homelessness**	Veterans		Parenting Youth
	FY 2023-2024	$ 1,000,000.00	n/a		Administrative Activities			People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**		Children of Parenting Youth
Received by County of Mendocino	FY 2024-2025	$ 1,000,000.00	n/a					People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X	Other: Families with Minor Children
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2021-2022	$ 625,331.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Provides outreach, case management, benefits advocacy and housing supports to individuals who are disabled or likely disabled and who are experiencing homelessness	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 525,331.00	n/a		Rental Assistance/Rapid Rehousing			People Exp **Chronic Homelessness**	Veterans		Parenting Youth
	FY 2023-2024	$ 500,000.00	n/a		Diversion and Homelessness Prevention			People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**		Children of Parenting Youth
Received by County of Mendocino	FY 2024-2025	$ 500,000.00	n/a					People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X	Other: Single Adults without Income
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2021-2022	$ 511,543.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Provides outreach, case management, benefits advocacy and housing supports to individuals who are disabled or likely disabled and who are experiencing homelessness	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 500,000.00	n/a		Rental Assistance/Rapid Rehousing			People Exp **Chronic Homelessness**	Veterans		Parenting Youth
	FY 2023-2024	$ 500,000.00	n/a		Diversion and Homelessness Prevention			People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**		Children of Parenting Youth
Received by Northern Circle Indian Housing Authority	FY 2024-2025	$ 500,000.00	n/a					People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X	Other: Single Adults without Income
Home Safe - via CDSS	FY 2021-2022	$ 511,543.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Home Safe Programs utilize a range of strategies to support housing stability for APS clients, including housing related intensive case management, housing related financial assistance, deep cleaning to maintain housing, eviction prevention, landlord mediation, etc	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 344,368.00	n/a		Rental Assistance/Rapid Rehousing			People Exp **Chronic Homelessness**	Veterans		Parenting Youth
	FY 2023-2024	$ 350,000.00	n/a		Diversion and Homelessness Prevention			People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**		Children of Parenting Youth
Received by County of Mendocino	FY 2024-2025	$ 350,000.00	n/a					People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X	Other: Seniors engaged in Adult Protective Services (APS)
Bringing Families Home (BFH) - via CDSS	FY 2021-2022	$ 317,639.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Housing-related supports to eligible families experiencing homelessness in the child welfare system	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 308,514.00	n/a		Rental Assistance/Rapid Rehousing			People Exp **Chronic Homelessness**	Veterans		Parenting Youth
	FY 2023-2024	$ 300,000.00	n/a		Diversion and Homelessness Prevention			People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**		Children of Parenting Youth
Received by County of Mendocino	FY 2024-2025	$ 300,000.00	n/a					People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X	Other: Child Welfare involved Families with Minor Children
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	$ 1,823,899.00	136		Administrative Activities	Promote communitywide commitment to the goal of ending homelessness; provide funding for efforts by nonprofit providers, and State and local governments to quickly rehouse homeless individuals and families while minimizing the		**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 1,844,275.00	136		Permanent Supportive and Service-Enriched Housing		X	People Exp **Chronic Homelessness**	Veterans		Parenting Youth
	FY 2023-2024	$ 1,844,275.00	136		Systems Support Activities			People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**		Children of Parenting Youth

Table 3. Landscape Analysis of State, Federal and Local Funding							
Funding Program *(choose from drop down options)*	**Fiscal Year** *(select all that apply)*	**Total Amount Invested into Homelessness Interventions**	**# of Vouchers** *(if applicable)*	**Funding Source***	**Intervention Types Supported with Funding** *(select all that apply)*	**Brief Description of Programming and Services Provided**	**Populations Served** *(please x the appropriate population(s))*
Received by Community Development Commission of Mendocino County	FY 2024-2025	$ 1,844,275.00	136	Federal Agency		trauma and dislocation caused to homeless individuals, families, and communities by homelessness; promote access to and effect utilization of mainstream programs by homeless individuals and families; and optimize self-sufficiency among individuals and families experiencing homelessness.	**ALL PEOPLE EXPERIENCING HOMELESSNESS** — People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (*please enter here*)
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	$ 58,309.00	n/a		Administrative Activities	Promote communitywide commitment to the goal of ending homelessness; provide funding for efforts by nonprofit providers, and State and local governments to quickly rehouse homeless individuals and families while minimizing the trauma and dislocation caused to homeless individuals, families, and communities by homelessness; promote access to and effect utilization of mainstream programs by homeless individuals and families; and optimize self-sufficiency among individuals and families experiencing homelessness.	**TARGETED POPULATIONS** (*please "x" all that apply*)
	FY 2022-2023	$ 54,622.00	n/a		Permanent Supportive and Service-Enriched Housing		[X] People Exp **Chronic Homelessness** / Veterans / Parenting Youth
	FY 2023-2024	$ 54,622.00	n/a		Systems Support Activities		People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth
Received by Community Development Commission of Mendocino County	FY 2024-2025	$ 54,622.00	n/a	Federal Agency			**ALL PEOPLE EXPERIENCING HOMELESSNESS** — People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (*please enter here*)
Emergency Housing Vouchers (EHVs) via HUD	FY 2021-2022	$ 573,855.00	82		Rental Assistance/Rapid Rehousing [X]	Providing housing choice vouchers to local Public Housing Authorities (PHAs) in order to assist individuals and families who are homeless, at-risk of homelessness, fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, stalking, or human trafficking, or were recently homeless or have a high risk of housing instability.	**TARGETED POPULATIONS** (*please "x" all that apply*)
	FY 2022-2023	$ 500,000.00	82				People Exp **Chronic Homelessness** / Veterans / Parenting Youth
	FY 2023-2024	$ 250,000.00	82	Federal Agency			People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth
Received by Community Development Commission of Mendocino County	FY 2024-2025	$ 250,000.00	82				**ALL PEOPLE EXPERIENCING HOMELESSNESS** — People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (*please enter here*)
Housing Choice Vouchers (HCVs) - via HUD	FY 2021-2022	$ 7,535,967.00	1199		Rental Assistance/Rapid Rehousing	Rental subsidies for very low-income families, the elderly, and the disabled	**TARGETED POPULATIONS** (*please "x" all that apply*)
	FY 2022-2023	$ 7,552,316.00	1199				People Exp **Chronic Homelessness** / Veterans / Parenting Youth
	FY 2023-2024	$ 7,552,316.00	1199	Federal Agency			People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth
Received by Community Development Commission of Mendocino County	FY 2024-2025	$ 7,552,316.00	1199				**ALL PEOPLE EXPERIENCING HOMELESSNESS** — People Exp **Substance Abuse Disorders** / Unaccompanied Youth / [X] Other: All persons with low incomes
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	FY 2021-2022	Included in HCV award amount	Included in HCV award amount		Permanent Supportive and Service-Enriched Housing	Help homeless Veterans and their families find and sustain permanent housing and access the health care, mental health treatment, substance use counseling, and other supports necessary to help them in their recovery process and with their ability to maintain housing in the community.	**TARGETED POPULATIONS** (*please "x" all that apply*)
	FY 2022-2023	Included in HCV award amount	Included in HCV award amount				People Exp **Chronic Homelessness** / [X] Veterans / Parenting Youth
	FY 2023-2024	Included in HCV award amount	Included in HCV award amount	Federal Agency			People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth
Received by Community Development Commission of Mendocino County	FY 2024-2025	Included in HCV award amount	Included in HCV award amount				**ALL PEOPLE EXPERIENCING HOMELESSNESS** — People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (*please enter here*)

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program (choose from drop down options)	Fiscal Year (select all that apply)	Total Amount Invested into Homelessness Interventions	# of Vouchers (if applicable)	Funding Source*	Intervention Types Supported with Funding (select all that apply)		Brief Description of Programming and Services Provided		Populations Served (please x the appropriate population[s])			
Family Unification Program Vouchers (FUP) - via HUD	FY 2021-2022	$ 156,156.00	22	Federal Agency	Permanent Supportive and Service-Enriched Housing		Rental subsidies for families and youth involved in the child welfare system		**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 156,156.00	22						**ALL PEOPLE EXPERIENCING HOMELESSNESS**	People Exp **Chronic Homelessness**	Veterans	Parenting Youth
	FY 2023-2024	$ 156,156.00	22							People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Received by Community Development Commission of Mendocino County	FY 2024-2025	$ 156,156.00	22							People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X Other: Child Welfare involved Families with Minor Children
Supportive Services for Veteran Families Program (SSVF) - via VA	FY 2021-2022	$ 7,660,888.00	n/a	Federal Agency	Rental Assistance/Rapid Rehousing		Assist very low-income Veteran families residing in or transitioning to permanent housing. Grantees will provide a range of supportive services to eligible Veteran families that are designed to promote housing stability.		**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 7,660,888.00	n/a		Interim Housing/Congregate/Non-Congregate Shelter				**ALL PEOPLE EXPERIENCING HOMELESSNESS**	People Exp **Chronic Homelessness**	X Veterans	Parenting Youth
	FY 2023-2024	$ 7,660,888.00	n/a		Administrative Activities					People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Received by Nation's Finest	FY 2024-2025	$ 7,660,888.00	n/a		Outreach and Engagement					People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	$ 306,063.00	n/a	Federal Agency	Rental Assistance/Rapid Rehousing		Tribal allocation to prevent mortgage delinquencies and defaults, foreclosures, loss of utilities or home energy services, and displacement of homeowners experiencing financial hardship.		**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 306,063.00	n/a		Diversion and Homelessness Prevention				**ALL PEOPLE EXPERIENCING HOMELESSNESS**	People Exp **Chronic Homelessness**	Veterans	Parenting Youth
	FY 2023-2024	$ 306,063.00	n/a							People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Homeowner's Assistance Fund received by Northern Circle Indian Housing Authority	FY 2024-2025	$ 306,063.00	n/a							People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X Other: Tribal Members
Local General Fund	FY 2021-2022	$ 527,370.00	n/a	Local Agency	Interim Housing/Congregate/Non-Congregate Shelter	X	Local funds are used to support funding to local emergency shelters and food banks to supplement their budgets to ensure they are able to serve the maximum number of people as possible, including persons experiencing homelessness.		**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 615,976.00	n/a						**ALL PEOPLE EXPERIENCING HOMELESSNESS**	People Exp **Chronic Homelessness**	Veterans	Parenting Youth
	FY 2023-2024	$ 500,000.00	n/a							People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Funded by County of Mendocino	FY 2024-2025	$ 500,000.00	n/a							People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)
CalAIM Community Supports (In Lieu of Services) - via DHCS	FY 2021-2022	$ 259,225.00	n/a	State Agency	Outreach and Engagement	Administrative Activities	Flexible wrap-around services that a Medi-Cal managed care plan will integrate into its population health strategy. These services are provided as a substitute to, or to avoid, other covered services, such as a hospital or skilled nursing facility admission or a discharge delay.		**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 393,378.00	n/a		Diversion and Homelessness Prevention	Systems Support Activities			**ALL PEOPLE EXPERIENCING HOMELESSNESS**	People Exp **Chronic Homelessness**	Veterans	Parenting Youth
	FY 2023-2024	$ 350,000.00	n/a		Rental Assistance/Rapid Rehousing					People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Received by Partnership HealthPlan of California	FY 2024-2025	$ 350,000.00	n/a		Interim Housing/Congregate/Non-Congregate Shelter					People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X Other: Medicaid Recipients
CalAIM Enhanced Care Management - via DHCS	FY 2021-2022	Combined w/ CalAIM CS ILOS	n/a	State Agency	Outreach and Engagement	Administrative Activities	ECM is a whole-person, interdisciplinary approach to care that addresses the clinical and non-clinical needs of high-cost and/or high-need Medi-Cal managed care health plan (MCP) Members through systematic coordination of services and comprehensive, community-based care management.		**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	Combined w/ CalAIM CS ILOS	n/a		Diversion and Homelessness Prevention	Systems Support Activities			**ALL PEOPLE EXPERIENCING HOMELESSNESS**	People Exp **Chronic Homelessness**	Veterans	Parenting Youth
	FY 2023-2024	Combined w/ CalAIM CS ILOS	n/a		Rental Assistance/Rapid Rehousing					People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
Received by Partnership HealthPlan of California	FY 2024-2025	Combined w/ CalAIM CS ILOS	n/a		Interim Housing/Congregate/Non-Congregate Shelter					People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X Other: Medicaid Recipients
Family Homelessness Challenge Grants - via Cal ICH	FY 2021-2022	$ 348,451.17	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Outreach and Engagement	Accelerate efforts by local jurisdictions and continuums of care to address and end family homelessness by making families' experiences of homelessness rare, brief, and one-time.		**TARGETED POPULATIONS** (please "x" all that apply)			
	FY 2022-2023	$ 348,451.17	n/a		Rental Assistance/Rapid Rehousing				**ALL PEOPLE EXPERIENCING HOMELESSNESS**	People Exp **Chronic Homelessness**	Veterans	X Parenting Youth
	FY 2023-2024	$ 348,451.17	n/a		Systems Support Activities					People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	X Children of Parenting Youth
Received by Mendocino County	FY 2024-2025	$ 348,451.17	n/a		Administrative Activities					People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X Other: Families with Minor Children
	FY 2021-2022	$ 1,361,527.00	n/a		Systems Support Activities	Diversion and Homelessness Prevention	As a means of addressing social determinants of health and health disparities, Medi-Cal managed care		**TARGETED POPULATIONS** (please "x" all that apply)			

Table 3. Landscape Analysis of State, Federal and Local Funding												
Funding Program *(choose from drop down options)*	**Fiscal Year** *(select all that apply)*	**Total Amount Invested into Homelessness Interventions**	**# of Vouchers** *(if applicable)*	**Funding Source***	**Intervention Types Supported with Funding** *(select all that apply)*		**Brief Description of Programming and Services Provided**	**Populations Served** *(please x the appropriate population[s])*				
Housing and Homelessness Incentives Program - via DHCS	FY 2022-2023	$ 1,361,527.00	n/a	State Agency	Administrative Activities	Outreach and Engagement	plans would be able to earn incentive funds for making investments and progress in addressing homelessness and keeping people housed. Managed care plans and the local homeless Continuum of Care, in partnership with local public health jurisdictions	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	People Exp **Chronic Homelessness**	Veterans		Parenting Youth
	FY 2023-2024	$ 1,361,527.00	n/a		Interim Housing/Congregate/Non-Congregate Shelter				People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**		Children of Parenting Youth
Received by Partnership HealthPlan of California	FY 2024-2025	$ 1,361,527.00	n/a		Rental Assistance/Rapid Rehousing				People Exp **Substance Abuse Disorders**	Unaccompanied Youth	X	Other: Medicaid Recipients

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Goal Statement:
By the end of the performance period, HDIS data for the **Mendocino County Homeless Services Continuum of Care (CA-509)** will show **950** total people accessing services who are experiencing homelessness annually, representing **319 less** people and a -25**% decrease** from the baseline.

Goal Narrative:
The data from this timeframe is reflective of the community's changed needs caused by the COVID-19 pandemic. The baseline data is a drastic increase as compared to previous years and we aim to reduce the number of people experiencing homelessness in our CoC.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
1269	319	-25%	950

Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
The CoC Racial Equity Analysis Tool shows that in 2020, people who are American Indian or Alaska Native represent only 4% of the Total Population in Mendocino County, while the 2020 Point in TIme Count shows American Indian or Alaska Native represents 18% of people who were identified as experiencing homeless in Mendocino County. Local Tribes and Tribal Entities have shared that people who are American Indian or Alaska Native are often missed by or excluded from surveys such as U.S. Census and PIT Counts, causing the subpopulation to be highly underrepresented in both the general and homeless populations. We will target increased outreach in collaboration with Tribal Governments and Councils to better identify and engage with American Indian or Alaska Native persons who are experiencing homelessness.	Our strategy will create an initial increase in the number of people experiencing homelessness, which will reduce over-time as we increase our services and improve our systems to be more inclusive and equitable. Our goal is to reduce the number of people who are American Indian or Alaska Native and experiencing homelessness from 145 to 77, a decrease of 68 (53%). We will track progress made on this goal through the number of people who are American Indian or Alaska Native by June 30, 2025 as identified in the annual CoC APR Report in HMIS and in the 2024 Stella P Data by All Project Types and All Household Types.

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.

Goal Statement:
By the end of the performance period, data for the **Mendocino County Homeless Services Continuum of Care (CA-509)** will show **420** total people experiencing unsheltered homelessness daily, representing **140 fewer** people and a **25% reduction** from the baseline.

Goal Narrative:
We aim to reduce the number of people experiencing homelessness onm a daily basis by 25%

	Outcome Goals July 1, 2022 - June 30, 2025

Table 4. Outcome Goals

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
560	140	-25%	420

Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	**Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
The 2022 PIT Count showed that of the 560 people experiencing homelessness on a daily basis in Mendocino County, 73 identify as American Indian or Alaska Native. This is 6% of the 560 persons in Mendocino County who experienced homelessness on a daily basis, and is close to the 4% of our County's overall population reported by the 2020 U.S. Census. However, 2021 baseline data shows that persons who identify as American Indian or Alaska Native represented 23% of the 1,269 total persons served. Additionally, Local Tribes and Tribal Entities have shared that people who are American Indian or Alaska Native are often missed by or excluded from surveys such as U.S. Census and PIT Counts, causing the subpopulation to be highly underrepresented in both the general and homeless populations. As such, we will continue to focus on this subpopulation to gather data consistently and intentionally to ascertain a better understanding of our Tribal Communities. Our goal is to reduce the number of people who identify as Native American or Native Alaskan from 73 to 48 by June 30, 2025, which is a decrease of 25 (-66%), as measured by the CA-509 Mendocino County 2025 Stella P Data for All Project Types and All Household Types.	We will track progress on this goal by using data from the CA-509 Mendocino County 2025 Stella P Data for All Project Types and All Household Types.

Outcome Goal #2. Reducing the number of persons who become newly homeless.

Goal Statement:
By the end of the performance period, HDIS data for the **Mendocino County Homeless Services Continuum of Care (CA-509)** will show **370** total people become newly homeless each year, representing **400 fewer** people and a **52% reduction** from the baseline.

Goal Narrative:
The COVID-19 Pandemic brought many people experiencing homelessness to seek out services who had not previously engaged. We saw a 200% increase in the number of people experiencing homelessness for the first time as compared to previous years. Our goal is to create a 52% reduction in the number of people who become homeless for the first time by 2025.

Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
770	400	-52%	370

Table 4. Outcome Goals

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Baseline Data for Mendocino County as provided by Cal ICH shows that the number of households with at least one adult and one child that became homeless for the first increased from 63 in 2018 to 264 in 2021. This is m,ore than a 400% increase in the number of families with children who became homeless for the first time. Services Providers in Mendocino County have seen this steep increase begin earlier than baseline data covers, and as such, in 2018, the Community Development Commission of Mendocino County applied jointly with the Mendocino County Child Welfare Services to the Family Unification Program (FUP) offered by HUD. FUP provides rental assistance for parents who were in reunification with their children detailed by the Child Welfare System. Additionally, Mendocino County Social Services has been awarded a Cal ICH Family Homelessness Challenge Grant and is committed to a scope of work that involves a strong prevention component.	Baseline Data for Mendocino County as provided by Cal ICH shows that the number of households with at least one adult and one child that became homeless for the first increased from 63 in 2018 to 264 in 2021. This is m,ore than a 400% increase in the number of families with children who became homeless for the first time. Services Providers in Mendocino County have seen.

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the **Mendocino County Homeless Services Continuum of Care (CA-509)** will show **286** total people exiting homelessness into permanent housing annually, representing **116 more** people and a **68% increase** from the baseline.

Goal Narrative:
Retained target goal of 286 exits to permanent housing identified in HHAP-3 application. HHAP-3 Baseline data showed 186 exits to permanent housing in 2020, which drastically increased to **266** in 2021, which is **80 more** people and a **28% increase.**

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
170	116	68%	286
Describe Your Related Goals for **Underserved Populations and Populations Disproportionately Impacted by Homelessness**			

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*

Table 4. Outcome Goals

As described in Goal 1a, the CoC Racial Equity Analysis Tool shows that people who are American Indian or Alaska Native represent only 4% of the Total Population in Mendocino County per the 2020 U.S. Census, while American Indian or Alaska Native represents 18% of people who were identified as experiencing homeless in Mendocino County in 2021. In 2018, only 11 of 112 (9.8%) people who exited to permanent housing identified as American Indian or Alaska Native. In 2021, 27 of 170 (15.8%) people who exited to permanent housing identified as American Indian or Alaska Native, which is only an increase of 6%, while the overall system increased by over 34%. Our goal is to increase the number of people who exit to permanent housing and identify as Native American or Alaska Native from 27 to 60 by June 30, 2025 (222% increase).	We will track progress made on this goal using the number of people who are American Indian or Alaska Native identified in the annual CoC APR Report in HMIS and 2025 Stella P Data by All Project Types and All Household Types.

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:
By the end of the performance period, HDIS data for the **Mendocino County Homeless Services Continuum of Care (CA-509)** will show **98** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, and safe haven projects, and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **26 fewer** people and a **21% reduction** from the baseline.

Goal Narrative:
We aim to reduce the length of time persons remain homeless to pre-pandemic rates.

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
124	*-26*	*-21%*	*98*

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	**Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Baseline data shows that the subpopulation that remains homeless the longest are households with at least one adult and one child. They experienced homelessness for an average of 109 days in 2018 to 149 in 2021, which is a 37% increase. Our goal is to reduce the average number of days families with minor children remain homeless from 109 to 90 by June 30, 2025 (-35%) as measured by the annual CoC APR Report in HMIS and the 2025 Stella P Demographic Data for Households with at least one adult and one child in All Housing Types.	We will track progress made on this goal by tracking the average number of days families with minor children experience homelessness through the annual CoC APR Report in HMIS and the 2025 Stella P Demographic Data for Households with at least one adult and one child in All Housing Types.

Table 4. Outcome Goals

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the **Mendocino County Homeless Services Continuum of Care (CA-509)** will show 3% of people return to homelessness after having exited homelessness to permanent housing from Street Outreach, Services Only, Day Shelter, Coordinated Entry, or "Other" project types, representing 1 **fewer** people and a 1% **reduction** from the baseline.

Goal Narrative:
Out of 173 people who exited in 2021, 7 returned within 6 months, which is a 4% return rate. We aim to reduce the number of people exited from Street Outreach, Services Only, Day Shelter, Coordinated Entry, or "Other" project types who return to homelessness from 7 to 6, which is a decrease from 4% to 3%.

Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness wihtin 2 years after having exited homelessness to permanent housing
4%	-1%	25%	3%

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	**Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Baseline data shows that the percentage of Veterans who returned to homelessness as 13% in 2021, more than triple that of the overall population of 4%. Our goal is to reduce the percentage of Veterans who return to homelessness from 13% to 5% by June 30, 2025 as measured by the annual CoC APR Report in HMIS and the 2025 Stella P Demographic Data for Veteran Households in All Housing Types.	We will track progress on this goal using the annual CoC APR Report in HMIS and the 2025 Stella P Demographic Data for Veteran Households in All Housing Types.

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:
By the end of the performance period, HDIS data for the **Mendocino County Homeless Services Continuum of Care (CA-509)** will show **50** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 50 **more** people and a **5000% increase** from the baseline.

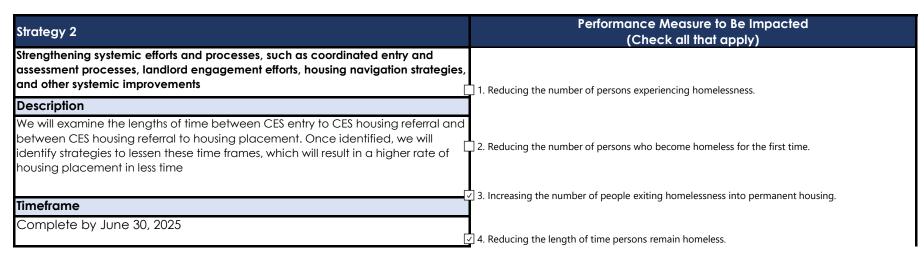**Goal Narrative:**
2021 was the first year we had a Street Outreach Project in HMIS and we believe the low number of exits to interim housing interventions from unsheltered situations was not appropriately represented. We have and will continue to improve our SO HMIS data collection, which will result in higher numbers of successful exits.

	Outcome Goals July 1, 2022 - June 30, 2025

Table 4. Outcome Goals

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
0	50	5000%	50

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	**Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
As we have limited baseline data on Street Outreach Projects, we instead looked at data for people who accessed services and people who were experiencing unsheltered homelessness to identify populations that are underserved. Baseline data shows that the number of Unaccompanied Youth ages 18-24 who experienced unsheltered homelessness increased from 13 in 2018 to 65 in 2020, which is a 400% increase. In addition, the number of Unaccompanied Youth ages 18-24 who accessed housing services decreased from 56 in 2018 and 2019 to 39 in 2020, which is an -87% decrease. The increase in the number of Unaccompanied Youth experiencing unsheltered homelessness resulted from multiple changes and improvements in both our service system and in our PIT Count Methodology. However, the steep decrease in the number of Unaccompanied Youth who accessed services is a second clue that this subpopulation is being served less often and provides further support that they are more easily identifiable when experiencing unsheltered homelessness. As such, our Street Outreach service providers will prioritize identifying Unaccompanied Youth and connecting them with housing resources.	Our goal is successfully place 25 Unaccompanied Youth ages 18-24 who are experiencing unsheltered homelessness year from Street Outreach Projects to interim or permanent housing by June 30, 2025 as measured by the annual CoC APR Report in HMIS and the 2025 Stella P Demographic Data for All Household Types in All Housing Types.

Table 5. Strategies to Achieve Outcome Goals

Strategy 1	Performance Measure to Be Impacted (Check all that apply)
Improving access to supportive services and/or physical health and behavioral health services	☑ 1. Reducing the number of persons experiencing homelessness.
Description	
We will increase our outreach to populations and geographies that have previously had little to no engagement with our CoC to better identify persons experiencing homelessness in areas currently unrepresented, with a focus on Tribal Nations	☐ 2. Reducing the number of persons who become homeless for the first time.
	☐ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
Complete by June 30, 2025	☑ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
Mendocino County Social Services (HMIS Lead Agency / CoC Collaborative Applicant) and Community Development Commission (Coordinated Entry Lead Agency)	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
	☐ 6. Increasing successful placements from street outreach.
Measurable Targets	
Reduce the number of people experiencing unsheltered homelessness as measured by the PIT Count	☑ 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 2	Performance Measure to Be Impacted (Check all that apply)
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements	☐ 1. Reducing the number of persons experiencing homelessness.
Description	
We will examine the lengths of time between CES entry to CES housing referral and between CES housing referral to housing placement. Once identified, we will identify strategies to lessen these time frames, which will result in a higher rate of housing placement in less time	☐ 2. Reducing the number of persons who become homeless for the first time.
	☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
Complete by June 30, 2025	☑ 4. Reducing the length of time persons remain homeless.

Entities with Lead Responsibilities	
Community Development Commission (CES Lead Agency) and Coordinated Entry/Discharge Planning Committee	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	☐ 6. Increasing successful placements from street outreach.
Coordinated Entry System (CES) Annual Performance Report (APR) data on the length of time from screening to referral and referral to housing placement	☑ 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

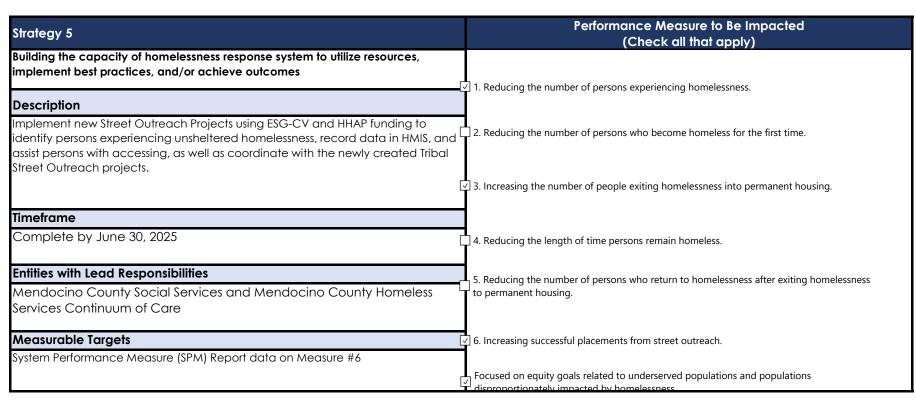| Strategy 3	Performance Measure to Be Impacted (Check all that apply)
Strategic uses of other sources of funding	
Description	☑ 1. Reducing the number of persons experiencing homelessness.
Improve utilization rates and housing placement time frames of the FUP Voucher Program through utilization of the Family Homelessness Challenge Grant and Bringing Families Home CA State DSS Funding	☑ 2. Reducing the number of persons who become homeless for the first time.
Timeframe	☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Complete by June 30, 2025	
Entities with Lead Responsibilities	☑ 4. Reducing the length of time persons remain homeless.
Mendocino County Social Services (Child Welfare Services) and Community Development Commission (PHA)	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
Decrease utilization rates and housing placement time frames as measured by the CES APR from HMIS for FUP	☐ 6. Increasing successful placements from street outreach.
	☑ 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 4	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	
Description	☑ 1. Reducing the number of persons experiencing homelessness.

Implement the HHAP Funded Housing Flex Fund that will offer Homeless Prevention and Diversion funding and services to reduce the number of people who become homeless for the first time

☑ 2. Reducing the number of persons who become homeless for the first time.

Timeframe

Complete by June 30, 2025

☑ 3. Increasing the number of people exiting homelessness into permanent housing.

Entities with Lead Responsibilities

Mendocino County Social Services and Mendocino County Continuum of Care as HHAP Grantees

☑ 4. Reducing the length of time persons remain homeless.

☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

Measurable Targets

HMIS Data from newly created Housing Flex Fund on the number of people who were provided Homeless Prevention and/or Diversion services and did not enter the homeless system, and the demographics of persons served

☐ 6. Increasing successful placements from street outreach.

☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 5	Performance Measure to Be Impacted (Check all that apply)
Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes	
	☑ 1. Reducing the number of persons experiencing homelessness.
Description	
Implement new Street Outreach Projects using ESG-CV and HHAP funding to identify persons experiencing unsheltered homelessness, record data in HMIS, and assist persons with accessing, as well as coordinate with the newly created Tribal Street Outreach projects.	☐ 2. Reducing the number of persons who become homeless for the first time.
	☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
Complete by June 30, 2025	☐ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
Mendocino County Social Services and Mendocino County Homeless Services Continuum of Care	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	☑ 6. Increasing successful placements from street outreach.
System Performance Measure (SPM) Report data on Measure #6	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

disproportionately impacted by homelessness.

Table 6. Funding Plan Strategic Intent

Eligible Use Category Intended to be Supported with HHAP 4	Approximate % of TOTAL HHAP 4 ALLOCATION to be used on this Eligible Use (%)	Approximate % of TOTAL HHAP 4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP 4	How is this a strategic use of HHAP 4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
2. Operating subsidies	20%	2.0%	Provision of Permanent Housing Retention Support using the evidence-based practice of Critical Time Intervention. Services will include housing stability case management as well as mediation and legal services for the participant in landlord/tenant matters.	There are limited providers of permanent housing retention support in our system, and as such we have seen providers become overloaded with large case loads, participants experience more instability and lose their housing due to lack of support, and persons identified from our CES BNL cannot be located due to unavailability of providers and lack of trust in the system.	The only source of funding for Permanent Housing Retention Support on our Landscape Analysis Part 1 is the CoC's HHAP Round 1 award. We plan to use HHAP Round 4 funding in addition to HHAP Round 1 to provide funding for staffing to provide case management and permanent housing retention support.
3. Street outreach	20%	2.0%	Provide ongoing funding for Homeless Outreach Teams (HOTeams) established under previous HHAP funding rounds and ESG-CV. Services provided will include engagement, case management, emergency health services, transportation, and HMIS related expenses	The goal to make homelessness brief and one-time identifies Homeless Street Outreach Teams as the primary method to reduce street-level homelessness. Homeless Outreach is still needed in remote areas of our County and the business community is asking for expansion of HOTeams as they have been effective where implemented	The only source of funding for Homeless Street Outreach on our Landscape Analysis Part 1 are the CoC and County's HHAP Round 1 award and ESG-CV. We plan to use HHAP Round 4 funding in addition to HHAP Round 1 to provide funding to support established HOTeams as well as implement new teams in underserved or unserved areas.
4. Services coordination	15%	1.5%	Provision of Coordinated Entry System (CES) screenings, housing stability case management that will consist of assessing, arranging, coordinating, and monitoring the delivery of individualized services to facilitate housing stability for persons experiencing homelessness or fleeing or attempting to flee Domestic Violence, Dating Violence, Sexual Assault, or Stalking.	The Strategic Plan to Address Homelessness in Mendocino County identifies multiple strategies to improve the homeless service delivery system that are actionable through improvements to the CES. We have three established CES Front Door screening locations and none of them receive funding to provide this service. As such, they are unable to provide ongoing supportive services necessary for sucessful housing placements. This is a large gap also identified by the CoC's CES Committee, which has recommended providing resources to fill service gaps in our homeless service delivery system.	Funding listed in the Landscape Analysis Part 1 that are identified for CES use are to fund improvements to the CES, not to operate the system or complete screening appointments. There are no funding sources listed to fund direct participant engagement or assistance specifically for the CES. HHAP Round 4 funding will be used for CES services coordination as there are no dedicated sources of funding for direct client assistance.
5. Systems support	5%	0.5%	Initial, ongoing, and expansive training in multiple areas to provide staff development to those operating projects in the homeless services delivery system. Training in Shared Housing will maximize use of existing housing stock. Training in Critical Time Intervention will enhance permanent housing retention support services. Training in Cultural Sensitivity and Awareness will facilitate staff development to better identify and address inequities in the services they provide.	The Strategic Plan to Address Homelessness in Mendocino County's goal to improve community and policymaker engagement around homelessness calls for use of promising and evidence-based practices to highlight successful strategies that can be used in our community. Mendocino Coast Hospitality Center piloted a Critical Time Intervention project that was highly successful in assisting formerly homeless households to successfully retain permanent housing and contributed to reducing the returns to homelessness in 2 years to 2%, the lowest rate our community has ever seen. Shared Housing is an evidence-based model that has been recommended by the National Alliance to End Homelessness, Homebase, HUD, CA Dept of HCD, and many other entities and groups. Both models would give service providers the knowledge and skills necessary to source housing through a variety of methods, as well as support households who have been placed into permanent housing.	There are no funding sources identified in the Landscape Analysis Part 1 that include training and staff development as eligible expenses. As such, HHAP Round 4 funds were identified to fill this gap in service provider support and education.
7. Prevention and diversion	20%	2.0%	Provision of homeless prevention case management services and financial assistance, diversion services to assist persons at risk of homelessness to identify housing resources outside of the homeless service delivery system	The Strategic Plan to Address Homelessness in Mendocino County's goal to make homelessness rare identifies homeless prevention and diversion services as essential components of the homelessness response system, necessary to reduce the number of people who become homeless for the first time and to minimize the trauma experienced by children while unhoused in an effort to effectively reduce the number of Adverse Childhood Experiences (ACEs) that have been proven to negatively impact the child when they reach adulthood	Sources of funding in the Landscape Analysis Part I identifies the following funding sources that may be used for Homelessness Prevention and Diversion are: HHAP, COVID-19 Relief fund that has been exhausted, HDAP that can only serve persons who are disabled and have no income, BFH that only serves child welfare system-involved families, NCIHA's Homeowners Assistance fund that can only be used for Tribal Nations members, CalAIM ECM and Community Supports that are not coordinated with the CoC and are unclear if funds will be used for this activity type and HHIP that has not yet been planned. Due to these limitations or restrictions, no Homeless Prevention and Diversion services are available to the general population of persons experiencing homelessness and HHAP-4 funds will be used to fill this funding gap.
8. Interim sheltering (new and existing)	13%	1.3%	Operation of new and existing congregate and non-congregate emergency shelters	All of our Point in Time Count reports demonstrate that there are not enough shelter beds to provide assistance to all persons experiencing unsheltered homelessness in Mendocino County. Despite high utilization rates in both summer and winter months, the number of unsheltered persons demonstates a high need for emergency shelter and interim housing interventions.	Funding identified in our Landscape Analysis Part 1 that may be used for congregate shelter, non-congregate shelter, and other interim housing interventions do not cover the full financial need of these programs. Additionally, funds are needed to establish a low-barrier shelter project to serve families with minor children.
10. Administrative (up to 7%)	7%	0.7%	Administrative support necessary to manage, oversee and coordinate funding, services, and expenses	Funding is necessary to operationalize the abovementioned interventions, promote equity and inclusion, comply with regulatory requirements for reporting, contracting, and implementation of services, and engage with the community for public comment and feedback on planned services.	No other funding source listed on our Landscape Analysis Part 1 allows use of funds to support HHAP-4 grant administration. Funds are required in order to operationalize and monitor services
Total:	100%	10.0%			

Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	181
# of people experiencing unsheltered homelessness in the homeless point-in-time count	560
Shelter vacancy rate (%) in the summer months	11%
Shelter vacancy rate (%) in the winter months	14%
% of exits from emergency shelters to permanent housing solutions	17%
Describe plan to connect residents to permanent housing.	

All Emergency Shelter in the Mendocino County CoC homeless services delivery system will have staff conducting Coordinated Entry screenings to connect shelter guests with permanent housing projects. These staff will also provide housing stability case management services to assist shelter guests with obtaining documentation required by all housing projects or landlords, such as government-issued Photo ID. Additionally, HHAP funds will be used to support the landlord liaison position created at the local Public Housing Authority once ESG-CV funds are exhausted or expired. The landlord liaison is building connections with landlords and housing case managers/navigators to facilitate the increased use of rapid rehousing funds to move shelter guests into permanent housing.