Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)

- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and

- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the **[HHAP-4 Local Homelessness Action Plan & Application Template](#)** as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding**: the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.

2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.

3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are NOT required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in <u>Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file</u> uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.

5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as <u>a file upload</u> in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.

- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.

- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.

- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.

- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.

- **Certification**: In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents
Yes

I am a representative from an eligible CoC, Large City, and/or County
Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation
Joint

This application represents the joint application for HHAP-4 funding on behalf of the following eligible applicant jurisdictions:

Joint Applicants Selection

Eligible Jurisdiction 1

Eligible Applicant Name
San Joaquin County

Eligible Jurisdiction 2

Eligible Applicant Name
CA-511 Stockton/San Joaquin County CoC

*Click **+ Add Eligible Jurisdiction** above to add additional joint applicants as needed.*

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity
San Joaquin County

Contact Person
Adam Cheshire

Title
Program Administrator for Homeless Initiatives

Contact Person Phone Number
(209) 468-3399

Contact Person Email
acheshire@sjgov.org

*Agreement to Participate in HDIS and HMIS

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables
HHAP-4 Data Tables SJC and SJCoC AMENDED.xlsx

Governing Body Meeting Agenda or Minutes
11.08.2022 Final Agenda.pdf

Optional Supporting Documents

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the HHAP-4 Data Tables into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC
CA-511 Stockton/San Joaquin County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement
By the end of the performance period, HDIS data for the [CA-511] will show [5,216] total people accessing services who are experiencing homelessness annually, representing [921] [fewer] people and a [15%] [reduction] from the baseline.

Goal Narrative
[All goals set are aligned with the directional intent of the Outcome Goals. Targets were developed by the CoC's System Performance and Evaluation Committee based upon local priorities described in the San Joaquin Community Response to Homelessness Five-Year Strategic Plan, as well as a comprehensive examination of nationwide averages for system performance measures as reported by HUD. These local targets were adopted by the CoC Board of Directors on February 6, 2020, made public on the CoC's website, and will be re-examined and updated by relevant Committees of the CoC pending progress on the implementation of funding to address homelessness from sources such as HHAP. On May 30, 2019, the San Joaquin County Board of Supervisors in a special joint meeting with the Stockton City Council adopted a resolution designating the CoC as the "primary organization through which San Joaquin County and the City of Stockton will work to develop solutions to homelessness". This directive from the Board of Supervisors and City Council remains in effect, and County staff continue to defer to the CoC in this regard. Additonally, San Joaquin County serves as the Collaborative Applicant and Administrative Entity of the CoC which ensures strong alignment between the two entities in terms of target goals.]

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
6,137	921	15%	5,216

Decrease/Increase in # of People
Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
A five-year analysis of local PIT data conducted by the HMIS Lead Agency in 2021 concluded that "families with children that are headed by women, single men, Black persons, and military veterans are

disproportionately likely to be homeless in San Joaquin County. Additionally, chronically homeless individuals — or people who report that they meet the definition of being 'chronically homeless' — are more likely to be unsheltered than sheltered. Projects that address homelessness should be designed to provide support to these subpopulations, emphasizing equity, inclusion, cultural competency, and breaking barriers. "

Describe the trackable data goal(s) related to this Outcome Goal:
Reduce rates of homelessness for identified sub-populations commensurate with the % change from baseline for this outcome goal.

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement
By the end of the performance period, data for the [CA-511] will show [1,247] total people experiencing unsheltered homelessness daily, representing [108] [fewer] people and a [8%] [reduction] from the baseline.

Goal Narrative
[All goals set are aligned with the directional intent of the Outcome Goals. Targets were developed by the CoC's System Performance and Evaluation Committee based upon local priorities described in the San Joaquin Community Response to Homelessness Five-Year Strategic Plan, as well as a comprehensive examination of nationwide averages for system performance measures as reported by HUD. These local targets were adopted by the CoC Board of Directors on February 6, 2020, made public on the CoC's website, and will be re-examined and updated by relevant Committees of the CoC pending progress on the implementation of funding to address homelessness from sources such as HHAP. On May 30, 2019, the San Joaquin County Board of Supervisors in a special joint meeting with the Stockton City Council adopted a resolution designating the CoC as the "primary organization through which San Joaquin County and the City of Stockton will work to develop solutions to homelessness". This directive from the Board of Supervisors and City Council remains in effect, and County staff continue to defer to the CoC in this regard. Additonally, San Joaquin County serves as the Collaborative Applicant and Administrative Entity of the CoC which ensures strong alignment between the two entities in terms of target goals.]

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
1,355	108	8%	1,247

Decrease/Increase in # of People
Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
A five-year analysis of local PIT data conducted by the HMIS Lead Agency in 2021 concluded that "families with children that are headed by women, single men, Black persons, and military veterans are disproportionately likely to be homeless in San Joaquin County. Additionally, chronically homeless

individuals — or people who report that they meet the definition of being 'chronically homeless' — are more likely to be unsheltered than sheltered. Projects that address homelessness should be designed to provide support to these subpopulations, emphasizing equity, inclusion, cultural competency, and breaking barriers. "

Describe the trackable data goal(s) related to this Outcome Goal:
Reduce rates of homelessness for identified sub-populations commensurate with the % change from baseline for this outcome goal.

2. Reducing the number of persons who become newly homeless.

Goal Statement
By the end of the performance period, HDIS data for the [CA-511] will show [2,528] total people become newly homeless each year, representing [446] [fewer] people and a [15%] [reduction] from the baseline.

Goal Narrative
[All goals set are aligned with the directional intent of the Outcome Goals. Targets were developed by the CoC's System Performance and Evaluation Committee based upon local priorities described in the San Joaquin Community Response to Homelessness Five-Year Strategic Plan, as well as a comprehensive examination of nationwide averages for system performance measures as reported by HUD. These local targets were adopted by the CoC Board of Directors on February 6, 2020, made public on the CoC's website, and will be re-examined and updated by relevant Committees of the CoC pending progress on the implementation of funding to address homelessness from sources such as HHAP. On May 30, 2019, the San Joaquin County Board of Supervisors in a special joint meeting with the Stockton City Council adopted a resolution designating the CoC as the "primary organization through which San Joaquin County and the City of Stockton will work to develop solutions to homelessness". This directive from the Board of Supervisors and City Council remains in effect, and County staff continue to defer to the CoC in this regard. Additonally, San Joaquin County serves as the Collaborative Applicant and Administrative Entity of the CoC which ensures strong alignment between the two entities in terms of target goals.]

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
2,974	446	15%	2,528

Decrease/Increase in # of People
Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
A five-year analysis of local PIT data conducted by the HMIS Lead Agency in 2021 concluded that

"families with children that are headed by women, single men, Black persons, and military veterans are disproportionately likely to be homeless in San Joaquin County. Additionally, chronically homeless individuals — or people who report that they meet the definition of being 'chronically homeless' — are more likely to be unsheltered than sheltered. Projects that address homelessness should be designed to provide support to these subpopulations, emphasizing equity, inclusion, cultural competency, and breaking barriers. "

Describe the trackable data goal(s) related to this Outcome Goal:
Reduce rates of homelessness for identified sub-populations commensurate with the % change from baseline for this outcome goal.

3. Increasing the number of people exiting homelessness into permanent housing.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement
By the end of the performance period, HDIS data for the [CA-511] will show [724] total people people exiting homelessness into permanent housing annually, representing [167] [more] people and a [30%] [increase] from the baseline.

Goal Narrative
[All goals set are aligned with the directional intent of the Outcome Goals. Targets were developed by the CoC's System Performance and Evaluation Committee based upon local priorities described in the San Joaquin Community Response to Homelessness Five-Year Strategic Plan, as well as a comprehensive examination of nationwide averages for system performance measures as reported by HUD. These local targets were adopted by the CoC Board of Directors on February 6, 2020, made public on the CoC's website, and will be re-examined and updated by relevant Committees of the CoC pending progress on the implementation of funding to address homelessness from sources such as HHAP. On May 30, 2019, the San Joaquin County Board of Supervisors in a special joint meeting with the Stockton City Council adopted a resolution designating the CoC as the "primary organization through which San Joaquin County and the City of Stockton will work to develop solutions to homelessness". This directive from the Board of Supervisors and City Council remains in effect, and County staff continue to defer to the CoC in this regard. Additonally, San Joaquin County serves as the Collaborative Applicant and Administrative Entity of the CoC which ensures strong alignment between the two entities in terms of target goals.]

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
557	167	30%	390

Decrease/Increase in # of People
Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community

will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
A five-year analysis of local PIT data conducted by the HMIS Lead Agency in 2021 concluded that "families with children that are headed by women, single men, Black persons, and military veterans are disproportionately likely to be homeless in San Joaquin County. Additionally, chronically homeless individuals — or people who report that they meet the definition of being 'chronically homeless' — are more likely to be unsheltered than sheltered. Projects that address homelessness should be designed to provide support to these subpopulations, emphasizing equity, inclusion, cultural competency, and breaking barriers. "

Describe the trackable data goal(s) related to this Outcome Goal:
Reduce rates of homelessness for identified sub-populations commensurate with the % change from baseline for this outcome goal.

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement
By the end of the performance period, HDIS data for the [CA-511] will show [85] days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing [6] [fewer] people and a [7%] [reduction] from the baseline.

Goal Narrative
[All goals set are aligned with the directional intent of the Outcome Goals. Targets were developed by the CoC's System Performance and Evaluation Committee based upon local priorities described in the San Joaquin Community Response to Homelessness Five-Year Strategic Plan, as well as a comprehensive examination of nationwide averages for system performance measures as reported by HUD. These local targets were adopted by the CoC Board of Directors on February 6, 2020, made public on the CoC's website, and will be re-examined and updated by relevant Committees of the CoC pending progress on the implementation of funding to address homelessness from sources such as HHAP. On May 30, 2019, the San Joaquin County Board of Supervisors in a special joint meeting with the Stockton City Council adopted a resolution designating the CoC as the "primary organization through which San Joaquin County and the City of Stockton will work to develop solutions to homelessness". This directive from the Board of Supervisors and City Council remains in effect, and County staff continue to defer to the CoC in this regard. Additonally, San Joaquin County serves as the Collaborative Applicant and Administrative Entity of the CoC which ensures strong alignment between the two entities in terms of target goals.]

Baseline Data	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
91	6	7%	85

Decrease/Increase in # of Days
Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

A five-year analysis of local PIT data conducted by the HMIS Lead Agency in 2021 concluded that "families with children that are headed by women, single men, Black persons, and military veterans are disproportionately likely to be homeless in San Joaquin County. Additionally, chronically homeless individuals — or people who report that they meet the definition of being 'chronically homeless' — are more likely to be unsheltered than sheltered. Projects that address homelessness should be designed to provide support to these subpopulations, emphasizing equity, inclusion, cultural competency, and breaking barriers. "

Describe the trackable data goal(s) related to this Outcome Goal:

Reduce rates of homelessness for identified sub-populations commensurate with the % change from baseline for this outcome goal.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the [CA-511] will show [6%] of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing [1%] [fewer] people and a [1%] [reduction] from the baseline.

Goal Narrative

[All goals set are aligned with the directional intent of the Outcome Goals. Targets were developed by the CoC's System Performance and Evaluation Committee based upon local priorities described in the San Joaquin Community Response to Homelessness Five-Year Strategic Plan, as well as a comprehensive examination of nationwide averages for system performance measures as reported by HUD. These local targets were adopted by the CoC Board of Directors on February 6, 2020, made public on the CoC's website, and will be re-examined and updated by relevant Committees of the CoC pending progress on the implementation of funding to address homelessness from sources such as HHAP. On May 30, 2019, the San Joaquin County Board of Supervisors in a special joint meeting with the Stockton City Council adopted a resolution designating the CoC as the "primary organization through which San Joaquin County and the City of Stockton will work to develop solutions to homelessness". This directive from the Board of Supervisors and City Council remains in effect, and County staff continue to defer to the CoC in this regard. Additonally, San Joaquin County serves as the Collaborative Applicant and Administrative Entity of the CoC which ensures strong alignment between the two entities in terms of target goals.]

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness wihtin 2 years after having exited homelessness to permanent housing

| 7% | 1% | 1% | 6% |

Decrease/Increase in # of People
Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
A five-year analysis of local PIT data conducted by the HMIS Lead Agency in 2021 concluded that "families with children that are headed by women, single men, Black persons, and military veterans are disproportionately likely to be homeless in San Joaquin County. Additionally, chronically homeless individuals — or people who report that they meet the definition of being 'chronically homeless' — are more likely to be unsheltered than sheltered. Projects that address homelessness should be designed to provide support to these subpopulations, emphasizing equity, inclusion, cultural competency, and breaking barriers. "

Describe the trackable data goal(s) related to this Outcome Goal:
Reduce rates of homelessness for identified sub-populations commensurate with the % change from baseline for this outcome goal.

6. Increasing successful placements from street outreach.

Goal Statement
By the end of the performance period, HDIS data for the [CA-511] will show [1] total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing [1] [more] people and a [100%] [increase] from the baseline.

Goal Narrative
[All goals set are aligned with the directional intent of the Outcome Goals. Targets were developed by the CoC's System Performance and Evaluation Committee based upon local priorities described in the San Joaquin Community Response to Homelessness Five-Year Strategic Plan, as well as a comprehensive examination of nationwide averages for system performance measures as reported by HUD. These local targets were adopted by the CoC Board of Directors on February 6, 2020, made public on the CoC's website, and will be re-examined and updated by relevant Committees of the CoC pending progress on the implementation of funding to address homelessness from sources such as HHAP. On May 30, 2019, the San Joaquin County Board of Supervisors in a special joint meeting with the Stockton City Council adopted a resolution designating the CoC as the "primary organization through which San Joaquin County and the City of Stockton will work to develop solutions to homelessness". This directive from the Board of Supervisors and City Council remains in effect, and County staff continue to defer to the CoC in this regard. Additonally, San Joaquin County serves as the Collaborative Applicant and Administrative Entity of the CoC which ensures strong alignment between the two entities in terms of target goals.]

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven,
0			

1	100%	**transitional housing, or permanent housing destinations.**
		1

Decrease/Increase in # of People
Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
A five-year analysis of local PIT data conducted by the HMIS Lead Agency in 2021 concluded that "families with children that are headed by women, single men, Black persons, and military veterans are disproportionately likely to be homeless in San Joaquin County. Additionally, chronically homeless individuals — or people who report that they meet the definition of being 'chronically homeless' — are more likely to be unsheltered than sheltered. Projects that address homelessness should be designed to provide support to these subpopulations, emphasizing equity, inclusion, cultural competency, and breaking barriers. "

Describe the trackable data goal(s) related to this Outcome Goal:
Reduce rates of homelessness for identified sub-populations commensurate with the % change from baseline for this outcome goal.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy
Strengthening the quality or performance of housing
and/or services programs

Description
Strengthen and expand Coordinated Entry System by adding administrative capacity and staff support

Timeframe
Fall 2024

Entities with Lead Responsibilities
Central Valley Low Income Housing Corporation (HMIS Lead); Family Resource and Referral Center (CES Lead)

Measurable Targets
All providers and housing partners participating

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.

4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach

Strategy 2

Type of Strategy
Increasing investments into, or otherwise scaling up, specific interventions or program types

Description
Expand low-barrier shelter capacity, hours, and services by supporting expansion of existing shelter operations, and/or development of new operations

Timeframe
Fall 2024

Entities with Lead Responsibilities
County; cities, shelter operators;

Measurable Targets
200 new low-barrier beds added to the local system

Performance Measure(s) to Be Impacted (Check all that apply)
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach

Strategy 3

Type of Strategy
Increasing investments into, or otherwise scaling up, specific interventions or program types

Description
Enhance and/or expand existing prevention and rapid rehousing programs by supporting efforts to cover rents and arrears

Timeframe
Fall 2024

Entities with Lead Responsibilities
Central Valley Low Income Housing Corporation; Housing Authority of the County of San Joaquin; Family Resource and Referral Center;

Measurable Targets
Reduce by 10% number of first time homeless, and by 4% length of time homeless

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.

2. Reducing the number of persons who become homeless for the first time.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.

Strategy 4

Type of Strategy
Increasing investments into, or otherwise scaling up, specific interventions or program types

Description
Expand permanent supportive housing by supporting the development of units

Timeframe
Fall 2024

Entities with Lead Responsibilities
County; Cities; PHA; non- and for-profit developers;

Measurable Targets
200 new units of permanent supportive housing added to the system

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach

*Click **+ Add Strategy** above to add additional strategies as needed.*

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1
Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)
Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)
Yes

Service providers (direct service providers, outreach, shelter providers, etc.)
Yes

Local governing boards
Yes

People with lived experience
Yes

Other
No

a. Please describe your most notable coordination and collaborative processes with these entities.

The partnership between County/CoC and the local PHA to develop new units of permanent supportive housing has been amongst the most impactful, and represents an unprecedented expansion of PSH, especially for behavioral health clients but also other vulnerable sub-groups such as veterans, seniors, and households with children. How these events unfolded, and the full scope of the role the partnership played, is a complicated story indeed! Suffice it to say, the timing of a leadership change at the PHA, the dramatic expansion of the CoC starting in 2019, and the addition of vast new resources to fund the development of projects addressing homelessness have been key factors over the last several years facilitating our arrival at this point. It is important here to note that our particular CoC is an all-volunteer organization without staff, offices, or budgets which engages an MOU with the County to serve as their "Administrative Entity" for direct allocations of funding such as the CoC Program and HHAP. Under these circumstances and for purposes of this response one may consider the County and CoC to be a single applicant, with the role of the CoC Board of Directors and Committees as that of advisors, strategic planners, and subject matter

leaders. Perhaps blurring the lines even further, both the County and PHA are deeply represented on the Board of Directors of the CoC and participate in all aspects of decision-making and deliberative processes. In that capacity, the CoC has provided guidance and leadership on systemwide performance, gaps analyses, partnerships, etc., which helps to inform the governing bodies of both the County and PHA as they make decisions related to the development of new units of PSH. The County's role has been primarily that of a services partner and funder, including the provision of publicly owned land. The pivotal role has been our PHA, the Housing Authority of the County of San Joaquin, which has served as the developer/owner/operator of these projects and without whose efforts it is unlikely we could have realized this expansion. Examples of PSH projects realized through this partnership over the last three years include:

• Victory Gardens, a 49-unit new construction project utilizing primarily VHHP and 9% tax credits, as well as $2.4 million in County-owned land and Federal entitlements

• Crossway Residences, a 39-unit conversion project utilizing primarily MHSA and case-managed solely by San Joaquin County Behavioral Health Services

• Turnpike Commons, a 11-unit modular project utilizing primarily HEAP

All told, projects opened or added to the pipeline within the last three years will create 454 new units of PSH once fully operational. While we recognize that more is certainly needed, truly this is an unprecedented increase in capacity for our system of PSH over the given timeframe. And while the question emphasized a response discussing the "most notable" collaborations, we are excited for projects being led by the City of Stockton along these lines as well!

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use **any round** of HHAP funding to increase partnership with:

People with lived experience
No

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
No

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)
No

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
No

Justice entities
No

Workforce system
No

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
No

Services for older adults
No

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
No

Services for people with disabilities
No

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
No

Child welfare system
No

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
No

Education system
No

Is this partnership current or planned?
Planned

Do HHAP Funds Support This Partnership?
No

Local Homeless Coordinated Entry System
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Other (please specify)
No

---

a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)
Our system has used state funding to improve and expand our coordinated entry system significantly. These investments were instrumental in our PHA's ability to deploy EHVs. Discussions about establishing our local 211 operator as the administrator of a properly funded Coordinated Entry System go back to the San Joaquin County Homelessness Task Force, which was started by the San Joaquin County Board of Supervisors in 2015 and transitioned into an expanded CoC in 2019. Starting in HHAP 1, funds were awarded to our 211 operator to essentially become the "CES Lead Agency", adding administrative and operational capacity to the system that went previously unfunded. This made possible our ability to significantly expand the reach of the system and implement policies and procedures that were previously unrealistic given the lack of capacity. Working closely with the HMIS Lead Agency, the CES now administrates a by-name list which includes clients originating from nearly every homeless services provider within the CoC. As an example, the benefits of these investments were apparent with the establishment of the Emergency Housing Voucher program, which required close coordination and a MOU with the local CES. This is what made these investments instrumental to our PHA's ability to deploy these special vouchers, and the PHA remains well positioned to accept more EHV's because of the funds provided through HHAP. Additional investments from HHAP are planned for both the CES Lead Agency and the HMIS Lead Agency to refine and expand their ability to serve the CoC in this regard.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])
Yes

Physical and behavioral health care systems and resources
Yes

Public health system and resources
Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.
We are excited that the two managed care plans in our region are actively pursuing funding through HHIP and are working to coordinate with the CoC and County to facilitate the maximum possible award under that program. Starting with the initial development and preparation of their HHIP application, staff from the MCP have worked closely with a representative from the County to ensure a strong local response for these funds. The MCP has also worked closely with the CoC, primarily through their Strategic Planning Committee which is Chaired by a representative from the City of Stockton deepening the coordination

between the four partners. These efforts have been intended to support the MCP in meeting the demands of the HHIP NOFA to "earn incentive funds" designed to expand resources for local projects addressing homelessness. Since that time, the MCP has presented updates regarding local planning for HHIP three times to the CoC Board of Directors, and once to the CoC General Membership. Most recently, the MCP offered funding to support the CoC's next unsheltered PIT count planned for January 2024, and the County as Administrative Entity is coordinating with the MCP to establish necessary contracts to accept and implement those funds.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:
Disaggregating administrative data for use in decision making processes
Ensuring those with lived experience have a role in program design, strategy development, and oversight
Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.
Improvement and expansion of our HMIS through investments in the lead agency from sources including HHAP should result in a greater ability for our CoC to use data to target gaps in service related to issues of DEI. Funding for the HMIS, locally provided by HUD through a renewable CoC project called "CHARM", has stayed static for over a decade despite increasing costs. The HMIS Lead Agency, Central Valley Low Income Housing Corporation, has for years supplemented the costs exceeding the CHARM contract with funds from outside sources. While the problem of homelessness has expanded dramatically in the region, so too have the solutions and with it an increasing demand for data. Examples include the additional capacity needed to respond to the requirements of the HDIS, and the increased demands for data and analysis from many more local organizations related to application and monitoring for funding sources such as HHAP. Expansion of the HMIS through HHAP is expected to provide significant additional staff support for the HMIS Lead Agency, including at least one staff person dedicated full time to the HMIS which is unprecedented in our local history. While our CoC and HMIS Lead should be commended for the work done to date around gaps in service related to issues of DEI, including publicly available reports prepared by the HMIS Lead Agency as a community service above and beyond the requirements of the MOU, expanding staff capacity to focus to a greater extent, or solely, on the HMIS is expected to allow this analysis and reporting to occur more frequently, and with much greater detail than prior efforts. Enabling this additional capacity to continue following the end of programs like HHAP will be the next challenge.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations
Yes, formal partnering

Public health system
Yes, informal partnering

Criminal legal system and system for supporting re-entry from incarceration
Yes, leveraging funding

Child welfare system
Yes, formal partnering

Affordable housing funders and providers
Yes, formal partnering

Income support programs
Yes, leveraging funding

Education system
Yes, informal partnering

Workforce and employment systems
Yes, informal partnering

Other (please specify)
No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings
Our PHA has used County MHSA to bring online over 100 units of permanent supportive housing for behavioral health clients experiencing homelessness, with plans in the pipeline for more in the coming years.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.
All three local HHAP jurisdictions have allocated a significant portion of discretionary funding towards the expansion and enhancement of services provided by the HMIS and CES Lead Agencies which is expected to in part improve the capacity of both organizations to better support culturally specific service providers through training and process refinements. The CoC will continue to facilitate coordination between units of local government to improve contracting related to culturally specific services.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.
All three local HHAP jurisdictions have allocated a significant portion of discretionary funding towards the expansion and enhancement of services provided by the HMIS Lead Agency, which is intended in part to improve data quality over the grant period.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

The CoC continues to be the primary facilitator for consensus building related to the pooling and aligning of housing and services funding from all sources, and includes representatives from every unit of local government with control over discretionary resources related to housing and services for those experiencing homelessness. The Board of Directors expanded this year to a maximum 21 members to increase capacity to include stakeholders in its voting leadership. The Council of Governments is engaged in a process to establish a local Housing Trust Fund.

(IV) Improving homeless point-in-time counts.
Significant funding for systems support, including improving our next count in January 2024, was included in the funding plan for HHAP-3 from all three local HHAP jurisdictions. Additionally, planning is underway to leverage investments from managed care plans related to HHIP to improve the next PIT count.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.
All three local HHAP jurisdictions have allocated a significant portion of discretionary funding towards the expansion and enhancement of services provided by the CES Lead Agency, which is intended in part to improve processes, eliminate racial biases, and support youth-centric CES services over the grant period.

Question 8

*Responses to these questions are for informational purposes only.

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance
Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners
Trainings on topics of equity

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled
Assuming future rounds, we would like to see the complexity of the application process reduced to the greatest extent possible.

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligibe Use 1

Eligible Use Category Intended to be Supported with HHAP-4
6. Delivery of permanent housing

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
70.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
2.00%

Activities to be Supported with HHAP-4
Operating subsidies, services coordination, acquisition/rehab/construction

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Previous funding allocations have been focused to a large degree on interim housing. The shift to permanent housing is intended to support exits from projects funded with previous investments. Some funding will be used to support services coordination in permanent housing for youth.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
Coordination between jurisdictions on the broad use of funding for various project types is facilitated by the CoC ongoing. The local Strategic Plan adopted by all jurisdictions within the CoC is the foundation for prioritizing discretionary funding related to housing, shelter, and services for people experiencing homelessness.

Eligibe Use 2

Eligible Use Category Intended to be Supported with HHAP-4
8. Interim sheltering (new and existing)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
8.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4
Operating support for interim housing activities with priority to shelter expansions funded in previous rounds.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Funding for interim housing has been focused to a large degree on capital needs; future local investments of one-time discretionary funding in interim housing from sources like HHAP will be focused on operations to support previous investments in capital needs.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Coordination between jurisdictions on the broad use of funding for various project types is facilitated by the CoC ongoing. The local Strategic Plan adopted by all jurisdictions within the CoC is the foundation for prioritizing discretionary funding related to housing, shelter, and services for people experiencing homelessness.

Table 7. Demonstrated Need

# of available shelter beds
880

# of people experiencing unsheltered homelessness in the homeless point-in-time count
1,350

Shelter vacancy rate (%) in the summer months
38.20%

Shelter vacancy rate (%) in the winter months
32.20%

% of exits from emergency shelters to permanent housing solutions
5.50%

Describe plan to connect residents to permanent housing.

Connections for people served with HHAP funds in interim shelters to permanent housing will go through the coordinated entry system operated by Family Resource and Referral Center under their 211 program. The largest tranche of HHAP will to the greatest extent possible be braided with additional sources including 4% & 9% tax credits, CoC, MHP, Homekey, CDBG, MHSA, PLHA, and local General Fund to support the construction and ongoing operation of new units of permanent supportive housing in order to address the persistent lack of affordable housing in San Joaquin County and facilitate the rapid movement of homeless households through interim housing and into permanent housing. HHAP system support activities to expand capacity of the HMIS and coordinated entry system to accommodate additional referrals and support the rapid connection of shelter clients to available units will assist in facilitating movement through the local system of housing and services for the homeless.

Because of the statutory timelines, our HHAP-4 application was submitted only 79 days following the approval by Cal ICH of our HHAP-3 application. Due to the brief period between application submissions and in consultation with staff at Cal ICH, Demonstrated Need data for HHAP-4 was identical to data

submitted for HHAP-3. We did not receive feedback for HHAP-3 regarding unsupported need and are moving forward in that regard per the funding plan. We would also note that per that plan and the one submitted for HHAP-4, we intend to use funds under the Non-Congregate Shelter/Interim Housing activity only to provide operating support for shelters with priority for expansions funded in HHAP Rounds 1 and 2. This need was communicated strongly in consensus building sessions held by the CoC to determine the highest and best use of funds under HHAP-3 and -4.

The amendment request was referred to our HMIS Lead Agency, which is the source we rely upon for data of this type. Sadly, the individual who originally provided this data passed away recently; the data was reviewed by current HMIS Lead Agency staff who did not participate in the previous effort. Upon review, it became clear that the figures previously provided by the HMIS Lead Agency represented occupancy rates, not vacancy rates as requested in the application. This is due to an apparent misunderstanding of the data requested from the HMIS Lead Agency and the fact that Clarity returns rates of occupancy, not vacancy, when running reports of this type which likely contributed to the misunderstanding. We apologize for this confusion.

For purposes of the HHAP-4 amendment requests, current HMIS Lead Agency staff revised vacancy rates slightly to 38.2% in the Summer Months, and 32.2% in the Winter Months. To the extent permissible, our Demonstrated Need data for HHAP-3 should also be updated to correct this error. Staff also provided additional information on several factors contributing to data related to shelter vacancy in our region, including:

• Per HUD guidelines, motel vouchers with a two-week maximum per household use restriction, administrated by San Joaquin County Human Services Agency under the TANF program, must be included in the HIC as emergency shelter and represents 192 beds, impacting occupancy rates for systemwide data.
• An "overflow" program operated by Gospel Center Rescue Mission in Stockton, representing 50 beds, is often unused by nature of the program contributing to inflated rates of unused beds in the HIC.
• A "seasonal weather" shelter operated by Tracy Community Connections Center, representing 48 beds activated only during periods of extreme heat or inclement weather, contributes to an inflated rate of unused beds in the HIC.
• Several shelters operating within the system are restricted in whole or part for clients with certain eligibilities which contributes to an inflated rate of unused beds. For example, the largest operator in our region, Stockton Shelter for the Homeless, provides shelter for families in 26 individual rooms with four beds each. A three-person household would result in one unused bed for the duration of the family's stay, which could be several months or longer.
• Staff further note that the largest, lowest-barrier shelters within the system consistently operate at a much lower rate of vacancy. For example, by far the largest shelter in the CoC, and the lowest barrier, is Stockton Shelter for the Homeless. In calendar year 2022 Stockton Shelter for the Homeless averaged a vacancy rate of 21%, and was at or near maximum capacity many nights.

Eligibe Use 3

Eligible Use Category Intended to be Supported with HHAP-4
7. Prevention and diversion

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)	**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**
5.00%	9.00%

Activities to be Supported with HHAP-4

Funds will be used to provide rental subsidies, utility arrears, and related costs to prevent households from losing stable housing.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
We will continue to support prevention efforts while prioritizing permanent housing.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
Coordination between jurisdictions on the broad use of funding for various project types is facilitated by the CoC ongoing. The local Strategic Plan adopted by all jurisdictions within the CoC is the foundation for prioritizing discretionary funding related to housing, shelter, and services for people experiencing homelessness.

Eligibe Use 4

Eligible Use Category Intended to be Supported with HHAP-4
3. Street outreach

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
4.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
4.00%

Activities to be Supported with HHAP-4
Street outreach activities for youth experiencing homelessness.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
We will continue to support street outreach efforts while prioritizing permanent housing. Once appreciable reductions in rates of homelessness are realized through these investments, street outreach efforts will likely become a greater focus. Immediate focus will be on youth experiencing homelessness, coordinated to a large degree through the CoC Youth Action Board

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
Coordination between jurisdictions on the broad use of funding for various project types is facilitated by the CoC ongoing. The local Strategic Plan adopted by all jurisdictions within the CoC is the foundation for prioritizing discretionary funding related to housing, shelter, and services for people experiencing homelessness.

Eligibe Use 5

Eligible Use Category Intended to be Supported with HHAP-4
4. Services coordination

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
6.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

4.00%

Activities to be Supported with HHAP-4
Services coordination related to youth experiencing homelessness.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Funding will be used to support services coordination for youth experiencing homelessness, primarily through the largest DV shelter in the region, Women's Center - Youth and Family Services, which also hosts the CoC's Youth Action Board, but also through all other organizations providing shelter and related services to youth experiencing homelessness.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
Coordination between jurisdictions on the broad use of funding for various project types is facilitated by the CoC ongoing. The local Strategic Plan adopted by all jurisdictions within the CoC is the foundation for prioritizing discretionary funding related to housing, shelter, and services for people experiencing homelessness.

Eligibe Use 6

Eligible Use Category Intended to be Supported with HHAP-4
10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
7.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
2.00%

Activities to be Supported with HHAP-4
Administration of projects funded through HHAP-4.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
Funding will be used to support the implementation of the above strategies. Prior to any statutory deadlines for expenditure of funds the County of San Joaquin will evaluate the status of projects in order to direct unspent administrative funds, if any.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
Coordination between jurisdictions on the broad use of funding for various project types is facilitated by the CoC ongoing. The local Strategic Plan adopted by all jurisdictions within the CoC is the foundation for prioritizing discretionary funding related to housing, shelter, and services for people experiencing homelessness.

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):
Every dollar allocated by the three HHAP jurisdictions is connected to specific goals as required through the application process. Our CoC has for years engaged in planning and goal setting activities related to HUD system performance measures, and those goals directly informed the Outcome Goals of HHAP. We remain committed to expanding capacity in both temporary and permanent housing, as well as services to support the throughput of our local system of housing and services for people experiencing homelessness.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:
Investments in systems support have been a major priority, and will support improvements in activities provided by the HMIS and CES Lead Agencies intended in part to examine, identify, and address inequalities in our local system.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:
Our local managed care plans have increased participation in the CoC as a result of requirements related to the Housing and Homelessness Incentive Program. HHAP funding will be used to support investments from HHIP, and vice versa. Significant funding from MHSA has been used to support the development and ongoing operation of permanent supportive housing for behavioral health clients, and will going forward be implemented in part to include funding from HHAP and HHIP.

Support increased exits to permanent housing among people experiencing homelessness:
The majority of funding going forward will be used to support the development of new units of permanent housing for those experiencing homelessness, which is intended in part to support exits from interim housing funded by previous allocations of discretionary funding.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.
Yes

Table 1. Landscape Analysis of Needs and Demographics		
	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	2036	2022 PiT - January 2022
# of People Who are **Sheltered** (ES, TH, SH)	686	2022 PiT - January 2022
# of People Who are **Unsheltered**	1350	2022 PiT - January 2022
Household Composition		
# of Households **without Children**	1819	2022 PiT - January 2022
# of Households with **At Least 1 Adult & 1 Child**	63	2022 PiT - January 2022
# of Households with **Only Children**	4	2022 PiT - January 2022
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing **Chronic Homelessness**	823	2022 PiT - January 2022
# of Adults Who are Experiencing **Significant Mental Illness**	597	2022 PiT - January 2022
# of Adults Who are Experiencing **Substance Abuse** Disorders	599	2022 PiT - January 2022
# of Adults Who are **Veterans**	132	2022 PiT - January 2022
# of Adults with **HIV/AIDS**	10	2022 PiT - January 2022
# of Adults Who are **Survivors of Domestic Violence**	29	2022 PiT - January 2022
# of **Unaccompanied Youth (under 25)**	64	2022 PiT - January 2022
# of **Parenting Youth (under 25)**	3	2022 PiT - January 2022
# of People Who are **Children of Parenting Youth**	7	2022 PiT - January 2022
Gender Demographics		
# of **Women/Girls**	722	2022 PiT - January 2022
# of **Men/Boys**	1309	2022 PiT - January 2022
# of People Who are **Transgender**	2	2022 PiT - January 2022
# of People Who are **Gender Non-Conforming**	3	2022 PiT - January 2022
Ethnicity and Race Demographics		
# of People Who are **Hispanic/Latino**	654	2022 PiT - January 2022
# of People Who are **Non-Hispanic/Non-Latino**	1382	2022 PiT - January 2022
# of People Who are **Black or African American**	412	2022 PiT - January 2022
# of People Who are **Asian**	55	2022 PiT - January 2022
# of People Who are **American Indian or Alaska Native**	32	2022 PiT - January 2022
# of People Who are **Native Hawaiian or Other Pacific Islander**	16	2022 PiT - January 2022
# of People Who are **White**	1367	2022 PiT - January 2022
# of People Who are **Multiple Races**	154	2022 PiT - January 2022

If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 2. Landscape Analysis of People Being Served								
	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households **without Children**	357	183	117	344	n/a	83	1933		2022 PiT - January 2022
# of Households with **At Least 1 Adult & 1 Child**	49	189	14	43	n/a	41	6		2022 PiT - January 2022
# of Households with **Only Children**	0	0	2	1	n/a	0	0		2022 PiT - January 2022
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing **Chronic Homelessness**	203	54	13	153	n/a	9	98		2022 PiT - January 2022
# of Adults Who are Experiencing **Significant Mental Illness**	207	56	33	105	n/a	27	80		2022 PiT - January 2022
# of Adults Who are Experiencing **Substance Abuse** Disorders	131	28	97	102	n/a	3	128		2022 PiT - January 2022
# of Adults Who are **Veterans**	183	72	3	32	n/a	29	105		2022 PiT - January 2022
# of Adults with **HIV/AIDS**	13	2	9	1	n/a	4	4		2022 PiT - January 2022
# of Adults Who are **Survivors of Domestic Violence**	34	66	1	9	n/a	15	38		2022 PiT - January 2022
# of **Unaccompanied Youth (under 25)**	17	14	11	12	n/a	4	51		2022 PiT - January 2022
# of **Parenting Youth (under 25)**	8	15	0	3	n/a	2	0		2022 PiT - January 2022
# of People Who are **Children of Parenting Youth**	10	40	0	4	n/a	4	0		2022 PiT - January 2022
Gender Demographics									
# of **Women/Girls**	255	452	69	182	n/a	180	685		2022 PiT - January 2022
# of **Men/Boys**	365	367	96	301	n/a	131	1269		2022 PiT - January 2022
# of People Who are **Transgender**	3	0	0	0	n/a	0	3		2022 PiT - January 2022
# of People Who are **Gender Non-Conforming**	0	1	0	2	n/a	0	3		2022 PiT - January 2022
Ethnicity and Race Demographics									
# of People Who are **Hispanic/Latino**	125	255	57	175	n/a	97	595		2022 PiT - January 2022
# of People Who are **Non-Hispanic/Non-Latino**	498	548	108	310	n/a	208	1317		2022 PiT - January 2022
# of People Who are **Black or African American**	259	365	36	115	n/a	136	452		2022 PiT - January 2022
# of People Who are **Asian**	19	16	5	10	n/a	3	54		2022 PiT - January 2022
# of People Who are **American Indian or Alaska Native**	10	12	3	3	n/a	4	41		2022 PiT - January 2022
# of People Who are **Native Hawaiian or Other Pacific Islander**	4	14	1	7	n/a	0	19		2022 PiT - January 2022
# of People Who are **White**	304	312	111	315	n/a	140	1245		2022 PiT - January 2022
# of People Who are **Multiple Races**	27	101	9	35	n/a	28	149		2022 PiT - January 2022

Data regarding Diversion Services and Assistance (DIV) not collected by the HMIS Lead Agency.

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program *(choose from drop down options)*	Fiscal Year *(select all that apply)*	Total Amount Invested into Homelessness Interventions	# of Vouchers *(if applicable)*	Funding Source*	Intervention Types Supported with Funding *(select all that apply)*	Brief Description of Programming and Services Provided	Populations Served *(please "x" the appropriate population[s])*
Emergency Solutions Grants (ESG) - via HUD	FY 2021-2022	$ 5,145,502.00		Federal Agency	Interim Housing/Congregate/Non-Congregate Shelter; Diversion and Homelessness Prevention; Outreach and Engagement	Shelter operations and support, street outreach, prevention, rapid rehousing	x ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp Chronic Homelessness; Veterans; Parenting Youth; People Exp Severe Mental Illness; People Exp HIV/AIDS; Children of Parenting Youth; People Exp Substance Abuse Disorders; Unaccompanied Youth; Other
		$ -					
		$ -					
Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022	$ 3,750,000.00		State Agency	Interim Housing/Congregate/Non-Congregate Shelter; Diversion and Homelessness Prevention; Outreach and Engagement	Shelter operations and support, street outreach, prevention, rapid rehousing	x ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp Chronic Homelessness; Veterans; Parenting Youth; People Exp Severe Mental Illness; People Exp HIV/AIDS; Children of Parenting Youth; People Exp Substance Abuse Disorders; Unaccompanied Youth; Other
		$ -					
		$ -					
		$ -					
Emergency Solutions Grants (ESG) - via HCD	FY 2021-2022	$ 195,046.00		State Agency	Interim Housing/Congregate/Non-Congregate Shelter; Diversion and Homelessness Prevention; Outreach and Engagement	Shelter operations and support, street outreach, prevention, rapid rehousing	x ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp Chronic Homelessness; Veterans; Parenting Youth; People Exp Severe Mental Illness; People Exp HIV/AIDS; Children of Parenting Youth; People Exp Substance Abuse Disorders; Unaccompanied Youth; Other
	FY 2022-2023	$ 197,327.00					
		$ -					
		$ -					
Emergency Solutions Grants (ESG) - via HUD	FY 2021-2022	$ 225,525.00		Federal Agency	Interim Housing/Congregate/Non-Congregate Shelter; Diversion and Homelessness Prevention; Outreach and Engagement	Shelter operations and support, street outreach, prevention, rapid rehousing	x ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp Chronic Homelessness; Veterans; Parenting Youth; People Exp Severe Mental Illness; People Exp HIV/AIDS; Children of Parenting Youth; People Exp Substance Abuse Disorders; Unaccompanied Youth; Other
	FY 2022-2023	$ 233,342.00					
		$ -					
		$ -					
Community Development Block Grant - CV (CDBG-CV) - via HCD	FY 2021-2022	$ 3,448,664.00		State Agency	Interim Housing/Congregate/Non-Congregate Shelter; Permanent Supportive and Service-Enriched Housing	Rehabilitation of eligible facilities	x ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp Chronic Homelessness; Veterans; Parenting Youth; People Exp Severe Mental Illness; People Exp HIV/AIDS; Children of Parenting Youth; People Exp Substance Abuse Disorders; Unaccompanied Youth; Other
	FY 2022-2023	$ 3,378,264.00					
		$ -					
		$ -					
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	$ 2,856,157.00		Federal Agency	Interim Housing/Congregate/Non-Congregate Shelter; Permanent Supportive and Service-Enriched Housing	Rehabilitation of eligible facilities	x ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp Chronic Homelessness; Veterans; Parenting Youth; People Exp Severe Mental Illness; People Exp HIV/AIDS; Children of Parenting Youth; People Exp Substance Abuse Disorders; Unaccompanied Youth; Other
	FY 2022-2023	$ 2,846,145.00					
		$ -					
		$ -					
No Place Like Home (NPLH) - via HCD	FY 2022-2023	$ 2,096,832.00		State Agency	Permanent Supportive and Service-Enriched Housing	Permanent supportive housing for behavioral health clients	ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp Chronic Homelessness; Veterans; Parenting Youth; x People Exp Severe Mental Illness; People Exp HIV/AIDS; Children of Parenting Youth; x People Exp Substance Abuse Disorders; Unaccompanied Youth; Other
		$ -					
		$ -					
		$ -					
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	$ 3,014,184.00		State Agency	Systems Support Activities — Permanent Supportive and Service-Enriched Housing; Administrative Activities — Diversion and Homelessness Prevention; Interim Housing/Congregate/Non-Congregate Shelter — Outreach and Engagement; Rental Assistance/Rapid Rehousing	Multiple projects representing the full range of eligible activities	x ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp Chronic Homelessness; Veterans; Parenting Youth; People Exp Severe Mental Illness; People Exp HIV/AIDS; Children of Parenting Youth; People Exp Substance Abuse Disorders; Unaccompanied Youth; Other
	FY 2022-2023	$ 3,004,584.00					
		$ -					
		$ -					
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2021-2022	$ 1,516,585.00		State Agency	Rental Assistance/Rapid Rehousing; Outreach and Engagement	Wraparound services for CalWORKs clients	x ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp Chronic Homelessness; Veterans; Parenting Youth; People Exp Severe Mental Illness; People Exp HIV/AIDS; Children of Parenting Youth; People Exp Substance Abuse Disorders; Unaccompanied Youth; Other
	FY 2022-2023	$ 1,415,515.00					
	FY 2023-2024	$ 1,533,415.00					
		$ -					
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	$ 4,508,342.00		Federal Agency	Systems Support Activities; Administrative Activities; Rental Assistance/Rapid Rehousing; Permanent Supportive and Service-Enriched Housing	Permanent supportive housing, rapid rehousing, HMIS administration	ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: x People Exp Chronic Homelessness; Veterans; Parenting Youth; People Exp Severe Mental Illness; People Exp HIV/AIDS; Children of Parenting Youth; People Exp Substance Abuse Disorders; Unaccompanied Youth; Other
	FY 2022-2023	$ 4,503,322.00					
		$ -					
		$ -					

Program	Fiscal Year	Amount	#	Agency	Activity		Purpose		Population	TARGETED POPULATIONS (please "x" all that apply)		
Emergency Housing Vouchers (EHVs) - via HUD	FY 2021-2022	$ 1,782,606.00	232	Federal Agency	Rental Assistance/Rapid Rehousing		Rental assistance	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp **Chronic Homelessness** / Veterans / Parenting Youth		
	FY 2022-2023	$ 1,772,408.00	232							People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
		$ -								People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (*please enter here*)		
		$ -										
Housing Choice Vouchers (HCVs) - via HUD	FY 2021-2022	$ 44,918,479.75	4871	Federal Agency	Rental Assistance/Rapid Rehousing		Rental assistance	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp **Chronic Homelessness** / Veterans / Parenting Youth		
	FY 2022-2023	$ 44,918,479.75	4906							People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
	FY 2023-2024	$ 44,918,479.75	4906							People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (*please enter here*)		
	FY 2024-2025	$ 44,918,479.75	4906									
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	FY 2021-2022	$ 2,719,461.25	259	Federal Agency	Rental Assistance/Rapid Rehousing		Supportive housing for eligible veterans		ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp **Chronic Homelessness** / **x** Veterans / Parenting Youth		
	FY 2022-2023	$ 2,719,461.25	259		Permanent Supportive and Service-Enriched Housing					People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
	FY 2023-2024	$ 2,719,461.25	259							People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (*please enter here*)		
	FY 2024-2025	$ 2,719,461.25	259									
Family Unification Program Vouchers (FUP) - via HUD	FY 2021-2022	$ 776,989.00	74	Federal Agency	Rental Assistance/Rapid Rehousing		Rental assistance	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp **Chronic Homelessness** / Veterans / Parenting Youth		
	FY 2022-2023	$ 776,989.00	74							People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
	FY 2023-2024	$ 776,989.00	74							People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (*please enter here*)		
	FY 2024-2025	$ 776,989.00	74									
Local General Fund	FY 2021-2022	$ 9,624,669.00		Local Agency	Interim Housing/Congregate/Non-Congregate Shelter		One-time capital support for shelter projects	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp **Chronic Homelessness** / Veterans / Parenting Youth		
		$ -								People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
		$ -								People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (*please enter here*)		
		$ -										

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Goal Statement:

By the end of the performance period, HDIS data for the **[CA-511]** will show **[5,216]** total people accessing services who are experiencing homelessness annually, representing **[921] [fewer]** people and a **[15%] [reduction]** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].

Goal Narrative:

[All goals set are aligned with the directional intent of the Outcome Goals. Targets were developed by the CoC's System Performance and Evaluation Committee based upon local priorities described in the San Joaquin Community Response to Homelessness Five-Year Strategic Plan, as well as a comprehensive examination of nationwide averages for system performance measures as reported by HUD. These local targets were adopted by the CoC Board of Directors on February 6, 2020, made public on the CoC's website, and will be re-examined and updated by relevant Committees of the CoC pending progress on the implementation of funding to address homelessness from sources such as HHAP. On May 30, 2019,

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
6,137	921	15%	5,216

Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	**Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
A five-year analysis of local PIT data conducted by the HMIS Lead Agency in 2021 concluded that "families with children that are headed by women, single men, Black persons, and military veterans are disproportionately likely to be homeless in San Joaquin County. Additionally, chronically homeless individuals — or people who report that they meet the definition of being 'chronically homeless' — are more likely to be unsheltered than sheltered. Projects that address homelessness should be designed to provide support to these subpopulations, emphasizing equity, inclusion, cultural competency, and breaking barriers. "	Reduce rates of homelessness for identified sub-populations commensurate with the % change from baseline for this outcome goal.

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.

Goal Statement:

By the end of the performance period, data for the **[CA-511]** will show **[1,247]** total people experiencing unsheltered homelessness daily, representing **[108] [fewer]** people and a **[8%] [reduction]** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

[All goals set are aligned with the directional intent of the Outcome Goals. Targets were developed by the CoC's System Performance and Evaluation Committee based upon local priorities described in the San Joaquin Community Response to Homelessness Five-Year Strategic Plan, as well as a comprehensive examination of nationwide averages for system performance measures as reported by HUD. These local targets were adopted by the CoC Board of Directors on February 6, 2020, made public on the CoC's website, and will be

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness

| 1,355 | 108 | 8% | 1,247 |

Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		**Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*	
A five-year analysis of local PIT data conducted by the HMIS Lead Agency in 2021 concluded that "families with children that are headed by women, single men, Black persons, and military veterans are disproportionately likely to be homeless in San Joaquin County. Additionally, chronically homeless individuals — or people who report that they meet the definition of being 'chronically homeless' — are more likely to be unsheltered than sheltered. Projects that address homelessness should be designed to provide support to these subpopulations, emphasizing equity, inclusion, cultural competency, and breaking barriers. "		Reduce rates of homelessness for identified sub-populations commensurate with the % change from baseline for this outcome goal.	

Goal Statement:

By the end of the performance period, HDIS data for the **[CA-511]** will show **[2,528]** total people become newly homeless each year, representing **[446] [fewer]** people and a **[15%] [reduction]** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

[All goals set are aligned with the directional intent of the Outcome Goals. Targets were developed by the CoC's System Performance and Evaluation Committee based upon local priorities described in the San Joaquin Community Response to Homelessness Five-Year Strategic Plan, as well as a comprehensive examination of nationwide averages for system performance measures as reported by HUD. These local targets were adopted by the CoC Board of Directors on February 6, 2020, made public on the CoC's website, and will be re-

Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Annual Estimate of # of people who become newly homeless each year**
2,974	446	15%	2,528

Underserved Populations and Populations Disproportionately Impacted by Homelessness			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		**Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*	
A five-year analysis of local PIT data conducted by the HMIS Lead Agency in 2021 concluded that "families with children that are headed by women, single men, Black persons, and military veterans are disproportionately likely to be homeless in San Joaquin County. Additionally, chronically homeless individuals — or people who report that they meet the definition of being 'chronically homeless' — are more likely to be unsheltered than sheltered. Projects that address homelessness should be designed to provide support to these subpopulations, emphasizing equity, inclusion, cultural competency, and breaking barriers. "		Reduce rates of homelessness for identified sub-populations commensurate with the % change from baseline for this outcome goal.	

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the **[CA-511]** will show **[724]** total people people exiting homelessness into permanent housing annually, representing **[167] [more]** people and a **[30%] [increase]** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
[All goals set are aligned with the directional intent of the Outcome Goals. Targets were developed by the CoC's System Performance and Evaluation Committee based upon local priorities described in the San Joaquin Community Response to Homelessness Five-Year Strategic Plan, as well as a comprehensive examination of nationwide averages for system

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Annual Estimate of # of people exiting homelessness into permanent housing**
557	167	30%	724
Underserved Populations and Populations Disproportionately Impacted by Homelessness			

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially **focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:**	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
A five-year analysis of local PIT data conducted by the HMIS Lead Agency in 2021 concluded that "families with children that are headed by women, single men, Black persons, and military veterans are disproportionately likely to be homeless in San Joaquin County. Additionally, chronically homeless individuals — or people who report that they meet the definition of being 'chronically homeless' — are more likely to be unsheltered than sheltered. Projects that address homelessness should be designed to provide support to these subpopulations, emphasizing equity, inclusion, cultural competency, and breaking barriers. "	Reduce rates of homelessness for identified sub-populations commensurate with the % change from baseline for this outcome goal.

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:
By the end of the performance period, HDIS data for the **[CA-511]** will show **[85]** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **[6] [fewer]** people and a **[7%] [reduction]** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
[All goals set are aligned with the directional intent of the Outcome Goals. Targets were developed by the CoC's System Performance and Evaluation Committee based upon local priorities described in the San Joaquin Community Response to Homelessness Five-Year Strategic Plan, as well as a comprehensive examination of nationwide averages for system performance measures as reported by HUD. These local targets were adopted by the CoC Board of Directors on February 6, 2020, made public on the CoC's website, and will be re-

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs**

91	6	7%	85

Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	**Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
A five-year analysis of local PIT data conducted by the HMIS Lead Agency in 2021 concluded that "families with children that are headed by women, single men, Black persons, and military veterans are disproportionately likely to be homeless in San Joaquin County. Additionally, chronically homeless individuals — or people who report that they meet the definition of being 'chronically homeless' — are more likely to be unsheltered than sheltered. Projects that address homelessness should be designed to provide support to these subpopulations, emphasizing equity, inclusion, cultural competency, and breaking barriers. "	Reduce rates of homelessness for identified sub-populations commensurate with the % change from baseline for this outcome goal.

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the **[CA-511]** will show **[6%]** of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing **[1%] [fewer]** people and a **[14%] [reduction]** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
[All goals set are aligned with the directional intent of the Outcome Goals. Targets were developed by the CoC's System Performance and Evaluation Committee based upon local priorities described in the San Joaquin Community Response to Homelessness Five-Year Strategic Plan, as well as a comprehensive examination of nationwide averages for system

Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	**Outcome Goals July 1, 2022 - June 30, 2025**		
	Change in % of People	**Change as % of Baseline**	**Target % of people who return to homelessness wihtin 2 years after having exited homelessness to permanent housing**
7%	1%	14%	6%

Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	**Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
A five-year analysis of local PIT data conducted by the HMIS Lead Agency in 2021 concluded that "families with children that are headed by women, single men, Black persons, and military veterans are disproportionately likely to be homeless in San Joaquin County. Additionally, chronically homeless individuals — or people who report that they meet the definition of being 'chronically homeless' — are more likely to be unsheltered than sheltered. Projects that address homelessness should be designed to provide support to these subpopulations, emphasizing equity, inclusion, cultural competency, and breaking barriers. "	Reduce rates of homelessness for identified sub-populations commensurate with the % change from baseline for this outcome goal.

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:
By the end of the performance period, HDIS data for the **[CA-511]** will show **[1]** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **[1] [more]** people and a **[100%] [increase]** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
[All goals set are aligned with the directional intent of the Outcome Goals. Targets were developed by the CoC's System Performance and Evaluation Committee based upon local priorities described in the San Joaquin Community Response to Homelessness Five-Year Strategic Plan, as well as a comprehensive examination of nationwide averages for system

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.**
0	1	100%	1

Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	**Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
A five-year analysis of local PIT data conducted by the HMIS Lead Agency in 2021 concluded that "families with children that are headed by women, single men, Black persons, and military veterans are disproportionately likely to be homeless in San Joaquin County. Additionally, chronically homeless individuals — or people who report that they meet the definition of being 'chronically homeless' — are more likely to be unsheltered than sheltered. Projects that address homelessness should be designed to provide support to these subpopulations, emphasizing equity, inclusion, cultural competency, and breaking barriers. "	Reduce rates of homelessness for identified sub-populations commensurate with the % change from baseline for this outcome goal.

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements	☑ 1. Reducing the number of persons experiencing homelessness.
Description	
Strengthen and expand Coordinated Entry System by adding administrative capacity and staff support	☑ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
Fall 2024	☑ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
Central Valley Low Income Housing Corporation (HMIS Lead); Family Resource and Referral Center (CES Lead)	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
All providers and housing partners participating	☑ 6. Increasing successful placements from street outreach. ☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	☐ 1. Reducing the number of persons experiencing homelessness.
Description	
Expand low-barrier shelter capacity, hours, and services by supporting expansion of existing shelter operations, and/or development of new operations	☐ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	

Fall 2024

Entities with Lead Responsibilities	
County; Cities; shelter operators;	
Measurable Targets	
200 new low-barrier beds added to local system	

☑ 4. Reducing the length of time persons remain homeless.

☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

☑ 6. Increasing successful placements from street outreach.

☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	☑ 1. Reducing the number of persons experiencing homelessness.
Description	
Enhance and/or expand existing prevention and rapid rehousing programs by supporting efforts to cover rents and arrears	☑ 2. Reducing the number of persons who become homeless for the first time.
	☐ 3. Increasing the number of people exiting homelessness into permanent housing.
	☐ 4. Reducing the length of time persons remain homeless.
Timeframe	
Fall 2024	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Entities with Lead Responsibilities	
Central Valley Low Income Housing Corporation; Housing Authority of the County of San Joaquin; Family Resource and Referral Center;	
Measurable Targets	☐ 6. Increasing successful placements from street outreach.
Reduce by 10% number of first time homeless, and by 4% length of time homeless	☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
	☑ 1. Reducing the number of persons experiencing homelessness.

Increasing investments into, or otherwise scaling up, specific interventions or program types	
Description	☑ 2. Reducing the number of persons who become homeless for the first time.
Expand permanent supportive housing by supporting the development of units	☑ 3. Increasing the number of people exiting homelessness into permanent housing.
	☑ 4. Reducing the length of time persons remain homeless.
Timeframe	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Fall 2024	
Entities with Lead Responsibilities	☑ 6. Increasing successful placements from street outreach.
County; Cities; PHA; for-profit developers;	
Measurable Targets	☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
200 new units of permanent supportive housing added to system	

Strategy	**Performance Measure to Be Impacted** ☐ 1. Reducing the number of persons experiencing homelessness. **(Check all that apply)**
	☐ 2. Reducing the number of persons who become homeless for the first time.
Description	
	☐ 3. Increasing the number of people exiting homelessness into permanent housing.
	☐ 4. Reducing the length of time persons remain homeless.
Timeframe	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Entities with Lead Responsibilities	

☐ 6. Increasing successful placements from street outreach.

☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Measurable Targets

☐ 1. Reducing the number of persons experiencing homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
	☐ 2. Reducing the number of persons who become homeless for the first time.
Description	
	☐ 3. Increasing the number of people exiting homelessness into permanent housing.
	☐ 4. Reducing the length of time persons remain homeless.
Timeframe	
	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Entities with Lead Responsibilities	
	☐ 6. Increasing successful placements from street outreach.
	☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Measurable Targets	

Table 6. Funding Plan Strategic Intent

Eligible Use Category Intended to be Supported with HHAP-4	Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use (%)	Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP 4	How is this a strategic use of HHAP 4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
6. Delivery of permanent housing	70%	2%	Operating subsidies, services coordination, acquistion/rehab/construction	Previous funding allocations have been focused to a large degree on interim housing. The shift to permanent housing is intended to support exits from projects funded with previous investments. Some funding will be used to support services coordination in permanent housing for youth.	Coordination between jursidictions on the broad use of funding for various project types is facilitated by the CoC ongoing. The local Strategic Plan adopted by all jurisdictions within the CoC is the foundation for prioritizing discretionary funding related to housing, shelter, and services for people experiencing homelessness.
8. Interim sheltering (new and existing)	8%		Operating support for interim housing activities with priority to shelter expansions funded in previous rounds.	Funding for interim housing has been focused to a large degree on capital needs; future local investments of one-time discretionary funding in interim housing from sources like HHAP will be focused on operations to support previous investments in capital needs.	Coordination between jursidictions on the broad use of funding for various project types is facilitated by the CoC ongoing. The local Strategic Plan adopted by all jurisdictions within the CoC is the foundation for prioritizing discretionary funding related to housing, shelter, and services for people experiencing homelessness.
7. Prevention and diversion	5%		Funds will be used to provide rental subsidies, utility arrears, and related costs to prevent households from losing stable housing.	We will continue to support prevention efforts while prioritizing permanent housing.	Coordination between jursidictions on the broad use of funding for various project types is facilitated by the CoC ongoing. The local Strategic Plan adopted by all jurisdictions within the CoC is the foundation for prioritizing discretionary funding related to housing, shelter, and services for people experiencing homelessness.
3. Street outreach	4%	4%	Street outreach activities for youth experiencing homelessness.	We will continue to support street outreach efforts while prioritizing permanent housing. Once appreciable reductions in rates of homelessness are realized through these investments, street outreach efforts will likely become a greater focus. Immediate focus will be on youth experiencing homelessness, coordinated to a large degree through the CoC Youth Action Board	Coordination between jursidictions on the broad use of funding for various project types is facilitated by the CoC ongoing. The local Strategic Plan adopted by all jurisdictions within the CoC is the foundation for prioritizing discretionary funding related to housing, shelter, and services for people experiencing homelessness.
4. Services coordination	6%	4%	Services coordination related to youth experiencing homelessness.	Funding will be used to support services coordination for youth experiencing homelessness, primarily through the largest DV shelter in the region, Women's Center - Youth and Family Services, which also hosts the CoC's Youth Action Board, but also through all other organizations providing shelter and related services to youth experiencing homelessness.	Coordination between jursidictions on the broad use of funding for various project types is facilitated by the CoC ongoing. The local Strategic Plan adopted by all jurisdictions within the CoC is the foundation for prioritizing discretionary funding related to housing, shelter, and services for people experiencing homelessness.
10. Administrative (up to 7%)	7%	2%		Funding will be used to support the implementation of the above strategies. Prior to any statutory deadlines for expenditure of funds the County of San Joaquin will evaluate the status of projects in order to direct unspent administrative funds, if any.	Coordination between jursidictions on the broad use of funding for various project types is facilitated by the CoC ongoing. The local Strategic Plan adopted by all jurisdictions within the CoC is the foundation for prioritizing discretionary funding related to housing, shelter, and services for people experiencing homelessness.
Total:	100%	12%			

Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	880
# of people experiencing unsheltered homelessness in the homeless point-in-time count	1350
Shelter vacancy rate (%) in the summer months	38%
Shelter vacancy rate (%) in the winter months	32%
% of exits from emergency shelters to permanent housing solutions	5.50%
Describe plan to connect residents to permanent housing.	
Connections for people served with HHAP funds in interim shelters to permanent housing will go through the coordinated entry system operated by Family Resource and Referral Center under their 211 program. The largest tranche of HHAP will to the greatest extent possible be braided with additional sources including 4% & 9% tax credits, CoC, MHP, Homekey, CDBG, MHSA, PLHA, and local General Fund to support the construction and ongoing operation of new units of permanent supportive housing in order to address the persistent lack of affordable housing in San Joaquin County and facilitate the rapid movement of homeless households through interim housing and into permanent housing. HHAP system support activities to expand capacity of the HMIS and coordinated entry system to accomodate additonal referrals and support the rapid connection of shelter clients to available units will assist in facilitating movement through the local system of	