Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the **[HHAP-4 Local Homelessness Action Plan & Application Template](#)** as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding**: the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.

2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.

3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are NOT required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.

5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.

- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.

- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.

- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.

- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.

- **Certification**: In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents
Yes

I am a representative from an eligible CoC, Large City, and/or County
Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation
Joint

This application represents the joint application for HHAP-4 funding on behalf of the following eligible applicant jurisdictions:

Joint Applicants Selection

Eligible Jurisdiction 1

Eligible Applicant Name
San Mateo County

Eligible Jurisdiction 2

Eligible Applicant Name
CA-512 Daly/San Mateo County CoC

*Click **+ Add Eligible Jurisdiction** above to add additional joint applicants as needed.*

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity
San Mateo County Human Services Agency

Contact Person
Jessica Silverberg

Title
Human Services Manager

Contact Person Phone Number
(650) 802-3378

Contact Person Email
jsilverberg@smcgov.org

*Agreement to Participate in HDIS and HMIS

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables
San Mateo County CoC_HHAP-4 Data Tables Final Amendment_Submitted 1.27.23.xlsx

Governing Body Meeting Agenda or Minutes
San Mateo County CoC_Agenda_CoC Steering Committee 1-13-2023.pdf

Optional Supporting Documents

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the HHAP-4 Data Tables into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC
CA-512 Daly/San Mateo County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement
By the end of the performance period, HDIS data for the Daly/San Mateo County CoC will show 3,400 total people accessing services who are experiencing homelessness annually, representing 144 more people and a 4% increase from the baseline.

Goal Narrative
San Mateo County CoC anticipates increased investment in street outreach efforts. This investment, paired with a known increase in the number of persons experiencing homelessness in the 2022 PIT count leads SMC to project an increase in the quantity of individuals experiencing homelessness accessing services.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
3,256	144	4%	3,400

Decrease/Increase in # of People
Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
San Mateo County will place greater emphasis on reaching Hispanic or Latinx individuals as we anticipate more street outreach to be conducted in Spanish. The 2022 PIT count showed that the Hispanic or Latinx population represented 47% of people experiencing homelessness.

Describe the trackable data goal(s) related to this Outcome Goal:
The proportion of street outreach programs conducting outreach in Spanish.
The quantity of individuals accessing services who are Hispanic or Latinx.

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement

By the end of the performance period, data for the Daly/San Mateo County CoC will show 800 total people experiencing unsheltered homelessness daily, representing 292 fewer people and a 27% reduction from the baseline.

Goal Narrative

San Mateo County is implementing many strategies to reduce the number of people experiencing unsheltered homelessness and is aiming for a significant decrease in the number of people experiencing unsheltered homelessness.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
1,092	292	-27%	800

Decrease/Increase in # of People

Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

The 2022 PIT count showed that the Hispanic or Latinx population represented 47% of people experiencing unsheltered homelessness. San Mateo County will place an emphasis on reducing unsheltered homelessness among the Hispanic or Latinx community with a goal to reduce their representation to 42% of those experiencing homelessness in 2024.

Describe the trackable data goal(s) related to this Outcome Goal:

Quantity of unsheltered individuals

2. Reducing the number of persons who become newly homeless.

2. Reducing the number of persons who become newly homeless.

Goal Statement

By the end of the performance period, HDIS data for the Daly/San Mateo County CoC will show 1,100 total people become newly homeless each year, representing 215 fewer people and a 16% reduction from the baseline.

Goal Narrative

The HHAP-4 baseline data reflects that there was an increase between 2020 and 2021 baselines for this measure, however San Mateo County is implementing strategies to decrease the number of people newly becoming homeless and is setting a goal to decrease this number significantly.

Baseline	Change in # of People	Change as % of	Target Annual Estimate of # of

Data	215	Baseline	people who become newly homeless each year
1,315		-16%	1,100

Decrease/Increase in # of People
Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
The Black or African American community is overrepresented in the homeless population in San Mateo County, particularly among those experiencing homelessness for the first time (18% of the first-time homeless population in 2020). San Mateo County will strive to reduce first-time homelessness among the Black or African American community to be more in line with this community's representation at 125% of the federal poverty level (roughly 12% in 2020).

Describe the trackable data goal(s) related to this Outcome Goal:
Quantity of individuals experiencing first-time homelessness

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement
By the end of the performance period, HDIS data for the Daly City/San Mateo County CoC will show 805 total people people exiting homelessness into permanent housing annually, representing 51 more people and a 7% increase from the baseline.

Goal Narrative
Despite the low supply of affordable housing combined with the limited resources to expand programs with high permanent housing placements (e.g. Rapid Re-Housing) in the upcoming years, San Mateo County still projects an increase to system exits to permanent housing by 2025.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
754	51	7%	805

Decrease/Increase in # of People
Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Black or African American people experiencing homelessness who exited to permanent housing decreased in recent years, and San Mateo County will aim to improve this outcome for the Black or African American community to be in line with the overall population experiencing homelessness.

Describe the trackable data goal(s) related to this Outcome Goal:
Quantity of system exits to permanent housing

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement
By the end of the performance period, HDIS data for the Daly/San Mateo County CoC will show 200 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 25 more people and a 14% increase from the baseline.

Goal Narrative
While San Mateo County projects an increase relative to the baseline year, this change represents a reduction in the rate at which this metric was trending in previous years. San Mateo County will continue to implement strategies to decrease length of time people spend homeless, however there are significant challenges regarding decreasing lengths, including past trends of increases, the expansion of non-congregate shelter (programs that frequently have longer lengths of stay while individuals are gaining access to support services and working toward permanent housing), ongoing challenges with housing affordability, and improved accuracy of the 'current living situation assessment' which will render more accurate entry dates, leading to likely increases in this metric due to more accurate and complete data.

Baseline Data	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
175	25	14%	200

Decrease/Increase in # of Days
Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and

Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
While their length of time homeless has increased at a consistent rate relative to all persons, people who are Native Hawaiian or Other Pacific Islander have a longer time spent homeless compared to the average for all people experiencing homelessness. San Mateo County aims to reduce the length of time spent homeless for those identifying as Native Hawaiian or Other Pacific Islander to be in-line with the overall population experiencing homelessness.

Describe the trackable data goal(s) related to this Outcome Goal:
Average number of days spent homeless.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement
By the end of the performance period, HDIS data for the Daly/San Mateo County CoC will show 9% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing 2% more people and a 29% increase from the baseline.

Goal Narrative
San Mateo County continues to implement strategies to reduce the number of people who return to homelessness. This goal reflects a reduction from the past years that have complete data. This goal is a slight increase from the 2021 baseline data, however given that the 2021 data is not reflecting the same full time period as past years, it appears that the 2021 baseline data may be an underrepresentation, so this target is showing a decrease/improvement from the most recent complete data.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness wihtin 2 years after having exited homelessness to permanent housing
7%	2%	29%	9%

Decrease/Increase in # of People
Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

In San Mateo County, adults who are experiencing substance abuse disorders have had consistently higher rates of return, compared to the overall population of people experiencing homelessness. While this trend is decreasing, this subpopulation still experiences high rates of return as compared to all persons receiving services in the homeless crisis response system, so San Mateo County aims to reduce returns to homelessness for adults experiencing substance abuse disorders.

Describe the trackable data goal(s) related to this Outcome Goal:
% return to homelessness among exits to permanent housing

6. Increasing successful placements from street outreach.

Goal Statement
By the end of the performance period, HDIS data for the Daly/San Mateo County CoC will show 75 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 12 more people and a 19% increase from the baseline

Goal Narrative
San Mateo County continues to implement strategies to increase successful placements from street outreach. The target is an increase over the baseline data.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
63	12	19%	75

Decrease/Increase in # of People
Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
People who are Hispanic/Latinx are underrepresented among those engaged and successfully placed via street outreach. San Mateo County aims to increase the number of Hispanic/Latinx individuals engaged and placed successfully via street outreach.

Describe the trackable data goal(s) related to this Outcome Goal:
Quantity of successful street outreach placements.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy
Strengthening the quality or performance of housing
and/or services programs

Description
Expand emergency shelter inventory for adult-only households to ensure a bed is available for any adult
that requests it.

Timeframe
July 2021 through June 2024

Entities with Lead Responsibilities
Human Services Agency, Center on Homelessness   County
of San Mateo

Measurable Targets
Increase from 346 beds in May 2021 to 627 beds by June 2024.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately
impacted by homelessness.

Strategy 2

Type of Strategy
Improving access to supportive services and/or
physical health and behavioral health services

Description
Continue existing street outreach programs and implement targeted expansions, and deepen
connections with health and behavioral health services.

Timeframe
July 2021 through June 2025

Entities with Lead Responsibilities
Human Services Agency,
County of San Mateo

Measurable Targets
Maintain or expand number of outreach clients served annually from 2021 level (1294 clients annually).

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately
impacted by homelessness.

Strategy 3

Type of Strategy
Strategic uses of other sources of funding

Description
Leverage the County's Affordable Housing Fund to continually add new units targets to ELI households and people experiencing homelessness.

Timeframe
July 2021 through December 2024

Entities with Lead Responsibilities
Department of Housing, Human Services Agency   County of San Mateo

Measurable Targets
352 ELI units to be completed by 2024.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 4

Type of Strategy
Strategic uses of other sources of funding

Description
Utilize Homekey funding to develop interim and permanent housing units.

Timeframe
October 2022 through December 2023

Entities with Lead Responsibilities
Human Services Agency   County of San Mateo

Measurable Targets
Add 311 in interim and permanent housing capacity through new Homekey projects by end of 2023

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach

7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 5

Type of Strategy
Increasing investments into, or otherwise scaling
up, specific interventions or program types

Description
Seek funding to expand permanent housing voucher programs for people experiencing homelessness (including CoC-PSH, VASH, FUP, Mainstream Vouchers, etc.)

Timeframe
July 2022 through June 2025

Entities with Lead Responsibilities
Human Services Agency   County
of San Mateo

Measurable Targets
Submit a minimum of 2 funding applications annually

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 6

Type of Strategy
Strengthening systemic efforts and processes, such
as coordinated entry and assessment processes,
landlord engagement efforts, housing navigation
strategies, and other systemic improvements

Description
Continue to offer diversion services to households requesting shelter or other homeless services

Timeframe
July 2022 through June 2025

Entities with Lead Responsibilities
Human Services Agency/contracted Coordinated Entry provider
County of San Mateo

Measurable Targets
In addition to continuing to utilize homeless prevention services to maximize prevention, at least 95% of

households who receive an initial screening for homeless assistance and are referred for diversion services will receive diversion services on the same day.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 7

Type of Strategy
Reaching underserved and historically marginalized communities and populations

Description
Continue regular convenings of the CoC Racial Equity committee, tasked with guiding development and implementation of strategies to advance equity.

Timeframe
May 2022 through June 2025

Entities with Lead Responsibilities
CoC Steering Committee, RE Committee, Human Services Agency (Committee staff)
County of San Mateo

Measurable Targets
Committee to meet quarterly in 2022, 2023, 2024 and 2025

Performance Measure(s) to Be Impacted (Check all that apply)
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 8

Type of Strategy
Expanding and strengthening partnerships with people with lived expertise

Description
Create regular, ongoing, communitywide processes for gathering input from people who have current or past experience of homelessness and involving them in decision-making on homelessness response system implementation.

Timeframe
July 2022 through June 2024

Entities with Lead Responsibilities
Human Services Agency   County

of San Mateo

Measurable Targets
Hire lived experience fellow, and implement communitywide structure for gathering input from people with lived experience by June 2024.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

*Click **+ Add Strategy** above to add additional strategies as needed.*

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1
Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)
Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)
Yes

Service providers (direct service providers, outreach, shelter providers, etc.)
Yes

Local governing boards
Yes

People with lived experience
Yes

Other
No

a. Please describe your most notable coordination and collaborative processes with these entities.

San Mateo County has developed a survey to gather input from stakeholders listed above to gather input about how the HHAP-4 funds would be used. Most notably, this survey was provided to the Lived Experience Advisory Group (LEAG) to provide their thoughts and feedback to the County about spending the HHAP-4 funds in the community. The County considers input from the LEAG to be critical for informing the planning and implementation of the homeless crisis response system.

Amendment Questions:

b) How was the input of each stakeholder considered in the HHAP-4 funding decisions other than the survey?
San Mateo County collaborates closely with local governmental entities, CBOs, direct service providers, local governing boards, and people with lived experience on identifying funding gaps in projects and

services that could benefit from HHAP funding. All of the entities listed are either members of, or invited to, the CoC meeting in which we presented the HHAP-4 action plan and requested feedback or comment. The County also works closely with local providers and their partners to determine the highest priority needs and if HHAP funds could be allocated towards those needs. In addition, in 2022, the County held multiple stakeholder input sessions while developing the strategic plan on homelessness; public agencies, service providers, people with lived experience, and other stakeholders participated in the input sessions and the County has continually utilized the input received from those sessions in various planning work, including planning around HHAP-4.

c) How does the LEAG participate in this process other than the survey to ensure that their critical input is considered?
San Mateo County facilitates regular meetings with LEAG members in which they are able to review and provide feedback on policies and programs, discuss emerging challenges, identify service and program gaps, and review funding plans and grant opportunities.

d) Was the outcome from the survey different from the HHAP-4 funding plan provided in the application?
No, the outcome of the survey was consistent with the funding plan provided in the HHAP-4 application.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use **any round** of HHAP funding to increase partnership with:

People with lived experience
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Justice entities
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Workforce system
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Services for older adults
Yes

Is this partnership formal or informal?
Informal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Services for people with disabilities
Yes

Is this partnership formal or informal?
Informal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Child welfare system
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Education system
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Local Homeless Coordinated Entry System
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
Yes

Other (please specify)
No

a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)
The San Mateo County Human Services Agency (HSA) has been working to increase partnership with people who have lived experience of homelessness to provide feedback, guidance, and support for their efforts to address homelessness in the community. This year, HSA established Lived Experience Advisory Group as a standing committee of the CoC to have consistent partnership. HSA has also hired a Lived Experience Analyst to further expand the Lived Experience Advisory Group and also to expand additional ways that people with lived experience can provide input into the homeless crisis response system.

Amendment Question:

b) Please provide more information regarding: Notable partnership efforts with the entities listed that receive HHAP funds to support the partnership (Justice entities and Local Homeless Coordinated Entry System)

San Mateo County Human Services Agency is the Continuum of Care lead agency for the San Mateo County CoC and as such, oversees the Coordinated Entry System, including diversion, Coordinated Entry System access points and assessments, and referrals to shelter and housing resources via Coordinated Entry. San Mateo County Human Services Agency funds and administers contracts for Diversion/Coordinated Entry Services, homeless outreach services, and many other services, and helps to

ensure that homeless services are coordinating together.

In regards to the HHAP supported partnerships with justice entities, the County has regular check-ins with local justice institutions such as the Sheriff's office and the medial center, along with CES, to discuss success and challenges, and how to have stronger partnerships and collaborations. In addition, there is a regular meeting of executive leadership of County departments that serve people experiencing homelessness, including the Human Services Agency, Health System, Sheriff's Office, Probation and Housing.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])
Yes

Physical and behavioral health care systems and resources
Yes

Public health system and resources
Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.
The San Mateo County Human Services Agency (HSA) partners with the County Health System leadership during biweekly "Improving Care of Complex Clients Planning Committee Meetings" to discuss improving the care available for and provided to individuals who have complex health needs and are experiencing homelessness. The goal of this effort is to design, resource, and implement improvements to support the front-line coordination and collaborative problem-solving of the Homeless Outreach Team staff and others as they attempt to engage unhoused residents who have mental illness, substance use disorders, and cognitive impairments and link them to the variety of services they need, including housing. The HSA and Health planning committee also works (a) to ensure that staff have specialized consultation available to them to support coordination and problem-solving as close to the front line as possible in service of improving linkage to treatment and housing; (b) to ensure that routine pathways for linkage to services are well-understood; and (c) to ensure that there are pathways for escalation and coordination of the most complex cases – namely, those that cannot be advanced without access to boundary spanning cross-departmental, resource, legal, or other out-of-the-box solutions.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:
Ensuring those with lived experience have a role in program design, strategy development, and oversight
Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.
The San Mateo County Human Services Agency (HSA) has established a Continuum of Care Racial Equity Workgroup that meets quarterly to review data by race and ethnicity, services, and housing to maintain an up-to-date and accurate picture of what inequalities may be present and identify strategies to reduce the disparities. Further, the Racial Equity Workgroup plans to provide support for trainings and other related topics that helps the providers in the community to work towards decreasing disparities and using more culturally appropriate housing and services.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations
Yes, formal partnering
Yes, leveraging funding

Public health system
Yes, formal partnering
Yes, leveraging funding

Criminal legal system and system for supporting re-entry from incarceration
Yes, formal partnering
Yes, leveraging funding

Child welfare system
Yes, formal partnering

Affordable housing funders and providers
Yes, formal partnering

Income support programs
No

Education system
No

Workforce and employment systems
No

Other (please specify)
No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings
The Coordinated Entry System has worked to partner with the County Jail and the San Mateo County Medical Center to have clients referred to the Diversion program in the weeks leading up to their

institutional exit to support their access to programs and resources to prevent exiting to street homelessness.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.
HSA started convening a Racial Equity Committee to inform the work of the CoC and support service providers in enhancing culturally competent services. HSA is staffing this committee and hosts quarterly meetings of the Racial Equity Committee. The work of the committee includes identifying, developing, and offering cultural competency and racial equity trainings to local providers and stakeholders, bringing consistency in knowledge and practice across the homeless response system; engaging in qualitative data gathering to identify and understand the causes of racial and other disparities in the system; and increasing representation of those with lived experience in CoC and agency leadership.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.
As the HMIS Lead, HSA is committed to maintaining high data quality and coverage for the HMIS. While data quality and coverage rates are already high, there are opportunities for improvement. HSA aims to increase HMIS coverage for permanent supportive housing units, specifically, to at least 85%. In addition, HSA will work on creating more reports and dashboards to make data more accessible for providers and other stakeholders.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.
HSA continues to seek out opportunities to pool and align funding to better serve people experiencing homelessness. As outlined in the CoC's new Strategic Plan on Homelessness, the community is leveraging the County's Affordable Housing Fund (administered by the Department of Housing [DOH]) to add new units targeted to extremely low income households; will continue to seek resources such as Homekey funds, adding to the supply of permanent supportive housing available; and will use the Housing Authority's authority to project-base Housing Choice Vouchers to incentivize the development of new housing units for people experiencing homelessness.

(IV) Improving homeless point-in-time counts.
For the 2022 Point-in-Time, HSA modified the Point-in-Time process and survey instrument, which resulted in improved data reliability for the survey component. In upcoming counts, HSA intends to develop strategies to further increase the number of surveys collected.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.
HSA and the CoC are invested in using local system data and input from people with the lived experience of homelessness to continually improve the Coordinated Entry System (CES). San Mateo's CES will be evaluated regularly with special emphasis on the identification of racial or subpopulation disparities, which will result in recommendations for system improvement.

Question 8

*Responses to these questions are for informational purposes only.

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance
Technical assistance related to achieving outcome goals
Trainings on topics of equity

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled
The San Mateo County Human Services Agency (HSA) is very appreciative of the funding and programs from the State for the homeless crisis response system. In terms of what could be done to provide more support to the communities receiving funding from the state for homeless services, it would be helpful if the program and reporting requirements across state programs were aligned to the greatest extent possible, and also communities would also benefit from having ongoing funding sources for homeless services (rather than one-time) and also more supports for the program and administrative work required by the local jurisdiction to administer the various funding sources.

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligibe Use 1

Eligible Use Category Intended to be Supported with HHAP-4
1. Rapid rehousing

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
19.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
10.00%

Activities to be Supported with HHAP-4
Rental assistance; Youth set-aside for RRH

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
HHAP-4 resources will support needed additional Rapid Rehousing and related housing search services that were begun with HEAP and earlier HHAP funds. This additional Rapid Rehousing capacity will enable more people who are experiencing homelessness (sheltered and unsheltered) to be provided with intensive housing supports including time-limited housing subsidies, to help them exit homelessness into housing. The funds will also be utilize to continue a youth-specific Rapid Rehousing program that was begun with earlier HEAP/HHAP funds.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
There were additional needs, in addition to what existing local, state, and federal funds could support around rapid rehousing, so based on the requirements and availability of other funding sources, it was identified that HHAP-4 could be utilized to meet this need.

Eligibe Use 2

Eligible Use Category Intended to be Supported with HHAP-4
3. Street outreach

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
19.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4
Outreach and case management for people who are unsheltered

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
These services help to meet the need of services for people who are unsheltered. Other homeless outreach programs can only serve a small portion of the unsheltered population, so these services allow homeless outreach services to reach more people, and therefor help more people enter shelter and

housing.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
There were additional needs, in addition to what existing local and federal funds could support around outreach, so based on the requirements and availability of other funding sources, it was identified that HHAP-4 could be utilized to meet this need.

Eligibe Use 3

Eligible Use Category Intended to be Supported with HHAP-4
5. Systems support

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
10.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4
Systems support activities, strategic plan, and HMIS

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
San Mateo County will continue to collect and review both qualitative and quantitative data to continually assess and respond to trends, outcomes, and increasing understanding of racial, ethnic, and other disparities at all levels of the homeless response system, including the HHAP funded programs. San Mateo County will also continue to implement strategies from the strategic plan. The data that San Mateo County will review includes, but is not limited to, race and ethnicity of clients served by program type and program outcomes.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
There were additional needs, in addition to what existing local and federal funds could support around system planning, so based on the requirements and availability of other funding sources, it was identified that HHAP-4 could be utilized to meet this need.

Eligibe Use 4

Eligible Use Category Intended to be Supported with HHAP-4
8. Interim sheltering (new and existing)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
45.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4
Non-congregate shelter/interim housing

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the

homelessness response system?
HHAP-4 resources will support the services of four non-congregate shelters (including the largest-ever interim housing program, the new Navigation Center). All interim shelter programs will be low-barrier and provide intensive case management with the goal of returning clients to housing as quickly as possible.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
There were additional needs, in addition to what existing local, state, and federal funds could support around interim housing, so based on the requirements and availability of other funding sources, it was identified that HHAP-4 could be utilized to meet this need. With the increasing numbers of unsheltered people in recent PIT counts and with the goal of decreasing the number of unsheltered people, these new interim shelter programs are much-needed.

Table 7. Demonstrated Need

# of available shelter beds
263

# of people experiencing unsheltered homelessness in the homeless point-in-time count
1,092

Shelter vacancy rate (%) in the summer months
18.00%

Shelter vacancy rate (%) in the winter months
30.00%

% of exits from emergency shelters to permanent housing solutions
43.00%

Describe plan to connect residents to permanent housing.
Plan:
While interim housing provides people with a short-term place to stay where they can be safe and access needed services, permanent housing solutions are needed for people to truly end their experience of homelessness. PSH provides long-term housing subsidies combined with intensive services to households with the highest needs.

While ideally each unsheltered person would be able to move directly into permanent housing, emergency shelter and other forms of interim housing represent a critical intervention that meets an

immediate need for safety while providing assistance such as housing-focused case management, to help people return to permanent housing.

Each participant in a shelter/interim housing program is offered housing-focused case management to assist them with developing and implementing their housing plan, which may include applying for housing subsidy programs, searching for shared housing opportunities, increasing income and searching for market rate housing, moving in with family or friends, and other strategies.

The CoC is also working to increase the capacity of the homeless crisis response system to provide housing solutions. The capacity of the homeless crisis response system to provide housing solutions has been increasing year over year but is still not sufficiently scaled to meet the need. Over the next three years, the Human Services Agency, in partnership with the Department of Housing, cities, and non-profit partners will continue prioritizing available resources to expand housing solutions for people experiencing homelessness, both through the development of new units and by identifying funding for more rental subsidies to support access to the existing rental inventory.

Additional justification:
The Covid-19 pandemic has impacted our shelter capacities and required shelters to operate at a lower occupancy rate per local public health guidance. Because of this, we still need additional non-congregate shelter capacity. Non-congregate shelters do not require a capacity reduction when there is an outbreak such as Covid-19 spread since clients are able to isolate in their individual room, and non-congregate shelters have been referred to as the shelter of choice by people experiencing unsheltered homelessness in our community.

Eligibe Use 5

Eligible Use Category Intended to be Supported with HHAP-4
10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
7.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

Activities to be Supported with HHAP-4
Administrative activities and costs

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
HHAP-4 resources will help fund the administrative activities associated with HHAP-4.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP-4 resources will help fund the administrative activities associated with HHAP-4.

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved

Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):
HHAP-4 resources will help support rapid rehousing programs, outreach services, interim shelter, and system support. Rapid rehousing services will increase exits to permanent housing, including a specialized youth-focused rapid rehousing program serving transition-aged youth. Outreach services will increase the number of unsheltered people who are connected to shelter and other services, where they will receive more support on locating permanent housing. Interim shelter (focused primarily on non-congregate shelters) will provide a safe shelter environment and housing-focused case management in order to help program participants move into permanent housing. System support will include implementation of new or revised strategies to reduce the number of people experiencing homelessness, increase exits to housing, and reduce racial inequities.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:
The San Mateo County Human Services Agency/CoC will continue to implement strategies to reduce inequities within the homeless crisis response system. The CoC Racial Equity Committee reviews data, identifies strategies for reducing disparities, and provides input on the implementation of those strategies. HHAP-4 resources will be structured in ways to try to decrease racial and other disparities, such as maximizing outreach services that are provided in Spanish, and strategies to reduce the overrepresentation of people who are Black or African American amongst people who experience homelessness and who newly become homeless.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:
Homeless outreach services are often conducted in partnership with County Health programs such as Street Medicine which deploy medical and mental health professionals alongside outreach case managers to deliver holistic care to those experiencing homelessness. HHAP-4 resources will support outreach capacity which will help support these services. Also, the CoC Lead agency/the County's Human Services Agency will continue to work closely with leadership from the County's Health System on ways to improve the care available for and provided to individuals who have complex health needs and are experiencing homelessness, and will also continue to work with the local Medi-Cal managed care plan, the Health Plan of San Mateo.

Support increased exits to permanent housing among people experiencing homelessness:
HHAP-4 resources will support rapid rehousing programs that assist program participants with intensive housing location services, case management services and housing subsidies, which help program participants exit to housing. HHAP-4 resources will also be utilized to support homeless outreach services and interim shelter (especially non-congregate shelters), which both serve people experiencing homelessness (especially those with long histories of homelessness) who the homeless system has, in the past, been challenged to engage and serve, and with these outreach and interim shelter programs, more people who are experiencing homelessness will receive ongoing, engaging, individualized case management which will focus on helping each individual program participant create and implement a plan to move into housing, which may include applying for affordable housing program wait lists, obtaining/completing documentation needed for housing applications or voucher eligibility, looking for rental units/ rooms for rent, exploring shared housing, increasing income in order to afford rental housing, etc.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.
Yes

Table 1. Landscape Analysis of Needs and Demographics		
	People Experiencing Homelessness	**Source and Date Timeframe of Data**
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	1808	2022 PIT Count
# of People Who are **Sheltered** (ES, TH, SH)	716	2022 PIT Count
# of People Who are **Unsheltered**	1092	2022 PIT Count
Household Composition		
# of Households **without Children**	1138	2022 PIT Count
# of Households with **At Least 1 Adult & 1 Child**	109	2022 PIT Count
# of Households with **Only Children**	1	2022 PIT Count
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing **Chronic Homelessness**	705	2022 PIT Count
# of Adults Who are Experiencing **Significant Mental Illness**	507	2022 PIT Count
# of Adults Who are Experiencing **Substance Abuse** Disorders	341	2022 PIT Count
# of Adults Who are **Veterans**	85	2022 PIT Count
# of Adults with **HIV/AIDS**	31	2022 PIT Count
# of Adults Who are **Survivors of Domestic Violence**	121	2022 PIT Count
# of **Unaccompanied Youth (under 25)**	49	2022 PIT Count
# of **Parenting Youth (under 25)**	3	2022 PIT Count
# of People Who are **Children of Parenting Youth**	2	2022 PIT Count
Gender Demographics		
# of **Women/Girls**	578	2022 PIT Count
# of **Men/Boys**	1211	2022 PIT Count
# of People Who are **Transgender**	9	2022 PIT Count
# of People Who are **Gender Non-Conforming**	10	2022 PIT Count
Ethnicity and Race Demographics		
# of People Who are **Hispanic/Latino**	847	2022 PIT Count
# of People Who are **Non-Hispanic/Non-Latino**	959	2022 PIT Count
# of People Who are **Black or African American**	348	2022 PIT Count
# of People Who are **Asian**	105	2022 PIT Count
# of People Who are **American Indian or Alaska Native**	94	2022 PIT Count
# of People Who are **Native Hawaiian or Other Pacific Islander**	63	2022 PIT Count
# of People Who are **White**	1096	2022 PIT Count
# of People Who are **Multiple Races**	99	2022 PIT Count

*If data is not available, please input N/A in the cell and explain why the data is not available below:
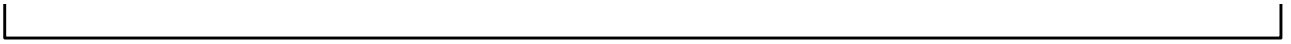
Table 2: Landscape Analysis of People Being Served									
	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households **without Children**	1045	307	29	1111	351	842	1147		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Households with **At Least 1 Adult & 1 Child**	162	197	88	140	80	1048	35		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Households with **Only Children**	1	0	2	31	1	1	1		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing **Chronic Homelessness**	247	64	2	66	0	6	356		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Adults Who are Experiencing **Significant Mental Illness**	451	148	46	497	56	83	403		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Adults Who are Experiencing **Substance Abuse** Disorders	203	79	18	394	32	34	357		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Adults Who are **Veterans**	333	118	2	107	10	8	48		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Adults with **HIV/AIDS**	11	2	0	21	2	2	9		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of Adults Who are **Survivors of Domestic Violence**	47	132	29	193	83	36	214		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of **Unaccompanied Youth (under 25)**	40	47	36	104	61	51	45		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of **Parenting Youth (under 25)**	8	10	5	10	9	1	1		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are **Children of Parenting Youth**	9	8	3	11	11	2	1		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
Gender Demographics									
# of **Women/Girls**	689	499	212	628	312	2943	414		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of **Men/Boys**	995	545	149	1008	299	2614	881		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are **Transgender**	3	2	3	8	2	1	3		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are **Gender Non-Conforming**	1	2	0	4	1	4	3		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
Ethnicity and Race Demographics									
# of People Who are **Hispanic/Latino**	414	406	201	594	279	4041	483		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are **Non-Hispanic/Non-Latino**	1267	642	163	1054	335	1156	806		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are **Black or African American**	351	215	50	335	89	307	241		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are **Asian**	98	50	13	80	29	288	42		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are **American Indian or Alaska Native**	69	39	15	58	30	147	50		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are **Native Hawaiian or Other Pacific Islander**	121	153	50	115	26	90	41		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are **White**	978	544	218	989	420	3522	856		HMIS and, for prevention data, Core Service Agency data, calendar year 2021
# of People Who are **Multiple Races**	63	43	18	59	19	54	39		HMIS and, for prevention data, Core Service Agency data, calendar year 2021

*If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program *(choose from drop down options)*	Fiscal Year *(select all that apply)*	Total Amount Invested into Homelessness Interventions	# of Vouchers *(if applicable)*	Funding Source*	Intervention Types Supported with Funding *(select all that apply)*		Brief Description of Programming and Services Provided	Populations Served *(please x the appropriate population[s])*			
Project Roomkey and Rehousing - via CDSS	FY 2021-2022	$ 1,126,021.52	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter		Non-congregate shelter and services	X **ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** *(please "x" all that apply)*		
	FY 2022-2023	$ 78,956.48	n/a						People Exp **Chronic Homelessness** / Veterans / Parenting Youth		
									People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
PRK & Rehousing (via DSS)									People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other *(please enter here)*		
Homekey (via HCD)	FY 2021-2022	$ 200,000.00	n/a	State Agency	Interim Housing/Congregate/Non-Congregate Shelter		Pacific Shelter operations	X **ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** *(please "x" all that apply)*		
	FY 2022-2023	$ 635,000.00	n/a						People Exp **Chronic Homelessness** / Veterans / Parenting Youth		
									People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
Homekey Round 1									People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other *(please enter here)*		
Homekey (via HCD)	FY 2021-2022	$ 39,836,694.00	n/a	State Agency	Permanent Supportive and Service-Enriched Housing		Start-up costs, acquisition, rehab, construction, operations for Navigation Center, Stone Villa non-congregate shelter, and Comfort Inn (Casa Esperanza) PSH	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** *(please "x" all that apply)*		
	FY 2022-2023	$ 43,945,015.00	n/a		Interim Housing/Congregate/Non-Congregate Shelter				People Exp **Chronic Homelessness** / Veterans / Parenting Youth		
		$ -							People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
Homekey Round 2		$ -							People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other *(please enter here)*		
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	$ 718,501.62	n/a	State Agency	Systems Support Activities	Permanent Supportive and Service-Enriched Housing	RRH, diversion from institutions, shelter operations, shelter additional beds, housing locator, street outreach, administrative costs	X **ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** *(please "x" all that apply)*		
	FY 2022-2023	$ 2,111,827.00	n/a		Administrative Activities	Diversion and Homelessness Prevention			People Exp **Chronic Homelessness** / Veterans / Parenting Youth		
	FY 2023-2024	$ 600,917.38	n/a		Interim Housing/Congregate/Non-Congregate Shelter	Outreach and Engagement			People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
HHAP Round 1					Rental Assistance/Rapid Rehousing				People Exp **Substance Abuse Disorders** x / Unaccompanied Youth / Other *(please enter here)*		
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	$ 28,706.70	n/a	State Agency	Systems Support Activities	Permanent Supportive and Service-Enriched Housing	RRH, shelter additional beds, housing locator, street outreach, administrative costs, housing voucher navigation, strategic planning, HMIS	X **ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** *(please "x" all that apply)*		
	FY 2022-2023	$ 996,591.25	n/a		Administrative Activities	Diversion and Homelessness Prevention			People Exp **Chronic Homelessness** x / Veterans / Parenting Youth		
	FY 2023-2024	$ 571,808.05	n/a		Interim Housing/Congregate/Non-Congregate Shelter	Outreach and Engagement			People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
HHAP Round 2					Rental Assistance/Rapid Rehousing				People Exp **Substance Abuse Disorders** x / Unaccompanied Youth / Other *(please enter here)*		
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2022-2023	$ 970,000.00	n/a	State Agency	Systems Support Activities	Permanent Supportive and Service-Enriched Housing	RRH, shelter operations, shelter street outreach, administrative costs, HMIS, strategic planning	X **ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** *(please "x" all that apply)*		
	FY 2023-2024	$ 1,170,000.00	n/a		Administrative Activities	Diversion and Homelessness Prevention			People Exp **Chronic Homelessness** x / Veterans / Parenting Youth		
	FY 2024-2025	$ 1,585,129.00	n/a		Interim Housing/Congregate/Non-Congregate Shelter	Outreach and Engagement			People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
HHAP Round 3					Rental Assistance/Rapid Rehousing				People Exp **Substance Abuse Disorders** x / Unaccompanied Youth / Other *(please enter here)*		
Local General Fund	FY 2021-2022	$ 14,800,672.00	n/a	Local Agency	Interim Housing/Congregate/Non-Congregate Shelter	Administrative Activities	Continuum of homeless services including CES, RRH, shelter, outreach and administration	X **ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** *(please "x" all that apply)*		
	FY 2022-2023	$ 20,105,534.00	n/a		Diversion and Homelessness Prevention	Outreach and Engagement			People Exp **Chronic Homelessness** x / Veterans / Parenting Youth		
	FY 2023-2024	$ 20,105,534.00	n/a		Rental Assistance/Rapid Rehousing				People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
	FY 2024-2025	$ 20,105,534.00	n/a		Permanent Supportive and Service-Enriched Housing				People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other *(please enter here)*		
Emergency Solutions Grants - CV (ESG-CV) - via HUD	FY 2021-2022	$ 2,700,441.58	n/a	Federal Agency	Rental Assistance/Rapid Rehousing		Homeless and safety net services, RRH, street outreach, housing voucher navigation, emergency shelter, HMIS	X **ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** *(please "x" all that apply)*		
	FY 2022-2023	$ 2,759,353.79	n/a		Permanent Supportive and Service-Enriched Housing				People Exp **Chronic Homelessness** x / Veterans / Parenting Youth		
		$ -			Outreach and Engagement				People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
		$ -			Systems Support Activities				People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other *(please enter here)*		
Emergency Solutions Grants (ESG) - via HUD	FY 2021-2022	$ 227,700.00	n/a	Federal Agency	Rental Assistance/Rapid Rehousing		Shelter operations, RRH, administrative costs	X **ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** *(please "x" all that apply)*		
	FY 2022-2023	$ 226,536.00	n/a		Administrative Activities				People Exp **Chronic Homelessness** / Veterans / Parenting Youth		
		$ -			Permanent Supportive and Service-Enriched Housing				People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth		
		$ -							People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other *(please enter here)*		
	FY 2021-2022	$ 1,105,202.00	n/a		Rental Assistance/Rapid Rehousing		CalWORKs Housing Support Program serves CalWORKs families. The services		**TARGETED POPULATIONS** *(please "x" all that apply)*		

Program	FY	Amount	#	Amount 2	Agency	Activity Type	Description	All	ALL PEOPLE EXPERIENCING HOMELESSNESS	Targeted Pop 1		Targeted Pop 2		Targeted Pop 3	
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2022-2023	$ 2,082,450.42	n/a		State Agency		involve providing housing location services, temporary financial assistance, temporary case management and other services to assist families experiencing homelessness into locating and securing permanent housing.		ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp **Chronic Homelessness**		Veterans		Parenting Youth	
	FY 2023-2024	$ 2,082,450.42	n/a							People Exp **Severe Mental Illness**		People Exp **HIV/ AIDS**		Children of Parenting Youth	
	FY 2024-2025	$ 2,082,450.42	n/a							People Exp **Substance Abuse Disorders**		Unaccompanied Youth	X	Other - families enrolled in CalWORKs	
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	$ 13,564,259.00	428	$9,186,391	Federal Agency	Permanent Supportive and Service-Enriched Housing	PSH, RRH, HMIS, CoC planning	X		**TARGETED POPULATIONS** (please "x" all that apply)					
	FY 2022-2023	$ 13,564,259.00				Rental Assistance/Rapid Rehousing		x	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp **Chronic Homelessness**		Veterans		Parenting Youth	
	FY 2023-2024	$ 13,564,259.00				Systems Support Activities				People Exp **Severe Mental Illness**		People Exp **HIV/ AIDS**		Children of Parenting Youth	
	FY 2024-2025	$ 13,564,259.00								People Exp **Substance Abuse Disorders**		Unaccompanied Youth		Other (please enter here)	
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	FY 2021-2022	$ 15,700,000.00	351	$7,244,388	Federal Agency	Rental Assistance/Rapid Rehousing	PSH for veterans		ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)					
						Permanent Supportive and Service-Enriched Housing				People Exp **Chronic Homelessness**	X	Veterans		Parenting Youth	
										People Exp **Severe Mental Illness**		People Exp **HIV/ AIDS**		Children of Parenting Youth	
										People Exp **Substance Abuse Disorders**		Unaccompanied Youth		Other (please enter here)	
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	$ 205,000.00	n/a		Federal Agency	Diversion and Homelessness Prevention	Homeless and safety net services, emergency shelter, shelter operations, housing locator services	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)					
	FY 2022-2023	$ 255,428.00	n/a			Interim Housing/Congregate/Non-Congregate Shelter				People Exp **Chronic Homelessness**		Veterans		Parenting Youth	
										People Exp **Severe Mental Illness**		People Exp **HIV/ AIDS**		Children of Parenting Youth	
										People Exp **Substance Abuse Disorders**		Unaccompanied Youth		Other (please enter here)	
California COVID-19 Rent Relief Program - via HCD	FY 2021-2022	$ 565,757.27	n/a		State Agency	Rental Assistance/Rapid Rehousing	Emergency financial assistance as homeless prevention	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)					
										People Exp **Chronic Homelessness**		Veterans		Parenting Youth	
										People Exp **Severe Mental Illness**		People Exp **HIV/ AIDS**		Children of Parenting Youth	
										People Exp **Substance Abuse Disorders**		Unaccompanied Youth		Other (adults with a disability)	
Emergency Rental Assistance (ERA) - via Treasury	FY 2021-2022	$ 638,057.59	n/a		Federal Agency	Rental Assistance/Rapid Rehousing	Emergency financial assistance as homeless prevention	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)					
	FY 2022-2023	$ 339,900.00	n/a							People Exp **Chronic Homelessness**		Veterans		Parenting Youth	
	FY 2023-2024	$ 121,716.33	n/a							People Exp **Severe Mental Illness**		People Exp **HIV/ AIDS**		Children of Parenting Youth	
										People Exp **Substance Abuse Disorders**		Unaccompanied Youth		Other (adults with a disability)	
Other (enter funding source under dotted line)	FY 2021-2022	$ 498,877.00	n/a		Federal Agency	Diversion and Homelessness Prevention	Emergency financial assistance/prevention that can include rental assistance		ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)					
	FY 2022-2023	$ 496,921.00	n/a							People Exp **Chronic Homelessness**		Veterans		Parenting Youth	
	FY 2023-2024	$ 496,921.00	n/a							People Exp **Severe Mental Illness**		People Exp **HIV/ AIDS**		Children of Parenting Youth	
Community Services Block Grant (CSBG)	FY 2024-2025	$ 496,921.00	n/a							People Exp **Substance Abuse Disorders**		Unaccompanied Youth	X	Other (households at risk of homelessness)	
Other (enter funding source under dotted line)	FY 2022-2023	$ 965,000.00	n/a		Federal Agency	Interim Housing/Congregate/Non-Congregate Shelter	Pacific Inn shelter operations	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)					
										People Exp **Chronic Homelessness**		Veterans		Parenting Youth	
										People Exp **Severe Mental Illness**		People Exp **HIV/ AIDS**		Children of Parenting Youth	
Enterprise										People Exp **Substance Abuse Disorders**		Unaccompanied Youth		Other (please enter here)	
Other (enter funding source under dotted line)	FY 2021-2022	$ 262,554.41	n/a		State Agency	Rental Assistance/Rapid Rehousing	RRH, disability benefits advocacy		ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)					
	FY 2022-2023	$ 609,744.00	n/a							People Exp **Chronic Homelessness**		Veterans		Parenting Youth	
	FY 2023-2024	$ 1,393,082.80	n/a							People Exp **Severe Mental Illness**		People Exp **HIV/ AIDS**		Children of Parenting Youth	
Housing and Disability Advocacy Program (HDAP)	FY 2024-2025	$ 1,393,082.80	n/a							People Exp **Substance Abuse Disorders**		Unaccompanied Youth	X	Other (adults with a disability)	
Other (enter funding source under dotted line)	FY 2021-2022	$ 1,150,000.00	n/a		Federal Agency		Emergency financial assistance as homeless prevention	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	**TARGETED POPULATIONS** (please "x" all that apply)					
	FY 2022-2023	$ 2,000,000.00	n/a							People Exp **Chronic Homelessness**		Veterans		Parenting Youth	
										People Exp **Severe Mental Illness**		People Exp **HIV/ AIDS**		Children of Parenting Youth	
ARPA - ERAP Gap (EFA)										People Exp **Substance Abuse Disorders**		Unaccompanied Youth		Other (adults with a disability)	

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goa #1a: Reducing the number of persons exper encing homelessness.

Goal Statement:
By the end of the performance period, HDIS data for the **[Daly/San Mateo County CoC]** will show **[3,400]** total people accessing services who are experiencing homelessness annually, representing **[144] [more]** people and a **[4%] [increase]** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].

Goal Narrative:
San Mateo County CoC anticipates increased investment in street outreach efforts. This investment, paired with a known increase in the number of persons experiencing homelessness in the 2022 PIT count leads SMC to project an increase in the quantity of individuals experiencing homelessness accessing services.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
3,256 *(source: Calendar Year 2021)*	144	4%	3,400

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
San Mateo County will place greater emphasis on reaching Hispanic or Latinx individuals as we anticipate more street outreach to be conducted in Spanish. The 2022 PIT count showed that the Hispanic or Latinx population represented 47% of people experiencing homelessness.	The proportion of street outreach programs conducting outreach in Spanish. The quantity of individuals accessing services who are Hispanic or Latinx.

Outcome Goa #1b. Reducing the number of persons exper encing homelessness on a da y bas s.

Goal Statement:
By the end of the performance period, data for the **[Daly/San Mateo County CoC]** will show **[800]** total people experiencing unsheltered homelessness daily, representing **[292] [fewer]** people and a **[27%] [reduction]** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
San Mateo County is implementing many strategies to reduce the number of people experiencing unsheltered homelessness and is aiming for a significant decrease in the number of people experiencing unsheltered homelessness.

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
1,092 *(source: 2022 PIT)*	292	-27%	800

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
The 2022 PIT count showed that the Hispanic or Latinx population represented 47% of people experiencing unsheltered homelessness. San Mateo County will place an emphasis on reducing unsheltered homelessness among the Hispanic or Latinx community with a goal to reduce their representation to 42% of those experiencing homelessness in 2024.	Quantity of unsheltered individuals

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Outcome Goa #2. Reducing the number of persons who become new y homeless.

Goal Statement:
By the end of the performance period, HDIS data for the **[Daly/San Mateo County CoC]** will show **[1,100]** total people become newly homeless each year, representing **[215] [fewer]** people and a **[16%] [reduction]** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
The HHAP-4 baseline data reflects that there was an increase between 2020 and 2021 baselines for this measure, however San Mateo County is implementing strategies to decrease the number of people newly becoming homeless and is setting a goal to decrease this number significantly.

Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
1,315 *(source: Calendar Year 2021)*	215	"-16%	1,100

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
The Black or African American community is overrepresented in the homeless population in San Mateo County, particularly among those experiencing homelessness for the first time (18% of the first-time homeless population in 2020). San Mateo County will strive to reduce first-time homelessness among the Black or African American community to be more in line with this community's representation at 125% of the federal poverty level (roughly 12% in 2020).	Quantity of individuals experiencing first-time homelessness

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Outcome Goa #3. Increas ng the number of peop e ex t ng homelessness nto permanent hous ng.

Goal Statement:
By the end of the performance period, HDIS data for the **[Daly/San Mateo County CoC]** will show **[805]** total people people exiting homelessness into permanent housing annually, representing **[51] [more]** people and a **[7%] [increase]** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
Despite the low supply of affordable housing combined with the limited resources to expand programs with high permanent housing placements (e.g. Rapid Re-Housing) in the upcoming years, San Mateo County still projects an increase to system exits to permanent housing by 2025.

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
754 *(source: Calendar Year 2021)*	51	7%	805

Describe Your Related Goals for	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Black or African American people experiencing homelessness who exited to permanent housing decreased in recent years, and San Mateo County will aim to improve this outcome for the Black or African American community to be in line with the overall population experiencing homelessness.	Quantity of system exits to permanent housing

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:
By the end of the performance period, HDIS data for the **[Daly/San Mateo County CoC]** will show **[200]** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **[25] [more]** people and a **[14%] [increase]** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
While San Mateo County projects an increase relative to the baseline year, this change represents a reduction in the rate at which this metric was trending in previous years. San Mateo County will continue to implement strategies to decrease length of time people spend homeless, however there are significant challenges regarding decreasing lengths, including past trends of increases, the expansion of non-congregate shelter (programs that frequently have longer lengths of stay while individuals are gaining access to support services and working toward permanent housing), ongoing challenges with housing affordability, and improved accuracy of the 'current living situation assessment' which will render more accurate entry dates, leading to likely increases in this metric due to more accurate and complete data.

	Outcome Goals July 1, 2022 - June 30, 2025		
Baseline Data: **Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs**	**Change in # of People**	**Change as % of Baseline**	**Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs**
175 *(source: Calendar Year 2021)*	25	14%	200

Describe Your Related Goals for
Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
While their length of time homeless has increased at a consistent rate relative to all persons, people who are Native Hawaiian or Other Pacific Islander have a longer time spent homeless compared to the average for all people experiencing homelessness. San Mateo County aims to reduce the length of time spent homeless for those identifying as Native Hawaiian or Other Pacific Islander to be in-line with the overall population experiencing homelessness.	Average number of days spent homeless.

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the **[Daly/San Mateo County CoC]** will show **[9%]** of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing **[2%] [more]** people and a **[29%] [increase]** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
San Mateo County continues to implement strategies to reduce the number of people who return to homelessness. This goal reflects a reduction from the past years that have complete data. This goal is a slight increase from the 2021 baseline data, however given that the 2021 data is not reflecting the same full time period as past years, it appears that the 2021 baseline data may be an underrepresentation, so this target is showing a decrease/improvement from the most recent complete data.

	Outcome Goals July 1, 2022 - June 30, 2025		
Baseline Data: **% of people who return to homelessness within 2 years after having exited homelessness to permanent housing**	**Change in % of People**	**Change as % of Baseline**	**Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing**
7% *(source: Calendar Year 2021)*	2%	29%	9%

Describe Your Related Goals for

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
In San Mateo County, adults who are experiencing substance abuse disorders have had consistently higher rates of return, compared to the overall population of people experiencing homelessness. While this trend is decreasing, this subpopulation still experiences high rates of return as compared to all persons receiving services in the homeless crisis response system, so San Mateo County aims to reduce returns to homelessness for adults experiencing substance abuse disorders.	% return to homelessness among exits to permanent housing

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:
By the end of the performance period, HDIS data for the **[Daly/San Mateo County CoC]** will show **[75]** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **[12] [more]** people and a **[19%] [increase]** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
San Mateo County continues to implement strategies to increase successful placements from street outreach. The target is an increase over the baseline data.

	Outcome Goals July 1, 2022 - June 30, 2025		
Baseline Data: **Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.**	**Change in # of People**	**Change as % of Baseline**	**Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.**
63 *(source: Calendar Year 2021)*	12	19%	75

Describe Your Related Goals for

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
People who are Hispanic/Latinx are underrepresented among those engaged and successfully placed via street outreach. San Mateo County aims to increase the number of Hispanic/Latinx individuals engaged and placed successfully via street outreach.	Quantity of successful street outreach placements.

Table 5. Strategies to Achieve Outcome Goals	
Strategy #1	**Performance Measure to Be Impacted** **(Check all that apply)**
Strengthening the quality or performance of housing and/or services programs	☑. Reducing the number of persons experiencing homelessness.
Description	
	☐2. Reducing the number of persons who become homeless for the first time.
Expand emergency shelter inventory for adult-only households to ensure a bed is available for any adult that requests it.	☑3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	☑4. Reducing the length of time persons remain homeless.
July 2021 through June 2024	
Entities with Lead Responsibilities	☐5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Human Services Agency, Center on Homelessness County of San Mateo	
Measurable Targets	☑6. Increasing successful placements from street outreach.
Increase from 346 beds in May 2021 to 627 beds by June 2024.	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy #2	**Performance Measure to Be Impacted** **(Check all that apply)**
Improving access to supportive services and/or physical health and behavioral health services	☑. Reducing the number of persons experiencing homelessness.
Description	
	☐2. Reducing the number of persons who become homeless for the first time.
Continue existing street outreach programs and implement targeted expansions, and deepen connections with health and behavioral health services.	☐3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	☐4. Reducing the length of time persons remain homeless.
July 2021 through June 2025	
Entities with Lead Responsibilities	
Human Services Agency County of San Mateo	☐5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
	☑6. Increasing successful placements from street outreach.
Maintain or expand number of outreach clients served annually from 2021 level (1294 clients annually).	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy #3	**Performance Measure to Be Impacted** **(Check all that apply)**

Strategic uses of other sources of funding	[✓] 1. Reducing the number of persons experiencing homelessness.
Description	
Leverage the County's Affordable Housing Fund to continually add new units targets to ELI households and people experiencing homelessness.	[✓] 2. Reducing the number of persons who become homeless for the first time. [✓] 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	[✓] 4. Reducing the length of time persons remain homeless.
July 2021 through December 2024	
Entities with Lead Responsibilities	[ ] 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Department of Housing, Human Services Agency County of San Mateo	
Measurable Targets	[✓] 6. Increasing successful placements from street outreach.
352 ELI units to be completed by 2024.	[✓] Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy #4	Performance Measure to Be Impacted (Check all that apply)
Strategic uses of other sources of funding	
Description	[✓] 1. Reducing the number of persons experiencing homelessness.
Utilize Homekey funding to develop interim and permanent housing units.	[ ] 2. Reducing the number of persons who become homeless for the first time. [✓] 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
October 2022 through December 2023	[✓] 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
Human Services Agency County of San Mateo	[✓] 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
Add 311 in interim and permanent housing capacity through new Homekey projects by end of 2023	[✓] 6. Increasing successful placements from street outreach. [✓] Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy #5	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	
	[✓] Reducing the number of persons experiencing homelessness

Description	☑ 1. Reducing the number of persons experiencing homelessness.
Seek funding to expand permanent housing voucher programs for people experiencing homelessness (including CoC-PSH, VASH, FUP, Mainstream Vouchers, etc.	☐ 2. Reducing the number of persons who become homeless for the first time.
	☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
July 2022 through June 2025	
Entities with Lead Responsibilities	☑ 4. Reducing the length of time persons remain homeless.
Human Services Agency County of San Mateo	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
	☑ 6. Increasing successful placements from street outreach.
Submit a minimum of 2 funding applications annually	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy #6	Performance Measure to Be Impacted (Check all that apply)
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements	
Description	
Continue to offer diversion services to households requesting shelter or other homeless services	☑ 1. Reducing the number of persons experiencing homelessness.
	☑ 2. Reducing the number of persons who become homeless for the first time.
Timeframe	☐ 3. Increasing the number of people exiting homelessness into permanent housing.
July 2022 through June 2025	
Entities with Lead Responsibilities	☑ 4. Reducing the length of time persons remain homeless.
Human Services Agency/contracted Coordinated Entry provider County of San Mateo	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
In addition to continuing to utilize homeless prevention services to maximize prevention, at least 95% of households who receive an initial screening for homeless assistance and are referred for diversion services will receive diversion services on the same day.	☐ 6. Increasing successful placements from street outreach.
	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy #7	Performance Measure to Be Impacted (Check all that apply)

Reaching underserved and historically marginalized communities and populations	
Description	☐ 1. Reducing the number of persons experiencing homelessness.
Continue regular convenings of the CoC Racial Equity committee, tasked with guiding development and implementation of strategies to advance equity.	☐ 2. Reducing the number of persons who become homeless for the first time.
Timeframe	☐ 3. Increasing the number of people exiting homelessness into permanent housing.
May 2022 through June 2025	
Entities with Lead Responsibilities	☐ 4. Reducing the length of time persons remain homeless.
CoC Steering Committee, RE Committee, Human Services Agency (Committee staff) County of San Mateo	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
Committee to meet quarterly in 2022, 2023, 2024 and 2025	☐ 6. Increasing successful placements from street outreach.
	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy #8	Performance Measure To Be Impacted (Check all that apply)
Expanding and strengthening partnerships with people with lived expertise	
Description	
Create regular, ongoing, communitywide processes for gathering input from people who have current or past experience of homelessness and involving them in decision-making on homelessness response system implementation.	☑ 1. Reducing the number of persons experiencing homelessness.
Timeframe	☑ 2. Reducing the number of persons who become homeless for the first time.
July 2022 through June 2024	☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Entities with Lead Responsibilities	☑ 4. Reducing the length of time persons remain homeless.
Human Services Agency County of San Mateo	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
Hire lived experience fellow, and implement communitywide structure for gathering input from people with lived experience by June 2024.	☑ 6. Increasing successful placements from street outreach.

☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 6. Funding P an Strategic ntent

E g b e Use Category n ended to be Suppor ed w th HHAP 4	Approx mate % o TOTAL HHAP 4 ALLOCAT ON to be sed on h s E g b e Use (%)	App ox ma e % o TOTAL HHAP 4 ALLOCAT ON to be used under h s E g ble Use as par of the Youth Set As de? (%)	Act v t es to be Supported w th HHAP 4	How s th s a strateg c use of HHAP 4 resources that w address needs and gaps w th n the homelessness response system?	How were these decis ons to invest HHAP 4 nto these act v t es n ormed by the p anned uses of other state, oca and/or edera und ng sources (as documented n the Landscape Ana ys s n Par I)?
1. Rapid rehousing	19%	10%	Rental assistance; Youth set-aside for RRH	HHAP-4 resources will support needed additional Rapid Rehousing and related housing search services that were begun with HEAP and earlier HHAP funds. This additional Rapid Rehousing capacity will enable more people who are experiencing homelessness (sheltered and unsheltered) to be provided with intensive housing supports including time-limited housing subsidies, to help them exit homelessness into housing. The funds will also be utilize to continue a youth-specific Rapid Rehousing program that was begun with earlier HEAP/HHAP funds.	There were additional needs, in addition to what existing local, state, and federal funds could support around rapid rehousing, so based on the requirements and availability of other funding sources, it was identified that HHAP-4 could be utilized to meet this need.
3. Street outreach	19%		Outreach and case management for people who are unsheltered	These services help to meet the need of services for people who are unsheltered. Other homeless outreach programs can only serve a small portion of the unsheltered population, so these services allow homeless outreach services to reach more people, and therefor help more people enter shelter and housing.	There were additional needs, in addition to what existing local and federal funds could support around outreach, so based on the requirements and availability of other funding sources, it was identified that HHAP-4 could be utilized to meet this need.
5. Systems support	10%		Systems support activities, strategic plan, and HMIS	San Mateo County will continue to collect and review both qualitative and quantitative data to continually assess and respond to trends, outcomes, and increasing understanding of racial, ethnic, and other disparities at all levels of the homeless response system, including the HHAP funded programs. San Mateo County will also continue to implement strategies from the strategic plan. The data that San Mateo County will review includes, but is not limited to, race and ethnicity of clients served by program type and program outcomes.	There were additional needs, in addition to what existing local and federal funds could support around system planning, so based on the requirements and availability of other funding sources, it was identified that HHAP-4 could be utilized to meet this need.
8. Interim sheltering (new and existing)	45%		Non-congregate shelter/interim housing	HHAP-4 resources will support the services of four non-congregate shelters (including the largest-ever interim housing program, the new Navigation Center). All interim shelter programs will be low-barrier and provide intensive case management with the goal of returning clients to housing as quickly as possible.	There were additional needs, in addition to what existing local, state, and federal funds could support around interim housing, so based on the requirements and availability of other funding sources, it was identified that HHAP-4 could be utilized to meet this need. With the increasing numbers of unsheltered people in recent PIT counts and with the goal of decreasing the number of unsheltered people, these new interim shelter programs are much-needed.
10. Administrative (up to 7%)	7%		Administrative activities and costs	HHAP-4 resources will help fund the administrative activities associated with HHAP-4.	HHAP-4 resources will help fund the administrative activities associated with HHAP-4.
Total:	**100%**	**10%**			

2. [50220.8(b)(3)(A)] Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

▪ Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above).

HHAP-4 resources will help support rapid rehousing programs, outreach services, interim shelter, and system support. Rapid rehousing services will increase exits to permanent housing, including a specialized youth-focused rapid rehousing program serving transition-aged youth. Outreach services will increase the number of unsheltered people who are connected to shelter and other services, where they will receive more support on locating permanent housing. Interim shelter (focused primarily on non-congregate shelters) will provide a safe shelter environment and housing-focused case management in order to help program participants move into permanent housing. System support will include implementation of new or revised strategies to reduce the number of people experiencing homelessness, increase exits to housing, and reduce racial inequities.

▪ Help address racial inequities and other inequities in the jurisdiction's homelessness response system.

The San Mateo County Human Services Agency/CoC will continue to implement strategies to reduce inequities within the homeless crisis response system. The CoC Racial Equity Committee reviews data, identifies strategies for reducing disparities, and provides input on the implementation of those strategies. HHAP-4 resources will be structured in ways to try to decrease racial and other disparities, such as maximizing outreach services that are provided in Spanish, and strategies to reduce the overrepresentation of people who are Black or African American amongst people who experience homelessness and who newly become homeless.

▪ Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans.

Homeless outreach services are often conducted in partnership with County Health programs such as Street Medicine which deploy medical and mental health professionals alongside outreach case managers to deliver holistic care to those experiencing homelessness. HHAP-4 resources will support outreach capacity which will help support these services. Also, the CoC Lead agency/the County's Human Services Agency will continue to work closely with leadership from the County's Health System on ways to improve the care available for and provided to individuals who have complex health needs and are experiencing homelessness, and will also continue to work with the local Medi-Cal managed care plan, the Health Plan of San Mateo.

▪ Support increased exits to permanent housing among people experiencing homelessness.

HHAP-4 resources will support rapid rehousing programs that assist program participants with intensive housing location services, case management services and housing subsidies, which help program participants exit to housing. HHAP-4 resources will also be utilized to support homeless outreach services and interim shelter (especially non-congregate shelters), which both serve people experiencing homelessness (especially those with long histories of homelessness) who the homeless system has, in the past, been challenged to engage and serve, and with these outreach and interim shelter programs, more people who are experiencing homelessness will receive ongoing, engaging, individualized case management which will focus on helping each individual program participant create and implement a plan to move into housing, which may include applying for affordable housing program wait lists, obtaining/completing documentation needed for housing applications or voucher eligibility, looking for rental units/ rooms for rent, exploring shared housing, increasing income in order to afford rental housing, etc.

Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	263
# of people experiencing unsheltered homelessness in the homeless point-in-time count	1092
Shelter vacancy rate (%) in the summer months	18%
Shelter vacancy rate (%) in the winter months	30%
% of exits from emergency shelters to permanent housing solutions	43%
Describe plan to connect residents to permanent housing.	

Plan:
While interim housing provides people with a short-term place to stay where they can be safe and access needed services, permanent housing solutions are needed for people to truly end their experience of homelessness. PSH provides long-term housing subsidies combined with intensive services to households with the highest needs.

While ideally each unsheltered person would be able to move directly into permanent housing, emergency shelter and other forms of interim housing represent a critical intervention that meets an immediate need for safety while providing assistance such as housing-focused case management, to help people return to permanent housing.

Each participant in a shelter/interim housing program is offered housing-focused case management to assist them with developing and implementing their housing plan, which may include applying for housing subsidy programs, searching for shared housing opportunities, increasing income and searching for market rate housing, moving in with family or friends, and other strategies.

The CoC is also working to increase the capacity of the homeless crisis response system to provide housing solutions. The capacity of the homeless crisis response system to provide housing solutions has been increasing year over year but is still not sufficiently scaled to meet the need. Over the next three years, the Human Services Agency, in partnership with the Department of Housing, cities, and non-profit partners will continue prioritizing available resources to expand housing solutions for people experiencing homelessness, both through the development of new units and by identifying funding for more rental subsidies to support access to the existing rental inventory.

Additional justification:

The Covid-19 pandemic has impacted our shelter capacities and required shelters to operate at a lower occupancy rate per local public health guidance. Because of this, we still need additional non-congregate shelter capacity. Non-congregate shelters do not require a capacity reduction when there is an outbreak such as Covid-19 spread since clients are able to isolate in their individual room, and non-congregate shelters have been referred to as the shelter of choice by people experiencing unsheltered homelessness in our community.