Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the **[HHAP-4 Local Homelessness Action Plan & Application Template](#)** as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding**: the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.

2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.

3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are NOT required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.

5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.

- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.

- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.

- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.

- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.

- **Certification**: In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents
Yes

I am a representative from an eligible CoC, Large City, and/or County
Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation
Joint

This application represents the joint application for HHAP-4 funding on behalf of the following eligible applicant jurisdictions:

Joint Applicants Selection

Eligible Jurisdiction 1

Eligible Applicant Name
Santa Clara County

Eligible Jurisdiction 2

Eligible Applicant Name
CA-500 San Jose/Santa Clara City & County CoC

*Click **+ Add Eligible Jurisdiction** above to add additional joint applicants as needed.*

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity
County of Santa Clara

Contact Person
Consuelo Hernandez

Title
Director, Office of Supportive Housing

Contact Person Phone Number
(408) 278-6419

Contact Person Email
consuelo.hernandez@hhs.sccgov.org

*Agreement to Participate in HDIS and HMIS

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables
data_tables_r4_OSH_2023.02.17.xlsx

Governing Body Meeting Agenda or Minutes
2022-11-15 Board of Supervisors - Public Agenda & LF #113101.pdf

Optional Supporting Documents
Item #60 - Consider recommendations relating to HHAP-4.pdf

2020-2025 Community Plan to End Homelessness - Executive Summary.pdf

CommunityPlan_2020.pdf

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the HHAP-4 Data Tables into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC
CA-500 San Jose/Santa Clara City & County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement
By the end of the performance period, HDIS data for the Santa Clara County CoC will show 15,014 total people accessing services who are experiencing homelessness annually, representing 1,365 more people and a 10% increase from the baseline.

Goal Narrative
Over the next three years, regional partners in the Santa Clara County CoC plan to increase the local supportive housing system's capacity to serve people experiencing homelessness. The outcome goal to increase the number of persons accessing services aligns with recent and projected trends that show a growing need for services as well as a growing array of available services to meet the need.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
13,649	1,365	10%	15,014

Decrease/Increase in # of People
Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Analysis of local data show that Black or African Americans are overrepresented in Santa Clara County CoC's homeless population. The CoC Analysis Tool: Race and Ethnicity (v3.0) data for CA-500 show that Black or African Americans represent about 2% of the total population in the American Community Survey (ACS) compared to 13% of the homeless population.

Describe the trackable data goal(s) related to this Outcome Goal:
Increase # of Black or African Americans accessing services by 287, a 15% increase from CY2021 Baseline.

Baseline = 1,884; CY2025 target = 2,171

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement
By the end of the performance period, data for the Santa Clara County CoC will show 7,386 total people experiencing unsheltered homelessness daily, representing 322 fewer people and a 4% reduction from the baseline.

Goal Narrative
This outcome goal represents a small decrease in the number of estimated people experiencing unsheltered homelessness. The goal aims to significantly flatten the curve based on projections while recognizing there are many unknown pandemic-related effects on future PIT counts, such as the sun downing of various eviction moratoria. In addition, Santa Clara County plans to conduct its next full, unsheltered PIT count in January 2023 (and only a sheltered PIT in 2024). As such, the outcome goal come June 30, 2025 will be measured using the CoC's 2023 unsheltered PIT data.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
7,708	-322	-4%	7,386

Decrease/Increase in # of People
Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Analysis of local data show that Black or African Americans are overrepresented in Santa Clara County CoC's homeless population. The CoC Analysis Tool: Race and Ethnicity (v.2.1) data for CA-500 show that Black or African Americans represent about 3% of the general population in the ACS compared to 20% experiencing unsheltered homelessness. Recent and projected trendlines show the number of unsheltered Black or African Americans is increasing (+99% increase).

Describe the trackable data goal(s) related to this Outcome Goal:
Slow rate of increase for # of unsheltered Black or African Americans targeting 2,500, a 59% increase (+928) from CY2020 Baseline, but a significant slowing of recent and projected trends (+99% in both CY2018-2020 and estimated CY2020-2024).

Baseline = 1,572; CY2025 target = 2,500

2. Reducing the number of persons who become newly homeless.

Goal Statement
By the end of the performance period, HDIS data for the Santa Clara County CoC will show 5,415 total people become newly homeless each year, representing 808 fewer people and a 13% decrease from the baseline.

Goal Narrative
Local data show that the rate of first time homeless increased by 34% between CY2019 and CY2021, and based on recent trends, is projected to increase by 51% by 2025 (projected based on an average annual change of +793 individuals). This outcome goal aims to flatten and slow the recent trends and projected trajectory, to a 13% decrease from baseline compared to the recent and projected trends of +34% and +51%, respectively.

Baseline Data	**Change in # of People**	**Change as % of Baseline**	**Target Annual Estimate of # of people who become newly homeless each year**
6,223	-808	-13%	5,415

Decrease/Increase in # of People
Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Analysis of local data show that Black or African Americans are overrepresented in Santa Clara County CoC's homeless population. The CoC Analysis Tool: Race and Ethnicity (v3.0) data for CA-500 show that Black or African Americans represent about 2% of the total population in the American Community Survey (ACS) compared to 13% of the homeless population.

Describe the trackable data goal(s) related to this Outcome Goal:
Reduce # of Black or African Americans who become homeless for first time by 62, a 8% decrease from CY2021 Baseline.

Baseline = 823; CY2024 target = 761

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement
By the end of the performance period, HDIS data for the Santa Clara County CoC will show 3,554 total people exiting homelessness into permanent housing annually, representing 592 more people and a 20% increase from the baseline.

Goal Narrative

Local data show that between CY2019 and 2021, the Santa Clara County CoC had an average annual change of +456 individuals exiting homelessness into permanent housing. The HHAP-4 goal looks to continue this positive trend from the CY2021 baseline.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
2,962	592	20%	3,554

Decrease/Increase in # of People
Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Currently, there are approximately 600 families in Santa Clara County experiencing homelessness, and another 600 new families entering homelessness for the first time each year. 75% of these families have a female head of household and 62% self-reported having children enrolled in school in Santa Clara County.

Describe the trackable data goal(s) related to this Outcome Goal:
Increase # of families exiting to permanent housing by 514, a 39% increase from the CY2021 baseline.

CY2021 Baseline = 1,310; CY2025 target = 1,824

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement
By the end of the performance period, HDIS data for the Santa Clara County CoC will show 185 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 11 more days and a 6% increase from the baseline.

Goal Narrative
Local data show that length of time homeless increased by 23% between CY2019 and CY2021 and based on recent trends is projected to increase by 37% by 2025 (projected based on an average annual change of +16 days). This outcome goal aims to flatten the recent and projected trends to a 6% increase compared to the recent and projected trends of +23% and +37%, respectively.

Baseline Data	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in
174	11	6%	

for persons enrolled in rapid rehousing and permanent housing programs
185

Decrease/Increase in # of Days
Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Local data show that households with least 1 adult and 1 child have higher than average length of time homeless, averaging 208 days in CY2021, compared to 174 days for all persons.

Describe the trackable data goal(s) related to this Outcome Goal:
Slow recent trend (+15% from CY2019-2021) and projected rate of increase (estimated +26% from CY2022-2025), targeting 227 days (+9%).

CY2021 Baseline = 208 days; CY2025 target = 227

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement
By the end of the performance period, HDIS data for the Santa Clara County CoC will show 7% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing no change from the baseline.

Goal Narrative
In alignment with the local Santa Clara County CoC System Performance Benchmarks, the outcome goal for % returns to homelessness within 6 months of exiting homelessness to permanent housing come June 30, 2025 is 7%, with a goal to keep the % returns to homelessness flat from the CY2021 baseline of 7%.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness wihtin 2 years after having exited homelessness to permanent housing
7%	0%	0%	7%

Decrease/Increase in # of People

Decrease

Optional Comments
This outcome goal recognizes the community's significant progress in reducing returns to homelessness, while acknowledging that a straight line trend approaching 0% returns is not realistic. The 2025 goal represents a 1.5% decrease relative to the community's 2024 HHAP-3 goals.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:
Local data show that Black or African Americans had a higher rate of returns to homelessness, averaging 11% from CY2019-2021 compared to 9% for all persons. This outcome identifies a goal such that there is no disparity between the rate of returns to homelessness for Black or African Americans compared to the general homeless population.

Describe the trackable data goal(s) related to this Outcome Goal:
Reduce % of Black or African Americans who return to homelessness by 1%, targeting return rate of 7%.

CY2021 Baseline = 8%; CY2025 target = 7%

6. Increasing successful placements from street outreach.

6. Increasing successful placements from street outreach.

Goal Statement
By the end of the performance period, HDIS data for the Santa Clara County CoC will show 736 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 352 more people and a 92% increase from the baseline.

Goal Narrative
Local data show that between CY2019 and 2021, the Santa Clara County CoC had an average annual change of +22 individuals successfully placed from street outreach. The HHAP-4 goal looks to continue this positive trend from the CY2021 baseline.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
384	352	92%	736

Decrease/Increase in # of People
Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and

Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Analysis of local data show that Black or African Americans are overrepresented in Santa Clara County CoC's homeless population. The CoC Analysis Tool: Race and Ethnicity (v.2.1) data for CA-500 show that Black or African Americans represent about 3% of the general population in the American Community Survey (ACS) compared to 19% of the homeless population and 20% of the unsheltered homeless population.

Describe the trackable data goal(s) related to this Outcome Goal:

Double # of Black or African Americans who have successful placements from street outreach to permanent housing.

CY 2021 Baseline = 46; CY2025 target = 92

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy
Increasing investments into, or otherwise scaling up, specific interventions or program types

Description
2020 Community Plan - Strategy 3: Double the number of year-round temporary housing beds and offer a variety of welcoming temporary housing options throughout the county.

Timeframe
By 2025

Entities with Lead Responsibilities
City of San Jose, Destination: Home

Measurable Targets
Supportive housing system has temporary housing and shelter capacity of 3,764.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
4. Reducing the length of time persons remain homeless.

Strategy 2

Type of Strategy
Increasing investments into, or otherwise scaling up, specific interventions or program types

Description
2020 Community Plan - Strategy 2.1.A: Expand the supportive housing system to provide housing and services to help unhoused people secure stable, permanent housing.

Timeframe

By 2025

Entities with Lead Responsibilities
Santa Clara County Office of Supportive Housing, Destination: Home

Measurable Targets
7,000 people housed in Permanent Supportive Housing programs that provide long-term support; 10,000 people housed through Rapid Rehousing programs that provide short- and medium-term support; 3,000 people housed through Housing Problem Solving and other short-term or one-time assistance.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
6. Increasing successful placements from street outreach

Strategy 3

Type of Strategy
Increasing investments into, or otherwise scaling
up, specific interventions or program types

Description
2020 Community Plan - Strategy 2.2.A: Expand the Homelessness Prevention System to prevent homelessness by providing targeted financial assistance and supportive services.

Timeframe
By 2025

Entities with Lead Responsibilities
Santa Clara County Office of Supportive Housing, Destination: Home

Measurable Targets
Expand the Homelessness Prevention System and other early interventions to serve 2,500 people per year.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
4. Reducing the length of time persons remain homeless.

Strategy 4

Type of Strategy
Improving access to supportive services and/or
physical health and behavioral health services

Description
2020 Community Plan - Strategy 3.2.C: Increase the number of street outreach staff and case managers working in encampments.

Timeframe

By 2025

Entities with Lead Responsibilities
City of San Jose, Destination: Home

Measurable Targets
Increase the number of street outreach staff and case managers working in encampments.

Performance Measure(s) to Be Impacted (Check all that apply)
3. Increasing the number of people exiting homelessness into permanent housing.
6. Increasing successful placements from street outreach

Strategy 5

Type of Strategy
Reaching underserved and historically marginalized
communities and populations

Description
2020 Community Plan - Strategy 2.3.D: Increase access to supportive housing programs for people of color by addressing racial bias in our system.

Timeframe
By 2025

Entities with Lead Responsibilities
Santa Clara County Office of Supportive Housing, Destination: Home

Measurable Targets
Reduce percentage of Black or African Americans who return to homelessness after exiting to permanent housing to 7%, such that there is no disparity between Black or African Americans and the rate of return for the general homeless population.

Performance Measure(s) to Be Impacted (Check all that apply)
3. Increasing the number of people exiting homelessness into permanent housing.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 6

Type of Strategy
Improving access to supportive services and/or
physical health and behavioral health services

Description
2020 Community Plan - Strategy 3.2.A: Increase access to basic hygiene resources, including bathrooms, showers, and laundry.

Timeframe
By 2025

Entities with Lead Responsibilities

Measurable Targets
Increase access to basic hygiene resources, including bathrooms, showers, and laundry by expanding the Mobile Hygiene Program to provide service 6 days/week.

Performance Measure(s) to Be Impacted (Check all that apply)
1. Reducing the number of persons experiencing homelessness.
6. Increasing successful placements from street outreach

*Click **+ Add Strategy** above to add additional strategies as needed.*

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1
Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)
Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)
Yes

Service providers (direct service providers, outreach, shelter providers, etc.)
Yes

Local governing boards
Yes

People with lived experience
Yes

Other
No

a. Please describe your most notable coordination and collaborative processes with these entities.

-Community Plan to End Homelessness

Santa Clara County's success to date in addressing the local homelessness crisis is largely due to the willingness of regional partners to engage in a collective impact model, wherein county and city governments, non-profit service providers, and the private sector set community-wide goals and secure investments to support them. Since 2007, regional partners have worked in close coordination to respond to the housing and homelessness crisis in the region. Led by three local HHAP-eligible jurisdictions – the County of Santa Cara, Santa Clara County CoC, and City of San José – the community has codified the strategy, mission, and goals to ending homelessness through the creation and adoption of a shared strategic plan. The countywide Community Plan to End Homelessness is created through a joint process that includes community-based service organizations, local government, philanthropy, businesses, healthcare, and people with lived experience.

The latest iteration is the 2020-2025 Community Plan to End Homelessness (2020 Community Plan), which serves as the roadmap for city and county governments, non-profit service providers, and the private sector to address the region's homelessness crisis. The 2020 Community Plan is built upon input from more than 8,000 community members, people with lived experience of homelessness, service providers, and advocates, and grounded in evidence-based practices and lessons learned over the previous five years. Launched during the COVID-19 pandemic, the 2020 Community Plan focuses on systemic factors to address the root causes of homelessness, in addition to continuing to expand the supportive housing system and the many programs and services for people who are currently homeless. Jurisdictions and stakeholders across the region (including the County of Santa Clara, CoC Board, City of San José, Santa Clara County Housing Authority, and Lived Experience Advisory Board) formally endorsed and adopted the 2020 Community Plan, and ongoing implementation is managed collaboratively. Across each of the three main strategies and priority areas, the community has designated Strategy Leads to spearhead the implementation of specific goals and strategies in the 2020 Community Plan. The Strategy Leads comprise of several regional HHAP applicants, as well as key partners and stakeholders, including the County of Santa Clara (County), the City of San José (City), the Santa Clara County Housing Authority (SCCHA), and Destination: Home (D:H), a unique public-private partnership between different entities working to prevent and reduce homelessness in our community. The Strategy Leads are accountable to the Santa Clara County Continuum of Care (CoC) Board for implementation of the 2020 Community Plan and provide quarterly update reports and presentations that include data on progress to date.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use **any round** of HHAP funding to increase partnership with:

People with lived experience
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?

No

Justice entities
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Workforce system
Yes

Is this partnership formal or informal?
Informal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Services for older adults
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?

No

Services for people with disabilities
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Child welfare system
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Education system
Yes

Is this partnership formal or informal?
Informal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?

No

Local Homeless Coordinated Entry System
Yes

Is this partnership formal or informal?
Formal partnering

Is this partnership current or planned?
Current

Do HHAP Funds Support This Partnership?
No

Other (please specify)
No

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a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)
-Lived Experience Advisory Board & Youth Action Board

The County's most notable partnerships with people with lived experience are the Lived Experience Advisory Board (LEAB) and Youth Action Board (YAB). Established in 2018, the LEAB is a leadership development body that serves as a platform for people who have experienced homelessness to provide meaningful input to improve Santa Clara County's supportive housing system. Currently, two members of the LEAB have seats on the CoC Board, the governing body that oversees the CoC and sets strategic priorities regarding affordable housing and homelessness. The County also engages and collaborates with youth and young adults who have lived experience through its YAB. The YAB is comprised of youth and young adults (between the ages of 18-24 or unaccompanied minors) who are currently or formerly unhoused or have lived experience of housing instability. The YAB advises the County on homelessness and housing issues that affect youth and young adults and actively participate in the planning of new and expanded housing programs and services. In October 2022, the County CoC membership nominated two YAB candidates for seats on the CoC Board.

-Interagency revenue agreements with Social Services Agency

The County also has a long history of partnership with social services. The Office of Supportive Housing (OSH) and Social Services Agency (SSA), two County departments that serve residents at the intersection of safety net services and homelessness, formally partner through numerous MOUs and Interagency Revenue Sharing agreements. Since FY18, OSH and SSA have collaborated through a set of formal Interagency Agreements to administer the CalWORKs Housing Support Program (HSP) and Family Support Program (FSP). The CalWORKs HSP and FSP programs provide supportive housing benefits and services to CalWORKs families who are homeless. Through the partnership, SSA determines eligibility and provides referrals to OSH and their community-based organization (CBO) partners. In turn, OSH and their CBO partner provide housing benefits and services to homeless families in the CalWORKs program, including (but not limited to): housing search and housing navigation services, tenant/landlord assistance, housing case management, and financial assistance with housing rent, security deposits, utility payments, moving costs, interim housing, and other housing related benefits and services.

OSH and SSA also partner to administer the Housing & Disability Advocacy Program (HDAP) providing housing supports and disability benefit application assistance and advocacy to people likely eligible for disability benefits and experiencing homelessness or at risk of homelessness and Bringing Families Home (BFH) program providing housing supports and services to families receiving child welfare services who are experiencing or at risk of homelessness. In FY22, the HSP program has the capacity to serve 240 qualified CalWORKs families, including 140 homeless CalWORKs families who will receive new housing placements and 100 families whose services will continue from the prior program year. Meanwhile, the FSP program has the capacity to serve 72 qualified families. Currently, OSH and SSA are collaborating to renew its interagency agreements to continue the CalWORKs HSP and FSP, HDPA, and BFH partnerships in FY2023 and beyond.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])
Yes

Physical and behavioral health care systems and resources
Yes

Public health system and resources
Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.
-Hope Clinic

Hope Clinic is one of the most notable collaborations in the County's public health system to serve homeless residents, particularly chronically homeless households that are high utilizers of costly public services. Hope Clinic is an interagency collaboration between OSH and the Santa Clara Valley Medical Center's Valley Homeless Healthcare Program. Launched in 2019, Hope Clinic provides tailored, comprehensive primary and behavioral health care for participants in the County's permanent supportive housing programs. The partnership between OSH and BHSD makes it possible for more supportive housing residents to receive mental health treatment directly from the Supportive Housing Division of BHSD rather than having to seek assistance from outside providers who may not specialize in working with people who have experienced homelessness. In FY20, 81% of permanent supportive housing participants

who were receiving mental health services received their treatment through the Supportive Housing Division of the Behavioral Health Services Department (BHSD), up from 36% in FY18.

The relationship between OSH and BHSD extends beyond just a programmatic partnership but is also built into its administrative structure. To enhance the collaboration, a portion of OSH's staff, including a team of OSH clinicians, social workers, and other direct service staff, are organized administratively under the County's BHSD budget unit. Cross-sector efforts such as Hope Clinic have led to better coordination between housing providers and treating clinicians, resulting in seamless wraparound care for people who need it most.

-Partnerships with HHIP and Managed Care Plans

As part of the local Housing and Homelessness Incentive Program (HHIP), the County worked with the Santa Clara Family Health Plan (SCFHP) and Anthem Blue Cross - the region's two managed care plans (MCPs) - to identify strategies to address housing and service gaps in the county. Following the 2020 Community Plan as a strategic guide, the partners are targeting priorities the community identified as needing additional resources to fully implement. Specifically, the County will strengthen partnerships with SCFHP and Anthem by leveraging HHIP to support current efforts to: expand homelessness prevention, housing problem solving, housing navigation, rental assistance, and supportive services to prevent and rapidly resolve homelessness; expand capacity for inpatient treatment for community members with mental health or substance use challenges; and increase investment in interim housing, street-based case management, and street medicine programs. SCFHP and Anthem will further supplement the community's homeless response by collaborating with partners around data sharing and HMIS access; integrating with the Coordinated Entry System; addressing racial disparities in health and housing outcomes; and ensuring strong implementation of CalAIM Enhanced Care Management (ECM) and Community Supports (CS) housing services. The MCPs and the County are negotiating contracts that would allow the County to implement these services within the existing Supportive Housing System and Healthcare System, and should have agreements in place in early 2023.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:
Disaggregating administrative data for use in decision making processes
Modifying procurement processes
Ensuring those with lived experience have a role in program design, strategy development, and oversight
Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.
-Santa Clara County Coordinated Entry System

In Santa Clara County, the Coordinated Entry System (CES) is a consistent, community-wide intake process to match people experiencing homelessness to existing community resources that are best fit for their situation. To ensure that the CES is working effectively and equitably, the community convenes its Coordinated Entry Work Group (CEWG) to evaluate the system and suggest improvements. At its regular bi-monthly meetings, the CEWG analyzes disaggregated assessment, referral, and housing placement data across demographics (e.g., race, ethnicity, gender, age, household type, disability types, and primary

language) to ensure that different demographic groups are being fairly represented and served by the supportive housing system.

To eliminate racial bias in prioritization and referrals to supportive housing resources, the community is currently in the process of a full CES redesign. The County and its partners are committed to sharing power with neighbors with lived expertise and centering racial equity throughout the CES redesign process. The first phase of the CES redesign process, launched in mid-2022, was guided by a Prioritization Committee who established a guiding vision and goals. The Prioritization Committee identified community priorities to define "vulnerability", advance equity, honor veterans, and center client choice. The composition of the Prioritization Committee included a diversity mechanism to ensure that input persons from specific identifies and experiences (e.g., lived expertise, BIPOC, LGBTQIA+, IPV survivors, formerly incarcerated, families, youth and young adults, veterans, etc.) are incorporated.

-Countywide Equity Initiatives

In addition to reviewing disaggregated data and implementing a full redesign of the CES system, the County is also taking broader initiatives regarding equity for racial, ethnic, and gender groups. In January 2022, the County created a new office specifically to address systemic inequities that contribute to poor outcomes for historically marginalized communities. The goal of this new Office of Diversity, Equity, and Belonging (ODEB) is to strengthen County and departmental programs, services, and policies to advance equity in government. ODEB uses the Government Alliance on Race and Equity (GARE) framework to normalize, organize, and operationalize policies that advance equity countywide. Several of the strategies that ODEB will implement beginning in 2022 and beyond include: Providing technical assistance, consultation, and coaching to County departments to proactively consider equity impacts across policies, programs, and practices; and implementing a Countywide Equity Learning & Training Plan. For example, beginning in April 2022, ODEB advanced ongoing Racial Equity Training sessions for departments. In September 2022, ODEB began implementing Racial Equity and Leadership (REAL) Learning Cohorts across several County departments including Behavioral Health Services, Custody Health, Employee Services Agency, Internal Audit Division, Library District, Parks & Recreation, and Procurement.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations
Yes, formal partnering
Yes, leveraging funding

Public health system
Yes, formal partnering
Yes, leveraging funding

Criminal legal system and system for supporting re-entry from incarceration
Yes, formal partnering
Yes, leveraging funding

Child welfare system
Yes, formal partnering
Yes, leveraging funding

Affordable housing funders and providers

Yes, formal partnering
Yes, leveraging funding

Income support programs
Yes, formal partnering

Education system
Yes, informal partnering

Workforce and employment systems
Yes, formal partnering

Other (please specify)
No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings
-Partnerships with Social Services Agency and Santa Clara County Housing Authority

The County of Santa Clara, the CoC, the Social Services Agency's Department of Family and Children's Services (DFCS), and the Santa Clara County Housing Authority (SCCHA) are key partners in preventing exits to homelessness from the child welfare system. In Santa Clara County, DFCS is the designated Public Child Welfare Agency, and together, the agencies collaborate through a formal MOU to administer the Family Unification Program (FUP), a program designed to avoid the break-up of families due to homelessness or substandard housing. One of the central goals of the FUP is to help families involved with the child welfare system find affordable and decent housing in a safe and supportive environment. The FUP also helps to ensure that children who remain with, or are reunited with their families, are safe and secure, and not subject to neglect because of homelessness or inadequate housing. In addition to serving families, the FUP assists homeless (or at risk of homelessness) TAY aged 18-24, who left foster care at age 16 or older or will leave foster care within 90 days, with housing assistance and supportive services to increase housing stability.

In July 2022, the partners collaborated to update its FUP MOU and supported the SCCHA in its application to HUD for additional vouchers through the Foster Youth to Independence (FYI) Competitive NOFO for FY2022. As of September 2022, the SCCHA administers 148 vouchers for FUP-eligible families and youth, and the FUP partners will continue to collaborate to expand services to ensure that families and youth in the child welfare system do not exit to homelessness. In addition, OSH and SSA partner to administer the BFH program. Through a formal interagency partnership, the goal of the BFH program is to increase family reunification and prevent foster care placement among participants in cases where housing instability prevents reunification or could lead to foster care placement.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.
-Disparity Study

To remove barriers to contracting with culturally specific service providers and bolster equal access to contract opportunities, the County of Santa Clara launched an ambitious and comprehensive disparity study in February 2022. The goal of the disparity study is to identify ways to create a more inclusive and accessible contracting process with increased participation from underrepresented and diverse businesses, including potential vendors who face language and cultural barriers. The disparity study will analyze the County's use of vendors from underrepresented communities across its entire portfolio of contracted goods and services. A significant part of the study will incorporate the business community's voice, including outreach meetings to hear from local vendors, particularly minority-, women-, LGBTQ-, and disabled veteran-owned businesses. In July 2022, the County opened the business engagement phase of the Disparity Study. Consultants and County staff will work closely with the County's new Office of Equity, Diversity and Belonging to ensure the study fully recognizes and accounts for systemic inequities that have historically marginalized certain communities. To ensure input from a diverse range of businesses, the study's community engagement meetings were simultaneously translated from English to Chinese (Mandarin), Filipino, Korean, Spanish, and Vietnamese.

-Community-Based Organization Grant Program

In November 2022, the County of Santa Clara launched a $10 million Community-Based Organization (CBO) Grant Program. The goal of the program is to bolster the social safety net and strengthen the sustainability and responsiveness of nonprofits in Santa Clara County that have been negatively impacted by the COVID-19 pandemic, with particular a focus on racial equity. The County has partnered with the Valley Medical Center (VMC) Foundation to administer the grants and received input from stakeholders such as Silicon Valley Council of Nonprofits and the Racial Equity Action Leadership Coalition to help shape the program to meet critical needs identified by the CBO community. CBOs can apply for capacity building grants in two categories. Resilience funds would be awarded to assist nonprofits in addressing negative economic impacts of the pandemic that caused losses or under-investment in organizational infrastructure. Sustainability funds would help CBOs plan or implement organizational change to strengthen racial equity, diversity, and inclusion within organizational operations and/or in the provision of services.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.
-HMIS Client Portal

In 2019, the County of Santa Clara partnered with D:H, Homebase, a national technical assistance provider on homelessness, and Viztric, a data strategy consultancy, to conduct a Technology Needs Assessment of the Supportive Housing System. The goal of the assessment was to identify opportunities to leverage data and technology to strengthen the system of care. Feedback gathered from the assessment, including focus groups with people currently experiencing homelessness, found that developing and implementing a customer portal to HMIS could help to address several challenges, including streamlining communication with service providers, empowering consumers to maintain necessary records safely and securely, and increasing accessibility to homeless services resources and housing (including interim housing and emergency shelter).

Taking the recommendations from the Technology Needs Assessment and input from persons with lived experience, the County and its partners began planning and implementing a Customer Portal, a secure website connected to Clarity HMIS that enhances the connection between clients and their care team. The goal of the Customer Portal is to provide client-centered tools designed to support individuals experiencing homelessness in the case management and housing navigation process. Locally, the Customer Portal allows customers and clients to view and update their information stored within HMIS, including location, contact information, Releases of Information, and the status of their request for housing assistance (known locally as the Community Queue referral status). Currently, the Customer Portal is in client access beta phase. The County has partnered with the LEAB to recruit currently homeless individuals to beta test and

provide feedback on the Customer Portal. Input from participants with lived experience will be used to make improvements in the community-wide implementation.

-Application Programming Interface (API)

Finally, OSH has been collaborating with Bitfocus, the local CoC's HMIS system administrator, to implement an Application Programming Interface (API) to reduce duplicative data entry, the burden it places on agency staff, and its negative impact on data quality. To support the goal of improving client services and outcomes, the API will build an efficient and accessible means to integrate data from relevant external and third-party data systems. The long-term goal of the County is for broader integration of data across systems, including County health, mental health, criminal justice, and other departments to improve coordination across systems and provide a holistic view of the experience and outcomes of people experiencing homelessness across the county.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.
-2016 Measure A Affordable Housing Bond

To build more affordable and supportive housing for special needs populations, the County catalyzes housing development by pooling and aligning housing and services funding from a wide array of existing, mainstream, and new funding sources. The primary source of capital funding for affordable housing development is the 2016 Measure A Affordable Housing Bond, a $950 million voter-approved bond measure. In June 2022, the County Board of Supervisors approved three new affordable housing projects that add a total of 1,000 family units to the County's affordable housing pipeline. The three newly approved developments include 332 units in the cities of San José, Morgan Hill, and Sunnyvale that will help families with children, those with special needs, agricultural workers, and other low-income residents.

Since late 2020, OSH and SCCHA have collaborated on an innovative approach to leverage County Measure A funding and SCCHA-owned development sites to increase affordable housing development county-wide. To formalize the partnership, the County and the SCCHA entered a MOU to accelerate the funding and production of SCCHA's new affordable housing developments. The MOU allows both agencies to better align programs, and streamline collaboration, underwriting, and funding approvals. The MOU identifies three SCCHA-owned target project sites for the collaboration and allows for future collaboration efforts. This initial effort will generate up to 309 affordable housing units across three SCCHA-owned sites, including 79 set aside as permanent supportive housing units.

In addition to the local Measure A housing bond funds, the County continues to pursue other mainstream affordable housing development funding opportunities. For example, the County has leveraged over $70 million in funds from the California Department of Housing and Community Development (HCD) No Place Like Home (NPLH) program. The County is also pursuing development funding from HCD's Multifamily Finance Super NOFA, a program that provides housing program funds for affordable housing developers and communities. In March 2022, HCD released approximately $650 million in funds, intended to advance the State's goal of creating 2.5 million homes by 2030 according to the 2022 Statewide Housing Plan and in particular assist in producing the more than 1 million homes needed for Californians experiencing homelessness and people with low and very low incomes.

-Youth Action Board and Youth and Young Adult Houselessness Plan

In June 2022, the County of Santa Clara Board of Supervisors adopted a resolution to endorse the Community Plan to End Youth and Young Adult Houselessness (YYA Plan). To address system gaps and needs, the Youth Action Board (YAB) led a community planning process to develop goals and priorities for the Youth and Young Adult (YYA) unhoused system of care. The development of the YYA Plan was led by the YAB in collaboration with County departments and community stakeholders and represents a roadmap

for ending houselessness among YYA. The YYA Plan goals were developed by community stakeholders and YYA with lived experience of houselessness, and staff from the DFCS, Probation Department, Office of Reentry Services, Behavioral Health Services Department, Valley Medical Center, and other County departments supported the development of the YYA Plan. While existing housing programs have supported hundreds of YYA each year, data and feedback from stakeholders confirms that YYA needs continue to exceed available resources. The resolution represents the YAB, County, and the CoC's commitment to engage with stakeholders to implement the YYA Plan goals and work collectively to prevent end houselessness for YYA in Santa Clara County.

The YYA Plan builds on existing county-wide efforts to pool new mainstream funding and align housing and services to meet the needs of YYA. The County and the CoC have been working over the past several years to increase resources and collaboration to better serve YYA. Collaborative efforts include the creation of the Joint Foster Youth Task Force, the development of the Cross Agency Service Team, the establishment of the Children's Advocacy Center, and ongoing improvements to the Hub Youth Center. To support strategies in the YYA Plan to expand housing programs, the County and CoC will leverage new funding through a $10.4 million Youth Homelessness Demonstration Program (YHDP) award from the HUD Continuum of Care Program.

-County funding for planned EIH housing

Finally, to increase the production of low-barrier shelter and interim housing, the County has taken decisive action and partnered with jurisdictions across the region through coordinated efforts that pool and align a broad array of funding sources. In September 2021, the County of Santa Clara Board of Supervisors approved a "Challenge Grant" of up to $40 million to jump start housing sites and projects for homeless households across the county. In February 2022 as part of its mid-year budget review, the County Board of Supervisors approved a $10 million set-aside from County General Fund dollars towards the Challenge Grant to provide low-interest, forgivable loans an operating to non-profit organizations to develop new emergency shelters utilizing modular construction. The funding can be leveraged by non-profits to catalyze the development of modular, supportive interim housing sites in Santa Clara County. In October 2022, the County Board of Supervisors approved funding to support two interim housing projects in the City of San José and City of Palo Alto. Both projects leverage State funding through Project Homekey, and together the two projects would add more than 300 units of emergency shelter housing. These units contribute towards the overall strategy and goal contained in the 2020 Community Plan to double temporary housing and shelter capacity by 2025.

(IV) Improving homeless point-in-time counts.
-Survey 123 by ESRI

To improve the homeless point-in-time (PIT) counts, the Santa Clara County CoC implemented several system improvements during its most recent homeless count. Specifically, during the PIT count conducted in February 2022, the CoC implemented a new volunteer signup and deployment process and the use of a mobile app. The new signup and deployment process streamlined day-of operations for the PIT count by eliminating centralized deployment sites, allowing for faster deployment of volunteers, and making PIT count coordination more COVID-safe. In addition, the use of Survey 123 by ESRI - a mobile survey app - increased efficiency and data accuracy in the post-count process. Survey 123 eliminated the use of paper count surveys and the need for manual entry for data tabulation and leveraged the app's mapping features to pinpoint locations and identify which census tract areas had already been covered.

In preparation for its next PIT count in early 2023, the CoC is taking lessons learned from its new system improvement processes and incorporating them into early planning processes. For example, the CoC plans to structure PIT count teams so that surveyors who are conducting visual counts by car can have a second person to use and log data into the mobile app. In addition, the CoC is leveraging HHIP and its MCP partnerships to support the next PIT count. For example, the Santa Clara Family Health Plan will help

support CoC efforts to conduct the 2023 PIT by promoting voluntary participation through its community networks, encourage staff participation, and providing funds towards incentives and engagement for the public to participate.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.
-Coordinated Entry System Redesign

As noted above, one of the most significant actions that the County of Santa Clara and CoC are undertaking to improve coordinated entry is the full redesign of its CES. Currently, the community's CES utilizes the Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT) tool to access and triage the most vulnerable people and prioritize those with the highest needs for appropriate and available housing and supportive services. While the VI-SPDAT is a useful triage tool for prioritizing people who are most in need of assistance, the tool has some shortcomings. The assessment is lengthy and can be intrusive, stigmatizing, and potentially traumatizing. Research from other jurisdictions has also shown that the VI-SPDAT can perpetuate some inequities, such as systematically under-scoring certain racial and ethnic groups. Through the CES redesign process, Santa Clara County CoC and its community partners hope to achieve several goals:

• Lessen the burden of discussing invasive questions on unhoused persons and providers;
• Provide transparency about who will and who will not be housed through coordinated entry;
• Improve equitableness of housing referrals;
• Create a process that more effectively prioritizes people with the highest need for support;
• Incorporate client choice and better match interventions to address client needs.

In May 2022, the community convened a Prioritization Committee. Through a series of over 10 meetings, the Prioritization Committee identified a set of guiding values to define vulnerability, advance equity, honor veterans, and center client choice. In September 2022, the Prioritization Committee presented its vision and goals to the CEWG. Although the Prioritization Committee recognized that certain values are prioritized differently within homeless subpopulations (e.g., youth and young adults, families with children, single adults, and individuals with criminal legal system involvement), one of the key values of the CES redesign is prioritizing racial and ethnic groups that are over-represented in the local homeless population. According to the current timeline, the Implementation Committee will begin work to operationalize the CES redesign in Fall 2022, guided by the vision and values established by the Prioritization Committee. In Winter 2022, the Implementation Committee will report back to the Prioritization Committee and CEWG, make its recommendations to the CoC Board, and present the chosen redesign model with the community and partner stakeholders. Finally, in 2023, the community will evaluate the equity impact of the chosen model and implement a pilot of the new CES.

In the meantime, the CoC has rolled out several interim changes to strengthen coordinated entry and is supporting the interim changes with re-training for the current VI-SPDAT. For example, the CoC and CEWG simplified and condensed the local VI-SPDAT sections around physical and behavioral health conditions to be less stigmatizing for respondents, revised the pregnancy question to be asked in a general, neutral manner, and added several questions to the local supplemental section to better identify survivors of intimate partner violence and increase referrals to victim service providers. The CoC also revised and clarified the community's Quality Assurance Standards policy to allow for re-assessments when new information becomes known. These interim changes give the community an opportunity to pilot and evaluate unintended implications of these revisions early on, and further inform and strengthen the parallel CES redesign planning processes currently underway.

Question 8

*Responses to these questions are for informational purposes only.

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance
Technical assistance related to goal setting (generally)
Technical assistance related to achieving outcome goals

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled
One significant challenge in strengthening partnerships and collaborations is the very detailed nuanced differences between Cal ICH and HDIS' outcome measures and methodologies for measuring vis-à-vis the HUD System Performance Measure data tracked by CoCs. The specific and highly technical differences create challenges in understanding, comparing, analyzing, and evaluating data, establishing shared regional outcome goals, and setting ambitious but achievable HHAP goals.

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligibe Use 1

Eligible Use Category Intended to be Supported with HHAP-4
2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
10.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4
Operating subsidies to expand Gilroy Emergency Shelter and increase case management services for shelter residents.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
This activity supports the 2020 Community Plan (Strategy 3) to double the number of year-round temporary housing beds and offer a variety of welcoming temporary housing options throughout the county, with a goal to have temporary housing and emergency shelter capacity of 3,764.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 3.1.C and Strategy 3.1.E) to expand hours and new and existing shelters to remain open during the day, and to provide more public services in neighborhoods hosting emergency shelter or temporary housing programs.

Eligibe Use 2

Eligible Use Category Intended to be Supported with HHAP-4
2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
16.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4
Operating subsidies to expand Boccardo Reception Center shelter and increase case management services for shelter residents.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
This activity supports the 2020 Community Plan (Strategy 3) to double the number of year-round temporary housing beds and offer a variety of welcoming temporary housing options throughout the county, with a goal to have temporary housing and emergency shelter capacity of 3,764.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 3.1.C and Strategy 3.1.E) to expand hours and new and existing shelters to remain open during the day, and to provide more public services in neighborhoods hosting emergency shelter or temporary housing programs.

Eligibe Use 3

Eligible Use Category Intended to be Supported with HHAP-4
2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)	**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**
14.00%	0.00%

Activities to be Supported with HHAP-4
Operating subsidies for new Temporary Housing and Basic Needs services.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
This activity supports the 2020 Community Plan (Strategy 3) to double the number of year-round temporary housing beds and offer a variety of welcoming temporary housing options throughout the county, with a goal to have temporary housing and emergency shelter capacity of 3,764.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 3.1.C and Strategy 3.1.E) to expand hours and new and existing shelters to remain open during the day, and to provide more public services in neighborhoods hosting emergency shelter or temporary housing programs.

Eligibe Use 4

Eligible Use Category Intended to be Supported with HHAP-4
2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)	**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**
3.00%	0.00%

Activities to be Supported with HHAP-4
Operating subsidy for Casitas de Esperanza interim housing program, providing short-term housing for homeless families with children.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

This activity supports the 2020 Community Plan (Strategy 2.1.A) to expand the supportive housing system to provide housing and services to help unhoused people secure stable, permanent housing, with a goal to housing 7,000 people in permanent supportive housing programs that provide long-term support.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP-4 investments were informed by funding gaps in the local landscape analysis, and also guided by the 2020 Community Plan (Strategy 2.1.B) to develop programs tailored to the specific needs of people experiencing homelessness, including families with children.

Eligibe Use 5

Eligible Use Category Intended to be Supported with HHAP-4
2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)	**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**
1.00%	0.00%

Activities to be Supported with HHAP-4
Operating subsidy for mobile hygiene services to provide showers and laundry services to unsheltered individuals in the County.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
This activity supports needs and gaps identified in the 2020 Community Plan (Strategy 3) to improve the quality of life for unsheltered individuals and create healthy neighborhoods for all. This strategic use will support efforts to double temporary housing and shelter capacity to serve 2,000 additional households each night and increase investment in health, safety and other basic services to better meet the needs of people living in unsheltered conditions.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 3.2.A) to increase access to basic hygiene resources, including bathrooms, showers, and laundry.

Eligibe Use 6

Eligible Use Category Intended to be Supported with HHAP-4
3. Street outreach

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)	**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**
1.00%	0.00%

Activities to be Supported with HHAP-4

Fund 2 FTEs Rehabilitation Counselors to support outreach and engagement for RRH-eligible clients on the Coordinated Entry System's Community Queue.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
This activity supports needs and gaps identified in the 2020 Community Plan (Strategy 3) to improve the quality of life for unsheltered individuals and create healthy neighborhoods for all by building connections to housing programs and safety net services offered throughout the county.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 3.2.C) to increase the number of street outreach staff and case managers working in encampments.

Eligibe Use 7

Eligible Use Category Intended to be Supported with HHAP-4
7. Prevention and diversion

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
25.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4
Expand homelessness prevention services to vulnerable households at risk of becoming homeless, including Eviction Prevention Initiative services

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
This activity supports the 2020 Community Plan (Strategy 2) to expand the Homelessness Prevention System and housing programs to meet the need for services. To end homelessness, the community will need to continue to build capacity to provide a broad array of housing and services over the next five years.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 2.2.A) to Expand the Homelessness Prevention System to prevent homelessness for an additional 7,000 households who are at risk by providing targeted financial assistance and supportive services, and (Strategy 2.2.B) to prevent homelessness by providing targeted financial assistance and supportive services, with a goal to serve 2,500 people per year.

Eligibe Use 8

Eligible Use Category Intended to be Supported with HHAP-4
2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION   **Approximate % of TOTAL HHAP-4 ALLOCATION**

to be sed on this Eligible Use(%)
1.00%

to be used under this Eligible Use as part of the Youth Set Aside? (%)
0.00%

Activities to be Supported with HHAP-4
Provide operating subsidy for Pedro Street, a PSH interim housing program serving 61 households.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
This activity supports the 2020 Community Plan (Strategy 2) to expand the Homelessness Prevention System and housing programs to meet the need for services. To end homelessness, the community will need to continue to build capacity to provide a broad array of housing and services over the next five years.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 2.1.A) to expand the supportive housing system to provide housing and services to help unhoused people secure stable, permanent housing, with a goal to housing 7,000 people in permanent supportive housing programs that provide long-term support.

Eligibe Use 9

Eligible Use Category Intended to be Supported with HHAP-4
2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)
1.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)
1.00%

Activities to be Supported with HHAP-4
Provide operating subsidies for 67-unit Project Homekey site providing permanent affordable and supportive housing, which includes 24 units dedicated for homeless youth.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
This activity supports the 2020 Community Plan (Strategy 2) to expand the Homelessness Prevention System and housing programs to meet the need for services. To end homelessness, the community will need to continue to build capacity to provide a broad array of housing and services over the next five years.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 2.1.A) to expand the supportive housing system to provide housing and services to help unhoused people secure stable, permanent housing, with a goal to housing 7,000 people in permanent supportive housing programs that provide long-term support.

Eligibe Use 10

**Eligible Use Category Intended to be Supported
with HHAP-4**
2. Operating subsidies

**Approximate % of TOTAL HHAP-4 ALLOCATION
to be sed on this Eligible Use(%)**
1.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION
to be used under this Eligible Use as part of the
Youth Set Aside? (%)**
1.00%

Activities to be Supported with HHAP-4
Provide operating subsidies at a Project Homekey site, supporting 21-units of permanent affordable and supportive housing to transition-aged youth aging out of the foster care system.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
This activity supports the 2020 Community Plan (Strategy 2) to expand the Homelessness Prevention System and housing programs to meet the need for services. To end homelessness, the community will need to continue to build capacity to provide a broad array of housing and services over the next five years.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 2.1.A) to expand the supportive housing system to provide housing and services to help unhoused people secure stable, permanent housing, with a goal to housing 7,000 people in permanent supportive housing programs that provide long-term support. The investments also support Strategy 1.1.C to expand and diversify housing programs for foster youth.

Eligibe Use 11

**Eligible Use Category Intended to be Supported
with HHAP-4**
2. Operating subsidies

**Approximate % of TOTAL HHAP-4 ALLOCATION
to be sed on this Eligible Use(%)**
15.00%

**Approximate % of TOTAL HHAP-4 ALLOCATION
to be used under this Eligible Use as part of the
Youth Set Aside? (%)**
0.00%

Activities to be Supported with HHAP-4
Provide operating subsidies for supportive services to households receiving Emergency Housing Vouchers (EHVs).

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
This activity supports the 2020 Community Plan (Strategy 2) to expand the Homelessness Prevention System and housing programs to meet the need for services. To end homelessness, the community will need to continue to build capacity to provide a broad array of housing and services over the next five years.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in

Part I)?
HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 2.1.A) to expand the supportive housing system to provide housing and services to help unhoused people secure stable, permanent housing, with a goal to housing 7,000 people in permanent supportive housing programs that provide long-term support.

Eligibe Use 12

Eligible Use Category Intended to be Supported with HHAP-4
2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)	**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**
7.00%	8.00%

Activities to be Supported with HHAP-4
Fund new permanent housing and service-enriched programs and services for youth and young adults, based on input from the Youth Action Board.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
This activity supports the 2020 Community Plan (Strategy 2) to expand the Homelessness Prevention System and housing programs to meet the need for services. To end homelessness, the community will need to continue to build capacity to provide a broad array of housing and services over the next five years.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 2.1.A)to expand the supportive housing system to provide housing and services to help unhoused people secure stable, permanent housing, with a goal to housing 7,000 people in permanent supportive housing programs that provide long-term support.

Eligibe Use 13

Eligible Use Category Intended to be Supported with HHAP-4
10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)	**Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)**
5.00%	0.00%

Activities to be Supported with HHAP-4
Administrative costs to administer HHAP-4 funding, including grant accounting and reporting.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?
This activity supports the 2020 Community Plan (Strategy 1) to address the root causes of homelessness

through system and policy change.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 1.6). Administrative funding will support expanding public sector support for ending and preventing homelessness.

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):
Broadly, the County of Santa Clara's HHAP-4 funding plans are organized around several focus areas, based on funding and service gaps identified in its Local Landscape Analysis and guided by the goals and strategies set forth in the 2020 Community Plan to End Homelessness. The funding plans align with the community's 2020 Community Plan to End Homelessness, including the strategies and goals that were established and endorsed by stakeholders and strategic partners across the community. Specifically, the key focus areas are to increase the capacity of the Supportive Housing System to provide temporary housing and shelter capacity, expand the Homelessness Prevention System to prevent homelessness and reduce "inflow", expand capacity to provide housing and services through PSH, RRH, and Housing Problem Solving, and address the racial inequities present among unhoused people and families.

HHAP-4 makes significant investments in supporting and expanding the region's Homelessness Prevention System to drive progress toward the County's HHAP-4 outcome goals. Homelessness prevention is a key strategy for not only reducing the rate of inflow to homelessness and the supportive housing system, but also in reducing homelessness at a much lower cost and with less suffering than waiting to assist a family or individual who's been pushed onto the streets. Local prevention assessment data show that 62% of households accessing prevention services included families with children.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:
One of the primary goals identified by the 2020 Community Plan is to increase access to supportive housing programs for people of color by addressing racial bias in the local supportive housing system. The planned HHAP-4 investments will address inequities in several ways. First, HHAP-4 investments will support expanded temporary housing and shelter capacity to reduce the number of people sleeping outside. Local racial equity data show that Black and African Americans in our community have disproportionally high rates of homelessness compared to the general population. Second, HHAP-4 investments will support local efforts to end homelessness for families with children, another disproportionately impacted population in Santa Clara County. In late 2021, the County of Santa Clara and its regional partners launched Heading Home, a campaign to achieve "functional zero" by 2025 – meaning the number of housing placements for families is greater than the number of families entering homelessness.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:
As detailed in Part III above, the County is partnering with the Santa Clara Family Health Plan (SCFHP) and Anthem Blue Cross - the region's two managed care plans (MCPs) - to identify strategies to address housing and service gaps in the region. One of the investment areas identified by the County and the

MCPs implementing HHIP is to expand the Street Medicine Program to reach and serve more people experiencing homelessness. This investment area aligns with HHAP-4 investments in outreach and engagement services to homeless households. Another key investment area identified by the County and MCPs is homelessness prevention. HHAP-4 investments will support efforts to coordinate homelessness prevention services with Enhanced Care Management (ECMs) and Community Supports (CS) implementation through HHIP.

Support increased exits to permanent housing among people experiencing homelessness:
The resources required to support increase exits to permanent housing is three-fold: first, the community needs to create and build new affordable, supportive housing; second resources are needed to conduct comprehensive outreach and engagement to homeless households; and third, resources are needed to provide supportive services to permanently housed residents to support long-term stability and prevent returns to homelessness. The County's Measure A Affordable Housing bond is the primary catalyst in local efforts to increase the scope and breadth of local affordable and supportive housing for special needs populations. Meanwhile, planned investments of HHAP-4 sources will support on-going efforts to provide outreach and engagement services, as well as operating subsidies and supportive services for residents who exit to permanent housing.

Finally, the youth set-aside funding plans will complement Youth Homeless Demonstration Program (YHDP) funding and support priorities identified by the Youth Action Board, with the goal to end youth and young adult houselessness by 2027 in Santa Clara County as outlined in the Community Plan to End Youth and Young Adult Houselessness in Santa Clara County.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.
Yes

Table 1. Landscape Analysis of Needs and Demographics		
	People Experiencing Homelessness	**Source and Date Timeframe of Data**
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	9,605	2020 PIT Count - CA-500 (01/28/2020)
# of People Who are **Sheltered** (ES, TH, SH)	1,683	2020 PIT Count - CA-500 (01/28/2020)
# of People Who are **Unsheltered**	7,922	2020 PIT Count - CA-500 (01/28/2020)
Household Composition		
# of Households **without Children**	7,243	2020 PIT Count - CA-500 (01/28/2020)
# of Households with **At Least 1 Adult & 1 Child**	235	2020 PIT Count - CA-500 (01/28/2020)
# of Households with **Only Children**	220	2020 PIT Count - CA-500 (01/28/2020)
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing **Chronic Homelessness**	2,495	2020 PIT Count - CA-500 (01/28/2020)
# of Adults Who are Experiencing **Significant Mental Illness**	2,636	2020 PIT Count - CA-500 (01/28/2020)
# of Adults Who are Experiencing **Substance Abuse** Disorders	1,924	2020 PIT Count - CA-500 (01/28/2020)
# of Adults Who are **Veterans**	613	2020 PIT Count - CA-500 (01/28/2020)
# of Adults with **HIV/AIDS**	73	2020 PIT Count - CA-500 (01/28/2020)
# of Adults Who are **Survivors of Domestic Violence**	439	2020 PIT Count - CA-500 (01/28/2020)
# of **Unaccompanied Youth (under 25)**	1,848	2020 PIT Count - CA-500 (01/28/2020)
# of **Parenting Youth (under 25)**	49	2020 PIT Count - CA-500 (01/28/2020)
# of People Who are **Children of Parenting Youth**	52	2020 PIT Count - CA-500 (01/28/2020)
Gender Demographics		
# of **Women/Girls**	3,425	2020 PIT Count - CA-500 (01/28/2020)
# of **Men/Boys**	5,963	2020 PIT Count - CA-500 (01/28/2020)
# of People Who are **Transgender**	173	2020 PIT Count - CA-500 (01/28/2020)
# of People Who are **Gender Non-Conforming**	44	2020 PIT Count - CA-500 (01/28/2020)
Ethnicity and Race Demographics		
# of People Who are **Hispanic/Latino**	4,056	2020 PIT Count - CA-500 (01/28/2020)
# of People Who are **Non-Hispanic/Non-Latino**	5,549	2020 PIT Count - CA-500 (01/28/2020)
# of People Who are **Black or African American**	1,856	2020 PIT Count - CA-500 (01/28/2020)
# of People Who are **Asian**	355	2020 PIT Count - CA-500 (01/28/2020)
# of People Who are **American Indian or Alaska Native**	791	2020 PIT Count - CA-500 (01/28/2020)
# of People Who are **Native Hawaiian or Other Pacific Islander**	144	2020 PIT Count - CA-500 (01/28/2020)
# of People Who are **White**	4,101	2020 PIT Count - CA-500 (01/28/2020)
# of People Who are **Multiple Races**	2,358	2020 PIT Count - CA-500 (01/28/2020)

If data is not available, please input N/A in the cell and explain why the data is not available below:

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Tab e 2. Landscape Ana ys s of Peop e Be ng Served									
Household Composit on									
# of Households **without Children**	2,173	1,127	661	5,037	250	1,277	4,008		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of Households with **At Least 1 Adult & 1 Child**	319	718	33	641	1	1,212	192		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of Households with **Only Children**	0	0	0	137	0	2	5		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
Sub-Popu at ons and Other Character stics									
# of Adults Who are Experiencing **Chronic Homelessness**	1,842	659	143	2,455	59	45	2,375		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of Adults Who are Experiencing **Significant Mental Illness**	1,993	517	298	1,743	85	428	2,182		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of Adults Who are Experiencing **Substance Abuse** Disorders	1,328	236	362	961	44	66	1,620		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of Adults Who are **Veterans**	196	411	157	354	4	139	200		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of Adults with **HIV/AIDS**	56	17	14	64	3	18	70		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of Adults Who are **Survivors of Domestic Violence**	802	468	127	1,132	74	322	1,393		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of **Unaccompanied Youth (under 25)**	17	110	110	389	25	70	347		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of **Parenting Youth (under 25)**	5	87	24	68	0	33	18		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of People Who are **Children of Parenting Youth**	8	129	27	91	0	50	25		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
Gender Demographics									
# of **Women/Girls**	1,559	1,723	181	3,024	132	3,574	1,968		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of **Men/Boys**	1,782	1,889	526	4,425	113	2,728	2,685		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of People Who are **Transgender**	16	7	19	33	1	7	19		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of People Who are **Gender Non-Conforming**	4	4	12	25	3	5	14		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
Ethnic ty and Race Demograph cs									
# of People Who are **Hispanic/Latino**	1,636	2,099	304	3,892	113	4,588	2,324		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of People Who are **Non-Hispanic/Non-Latino**	1,716	1,519	430	3,490	122	1,581	2,280		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of People Who are **Black or African American**	467	523	140	1,062	44	519	650		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of People Who are **Asian**	97	228	43	450	12	346	235		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of People Who are **American Indian or Alaska Native**	227	238	34	494	11	149	331		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of People Who are **Native Hawaiian or Other Pacific Islander**	60	91	23	170	2	90	100		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of People Who are **White**	2,178	2,250	405	4,192	134	3,504	2,614		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)
# of People Who are **Multiple Races**	259	239	44	463	10	173	304		HMIS (04/01/2021-03/31/2022) For DIV, HMIS (04/01/2022-11/07/2022)

*If data is not available, please input N/A in the cell and explain why the data is not available below:

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program (choose from drop down options)	Fiscal Year (select all that apply)	Total Amount Invested into Homelessness Interventions	# of Vouchers (if applicable)	Funding Source*	Intervention Types Supported with Funding (select all that apply)	Brief Description of Programming and Services Provided	Populations Served (please x the appropriate population[s])
Homekey (via HCD) — September 9, 2021 NOFA, Round 2	FY 2022-2023	$ 38,802,703.00		State Agency	Permanent Supportive and Service-Enriched Housing	Homekey Round 2 provides grant funding to develop a broad range of housing types, including but not limited to hotels, motels, hostels, single-family homes and multifamily apartments, adult residential facilities, and manufactured housing, and to convert commercial properties and other existing buildings to Permanent or Interim Housing.	ALL PEOPLE EXPERIENCING HOMELESSNESS: **X** — TARGETED POPULATIONS: People Exp Chronic Homelessness; People Exp Severe Mental Illness; People Exp Substance Abuse Disorders; Veterans; People Exp HIV/AIDS; Parenting Youth; Children of Parenting Youth; Unaccompanied Youth; Other (please enter here)
California COVID-19 Rent Relief Program - via HCD	FY 2021-2022	$ 29,355,571.00		State Agency	Rental Assistance/Rapid Rehousing; Administrative Activities	The CA COVID-19 Rent Relief program provides greatly needed rent relief to California landlords and renters who have faced financial hardships due to the COVID-19 pandemic.	ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp Chronic Homelessness; People Exp Severe Mental Illness; People Exp Substance Abuse Disorders; Veterans; People Exp HIV/AIDS; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; **X** Individuals and households below 80% AMI and at risk of experiencing homelessness or housing instability
Emergency Rental Assistance (ERA) - via Treasury	FY 2021-2022	$ 26,938,648.00		Federal Agency	Rental Assistance/Rapid Rehousing; Administrative Activities	ERA program makes funding available to assist households that are unable to pay rent or utilities.	ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp Chronic Homelessness; People Exp Severe Mental Illness; People Exp Substance Abuse Disorders; Veterans; People Exp HIV/AIDS; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; **X** Individuals and households below 80% AMI and at risk of experiencing homelessness or housing instability
HOME - American Rescue Plan Program (HOME-ARP) - via HUD	FY 2021-2022	$ 5,204,070.00		Federal Agency	Permanent Supportive and Service-Enriched Housing; Rental Assistance/Rapid Rehousing; Administrative Activities	HOME-ARP provides funding to assist individuals or households who are homeless, at risk of homelessness, and other vulnerable populations. HOME-ARP provides housing, rental assistance, supportive services, and non-congregate shelter, to reduce homelessness and increase housing stability across the country.	ALL PEOPLE EXPERIENCING HOMELESSNESS: **X** — TARGETED POPULATIONS: People Exp Chronic Homelessness; People Exp Severe Mental Illness; People Exp Substance Abuse Disorders; Veterans; People Exp HIV/AIDS; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other (please enter here)
HOME Program - via HUD	FY 2021-2022	$ 1,083,978.00		Federal Agency	Permanent Supportive and Service-Enriched Housing	The HOME program provides formula grants to states and localities to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people.	ALL PEOPLE EXPERIENCING HOMELESSNESS — TARGETED POPULATIONS: People Exp Chronic Homelessness; People Exp Severe Mental Illness; People Exp Substance Abuse Disorders; Veterans; People Exp HIV/AIDS; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; **X** Low-income households
Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022; FY 2022-2023	$ 12,292,463.00; $ 12,292,463.00		State Agency	Rental Assistance/Rapid Rehousing; Interim Housing/Congregate/Non-Congregate Shelter; Systems Support Activities; Administrative Activities	ESG-CV provides funding to prevent, prepare for, and respond to coronavirus, among individuals and families who are homeless or receiving homeless assistance and to support additional homeless assistance and homelessness prevention activities to mitigate the impacts created by coronavirus.	ALL PEOPLE EXPERIENCING HOMELESSNESS: **X** — TARGETED POPULATIONS: People Exp Chronic Homelessness; People Exp Severe Mental Illness; People Exp Substance Abuse Disorders; Veterans; People Exp HIV/AIDS; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other (please enter here)
Emergency Solutions Grants (ESG) - via HCD	FY 2021-2022; FY 2022-2023	$ 416,172.00; $ 457,647.00		State Agency	Rental Assistance/Rapid Rehousing; Interim Housing/Congregate/Non-Congregate Shelter; Administrative Activities	The ESG program provides grant funding to engage homeless individuals and families living on the street, rapidly re-house homeless individuals and families, help operate and provide essential services in emergency shelters for homeless individuals and families, and prevent individuals and families from becoming homeless.	ALL PEOPLE EXPERIENCING HOMELESSNESS: **X** — TARGETED POPULATIONS: People Exp Chronic Homelessness; People Exp Severe Mental Illness; People Exp Substance Abuse Disorders; Veterans; People Exp HIV/AIDS; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other (please enter here)
Community Development Block Grant	FY 2021-2022	$ 593,952.00			Interim Housing/Congregate/Non-Congregate Shelter	CDBG CV provides grants to states	TARGETED POPULATIONS (please "x" all that apply)

Program	Fiscal Year	Amount	Agency	Activities		Description		Population	Targeted Populations (please "x" all that apply)		
Community Development Block Grant - CV (CDBG-CV) - via HUD	FY 2022-2023	$ 593,952.00		Federal Agency	Permanent Supportive and Service-Enriched Housing		CDBG-CV provides grants to states, insular areas, and local governments to prevent, prepare for, and respond to the spread of COVID-19.		**ALL PEOPLE EXPERIENCING HOMELESSNESS**	People Exp **Chronic Homelessness** / Veterans / Parenting Youth
	FY 2023-2024	$ 593,952.00			Administrative Activities					People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth
	FY 2024-2025	$ 593,952.00								People Exp **Substance Abuse Disorders** / Unaccompanied Youth / **X** Low- and moderate-income persons
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	$ 1,041,762.00		Federal Agency	Interim Housing/Congregate/Non-Congregate Shelter		The CDBG Program provides annual formula grants to states, cities, and counties to develop viable urban communities by providing decent housing and a suitable living environment, and by expanding economic opportunities, principally for low- and moderate-income persons.		**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)
					Permanent Supportive and Service-Enriched Housing					People Exp **Chronic Homelessness** / Veterans / Parenting Youth
					Administrative Activities					People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth
										People Exp **Substance Abuse Disorders** / Unaccompanied Youth / **X** Low- and moderate-income persons
No Place Like Home (NPLH) - via HCD	FY 2021-2022	$ 26,521,437.00		State Agency	Permanent Supportive and Service-Enriched Housing		The No Place Like Home (NPLH) program serves California's most vulnerable homeless population- people with severe mental illness who are experiencing homelessness or who are exiting institutions (such as correctional facilities) and have a history of experiencing homelessness.	**X**	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)
	FY 2022-2023	$ 26,521,437.00								People Exp **Chronic Homelessness** / Veterans / Parenting Youth
	FY 2023-2024	$ 26,521,437.00								People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth
	FY 2024-2025	$ 26,521,437.00								People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (please enter here)
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	$ 15,090,969.00		State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Systems Support Activities	The HHAP program provides local jurisdictions with funds to support regional coordination and expand or develop local capacity to address their immediate homelessness challenges, develop a unified regional response to homelessness, and end and prevent homelessness in their communities.	**X**	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)
	FY 2022-2023	$ 15,090,969.00			Rental Assistance/Rapid Rehousing	Administrative Activities				People Exp **Chronic Homelessness** / Veterans / Parenting Youth
	FY 2023-2024	$ 15,090,969.00			Diversion and Homelessness Prevention					People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth
	FY 2024-2025	$ 15,090,969.00			Outreach and Engagement					People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (please enter here)
Family Homelessness Challenge Grants - via Cal ICH	FY 2022-2023	$ 832,987.00		State Agency	Rental Assistance/Rapid Rehousing		The Family Homelessness Challenge Grant (FHC-1) was established for the purpose of providing one-time grants and technical assistance to local jurisdictions and continuums of care to address and end family homelessness.		**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)
	FY 2023-2024	$ 832,987.00			Permanent Supportive and Service-Enriched Housing					People Exp **Chronic Homelessness** / Veterans / Parenting Youth
	FY 2024-2025	$ 832,987.00			Diversion and Homelessness Prevention					People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth
					Systems Support Activities					People Exp **Substance Abuse Disorders** / Unaccompanied Youth / **X** Family households with dependent minors that are experiencing homelessness.
FEMA Public Assistance Program Category B - via FEMA	FY 2021-2022	$ 4,050,000.00		Federal Agency	Interim Housing/Congregate/Non-Congregate Shelter		FEMA provides emergency shelter and non-congregate sheltering for health and medical-related needs during the COVID-19 pandemic , such as isolation and quarantine resulting from the public health emergency.	**X**	**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)
	FY 2022-2023	$ 4,050,000.00								People Exp **Chronic Homelessness** / Veterans / Parenting Youth
										People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth
										People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (please enter here)
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2021-2022	$ 6,069,813.75		State Agency	Permanent Supportive and Service-Enriched Housing		CalWORKs HSP provides housing-related supports to eligible families experiencing homelessness in the CalWORKs program. The program financial assistance and housing-related wrap-around supportive services, including, but not limited to: rental assistance, housing navigation, case management, security deposits, utility payments, moving costs, hotel and motel vouchers, legal services, and credit repair.		**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)
	FY 2022-2023	$ 13,058,092.00								People Exp **Chronic Homelessness** / Veterans / Parenting Youth
										People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth
										People Exp **Substance Abuse Disorders** / **X** Unaccompanied Youth / Families w/ children experiencing homelessness in the CalWORKs program
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2021-2022	$ 6,985,461.00		State Agency	Permanent Supportive and Service-Enriched Housing		HDAP provides outreach, case management, benefits advocacy and housing supports to individuals who are disabled or likely disabled and who are experiencing homelessness. People experiencing chronic homelessness and those who rely most heavily on state and county-funded services are prioritized.		**ALL PEOPLE EXPERIENCING HOMELESSNESS**	**TARGETED POPULATIONS** (please "x" all that apply)
										X People Exp **Chronic Homelessness** / Veterans / Parenting Youth
										People Exp **Severe Mental Illness** / People Exp **HIV/ AIDS** / Children of Parenting Youth
										People Exp **Substance Abuse Disorders** / Unaccompanied Youth / Other (please enter here)
	FY 2022-2023	$ 3,526,143.00			Rental Assistance/Rapid Rehousing		BFH offers financial assistance and h i l d d			**TARGETED POPULATIONS** (please "x" all that apply)

Program	FY	Amount	Agency	Housing Activity	Description		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
Bringing Families Home (BFH) - via CDSS			State Agency	Permanent Supportive and Service-Enriched Housing	housing-related wrap-around supportive services, including, but not limited to: rental assistance, housing navigation, case management, security deposits, utility payments, moving costs, hotel and motel vouchers, legal services, and credit repair.		ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp **Chronic Homelessness**	Veterans	Parenting Youth
								People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
								People Exp **Substance Abuse Disorders**	Unaccompanied Youth X	Families w/ children
Home Safe - via CDSS	FY 2022-2023	$ 3,619,486.00	State Agency	Permanent Supportive and Service-Enriched Housing	Home Safe supports the safety and housing stability of seniors and adults with disabilities served by or in the intake process for Adult Protective Service (APS) who are experiencing or at risk of homelessness. The program may also support individuals served through a tribal social services agency who appear to be eligible for APS and who are experiencing or at risk of homelessness.		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				Rental Assistance/Rapid Rehousing				People Exp **Chronic Homelessness**	Veterans	Parenting Youth
								People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
								People Exp **Substance Abuse Disorders**	Unaccompanied Youth X	Seniors and adults with disabilities served by Adult Protective Service.
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	$ 31,236,117.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	The CoC program assists individuals (including unaccompanied youth) and families experiencing homelessness and provides services needed to help such individuals move into transitional and permanent housing, with the goal of long-term stability. The CoC Program provides funds to support: Permanent Housing, Transitional Housing, Supportive Services Only, HMIS, and Homelessness Prevention.		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023	$ 31,236,117.00		Rental Assistance/Rapid Rehousing				X People Exp **Chronic Homelessness**	Veterans	X Parenting Youth
				Administrative Activities				X People Exp **Severe Mental Illness**	X People Exp **HIV/ AIDS**	X Children of Parenting Youth
								X People Exp **Substance Abuse Disorders**	X Unaccompanied Youth	Other (please enter here)
Continuum of Care Program (CoC) - via HUD Youth Homelessness Demonstration Program	FY 2021-2022	$ 3,500,000.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	The Youth Homelessness Demonstration Program (YHDP) is a federal demonstration grant program administered by HUD which aims to encourage and support coordinated community approaches to prevent and end youth houselessness.		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023	$ 3,500,000.00		Rental Assistance/Rapid Rehousing				People Exp **Chronic Homelessness**	Veterans	X Parenting Youth
	FY 2023-2024	$ 3,500,000.00		Administrative Activities				People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
								People Exp **Substance Abuse Disorders**	X Unaccompanied Youth	Other (please enter here)
Project Roomkey and Rehousing - via CDSS	FY 2021-2022	$ 6,634,519.00	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	Project Roomkey was established in March 2020 as part of the statewide, locally driven and state supported initiative to provide emergency non-congregate shelter protective placements, such as hotels and motels, for people experiencing homelessness and in need of isolation during the COVID-19 pandemic.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
								People Exp **Chronic Homelessness**	Veterans	Parenting Youth
								People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
								People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line) California Emergency Solutions and Housing (CESH)	FY 2021-2022	$ 1,967,113.00	State Agency	Interim Housing/Congregate/Non-Congregate Shelter	The California Emergency Solutions and Housing (CESH) Program provides funds for a variety of activities to assist persons experiencing or at risk of homelessness as authorized by SB 850 (Chapter 48, Statues of 2018).	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023	$ 1,967,113.00		Rental Assistance/Rapid Rehousing				People Exp **Chronic Homelessness**	Veterans	Parenting Youth
	FY 2023-2024	$ 1,967,113.00		Administrative Activities				People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth
								People Exp **Substance Abuse Disorders**	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line) Measure A Affordable Housing Bond	FY 2021-2022	$ 95,000,000.00	Local Agency	Permanent Supportive and Service-Enriched Housing	In November of 2016, Santa Clara County voters approved a $950 million Affordable Housing Bond. It is projected that the Housing Bond will fund 120 new affordable housing developments over ten years, including 4,800 new units dedicated to Extremely Low-Income and Very Low-Income households. In addition, the County will establish rental and ownership opportunities for Moderate Income households.	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023	$ 95,000,000.00						X People Exp **Chronic Homelessness**	X Veterans	X Parenting Youth
	FY 2023-2024	$ 95,000,000.00						X People Exp **Severe Mental Illness**	X People Exp **HIV/ AIDS**	X Children of Parenting Youth
	FY 2024-2025	$ 95,000,000.00						X People Exp **Substance Abuse Disorders**	X Unaccompanied Youth	Other (please enter here)
							ALL PEOPLE EXPERIENCING	TARGETED POPULATIONS (please "x" all that apply)		
								People Exp **Chronic Homelessness**	Veterans	Parenting Youth
								People Exp **Severe Mental Illness**	People Exp **HIV/ AIDS**	Children of Parenting Youth

									HOMELESSNESS		People Exp **Substance Abuse Disorders**		Unaccompanied Youth		Other (*please enter here*)

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals			

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Goal Statement:
By the end of the performance period, HDIS data for the **Santa Clara County CoC** will show **15,014** total people accessing services who are experiencing homelessness annually, representing 1,365 **more** people and a **10% increase** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].

Goal Narrative:
Over the next three years, regional partners in the Santa Clara County CoC plan to increase the local supportive housing system's capacity to serve people experiencing homelessness. The outcome goal to increase the number of persons accessing services aligns with recent and projected trends that show a growing need for services as well as a growing array of available services to meet the need.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Annual Estimate of # of people accessing services who are experiencing homelessness**
13,649	1,365	10%	15,014

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Analysis of local data show that Black or African Americans are overrepresented in Santa Clara County CoC's homeless population. The CoC Analysis Tool: Race and Ethnicity (v3.0) data for CA-500 show that Black or African Americans represent about 2% of the total population in the American Community Survey (ACS) compared to 13% of the homeless population.	Increase # of Black or African Americans accessing services by 287, a 15% increase from CY2021 Baseline. Baseline = 1,884; CY2025 target = 2,171

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.

Goal Statement:
By the end of the performance period, data for the **Santa Clara County CoC** will show **7,386** total people experiencing unsheltered homelessness daily, representing **322 fewer** people and a **4% reduction** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
This outcome goal represents a small decrease in the number of estimated people experiencing unsheltered homelessness. The goal aims to significantly flatten the curve based on projections while recognizing there are many unknown pandemic-related effects on future PIT counts, such as the sun downing of various eviction moratoria. In addition, Santa Clara County plans to conduct its next full, unsheltered PIT count in January 2023 (and only a sheltered PIT in 2024). As such, the outcome goal come June 30, 2025 will be measured using the CoC's 2023 unsheltered PIT data.

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Daily Estimate of # of people experiencing unsheltered homelessness**
7,708	-322	-4%	7,386

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Analysis of local data show that Black or African Americans are overrepresented in Santa Clara County CoC's homeless population. The CoC Analysis Tool: Race and Ethnicity (v.2.1) data for CA-500 show that Black or African Americans represent about 3% of the general population in the ACS compared to 20% experiencing unsheltered homelessness. Recent and projected trendlines show the number of unsheltered Black or African Americans is increasing (+99% increase).	Slow rate of increase for # of unsheltered Black or African Americans targeting 2,500, a 59% increase (+928) from CY2020 Baseline, but a significant slowing of recent and projected trends (+99% in both CY2018-2020 and estimated CY2020-2024). Baseline = 1,572; CY2025 target = 2,500

Outcome Goal #2. Reducing the number of persons who become newly homeless.

Goal Statement:
By the end of the performance period, HDIS data for the **Santa Clara County CoC** will show **5,415** total people become newly homeless each year, representing **808 fewer** people and a **13% decrease** from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:
Local data show that the rate of first time homeless increased by 34% between CY2019 and CY2021, and based on recent trends, is projected to increase by 51% by 2025 (projected based on an average annual change of +793 individuals). This outcome goal aims to flatten and slow the recent trends and projected trajectory, to a 13% decrease from baseline compared to the recent and projected trends of +34% and +51%, respectively.

Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	**Change as % of Baseline**	**Target Annual Estimate of # of people who become newly homeless each year**
6,223	-808	-13%	5,415
Describe Your Related Goals for			

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*

Analysis of local data show that Black or African Americans are overrepresented in Santa Clara County CoC's homeless population. The CoC Analysis Tool: Race and Ethnicity (v3.0) data for CA-500 show that Black or African Americans represent about 2% of the total population in the American Community Survey (ACS) compared to 13% of the homeless population.	Reduce # of Black or African Americans who become homeless for first time by 62, a 8% decrease from CY2021 Baseline. Baseline = 823; CY2024 target = 761

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:

By the end of the performance period, HDIS data for the **Santa Clara County CoC** will show **3,554** total people exiting homelessness into permanent housing annually, representing **592 more** people and a **20% increase** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

Local data show that between CY2019 and 2021, the Santa Clara County CoC had an average annual change of +456 individuals exiting homelessness into permanent housing. The HHAP-4 goal looks to continue this positive trend from the CY2021 baseline.

Baseline Data: **Annual Estimate of # of people exiting homelessness into permanent housing**	**Outcome Goals July 1, 2022 - June 30, 2025**		
	Change in # of People	**Change as % of Baseline**	**Target Annual Estimate of # of people exiting homelessness into permanent housing**
2,962	592	20%	3,554
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*		
Currently, there are approximately 600 families in Santa Clara County experiencing homelessness, and another 600 new families entering homelessness for the first time each year. 75% of these families have a female head of household and 62% self-reported having children enrolled in school in Santa Clara County.	Increase # of families exiting to permanent housing by 514, a 39% increase from the CY2021 baseline. CY2021 Baseline = 1,310; CY2025 target = 1,824		

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:

By the end of the performance period, HDIS data for the **Santa Clara County CoC** will show **185** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **11 more** days and a **6% increase** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

Local data show that length of time homeless increased by 23% between CY2019 and CY2021 and based on recent trends is projected to increase by 37% by 2025 (projected based on an average annual change of +16 days). This outcome goal aims to flatten the recent and projected trends to a 6% increase compared to the recent and projected trends of +23% and +37%, respectively.

Baseline Data: **Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs**	**Outcome Goals July 1, 2022 - June 30, 2025**		
	Change in # of Days	**Change as % of Baseline**	**Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move in for persons enrolled in rapid rehousing and permanent housing programs**
174	11	6%	185
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*		
Local data show that households with least 1 adult and 1 child have higher than average length of time homeless, averaging 208 days in CY2021, compared to 174 days for all persons.	Slow recent trend (+15% from CY2019-2021) and projected rate of increase (estimated +26% from CY2022-2025), targeting 227 days (+9%). CY2021 Baseline = 208 days; CY2025 target = 227		

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:

By the end of the performance period, HDIS data for the **Santa Clara County CoC** will show **7%** of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing **[0] [fewer or more]** people and a **[0%] [reduction]** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

In alignment with the local Santa Clara County CoC System Performance Benchmarks, the outcome goal for % returns to homelessness within 6 months of exiting homelessness to permanent housing come June 30, 2025 is 7%, with a goal to keep the % returns to homelessness flat from the CY2021 baseline of 7%.

Outcome Goals July 1, 2022 - June 30, 2025

Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
7%	0%	0%	7%

Describe Your Related Goals for			

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Local data show that Black or African Americans had a higher rate of returns to homelessness, averaging 11% from CY2019-2021 compared to 9% for all persons. This outcome identifies a goal such that there is no disparity between the rate of returns to homelessness for Black or African Americans compared to the general homeless population.	Reduce % of Black or African Americans who return to homelessness by 1%, targeting return rate of 7%. CY2021 Baseline = 8%; CY2025 target = 7%

Outcome Goal #6. Increasing successful placements from street outreach.		

Goal Statement:

By the end of the performance period, HDIS data for the **Santa Clara County CoC** will show **736** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **352 more** people and a **92% increase** from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

Local data show that between CY2019 and 2021, the Santa Clara County CoC had an average annual change of +22 individuals successfully placed from street outreach. The HHAP-4 goal looks to continue this positive trend from the CY2021 baseline.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
384	352	92%	736

Describe Your Related Goals for			

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.*
Analysis of local data show that Black or African Americans are overrepresented in Santa Clara County CoC's homeless population. The CoC Analysis Tool: Race and Ethnicity (v.2.1) data for CA-500 show that Black or African Americans represent about 3% of the general population in the American Community Survey (ACS) compared to 19% of the homeless population and 20% of the unsheltered homeless population.	Double # of Black or African Americans who have successful placements from street outreach to permanent housing. CY 2021 Baseline = 46; CY2025 target = 92

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	☑ 1. Reducing the number of persons experiencing homelessness.
Description	
2020 Community Plan - Strategy 3: Double the number of year-round temporary housing beds and offer a variety of welcoming temporary housing options throughout the county.	☐ 2. Reducing the number of persons who become homeless for the first time. ☐ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
By 2025	☑ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
City of San Jose, Destination: Home	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
Supportive housing system has temporary housing and shelter capacity of 3,764.	☐ 6. Increasing successful placements from street outreach. ☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	
Description	
2020 Community Plan - Strategy 2.1.A: Expand the supportive housing system to provide housing and services to help unhoused people secure stable, permanent housing.	☑ 1. Reducing the number of persons experiencing homelessness. ☑ 2. Reducing the number of persons who become homeless for the first time.
Timeframe	☑ 3. Increasing the number of people exiting homelessness into permanent housing.

By 2025

Entities with Lead Responsibilities	
Santa Clara County Office of Supportive Housing, Destination: Home	☑ 4. Reducing the length of time persons remain homeless.
	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
7,000 people housed in Permanent Supportive Housing programs that provide long-term support; 10,000 people housed through Rapid Rehousing programs that provide short- and medium-term support; 3,000 people housed through Housing Problem Solving and other short-term or one-time assistance.	☑ 6. Increasing successful placements from street outreach.
	☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	
Description	
2020 Community Plan - Strategy 2.2.A: Expand the Homelessness Prevention System to prevent homelessness by providing targeted financial assistance and supportive services.	☑ 1. Reducing the number of persons experiencing homelessness.
	☑ 2. Reducing the number of persons who become homeless for the first time.
	☐ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
By 2025	☑ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
Santa Clara County Office of Supportive Housing, Destination: Home	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
Expand the Homelessness Prevention System and other early interventions to serve 2,500 people per year.	☐ 6. Increasing successful placements from street outreach.
	☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)

Improving access to supportive services and/or physical health and behavioral health services	
Description	
2020 Community Plan - Strategy 3.2.C: Increase the number of street outreach staff and case managers working in encampments.	☐ 1. Reducing the number of persons experiencing homelessness.
	☐ 2. Reducing the number of persons who become homeless for the first time.
Timeframe	☑ 3. Increasing the number of people exiting homelessness into permanent housing.
By 2025	
Entities with Lead Responsibilities	☐ 4. Reducing the length of time persons remain homeless.
City of San Jose, Destination: Home	
	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
Increase the number of street outreach staff and case managers working in encampments .	☑ 6. Increasing successful placements from street outreach.
	☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Reaching underserved and historically marginalized communities and populations	
Description	
2020 Community Plan - Strategy 2.3.D: Increase access to supportive housing programs for people of color by addressing racial bias in our system.	☐ 1. Reducing the number of persons experiencing homelessness.
	☐ 2. Reducing the number of persons who become homeless for the first time.
Timeframe	☑ 3. Increasing the number of people exiting homelessness into permanent housing.
By 2025	
Entities with Lead Responsibilities	

Santa Clara County Office of Supportive Housing, Destination: Home	☐ 4. Reducing the length of time persons remain homeless.
	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
Reduce percentage of Black or African Americans who return to homelessness after exiting to permanent housing to 7%, such that there is no disparity between Black or African Americans and the rate of return for the general homeless population.	☐ 6. Increasing successful placements from street outreach.
	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Improving access to supportive services and/or physical health and behavioral health services	
Description	
2020 Community Plan - Strategy 3.2.A: Increase access to basic hygiene resources, including bathrooms, showers, and laundry.	☑ 1. Reducing the number of persons experiencing homelessness.
	☐ 2. Reducing the number of persons who become homeless for the first time.
Timeframe	
By 2025	☐ 3. Increasing the number of people exiting homelessness into permanent housing.
Entities with Lead Responsibilities	
City of San Jose, Destination: Home	☐ 4. Reducing the length of time persons remain homeless.
	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
Increase access to basic hygiene resources, including bathrooms, showers, and laundry by expanding the Mobile Hygiene Program to provide service 6 days/week.	☑ 6. Increasing successful placements from street outreach.
	☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Eligible Use Category intended to be Supported with HHAP 4	Approximate % of TOTAL HHAP 4 ALLOCATION to be used on this Eligible Use (%)	Approximate % of TOTAL HHAP 4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP 4	How is this a strategic use of HHAP 4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
2. Operating subsidies	10%		Operating subsidies to expand Gilroy Emergency Shelter and increase case management services for shelter residents.	This activity supports the 2020 Community Plan (Strategy 3) to double the number of year-round temporary housing beds and offer a variety of welcoming temporary housing options throughout the county, with a goal to have temporary housing and emergency shelter capacity of 3,764.	HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 3.1.C and Strategy 3.1.E) to expand hours and new and existing shelters to remain open during the day, and to provide more public services in neighborhoods hosting emergency shelter or temporary housing programs.
2. Operating subsidies	16%		Operating subsidies to expand Boccardo Reception Center shelter and increase case management services for shelter residents.	This activity supports the 2020 Community Plan (Strategy 3) to double the number of year-round temporary housing beds and offer a variety of welcoming temporary housing options throughout the county, with a goal to have temporary housing and emergency shelter capacity of 3,764.	HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 3.1.C and Strategy 3.1.E) to expand hours and new and existing shelters to remain open during the day, and to provide more public services in neighborhoods hosting emergency shelter or temporary housing programs.
2. Operating subsidies	14%		Operating subsidies for new Temporary Housing and Basic Needs services	This activity supports the 2020 Community Plan (Strategy 3) to double the number of year-round temporary housing beds and offer a variety of welcoming temporary housing options throughout the county, with a goal to have temporary housing and emergency shelter capacity of 3,764.	HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 3.1.C and Strategy 3.1.E) to expand hours and new and existing shelters to remain open during the day, and to provide more public services in neighborhoods hosting emergency shelter or temporary housing programs.
2. Operating subsidies	3%		Operating subsidy for Casitas de Esperanza interim housing program, providing short-term housing for homeless families with children.	This activity supports the 2020 Community Plan (Strategy 2.1.A) to expand the supportive housing system to provide housing and services to help unhoused people secure stable, permanent housing, with a goal to housing 7,000 people in permanent supportive housing programs that provide long-term support.	HHAP-4 investments were informed by funding gaps in the local landscape analysis, and also guided by the 2020 Community Plan (Strategy 2.1.B) to develop programs tailored to the specific needs of people experiencing homelessness, including families with children.
2. Operating subsidies	1%		Operating subsidy for mobile hygiene services to provide showers and laundry services to unsheltered individuals in the County.	This activity supports needs and gaps identified in the 2020 Community Plan (Strategy 3) to improve the quality of life for unsheltered individuals and create healthy neighborhoods for all. This strategic use will support efforts to double temporary housing and shelter capacity to serve 2,000 additional households each night and increase investment in health, safety and other basic services to better meet the needs of people living in unsheltered conditions.	HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 3.2.A) to increase access to basic hygiene resources, including bathrooms, showers, and laundry.
3. Street outreach	1%		Fund 2 FTEs Rehabilitation Counselors to support outreach and engagement for RRH-eligible clients on the Coordinated Entry System's Community Queue.	This activity supports needs and gaps identified in the 2020 Community Plan (Strategy 3) to improve the quality of life for unsheltered individuals and create healthy neighborhoods for all by building connections to housing programs and safety net services offered throughout the county.	HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 3.2.C) to increase the number of street outreach staff and case managers working in encampments.
7. Prevention and diversion	25%		Expand homelessness prevention services to vulnerable households at risk of becoming homeless, including Eviction Prevention Initiative services	This activity supports the 2020 Community Plan (Strategy 2) to expand the Homelessness Prevention System and housing programs to meet the need for services. To end homelessness, the community will need to continue to build capacity to provide a broad array of housing and services over the next five years.	HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 2.2.A) to Expand the Homelessness Prevention System to prevent homelessness for an additional 7,000 households who are at risk by providing targeted financial assistance and supportive services, and (Strategy 2.2.B) to prevent homelessness by providing targeted financial assistance and supportive services, with a goal to serve 2,500 people per year.
2. Operating subsidies	1%		Provide operating subsidy for Pedro Street, a PSH interim housing program serving 61 households.	This activity supports the 2020 Community Plan (Strategy 2) to expand the Homelessness Prevention System and housing programs to meet the need for services. To end homelessness, the community will need to continue to build capacity to provide a broad array of housing and services over the next five years.	HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 2.1.A) to expand the supportive housing system to provide housing and services to help unhoused people secure stable, permanent housing, with a goal to housing 7,000 people in permanent supportive housing programs that provide long-term support.
2. Operating subsidies	1%	15%	Provide operating subsidies for 67-unit Project Homekey site providing permanent affordable and supportive housing, which includes 24 units dedicated for homeless youth.	This activity supports the 2020 Community Plan (Strategy 2) to expand the Homelessness Prevention System and housing programs to meet the need for services. To end homelessness, the community will need to continue to build capacity to provide a broad array of housing and services over the next five years.	HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 2.1.A) to expand the supportive housing system to provide housing and services to help unhoused people secure stable, permanent housing, with a goal to housing 7,000 people in permanent supportive housing programs that provide long-term support.
2. Operating subsidies	1%	15%	Provide operating subsidies at a Project Homekey site, supporting 21-units of permanent affordable and supportive housing to transition-aged youth aging out of the foster care system.	This activity supports the 2020 Community Plan (Strategy 2) to expand the Homelessness Prevention System and housing programs to meet the need for services. To end homelessness, the community will need to continue to build capacity to provide a broad array of housing and services over the next five years.	HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 2.1.A) to expand the supportive housing system to provide housing and services to help unhoused people secure stable, permanent housing, with a goal to housing 7,000 people in permanent supportive housing programs that provide long-term support. The investments also support Strategy 1.1.C to expand and diversify housing programs for foster youth.
2. Operating subsidies	15%		Provide operating subsidies for supportive services to households receiving Emergency Housing Vouchers (EHVs).	This activity supports the 2020 Community Plan (Strategy 2) to expand the Homelessness Prevention System and housing programs to meet the need for services. To end homelessness, the community will need to continue to build capacity to provide a broad array of housing and services over the next five years.	HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 2.1.A) to expand the supportive housing system to provide housing and services to help unhoused people secure stable, permanent housing, with a goal to housing 7,000 people in permanent supportive housing programs that provide long-term support.
2. Operating subsidies	7%	8%	Fund new permanent housing and service-enriched programs and services for youth and young adults, based on input from the Youth Action Board.	This activity supports the 2020 Community Plan (Strategy 2) to expand the Homelessness Prevention System and housing programs to meet the need for services. To end homelessness, the community will need to continue to build capacity to provide a broad array of housing and services over the next five years.	HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 2.1.A) to expand the supportive housing system to provide housing and services to help unhoused people secure stable, permanent housing, with a goal to housing 7,000 people in permanent supportive housing programs that provide long-term support.
10. Administrative (up to 7%)	5%		Administrative costs to administer HHAP-4 funding, including grant accounting and reporting	This activity supports the 2020 Community Plan (Strategy 1) to address the root causes of homelessness through system and policy change.	HHAP-4 investments were informed by funding gaps in the local landscape analysis, and guided by the 2020 Community Plan (Strategy 1.6). Administrative funding will support expanding public sector support for ending and preventing homelessness.
Total:	**100%**	**10%**			

Table 7. Demonstrated Need

Demonstrated Need	
# of available shelter beds	2,085
# of people experiencing unsheltered homelessness in the homeless point-in-time count	7,922
Shelter vacancy rate (%) in the summer months	15%
Shelter vacancy rate (%) in the winter months	12%
% of exits from emergency shelters to permanent housing solutions	34%
Describe plan to connect residents to permanent housing.	
In Santa Clara County, interim housing includes both emergency shelter as well as interim housing for those enrolled in a RRH or PSH program but are in need of short-term housing while they search for permanent housing or wait for a permanent housing unit to open. Regardless, emergency shelter and interim housing programs will, in general, provide all clients in need of minimal intervention to develop customized service plans to meet the individual's or household's goals. Case management services focus on connections to mainstream community resources and support networks to support housing placement and long-term housing retention.	